

MEETING MINUTES  
LIBERTARIAN NATIONAL COMMITTEE  
JULY 30-31, 2022  
ALEXANDRIA, VA



CURRENT STATUS:

**FINAL**

PREPARED BY **CARYN ANN HARLOS**, LNC SECRETARY

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**LEGEND:** *text to be inserted*, ~~text to be deleted~~, unchanged existing text, *substantive final main motions*.

All main substantive motions will be set off by *bold and italics in green font* (with related subsidiary and incidental motions *set off by highlighted italics*) and will be assigned a motion number comprising the date and a sequential number to be recorded in the Secretary's Main Motion/Ballot Tally record located at <https://tinyurl.com/lncvotes2022>

Points of Order and substantive objections will be indicated in **BOLD RED TEXT**.

All vote results, challenges, and rulings will be set off by **BOLD ITALICS**.

The Secretary produces an electronic One Note notebook for each meeting that contains all reports submitted as well as supplementary information. The notebook for this meeting can be found at <https://tinyurl.com/July2022LNCMeeting>

The LPedia article for this meeting can be found at:  
[https://lpedia.org/wiki/LNC\\_Meeting\\_30-31\\_July\\_2022](https://lpedia.org/wiki/LNC_Meeting_30-31_July_2022)

Recordings for this meeting can be found at the LPedia link.

The QR codes lead to the video portion of minutes being discussed.

## OPENING CEREMONY

### CALL TO ORDER AND OPPORTUNITY FOR PUBLIC COMMENT

Chair Angela McArdle called the meeting to order at 9:01 a.m. (all times Eastern).

## HOUSEKEEPING

### ATTENDANCE

The following were in attendance:

**Officers:** Angela McArdle (Chair), Joshua Smith (Vice-Chair), Caryn Ann Harlos (Secretary), Todd Hagopian (Treasurer)

**At-Large Representatives:** Dustin Blankenship, Rich Bowen, Bryan Elliott

**Regional Representatives:** Miguel Duque (Region 1), Dave Benner (Region 2), Dustin Nanna (Region 3), Carrie Eiler (Region 4), Andrew Watkins (Region 5), Joseph Ecklund (Region 6), Linnea Gabbard (Region 7), Pat Ford (Region 8)

**Regional Alternates:** Kathy Yeniscavich (Region 1), Martin Cowen (Region 2), Connor Nepomuceno (Region 3), Joshua Clark (Region 4), Otto Dassing (Region 5), Mark Tuniewicz (Region 6), Donavan Pantke (Region 7), Robley Hall (Region 8)

**Absent:** Steven Nekhaila (At-Large Representative), Mike Rufo (At-Large Representative)

**Staff:** Tyler Harris (Executive Director), Robert Kraus (Operations Director), Andy Burns (State Affiliate Development), Gabrielle Cordova (Development Director), Cara Schulz (Political Infrastructure), Matthew Thexton (External Relations)

**Additional Attendees (Via Phone):** Richard Brown (Parliamentarian), Oliver Hall (General Counsel)

The gallery contained attendees as noted in the Attendance Roster attached hereto as **Appendix A** comprising attendees who signed the attendance book circulated by the Secretary.

### OPPORTUNITY FOR PUBLIC COMMENT

The following members spoke in public comment:

- Travis Bost (WV)
- Luke Ensor (PA)

## ADOPTION OF THE AGENDA

The Chair previously submitted a proposed agenda as follows:

### Saturday July 30, 2022

1.	Welcome and Opening Ceremony		
	a.	Call to Order	9:00 AM
	b.	Opportunity for Public Comment <i>Maximum of 2 minutes per commenter</i>	20 minutes
2.	Housekeeping		
	a.	Attendance Roll Call	2 minutes
	b.	Credentials Report and Paperwork Check	1 minute
	c.	Adoption of Agenda	5 minutes
	d.	Report of Potential Conflicts of Interest	2 minutes
3.	Officer Reports		
	a.	Chair's Report (McArdle)	20 minutes
	b.	Vice-Chair's Report (Smith)	10 minutes
	c.	Treasurer's Report (Hagopian)	10 minutes
	d.	Secretary's Report (Harlos)	20 minutes
	i.	Approval of the 2022 Convention Minutes (2/3 vote needed as per Bylaws Article 10.9)	included
	ii.	Approval of the July 23, 2022, LNC Minutes	
	iii.	Expungement of Censure of Joshua Smith from January 17, 2022, minutes (see RONR 35:13)	included
	iv.	Explanation/demo new internal file structure	included
4.	Staff Reports		90 minutes
	Break for Lunch – 12:00 PM to 1:30 PM – Speaker Scott Horton		90 minutes
5.	Counsel's Report (Hall) <i>portions may be in Executive Session</i>		15 minutes
6.	Regional Reports (supplements to printed reports)		
	a.	Region 1 (Mr. Duque and/or Ms. Yeniscavich) AZ, CO, KS, NE, NV, OR, WA	7 minutes
	b.	Region 2 (Mr. Benner and/or Mr. Cowen) AL, FL, GA, MS, TN	7 minutes
	c.	Region 3 (Mr. Nanna and/or Mr. Nepomuceno) IN, KY, MI, OH	7 minutes
	d.	Region 4 (Ms. Eiler and/or Mr. Clark) CA	7 minutes
	e.	Region 5 (Mr. Watkins and/or Mr. Dassing) DE, DC, MD, NC, PA, VA, WV	7 minutes
	f.	Region 6 (Mr. Ecklund and/or Mr. Tuniewicz) IA, IL, MN, MT, NM, ND, SC, SD, UT, WI	7 minutes
	g.	Region 7 (Ms. Gabbard and/or Mr. Pantke) AR, LA, MO, OK, TX	7 minutes
	h.	Region 8 (Mr. Ford and/or Mr. Hall)	7 minutes

		CT, ME, MA, NH, NJ, NY, VT	
	i.	Regionless (Mr. Smith) AK, HI, ID, WY	7 minutes
7.	Committee Reports		
	a.	Reports of Standing Committees	
		i. Advertising & Publication Review (Harlos)	2 minutes
		ii. Audit (Bowen)	15 minutes
		iii. Awards Committee (Lark/Smith)	5 minutes
		iii. Ballot Access (Nanna)	10 minutes
		iv. Employment Policy & Compensation (Nekhaila)	10 minutes
		v. Historical Preservation (Harlos)	5 minutes
	c.	Reports of Chair's Special Committees	
		i. Social Media (Benner/Eiler/Nepomuceno)	15 minutes
8.	New Business with Previous Notice		
	a.	Adoption of Strategy for 2022-2024 (McArdle) <i>portions may be in Executive Session</i>	130 minutes
	Recess for evening at 6pm – donor reception at 7pm (paid event) – Courtyard / Jefferson Foyer on the 2nd floor		
<b>Sunday July 31, 2022</b>			
9.	Welcome and Opening Ceremony		
	a.	Call to Order	9:00 AM
	b.	Opportunity for Public Comment <i>Maximum of 2 minutes per commenter</i>	20 minutes
10.	New Business with Previous Notice (cont'd)		
	b.	Moellman presentation on CRM background and update (Nanna)	30 minutes
	c.	Discussion on earned media outreach tools and priorities (Nekhaila)	15 minutes
	d.	Policy Manual Amendments (Harlos)	45 minutes
		i. Delete 2.01.6	included
		ii. Amend 1.01.3	included
		iii. Amend 1.01.4	included
		iv. Amend 2.01.5	included
		v. New 2.01.6	included
	Break for Lunch – 12:00 PM to 1:00 PM		60 minutes
	e.	EXECUTIVE SESSION- Approval of Communications Director Contract (McArdle)	15 minutes
	f.	Boardroom and Conflict Resolution Training (McArdle)	15 minutes
	g.	Elections	40 minutes
		i. Election of Assistant Treasurer	included
		ii. Election of Audit Committee	included
		iii. Election of Candidate Support Committee	included
		iv. Election of Affiliate Support Committee (potential Policy Manual Change needed re: LSLA appointments)	Included

	h.	Presentation from MD Gubernatorial Candidate David Lashar (Ford)	15 minutes
	i.	Bitcoin Affiliate Links (McArdle)	10 minutes
	j.	Motion recognizing valid LPNM Constitution and Bylaws (Ecklund/Harlos)	30 minutes
	k.	Set place and dates of next in-person LNC meeting (Harlos)	15 minutes
	l.	Potential Candidate Support Opportunities and LPAL Proposal (McArdle)	15 minutes
11.	New Business Without Previous Notice		
	a.	TBD (if any)	XX minutes
12.	Closing Ceremony		
	a.	Announcements	10 minutes
	b.	Opportunity for Public Comment <i>Maximum of 1 minute per commenter</i>	10 minutes
13.	Adjourn		
			5:00 pm

**WITHOUT OBJECTION**, Mr. Tuniewicz moved to amend the agenda by striking the time allotted for the Audit Committee Report (Item 7.a.ii).

**WITHOUT OBJECTION**, Secretary Harlos moved to amend the agenda by inserting the report of the Credentials Committee for ten (10) minutes in the spot previously taken by the Audit Committee.

**WITHOUT OBJECTION**, Secretary Harlos moved to amend the agenda by striking the time allotted for Earned Media Outreach Tools and Priorities due to the absence of Mr. Nekhaila (Item 10.c).

**WITHOUT OBJECTION**, Mr. Nanna moved to amend the agenda by adding guest contribution to blog to New Business Without Previous Notice.

The agenda, as amended, was adopted **WITHOUT OBJECTION**, as follows:

<b>Saturday July 30, 2022</b>			
1.	Welcome and Opening Ceremony		
	a.	Call to Order	9:00 AM
	b.	Opportunity for Public Comment <i>Maximum of 2 minutes per commenter</i>	20 minutes
2.	Housekeeping		
	a.	Attendance Roll Call	2 minutes
	b.	Credentials Report and Paperwork Check	1 minute
	c.	Adoption of Agenda	5 minutes
	d.	Report of Potential Conflicts of Interest	2 minutes
3.	Officer Reports		
	a.	Chair's Report (McArdle)	20 minutes
	b.	Vice-Chair's Report (Smith)	10 minutes

	c.	Treasurer's Report (Hagopian)	10 minutes
	d.	Secretary's Report (Harlos)	20 minutes
	i.	Approval of the 2022 Convention Minutes (2/3 vote needed as per Bylaws Article 10.9)	included
	ii.	Approval of the July 23, 2022, LNC Minutes	
	iii.	Expungement of Censure of Joshua Smith from January 17, 2022, minutes (see RONR 35:13)	included
	iv.	Explanation/demo new internal file structure	included
4.	Staff Reports		90 minutes
	Break for Lunch – 12:00 PM to 1:30 PM – Speaker Scott Horton		90 minutes
5.	Counsel's Report (Hall) <i>portions may be in Executive Session</i>		15 minutes
6.	Regional Reports (supplements to printed reports)		
	a.	Region 1 (Mr. Duque and/or Ms. Yeniscavich) AZ, CO, KS, NE, NV, OR, WA	7 minutes
	b.	Region 2 (Mr. Benner and/or Mr. Cowen) AL, FL, GA, MS, TN	7 minutes
	c.	Region 3 (Mr. Nanna and/or Mr. Nepomuceno) IN, KY, MI, OH	7 minutes
	d.	Region 4 (Ms. Eiler and/or Mr. Clark) CA	7 minutes
	e.	Region 5 (Mr. Watkins and/or Mr. Dassing) DE, DC, MD, NC, PA, VA, WV	7 minutes
	f.	Region 6 (Mr. Ecklund and/or Mr. Tuniewicz) IA, IL, MN, MT, NM, ND, SC, SD, UT, WI	7 minutes
	g.	Region 7 (Ms. Gabbard and/or Mr. Pantke) AR, LA, MO, OK, TX	7 minutes
	h.	Region 8 (Mr. Ford and/or Mr. Hall) CT, ME, MA, NH, NJ, NY, VT	7 minutes
	i.	Regionless (Mr. Smith) AK, HI, ID, WY	7 minutes
7.	Committee Reports		
	a.	Reports of Standing Committees	
	i.	Advertising & Publication Review (Harlos)	2 minutes
	ii.	Convention Oversight Committee (Raudsep)	10 minutes
	iii.	Awards Committee (Lark/Smith)	5 minutes
	iii.	Ballot Access (Nanna)	10 minutes
	iv.	Employment Policy & Compensation (Nekhaila)	10 minutes
	v.	Historical Preservation (Harlos)	5 minutes
	c.	Reports of Chair's Special Committees	
	i.	Social Media (Benner/Eiler/Nepomuceno)	15 minutes
8.	New Business with Previous Notice		
	a.	Adoption of Strategy for 2022-2024 (McArdle) <i>portions may be in Executive Session</i>	130 minutes

	Recess for evening at 6pm – donor reception at 7pm (paid event) – Courtyard / Jefferson Foyer on the 2nd floor	
<b>Sunday July 31, 2022</b>		
9.	Welcome and Opening Ceremony	
	a.	Call to Order 9:00 AM
	b.	Opportunity for Public Comment <i>Maximum of 2 minutes per commenter</i> 20 minutes
10.	New Business with Previous Notice (cont'd)	
	b.	Moellman presentation on CRM background and update (Nanna) 30 minutes
	c.	Policy Manual Amendments (Harlos) 45 minutes
	i.	Delete 2.01.6 included
	ii.	Amend 1.01.3 included
	iii.	Amend 1.01.4 included
	iv.	Amend 2.01.5 included
	v.	New 2.01.6 included
	Break for Lunch – 12:00 PM to 1:00 PM 60 minutes	
	d.	EXECUTIVE SESSION- Approval of Communications Director Contract (McArdle) 15 minutes
	e.	Boardroom and Conflict Resolution Training (McArdle) 15 minutes
	f.	Elections 40 minutes
	i.	Election of Assistant Treasurer included
	ii.	Election of Audit Committee included
	iii.	Election of Candidate Support Committee included
	iv.	Election of Affiliate Support Committee (potential Policy Manual Change needed re: LSLA appointments) Included
	g.	Presentation from MD Gubernatorial Candidate David Lashar (Ford) 15 minutes
	h.	Bitcoin Affiliate Links (McArdle) 10 minutes
	i.	Motion recognizing valid LPNM Constitution and Bylaws (Ecklund/Harlos) 30 minutes
	j.	Set place and dates of next in-person LNC meeting (Harlos) 15 minutes
	k.	Potential Candidate Support Opportunities and LPAL Proposal (McArdle) 15 minutes
11.	New Business Without Previous Notice	
	a.	Guest Contribution to Blog (Nanna) 10 minutes
12.	Closing Ceremony	
	a.	Announcements 10 minutes
	b.	Opportunity for Public Comment <i>Maximum of 1 minute per commenter</i> 10 minutes
13.	Adjourn 5:00 pm	

## REPORT OF POTENTIAL CONFLICTS OF INTEREST

Secretary Harlos had previously circulated a copy of the currently disclosed conflicts attached as **Appendix B**. No updates were reported.

## OFFICER REPORTS

### CHAIR'S REPORT

Chair McArdle had submitted a written report in advance (see **Appendix C**) and supplemented with an oral report. The LNC took no action.

### VICE-CHAIR'S REPORT

Vice-Chair Smith had submitted a written report in advance and supplemented with an oral report. The LNC took no action.

### TREASURER'S REPORT

Treasurer Hagopian submitted his regular monthly end-of-month financial report in advance (see **Appendix D**) and supplemented with an oral report. The LNC took no action.

### SECRETARY'S REPORT

Secretary Harlos had submitted a written report in advance (see **Appendix E**) and supplemented with an oral report.

### APPROVAL OF 2022 NATIONAL CONVENTION MINUES

**Secretary Harlos moved to approve the 2022 Convention Minutes V7. [20220730-01]**

The motion **PASSED** upon a show of hands.

### APPROVAL OF LNC MINUTES DATED JULY 23, 2022

**Secretary Harlos moved to approve the July 23, 2022, LNC Minutes V2. [20220730-02]**

The motion **PASSED** upon a show of hands.

### APPROVAL OF EXECUTIVE COMMITTEE MINUTES DATED JULY 25, 2022

**Secretary Harlos moved to approve the July 25, 2022, Executive Committee Minutes V2. [20220730-03]**

The motion **PASSED** upon a show of hands of the Executive Committee.

### EXPUNGEMENT OF CENSURE OF JOSHUA SMITH FROM LNC MINUTES DATED JANUARY 17, 2022

As per RONR 35:13, Secretary Harlos drew a bracket around the motion of censure of Joshua Smith in the January 17, 2022, minutes and noted “*rescinded and ordered expunged from the minutes on May 29, 2022.*”

#### NEW INTERNAL FILE ORGANIZATION PROGRAM

Secretary Harlos described the progress she has made in developing the policy and structure for the internal file organization that would permanently change the current procedure of important records being kept primarily on the personal computer of the incumbent LNC Secretary at any time.

### STAFF REPORTS

Staff members had submitted prior written reports (see *composite Appendix F*) with Tyler Harris, Robert Kraus, Andy Burns, Gabrielle Cordova, Cara Schulz, and Apollo Pazell (via phone) providing oral supplements and explanations as and when requested.

A round of thanks and applause was given to Bekah Congdon and Michelle MacCutcheon for their past service.

**WITHOUT OBJECTION, Secretary Harlos moved for a ten (10) minute recess.**

**Secretary Harlos moved to amend the agenda to move the counsel’s report and make it a special order for 4:00 p.m. tomorrow.**

The motion **PASSED** upon a voice vote.

**WITHOUT OBJECTION, Secretary Harlos moved that the hearing of regional reports to be taken up at this time.**

### REGIONAL REPORTS

#### REGION 1 REPORT

*Arizona, Colorado, Kansas, Nebraska, Nevada, Oregon, Washington*

Region 1 Representative Mr. Duque had submitted a written report in advance (see **Appendix O**) and supplemented with a brief oral report. He also fielded questions and comments. The LNC took no action.

#### REGION 2 REPORT

*Alabama, Florida, Georgia, Mississippi, Tennessee*

Region 2 Representative Mr. Benner had submitted a written report in advance (see **Appendix P**) and supplemented with a brief oral report. He also fielded questions and comments. The LNC took no action.

### REGION 3 REPORT

*Indiana, Kentucky, Michigan, Ohio*

Region 3 Representative Mr. Nanna had submitted a written report in advance (see **Appendix Q**) and supplemented with a brief oral report. He also fielded questions and comments. The LNC took no action.

### REGION 4 REPORT

*California*

Region 4 Alternate Representative Mr. Clark presented the written report submitted in advance by Ms. Eiler (see **Appendix R**) and supplemented with a brief oral report. The LNC took no action.

### REGION 5 REPORT

*Delaware, District of Columbia, Maryland, North Carolina, Pennsylvania, Virginia, West Virginia*

Region 5 Representative Mr. Watkins had submitted a written report in advance (see **Appendix S**) and supplemented with a brief oral report. He also fielded questions and comments. The LNC took no action.

### REGION 6 REPORT

*Illinois, Iowa, Minnesota, Montana, New Mexico, North Dakota, South Carolina, South Dakota, Utah, Wisconsin*

Region 6 Representative Mr. Ecklund had submitted a written report in advance (see **Appendix T**) and supplemented with a brief oral report. He also fielded questions and comments. The LNC took no action.

### REGION 7 REPORT

*Alabama, Arkansas, Louisiana, Missouri, Oklahoma, Texas*

Region 7 Representative Ms. Gabbard had submitted a written report in advance (see **Appendix U**) and supplemented with a brief oral report. She also fielded questions and comments. The LNC took no action.

### REGION 8 REPORT

*Connecticut, Maine, Massachusetts, New Hampshire, New Jersey, New York, Rhode Island, Vermont*

Region 8 Representative Mr. Ford had submitted a written report in advance (see **Appendix V**) and supplemented with a brief oral report. He also fielded questions and comments. The LNC took no action.

### REGION 0 REPORT

*Alaska, Hawaii, Idaho, Wyoming*

Vice-Chair Smith provided a supplement to his earlier verbal report. He also fielded questions and comments.

**Secretary Harlos moved to amend the agenda to add setting a special meeting date to consider the Idaho situation under New Business Without Previous Notice.**

The motion **PASSED** upon a voice vote.

## REPORTS OF STANDING COMMITTEES

### ADVERTISING & PUBLICATION REVIEW COMMITTEE

Caryn Ann Harlos, as Chair of the Advertising and Publication Review Committee (APRC), had submitted a written report in advance (see **Appendix W**) and provided an oral supplement. The LNC took no action.

## LUNCH RECESS

**WITHOUT OBJECTION**, the LNC broke for lunch recess until 1:30 p.m. Scott Horton was the lunch special guest speaker.

## REPORTS OF STANDING COMMITTEES (CONT'D)

### CONVENTION OVERSIGHT COMMITTEE

Erik Raudsep, on behalf of the Convention Oversight Committee, had submitted a written report in advance (see **Appendix K**) and supplemented with an oral report. He concluded by fielding questions and comments. The LNC took no action.

*Vice-Chair Smith moved to amend the agenda to swap the order of the Ballot Access Committee and the EPCC reports.*

The motion **PASSED** upon a voice vote.

### EMPLOYMENT POLICY AND COMPENSATION COMMITTEE

Steven Nekhaila, as Chair of the Employment Policy and Compensation Committee, gave an oral report via phone. The LNC took no action.

The LNC stood at ease for five (5) minutes.

### BALLOT ACCESS COMMITTEE

Dustin Nanna, as Chair of the Ballot Access Committee, had submitted a written report in advance (see **Appendix I**) and supplemented with an oral report. He also fielded questions and comments.

*Secretary Harlos moved to add election of the two (2) LNC seat vacancies on the Ballot Access Committee to New Business without Previous Notice for ten (10) minutes.*

The motion **PASSED** upon a show of hands.



## HISTORICAL PRESERVATION COMMITTEE

Caryn Ann Harlos, as Chair of the Historical Preservation Committee, had submitted a written report in advance (see **Appendix L**) and supplemented with an oral report. She concluded by fielding questions and comments. The LNC took no action.

## REPORTS OF CHAIR'S SPECIAL COMMITTEES

### SOCIAL MEDIA

On behalf of the Chair's Advisory Committee on Social Media, Dave Benner gave a report on Twitter; Carrie Eiler gave a report on Instagram; and Connor Nepomuceno gave a report on Facebook. Reports were submitted ahead of time (see **Appendix O**). They fielded questions and comments. The LNC took no action.

## NEW BUSINESS WITH PREVIOUS NOTICE

### ADOPTION OF 2022-2024 STRATEGY

**WITHOUT OBJECTION**, Vice-Chair Smith moved to go into Executive Session for the purpose of discussion of political strategy, initially including just the LNC with the staff remaining available to be invited in at some point during the proceedings.

## EXECUTIVE SESSION

The LNC entered into Executive Session at 2:42 p.m. with staff invited to participate at 3:50 p.m.

The LNC rose out of Executive Session at 5:16 p.m.

**Vice-Chair Smith moved to adjourn until the following morning at 9:00 a.m.**

The motion **PASSED** upon a show of hands.

## ADJOURNMENT

The LNC adjourned for the day at 5:17 p.m. It was announced that there was a paid donor event scheduled for 7:00 p.m. that evening.



## SUNDAY MORNING SESSION

### CALL TO ORDER

Chair Angela McArdle called the meeting back to order at 9:06 a.m. on Sunday.<sup>1</sup>

### OPPORTUNITY FOR PUBLIC COMMENT AND ANNOUNCEMENTS

The following persons spoke during public comment:

- Luke Ensor (PA)

Chair McArdle once again thanked departing staff for their service and announced that there would be a special cupcake treat at lunch time in their honor.

*Secretary Harlos moved to amend the agenda to add two possible Policy Manual amendments concerning the composition of the Affiliate Support and the Candidate Support Committees prior to the elections of same.*

The motion **PASSED** upon a voice vote.

## NEW BUSINESS WITH PREVIOUS NOTICE (CONT'D)

### PRESENTATION ON CRM

A video created by Ken Moellman (former LNC Vice-Chair) explained the CRM project and future plans/challenges was shown.

Mr. Moellman and Evan McMahon (IN State Chair) were teleconferenced into the meeting. Mr. Moellman, Mr. McMahon, Andy Burns (LPHQ Staff), Gabriele Cordova (LPHQ Staff), and Tyler Harris (outgoing Executive Director) fielded questions and answers.

**WITHOUT OBJECTION**, Mr. Nanna moved to extend time for fifteen (15) minutes.

*Mr. Nanna moved that we prioritize the Raiser's Edge migration with the goal of completion by the end of the year and to not renew our re-subscription in January unless we are not finished by that time. [20220731-02]*

Chair McArdle passed the gavel to Vice-Chair Smith.

*Secretary Harlos moved to postpone consideration of the Nanna motion until the November budget meeting. [20220731-01]*

**Ms. McArdle moved to extend time for thirty (30) minutes.**

<sup>1</sup> Mr. Duque and Mr. Nanna arrived at the meeting after the call to order.

The motion **PASSED** upon a show of hands with a vote count of 13-1.

Secretary Harlos raised a **POINT OF ORDER** that debate should be limited to the motion to postpone and not the underlying motion. The point of order was ruled **WELL-TAKEN**.

**Secretary Harlos moved to end debate on the motion to postpone.**

The motion to end debate **PASSED** upon a show of hands with a vote count of 12-0.

A roll call vote was conducted on the Harlos motion to postpone with the following results:

Member / Alternate	Yes	No	Abstain
Benner		X	
Blankenship		X	
Bowen		X	
Duque		X	
Ecklund		X	
Eiler		X	
Elliott		X	
Ford		X	
Gabbard		X	
Hagopian	X		
Harlos	X		
Nanna		X	
Smith			X
Watkins	X		
McArdle			X
<b>TOTALS</b>	<b>3</b>	<b>10</b>	<b>2</b>

**This motion FAILED with a roll call vote of 3-10-2. [20220731-01]**

**Mr. Bowen moved to extend time for fifteen (15) minutes.**

The motion **PASSED** upon a show of hands with a vote count of 8-4.

**Mr. Nanna moved to end debate.**

The motion to end debate **PASSED** upon a show of hands with a vote count of 13-1.

A roll call vote was conducted on the Nanna Raiser's Edge motion with the following results:

Member / Alternate	Yes	No	Abstain
Benner	X		
Blankenship	X		

Member / Alternate	Yes	No	Abstain
Bowen	X		
Duque		X	
Ecklund	X		
Eiler	X		
Elliott			X
Ford	X		
Gabbard	X		
Hagopian		X	
Harlos	X		
Nanna	X		
Smith			X
Watkins		X	
McArdle			X
<b>TOTALS</b>	<b>9</b>	<b>3</b>	<b>3</b>

*This motion PASSED with a roll call vote of 9-3-3. [20220731-02]*

Chair McArdle resumed the gavel.

**WITHOUT OBJECTION, Mr. Bowen moved to recess for fifteen (15) minutes.**

Upon return from recess, the LNC stood at ease while members were finalizing the check-out for their hotel rooms.

## POLICY MANUAL AMENDMENTS

DELETE SECTION 2.01.6 AND ADD NEW SECTION 2.01.5

*Secretary Harlos moved to delete Policy Manual 2.01.6 “Electronic Communication” and add new Policy Manual section 2.01.6 “Concerns Regarding Staff” as follows: [20220731-03]*

### ~~6) — Electronic Communication~~

~~1. — Address the group. Messages must be addressed to the entire group of subscribers. Side conversations and personal interactions must be taken to one-to-one email. Exceptions may be made if there is a specific request made for party resources.~~

~~2. — No “personality-based” discussion. Speculation or accusations about another’s motives, thought processes, or beliefs is off-charter. A focus on ‘issues rather than personalities’ should be the participants’ guiding light. Personal attacks, verbal threats and/or harassment can be grounds for LNC review and action.~~



~~3. — No misrepresentation of another's work. Participants shall not misrepresent the work of others and shall make a good faith effort to be factually correct.~~

~~4. — No prejudicial, biased, or offensive language, with respect to race, gender, ethnicity, physical ability, spirituality, sexuality, or age. These are well-established principles of basic respect for each other in a healthy society.~~

~~5. — No insulting, disparaging, degrading, or demeaning language or any other ad hominem attacks. It's never necessary to label others in order to discuss their ideas and activities. Chronic, hurtful sarcasm, or giving people vengeful nicknames, or any other disrespectful treatment of fellow activists, are grounds for LNC review and action.~~

~~6. — No flooding, repetition or cross-posting. No double posting to other lists. A message posted to LNC email lists must have no other recipients except the list address in its To:, Cc:, or Bcc: lines.~~

~~7. — No off-charter material. There are thousands of Internet mailing lists about issues of interest to Libertarians. Nobody can read them all, and each of us must be free to set our own priorities. One can repost a message from elsewhere, but must introduce it by explaining where it came from and how it relates to the list description, even if the relevance seems obvious.~~

~~8. — Accurate, substantial subject lines. The "Subject:" line, when appropriate, must truthfully identify the topic, so that people can decide whether to read your message, before they read it. Therefore, it is seldom appropriate to name another person in a Subject line. In particular, messages with Subjects such as "David Nolan" or "David Nolan's post" are inappropriate, as are messages with no Subject line.~~

~~9. — Limit message size. When replying to a specific discussion thread, it's not necessary to quote the entire email each time. This helps servers run faster too.~~

~~10. — Concerns regarding LNC Members. Concerns regarding an LNC member's behavior should be reported to the Executive Committee. The Executive Committee will gather facts from all parties involved and present to the LNC for further review and action. If a member of the Executive Committee is involved in the conflict or behavior, they must recuse themselves from the Executive Committee's fact finding.~~

~~11. Concerns Regarding Staff. Concerns regarding a staff member's behavior should be reported to the Employment Policy and Compensation Committee. The EPCC will immediately notify the Executive Director of the behavior and will gather facts from all parties involved and present them to Executive Director and LNC Chair for further review and action.~~

## Section 2.01 OBLIGATIONS AMONG BOARD MEMBERS AND STAFF

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### 5). Concerns Regarding Staff

Concerns regarding a staff member's behavior should be reported to the Employment Policy and Compensation Committee. The EPCC will immediately notify the Executive Director of the behavior and will gather facts from all parties involved and present them to Executive Director and LNC Chair for further review and action.

**WITHOUT OBJECTION, Treasurer Hagopian moved to end debate.**

A roll call vote was conducted on the Harlos motion with the following results:

Member / Alternate	Yes	No	Abstain
Benner	X		
Blankenship	X		
Bowen	X		
Duque	X		
Ecklund	X		
Eiler	X		
Elliott	X		
Ford	X		
Gabbard	X		
Hagopian	X		
Harlos	X		
Nanna	X		
Smith	X		
Watkins	X		
McArdle			X
<b>TOTALS</b>	<b>14</b>	<b>0</b>	<b>1</b>

**This motion PASSED with a roll call vote of 14-0-1. [20220731-03]**

AMEND SECTION 1.01.3

**Secretary Harlos moved to amend Policy Manual 1.01.3 as follows: [20220731-04]**

### **Section 1.01 GENERAL DELEGATION OF AUTHORITY**

\*\*\*\*\*

#### **3) Executive Committee**

The Executive Committee shall exercise all powers of the LNC between LNC meetings, when urgency demands a more immediate time frame than when the LNC can



next meet, except for the addition, deletion, or amendment of the LNC policy manual or amendment of the budget beyond the limits specified elsewhere in this policy manual. Notwithstanding, the LNC reserves the right to exercise its authority through electronic mail ballots.

**WITHOUT OBJECTION, Vice-Chair Smith moved to end debate.**

A roll call vote was conducted on the Harlos motion with the following results:

Member / Alternate	Yes	No	Abstain
Benner	X		
Blankenship	X		
Bowen	X		
Duque	X		
Ecklund	X		
Eiler	X		
Elliott	X		
Ford	X		
Gabbard	X		
Hagopian	X		
Harlos	X		
Nanna	X		
Smith	X		
Watkins	X		
McArdle			X
<b>TOTALS</b>	<b>14</b>	<b>0</b>	<b>1</b>

**This motion PASSED with a roll call vote of 14-0-1. [20220731-04]**

AMEND SECTION 1.01.4

**Secretary Harlos moved to amend Policy Manual 1.01.4 as follows: [20220731-05]**

**Section 1.01 GENERAL DELEGATION OF AUTHORITY**

\*\*\*\*\*

**4) Removal from Office**

No Party Officer or At-Large Member shall be subject to removal from office except for failure to perform the duties of office or gross malfeasance. The process for removing Officers and At-Large Members shall be the trial procedure as outlined in the Party’s parliamentary authority. The Officer or At-Large Member’s membership rights can be suspended by a 2/3 vote while the matter is being investigated if necessary to prevent potential harm to the Party.

**WITHOUT OBJECTION, Vice-Chair Smith moved to end debate.**

A roll call vote was conducted on the Harlos motion with the following results:



Member / Alternate	Yes	No	Abstain
Benner	X		
Blankenship	X		
Bowen	X		
Duque	X		
Ecklund	X		
Eiler	X		
Elliott	X		
Ford	X		
Gabbard	X		
Hagopian	X		
Harlos	X		
Nanna	X		
Smith	X		
Watkins	X		
McArdle			X
<b>TOTALS</b>	<b>14</b>	<b>0</b>	<b>1</b>

*This motion PASSED with a roll call vote of 14-0-1. [20220731-05]*

AMEND SECTION 2.01.5

*Secretary Harlos moved to amend Policy Manual 2.01.5 as follows: [20220731-06]*

### **Harassment and Offensive Behavior Prohibition**

The Libertarian Party is founded on the key principles of liberty, responsibility, and respect. With that foundation, it is to be expected that libertarians treat each other with professional respect, thoughtful consideration, and fundamental decency. Violation of this expectation by members of the Party not only risks substantial legal penalties, it also undermines the very legitimacy of the Party and the honor of its members. Violation of this expectation by members of the LNC, while discharging official duties, whether towards other LNC Members or LPHQ staff, is therefore especially egregious. To prevent such inappropriate behavior, the following standards must be observed:

- All collective deprecation, whether alluding to sex, race, color, national origin, disability, age, religion, or any other protected category, must be avoided. Every person is a unique individual, and as the Libertarian Party is the Party of Individual Liberty, this injunction should doubly apply.
- Sexual harassment, like other forms of harassment, is prohibited. Sexual harassment includes unwelcome sexual advances, requests for sexual favors or any other conduct of a sexual nature when: (1) submission to the conduct is made either implicitly or explicitly a condition of employment; (2) submission to or rejection of the conduct is used as the basis for an employment decision affecting



the harassed employee; or (3) the harassment has the purpose or effect of unreasonably interfering with the employee's work performance or creating an environment that is intimidating, hostile or offensive to the employee.

- ~~Any behavior, whether verbal or physical, that clearly offends a reasonable person—libertarian or not—must be avoided. Libertarianism is a philosophy of respect for the individual, and it must not be presented as being in harmony with behavior generally regarded as offensive.~~
- Any interaction which might be interpreted as abusing the apparent employer-employee relationship must be avoided. This applies to interactions of LNC members with staff and is to be extended to interactions with any consultant hired by the LNC.

LNC members and staff members must exercise their own good judgment to avoid any conduct that may be perceived by others as harassment. The following conduct could constitute harassment:

- unwanted physical contact
- racial or sexual epithets
- derogatory slurs
- off-color jokes
- sexual innuendoes
- unwelcome comments about a person's body
- propositions
- leering
- unwanted prying into a person's private life
- graphic discussions about sexual matters
- suggestive behavior, sounds, gestures, or objects
- threats
- derogatory posters, pictures, cartoons, or drawings

~~As a rule of thumb, if you think it might be offensive, it probably is.~~

Toward ensuring that all LNC members are thoroughly familiar not only with this policy but also the ramifications of it, they must participate in a standard program of exposure to the issues raised by these concerns. The Chair is responsible to select the content of this training program, in consultation with Counsel, and participation should be arranged at the earliest practicable opportunity after the person becomes an LNC member.

Any violation of this policy should be brought to the attention of the Chair or the Vice Chair. In response to every complaint, the LNC will take prompt and necessary steps to investigate the matter and will protect the individual's confidentiality, as much as possible, recognizing the need to thoroughly investigate all complaints. The LNC will take corrective and preventative actions where necessary. The LNC will not retaliate against any individual who in good faith brings a complaint to the attention of the LNC or

participates in an investigation regarding a complaint. Any employee who violates this policy is subject to discipline, up to, and including discharge.

Violations of this policy may result in disciplinary action against the perpetrator.

**WITHOUT OBJECTION, Vice-Chair Smith moved to end debate.**

A roll call vote was conducted on the Harlos motion with the following results:

Member / Alternate	Yes	No	Abstain
Benner	X		
Blankenship			X
Bowen	X		
Duque	X		
Ecklund	X		
Eiler	X		
Elliott	X		
Ford	X		
Gabbard	X		
Hagopian	X		
Harlos	X		
Nanna	X		
Smith	X		
Watkins	X		
McArdle			X
<b>TOTALS</b>	<b>13</b>	<b>0</b>	<b>2</b>

**This motion PASSED with a roll call vote of 13-0-2. [20220731-06]**

CREATE NEW SECTION 2.01.6

**Secretary Harlos moved to add a new Policy Manual section 2.01.6 as follows: [20220731-07]**

**2.01.6 Whistleblower Protection**

**Mere criticism, even if harsh, of the policies, decisions, and business practices of the LNC by other members of the LNC shall not be considered harassment or grounds for removal from office for Officers and At-Large Members. Rules of decorum shall apply to all official interactions.**

**WITHOUT OBJECTION, Mr. Blankenship moved to end debate.**

A roll call vote was conducted on the Harlos motion with the following results:



Member / Alternate	Yes	No	Abstain
Benner	X		
Blankenship	X		
Bowen	X		
Duque	X		
Ecklund	X		
Eiler	X		
Elliott		X	
Ford	X		
Gabbard	X		
Hagopian	X		
Harlos	X		
Nanna			X
Smith	X		
Watkins	X		
McArdle			X
<b>TOTALS</b>	<b>12</b>	<b>1</b>	<b>2</b>

*This motion PASSED with a roll call vote of 13-0-2. [20220731-07]*

### LUNCH RECESS

**WITHOUT OBJECTION**, the LNC broke for lunch recess until 1:00 p.m.

### EXECUTIVE SESSION

**WITHOUT OBJECTION**, Vice-Chair Smith moved to go into Executive Session to discuss the proposed contract for Reed Cooley as Communication Director.

The LNC entered into Executive Session at 1:03 p.m.

### NEW BUSINESS WITH PREVIOUS NOTICE (CONT'D)

The LNC arose from Executive Session at 1:43 p.m.

### APPROVE CONTRACT OF REED COOLEY

*Vice-Chair Smith moved to approve the contract of Reed Cooley as Communications Director as discussed in Executive Session. [2022-0731-08]*

A roll call vote was conducted on the motion with the following results:

Member / Alternate	Yes	No	Abstain
Benner	X		
Blankenship	X		



Member / Alternate	Yes	No	Abstain
Bowen	X		
Duque	X		
Ecklund	X		
Eiler	X		
Elliott	X		
Ford	X		
Gabbard	X		
Hagopian	X		
Harlos	X		
Nanna	X		
Smith	X		
Watkins	X		
McArdle	X		
<b>TOTALS</b>	<b>15</b>	<b>0</b>	<b>0</b>

*This motion PASSED with a roll call vote of 15-0-0. [20220731-08]*

### NEW BUSINESS WITHOUT PREVIOUS NOTICE

#### SET SPECIAL MEETING DATE TO DISCUSS IDAHO



*Vice-Chair Smith moved amend the agenda and to call a special meeting on August 11, 2022, at 8 p.m. eastern to take up the discussion of the Idaho issues outlined in the document file sent to this board on July 31, 2022, by LNC Vice Chairman Joshua Smith via Chair Jayson Sorensen. [20220731-09]*

A roll call vote was conducted on the motion with the following results:

Member / Alternate	Yes	No	Abstain
Benner	X		
Blankenship	X		
Bowen	X		
Duque	X		
Ecklund	X		
Eiler	X		
Elliott	X		
Ford	X		
Gabbard	X		
Hagopian	X		
Harlos	X		
Nanna	X		
Smith	X		
Watkins	X		
McArdle			X



Member / Alternate	Yes	No	Abstain
TOTALS	14	0	1

*This motion PASSED with a roll call vote of 14-0-1. [20220731-09]*

**NEW BUSINESS WITH PREVIOUS NOTICE (CONT'D)**

**BOARD AND CONFLICT RESOLUTION TRAINING**

*Vice-Chair Smith moved to go into Executive Session to discuss potential legal issues with staff present.*

The motion **PASSED** upon a show of hands.

**EXECUTIVE SESSION**

The LNC entered into Executive Session at 1:57 p.m. and arose from Executive Session at 2:10 p.m.

***WITHOUT OBJECTION,** Vice-Chair Smith moved to enter into a five (5) minute recess.*

*Secretary Harlos moved to amend the agenda regarding elections to proceed in the following manner:*

- *Election of Assistant Treasurer*
- *Hear nominations for all other elections*
- *Hear presentation from Mr. Lashar*
- *Consider motion for Executive Session to speak about candidates for committees*

*And then proceed with the rest of the agenda as written and amended.*

The motion **PASSED** upon a voice vote.

**ELECTIONS**

**ELECT ASSISTANT TREASURER**

The following persons were nominated in advance:

- Martin Cowen
- Bryan Elliott
- Robert Hamilton
- Christy Kelly
- Rob Panico
- Paul Vanier



Index cards were distributed for voting with the results as follows:

<b>ELECTION OF ASSISTANT TREASURER</b>		
<b>BALLOT NUMBER:</b> 20220731-10		
<b>VOTING METHOD:</b> Pick one, majority required for election.		
<b>CANDIDATE</b>	<b>VOTE TOTALS</b>	<b>LNC RECORDED VOTES</b>
Martin Cowen	0	
Bryan Elliott	15	Benner, Blankenship, Bowen, Duque, Ecklund, Eiler, Elliott, Ford, Gabbard, Hagopian, Harlos, McArdle, Nanna, Smith, Watkins
Robert Hamilton	0	
Christy Kelly	0	
Rob Panico	0	
Paul Vanier	0	
NOTA	0	

***Bryan Elliott was elected as Assistant Treasurer. [20220731-10]***

**COMMITTEE NOMINATION SPEECHES**

The following LNC members spoke to their candidacies for the various committees up for election.

**BALLOT ACCESS**

- Rich Bowen
- Todd Hagopian
- Caryn Ann Harlos
- Joshua Smith

***NEW BUSINESS WITHOUT PREVIOUS NOTICE (CONT'D)***

**POLICY MANUAL AMENDMENT REGARDING AFFILIATE SUPPORT COMMITTEE**

***WITHOUT OBJECTION, Secretary Harlos moved to amend the agenda and consider an amendment to the Policy Manual concerning the composition of the Affiliate Support Committee.***

***Secretary Harlos moved to amend Policy Manual Section 1.03.1 regarding the composition of the Affiliate Support Committee as follows: [20220731-11]***

<b>Committee Name</b>	<b>Size</b>	<b>Member Selection</b>	<b>Chair Selection</b>
Affiliate Support Committee	Seven (7) Members	Committee Chair selected by LNC Chair; three (3)	LNC Chair selects from pool of LNC At-Large, LNC



		LNC Regional Representatives selected by the Committee Chair; three (3) members selected by <del>Libertarian State Leadership Alliance</del> <u>the LNC</u>	Regional Representatives, and the LNC Vice Chair
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Mr. Pantke asked if Secretary Harlos would consider amending her motion to explicitly include Regional Alternates as being qualified to serve on the Committee. *Ms. Harlos moved that amendment which PASSED upon a voice vote so that the main motion, as amended, then read:*

Committee Name	Size	Member Selection	Chair Selection
Affiliate Support Committee	Seven (7) Members	Committee Chair selected by LNC Chair; three (3) LNC Regional Representatives <u>or alternates</u> selected by the Committee Chair; three (3) members selected by <del>Libertarian State Leadership Alliance</del> <u>the LNC</u>	LNC Chair selects from pool of LNC At-Large, LNC Regional Representatives, and the LNC Vice Chair

Chair McArdle announced that she would be appointing Pat Ford as Chair of the Affiliate Support Committee who is also the Vice-Chair of the current Libertarian State Leadership Alliance.

A roll call vote was conducted on the Harlos motion, as amended, with the following results:

Member / Alternate	Yes	No	Abstain
Benner	X		
Blankenship	X		
Bowen	X		
Duque	X		
Ecklund	X		
Eiler	X		
Elliott	X		

Member / Alternate	Yes	No	Abstain
Ford			X
Gabbard	X		
Hagopian	X		
Harlos	X		
Nanna	X		
Smith	X		
Watkins	X		
McArdle			X
<b>TOTALS</b>	<b>13</b>	<b>0</b>	<b>2</b>

*This motion PASSED with a roll call vote of 13-0-2. [20220731-11]*

## **NEW BUSINESS WITH PREVIOUS NOTICE (CONT'D)**

### COMMITTEE NOMINATION SPEECHES CONT'D

The following LNC members spoke to their candidacies for the various committees up for election.

#### **AFFILIATE SUPPORT COMMITTEE**

- Joshua Clark
- Linnea Gabbard
- Robley Hall
- Andrew Watkins

Newly appointed ASC Chair Pat Ford also addressed the LNC.

#### **AUDIT COMMITTEE**

- Rich Bowen

Joshua Clark and Robley Hall indicated that they would be interested in the Candidate Support Committee but did not wish to speak further. Dustin Blankenship also expressed interest.

### PRESENTATION FROM DAVID LASHAR

Mr. Lashar, candidate for Maryland Governor, made a presentation to the LNC regarding his background and his campaign.

### EXECUTIVE SESSION REGARDING VOLUNTEERS

*Secretary Harlos moved to go into Executive Session to speak about candidates for committees under the provision for discussions about staff.*

Chair McArdle passed the gavel to Treasurer Hagopian.

The motion **PASSED** upon a raise of hands with a vote count of 9-3.

Chair McArdle resumed the gavel. The LNC entered into Executive Session at 3:21 p.m. and rose from Executive Session at 4:02 p.m.

Mr. Duque, Mr. Ecklund, and Mr. Smith departed the meeting during Executive Session to catch his flight back home. Mr. Tuniewicz (Region 6 Alternate) and Ms. Yeniscavich (Region 1 Alternate) were sat as primary representatives.

## EXECUTIVE SESSION REGARDING REPORT OF COUNSEL

***WITHOUT OBJECTION, Mr. Elliot moved to go into Executive Session to hear from LNC counsel Oliver Hall via telephone.***

The LNC entered into Executive Session at 4:03 p.m. and rose from Executive Session at 4:17 p.m.

## EXECUTIVE SESSION REGARDING VOLUNTEERS (cont'd)

***Secretary Harlos moved to go back into Executive Session to speak about candidates for committees under the provision for discussions about staff.***

The motion **PASSED** upon a show of hands.

The LNC entered into Executive Session at 4:19 p.m. and rose from Executive Session at 4:53 p.m.

## ELECTIONS (cont'd)<sup>2</sup>

### ELECT AUDIT COMMITTEE

The following persons applied for this Committee:

- Steven Baird
- Rich Bowen
- Laura Hackenburg
- Christina Johnson
- David Landwehr
- Brent Mills
- Amity Pickeral
- Mike Ross

<sup>2</sup> For the non-LNC members of the Committee, it was agreed to conduct the elections via Opa-Vote with ballots due within forty-eight (48) hours.

***Mr. Banner moved that the election require a plurality and not a majority to win.*** The motion **PASSED** upon a voice vote.

- Isaac Siedentop
- Luke Sibbs
- Michael Tatman
- Robert Taylor
- Jonathan Wish
- Demian Zadorin

**Mr. Nanna moved that Rich Bowen be elected as the required one (1) LNC member of the Audit Committee by acclamation. [20220731-12]**

The motion **PASSED** upon a show of hands (the vote was of non-officers only).

For the election of the remaining Audit Committee members, a ballot was sent via Opa-Vote immediately after the meeting with the following results:

ELECTION OF NON-LNC MEMBERS OF AUDIT COMMITTEE		
BALLOT NUMBER: 20220731-13		
VOTING METHOD: Approval Voting per OpaVote. Vote for as many candidates as desired. Two (2) candidates will be elected. Only non-officers eligible to vote.		
CANDIDATE	VOTE TOTALS	LNC RECORDED VOTES 10 BALLOTS CAST
Steven Baird	0	
Lauren Hackenburg	8	Benner, Duque, Ecklund, Eiler, Elliott, Gabbard, Nekhaila, Watkins
Christina Johnson	1	Eiler
David Landwehr	1	Blankenship
Brent Mills	0	
Amity Pickeral	8	Benner, Blankenship, Duque, Ecklund, Elliott, Gabbard, Nekhaila, Watkins
Mike Ross	5	Eiler, Elliott, Ford, Nanna, Watkins
Isaac Siedentop	0	
Luke Sibbs	1	Duque
Michael Tatman	2	Duque, Elliott
Robert Taylor	0	
Jonathan Wish	1	Elliott
Demian Zadorin	0	
NOTA	0	

**Lauren Hackenburg and Amity Pickeral were elected as the two (2) non-LNC members of the Audit Committee. [20220731-13]**

**ELECT CANDIDATE SUPPORT COMMITTEE**

**Mr. Nanna moved to elect Robley Hall and Joshua Clark to the Candidate Support Committee via acclamation. [20220731-14]**



The motion **PASSED** upon a voice vote.

**NEW BUSINESS WITHOUT PREVIOUS NOTICE (CONT'D)**

**POLICY MANUAL AMENDMENT REGARDING CANDIDATE SUPPORT COMMITTEE**



**WITHOUT OBJECTION**, Secretary Harlos moved to amend the agenda and consider an amendment to the Policy Manual concerning the composition of the Candidate Support Committee.

Secretary Harlos moved to amend the Policy Manual Section 1.03.1 regarding the composition of the Candidate Support Committee as follows: [20220731-15]

Committee Name	Size	Member Selection	Chair Selection
Candidate Support Committee	<del>Five (5)</del> <u>Three (3)</u> LNC members and <del>two (2)</del> <u>four (4)</u> non-LNC members of the LP	LNC members elected by the LNC; non-LNC members appointed by the LNC Chair based on recommendations from the LNC members of the committee	*Committee Selection

A roll call vote was conducted on the Harlos motion with the following results:

Member / Alternate	Yes	No	Abstain
Benner	X		
Blankenship	X		
Bowen	X		
Duque/Yeniscavich	X		
Ecklund/Tuniewicz	X		
Eiler	X		
Elliott	X		
Ford	X		
Gabbard	X		
Hagopian	X		
Harlos	X		
Nanna	X		
Watkins	X		
McArdle			X
<b>TOTALS</b>	<b>13</b>	<b>0</b>	<b>1</b>

**This motion PASSED with a roll call vote of 13-0-2.** [20220731-15]

## NEW BUSINESS WITH PREVIOUS NOTICE (CONT'D)

### ELECT CANDIDATE SUPPORT COMMITTEE (CONT'D)

**Secretary Harlos moved that Dustin Blankenship be elected as the remaining required LNC member of the Candidate Support Committee by acclamation. [20220731-16]**

The motion **PASSED** upon a show of hands.

The following non-LNC members applied for this Committee:

- Tyler Bargaquast
- Benjamin Bouvy
- Arthur Cady
- Weston Caswell
- Casten Clausner
- Brandon Davis
- Keenan Dunham
- Craig Forest
- Christopher Ganiere
- Lorenzo Gaztanaga
- Doug Granger
- Grace Harrison
- Oscar Herrera
- Sarah Kershner
- Theodore Kosin
- Gregory LaPoint
- Jessica McCrory
- Melissa Roysden
- Joshua Toms
- Kandace Wells
- Steven White
- Avichayil Yachnes
- Doyle Young

For the election of the remaining Candidate Support Committee members, a ballot was sent via Opa-Vote immediately after the meeting with the following results: <sup>3</sup>

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<sup>3</sup> An error was made whereby these positions were supposed to be appointed by the LNC Chair upon recommendation by the LNC members of the Committee. No objection was raised at the time, and the remainder of the Committee was instead populated by a vote of the LNC.

**ELECTION OF NON-LNC MEMBERS OF CANDIDATE SUPPORT COMMITTEE****BALLOT NUMBER:** 20220731-17**VOTING METHOD:** Approval Voting per OpaVote. Vote for as many candidates as desired. Four (4) candidates will be elected.

<b>CANDIDATE</b>	<b>VOTE TOTALS</b>	<b>LNC RECORDED VOTES 15 BALLOTS CAST</b>
Tyler Bargaquast	11	Benner, Blankenship, Duque, Ecklund, Eiler, Ford, Gabbard, Hagopian, Harlos, Nekhaila, Smith
Benjamin Bouvy	1	Ecklund
Arthur Cady	0	
Weston Caswell	0	
Casten Clausner	0	
Brandon Davis	12	Benner, Blankenship, Duque, Ecklund, Eiler, Elliott, Gabbard, Hagopian, Harlos, McArdle, Nekhaila, Watkins
Keenan Dunham	3	Benner, Harlos, Nekhaila
Craig Forest	1	Smith
Christopher Ganiere	1	Gabbard
Lorenza Gaztanga	3	Eiler, Elliott, Ford
Doug Granger	1	Gabbard
Grace Harrison	0	
Oscar Herrera	3	Elliott, Nanna, Watkins
Sarah Kershner	1	Eiler
Theodore Kosin	5	Duque, Elliott, Harlos, McArdle, Watkins
Gregory LaPoint	0	
Jessica McCrory	5	Blankenship, Ecklund, Eiler, Ford, Harlos
Melissa Roysden	2	McArdle, Smith
Joshua Toms	7	Benner, Duque, Eiler, Harlos, McArdle, Nanna, Nekhaila
Kandace Wells	1	Smith
Steven White	0	
Avichayil Yachnes	0	
Doyle Young	0	
<b>NOTA</b>	<b>0</b>	

***Tyler Bargaquast, Brandon Davis, Theodore Kosin, and Joshua Toms were elected as the four (4) non-LNC members of the Candidate Support Committee. [20220731-17]***



Mr. Ford, as Chair of the Affiliate Support Committee, appointed Linnea Gabbard, Andrew Watkins, and Robley Hall as the required regional LNC members to the Affiliate Support Committee.<sup>4</sup>

The following non-LNC members applied for this Committee:

- David Aitken
- Jacob Bradley
- Robert Crowburn
- Ben DeLong
- Jim Fulner
- Pietro Geraci
- Jessica Glover
- Christopher Grider
- Rochelle Kelley
- Paul Lynch
- Ken Mattes
- John Porter
- Alex Prudeaux
- Thomas Quintana
- Noah Rhys
- Roger Rosewell
- Brian Stockell
- Robert Taylor
- Glenn Tuttle
- Andrew Watkins
- Sean Weaver

For the election of the remaining Affiliate Support Committee members, a ballot was sent via Opa-Vote immediately after the meeting with the following results:

ELECTION OF NON-LNC MEMBERS OF AFFILIATE SUPPORT COMMITTEE		
<b>BALLOT NUMBER:</b> 20220731-18		
<b>VOTING METHOD:</b> Approval Voting per OpaVote. Vote for as many candidates as desired. Three (3) candidates will be elected.		
CANDIDATE	VOTE TOTALS	LNC RECORDED VOTES 15 BALLOTS CAST
David Aitken	<b>3</b>	Ecklund, Gabbard, Hagopian
Jacob Bradley	<b>7</b>	Benner, Blankenship, Bowen, Duque, Harlos, McArdle, Watkins
Robert Crowburn	<b>8</b>	Benner, Duque, Ecklund, Eiler, Gabbard, Harlos, Smith, Watkins

<sup>4</sup> Joshua Clark withdrew his name from consideration.

**ELECTION OF NON-LNC MEMBERS OF AFFILIATE SUPPORT COMMITTEE****BALLOT NUMBER:** 20220731-18**VOTING METHOD:** Approval Voting per OpaVote. Vote for as many candidates as desired. Three (3) candidates will be elected.

CANDIDATE	VOTE TOTALS	LNC RECORDED VOTES 15 BALLOTS CAST
Ben DeLong	5	Bowen, Duque, Eiler, McArdle, Nanna
Jim Fulner	2	Benner, Blankenship
Pietro Geraci	2	Bowen, Nanna
Jessica Glover	1	Elliott
Christopher Grider	0	
Rochelle Kelley	6	Bowen, Duque, Eiler, Elliott, Hagopian, Nanna
Paul Lynch	6	Benner, Bowen, Elliott, Ford, Harlos, Watkins
Ken Mattes	2	Hagopian, Harlos
John Porter	4	Bowen, Duque, Harlos, McArdle
Alex Prudeaux	0	
Thomas Quintana	1	Blankenship
Noah Rhys	8	Bowen, Duque, Ecklund, Eiler, Ford, Gabbard, Harlos, Smith
Roger Rosewell	0	
Brian Stockell	3	Bowen, Eiler, Harlos
Robert Taylor	0	
Glenn Tuttle	1	Smith
Sean Weaver	0	
<b>NOTA</b>	<b>0</b>	

**Jacob Bradley, Robert Crowburn, and Noah Rhys were elected as the three (3) non-LNC members of the Affiliate Support Committee. [20220731-18]**

**ELECTION TO FILL LNC VACANCIES ON THE BALLOT ACCESS COMMITTEE**

For the election to fill the LNC vacancies on the Ballot Access Committee, a ballot was sent via Opa-Vote immediately after the meeting with the following results:

**ELECTION TO FILL VACANCIES IN LNC MEMBERS OF THE BALLOT ACCESS COMMITTEE****BALLOT NUMBER:** 20220731-19**VOTING METHOD:** Approval Voting per OpaVote. Two (2) LNC members will be elected.

CANDIDATE	VOTE TOTALS	LNC RECORDED VOTES 14 BALLOTS CAST
Rich Bowen	13	Blankenship, Bowen, Duque, Ecklund, Eiler, Ford, Gabbard, Hagopian, Harlos, McArdle, Nanna, Smith, Watkins
Caryn Ann Harlos	9	Duque, Eiler, Elliott, Ford, Gabbard, Hagopian, Harlos, Nanna, Watkins

## ELECTION TO FILL VACANCIES IN LNC MEMBERS OF THE BALLOT ACCESS COMMITTEE

**BALLOT NUMBER:** 20220731-19

**VOTING METHOD:** Approval Voting per OpaVote. Two (2) LNC members will be elected.

CANDIDATE	VOTE TOTALS	LNC RECORDED VOTES 14 BALLOTS CAST
Todd Hagopian	6	Blankenship, Duque, Elliott, Gabbard, McArdle, Nanna
Joshua Smith	5	Bowen, Duque, Ecklund, Nanna, Smith
NOTA	0	

*Rich Bowen and Caryn Ann Harlos were elected to fill the vacancies in the LNC members of the Ballot Access Committee. [20220731-19]*

## BITCOIN AFFILIATE LINKS

Chair McArdle led a discussion on this topic. No action was taken.

## LIBERTARIAN PARTY OF NEW MEXICO

*Secretary Harlos moved that the Libertarian Party of New Mexico (LPNM) be informed in writing that the Libertarian National Committee has found that the Constitutional Convention held on July 12, 2022, was null and void and recognizes the LPNM's official Constitution and Bylaws as those adopted March 27, 2021. The exact form and content of the letter shall be drafted by the Chair or her designee with approval by the Executive Committee. [20220731-20]<sup>5</sup>*

*Mr. Nanna moved to postpone the motion indefinitely. [20220731-21]*

*WITHOUT OBJECTION, Mr. Nanna moved to end debate on his motion.*

A roll call vote was conducted on the Nanna postponement motion with the following results:

Member / Alternate	Yes	No	Abstain
Benner		X	
Blankenship		X	
Bowen		X	
Duque/Yeniscavich		X	
Ecklund/Tuniewicz		X	
Eiler		X	
Elliott		X	
Ford		X	
Gabbard		X	
Hagopian		X	

<sup>5</sup> This started out a bit procedurally unorthodox with Mr. Nanna making the motion to postpone indefinitely prior to the motion being made. Debate proceeded erroneously, when the LNC realized this technical error and corrected it by agreement. The minutes reflect it occurring in the proper order which it did after discovery of the error.

Member / Alternate	Yes	No	Abstain
Harlos		X	
Nanna	X		
Watkins		X	
McArdle			X
<b>TOTALS</b>	<b>1</b>	<b>12</b>	<b>1</b>

*This motion FAILED with a roll call vote of 1-12-1. [20220731-21]*

**Secretary Harlos moved to amend the motion as follows:**

*Secretary Harlos moved that the Libertarian Party of New Mexico (LPNM) be informed in writing that the Libertarian National Committee has found that the Constitutional Convention held on July 12, 2022, was null and void and recognizes the LPNM's official Constitution and Bylaws as those adopted March 27, 2021, and request your acknowledgement that those are the operative Constitution and Bylaws by August 31, 2022, or the LNC may need to consider other options. The exact form and content of the letter shall be drafted by the Chair or her designee with approval by the Executive Committee.*

**WITHOUT OBJECTION, Mr. Tuniewicz moved to end debate.**

The Harlos amendment **PASSED** upon a show of hands.

**WITHOUT OBJECTION, Mr. Bowen moved to end debate.**

A roll call vote was conducted on the Harlos motion, as amended, with the following results:

Member / Alternate	Yes	No	Abstain
Benner	X		
Blankenship	X		
Bowen	X		
Duque/Yeniscavich	X		
Ecklund/Tuniewicz	X		
Eiler	X		
Elliott	X		
Ford	X		
Gabbard	X		
Hagopian	X		
Harlos	X		
Nanna	X		
Watkins	X		
McArdle			X
<b>TOTALS</b>	<b>13</b>	<b>0</b>	<b>1</b>

*This motion PASSED with a roll call vote of 13-0-1. [20220731-20]*

The passed motion read as follows:

That the Libertarian Party of New Mexico (LPNM) be informed in writing that the Libertarian National Committee has found that the Constitutional Convention held on July 12, 2022, was null and void and recognizes the LPNM's official Constitution and Bylaws as those adopted March 27, 2021, and request your acknowledgement that those are the operative Constitution and Bylaws by August 31, 2022, or the LNC may need to consider other options. The exact form and content of the letter shall be drafted by the Chair or her designee with approval by the Executive Committee.

Mr. Hagopian left the meeting to catch his flight back home.

### SET DATE AND TIME OF NEXT LNC MEETING

*Mr. Bowen moved to hold the next LNC meeting on November 5-6, 2022, in Austin. [20220731-22]*

***WITHOUT OBJECTION, Mr. Bowen moved to end debate,***

A roll call vote was conducted on the motion with the following results:

Member / Alternate	Yes	No	Abstain
Benner	X		
Blankenship			X
Bowen	X		
Duque/Yeniscavich	X		
Ecklund/Tuniewicz	X		
Eiler	X		
Elliott	X		
Ford	X		
Gabbard	X		
Harlos	X		
Nanna	X		
Watkins	X		
McArdle			X
<b>TOTALS</b>	<b>11</b>	<b>0</b>	<b>2</b>

*This motion PASSED with a roll call vote of 11-0-2. [20220731-22]*

### POTENTIAL CANDIDATE SUPPORT OPPORTUNITIES AND LPAL PROPOSAL

Chair McArdle advised that this information was not provided timely and would be discussed at a future meeting. No action was taken.

## ADJOURNMENT

### ANNOUNCEMENTS AND OPPORTUNITY FOR PUBLIC COMMENTS

Following announcements and public comments, the meeting adjourned **WITHOUT OBJECTION** at 5:07 p.m.

### TABLE OF NUMBERED MOTIONS/BALLOTS

\*Note that the master log of motions in 2022 can be found here: <https://tinyurl.com/Incvotes2022>

ID#	Motion/Ballot	Result
2022-730-01	Approve 2022 Convention Minutes.	<b>PASSED</b>
2022-730-02	Approve July 23, 2022, LNC Minutes.	<b>PASSED</b>
20220730-03	Approve July 25, 2022, Executive Committee Minutes.	<b>PASSED</b>
20220731-01	Postpone CRM motion	<b>FAILED</b>
20220731-02	Migrate Raiser's Edge to CiviCRM by year's end.	<b>PASSED</b>
20220731-03	Delete Policy Manual 2.01.6 "Electronic Communication" and add new Policy Manual section 2.01.6 "Concerns Regarding Staff"	<b>PASSED</b>
20220731-04	Amend Policy Manual 1.01.3 "Executive Committee"	<b>PASSED</b>
20220731-05	Add new Policy Manual 1.01.4 section "Removal from Office"	<b>PASSED</b>
20220731-06	Amend Policy Manual 2.01.5 "Harassment and Offensive Behavior"	<b>PASSED</b>
20220731-07	Add new Policy Manual section 2.01.6 "Whistleblower Protection"	<b>PASSED</b>
20220731-08	Approve contract of Reed Cooley.	<b>PASSED</b>
20220731-09	Set special meeting to discuss Idaho matter.	<b>PASSED</b>
20220731-10	Election of Assistant Treasurer	<b>ELECTION</b>
20220731-11	Amend Policy Manual 1.01.1 "Affiliate Support Committee"	<b>PASSED</b>
20220731-12	Elect Rich Bowen to the Audit Committee	<b>ELECTED</b>
20220731-13	Election of non-LNC members of Audit Committee	<b>ELECTION</b>
20220731-14	Elect Joshua Clark and Robley Hall to Candidate Support Committee	<b>ELECTED</b>
20220731-15	Amend Policy Manual 10.01.1 "Candidate Support Committee"	<b>PASSED</b>
20220731-16	Elect Dustin Blankenship to Candidate Support Committee	<b>ELECTED</b>
20220731-17	Election of non-LNC members of Candidate Support Committee	<b>ELECTED</b>
20220731-18	Election of non-LNC members of Affiliate Support Committee	<b>ELECTED</b>

<b>20220731-19</b>	Election to fill LNC member vacancies on Ballot Access Committee	<b>ELECTED</b>
<b>20220731-20</b>	NM motion to send letter regarding governing documents	<b>PASSED</b>
<b>20220731-21</b>	Postpone NM motion indefinitely	<b>FAILED</b>
<b>20220731-22</b>	Set next LNC meeting	<b>PASSED</b>

### **TABLE OF APPENDICES**

<b>Appendix</b>	<b>Title</b>	<b>Author</b>
<b>A</b>	Public Attendance Roster and Comments	Caryn Ann Harlos
<b>B</b>	Updated Conflicts of Interest	Caryn Ann Harlos
<b>C</b>	Chair's Report	Angela McArdle
<b>D</b>	Treasurer's Report (June End-of-Month Financial Reports)	Robert Kraus and Todd Hagopian
<b>E</b>	Secretary's Report	Caryn Ann Harlos
<b>F</b>	Staff Reports	Staff
<b>G</b>	Special Counsel's Report	Oliver Hall
<b>H</b>	Awards Committee Report	James Lark
<b>I</b>	Ballot Access Report	Dustin Nanna
<b>J</b>	Campus Organizing Report	James Lark
<b>K</b>	Convention Oversight Committee Report	Jim Turney
<b>L</b>	Historical Preservation Committee Report	Caryn Ann Harlos
<b>M</b>	International Representative Report	James Lark
<b>N</b>	Social Media Committee Report	Dave Benner, Carrie Eiler, Connor Nepomuceno
<b>O</b>	Region 1 Report	Miquel Duque
<b>P</b>	Region 2 Report	Dave Benner
<b>Q</b>	Region 3 Report	Dustin Nanna
<b>R</b>	Region 4 Report	Carrie Eiler
<b>S</b>	Region 5 Report	Andrew Watkins
<b>T</b>	Region 6 Report	Joe Ecklund
<b>U</b>	Region 7 Report	Linnea Gabbard
<b>V</b>	Region 8 Report	Pat Ford
<b>W</b>	APRC Report	Caryn Ann Harlos
<b>X</b>	Audit Committee Report and 2021 Audited Financial Statements	Rich Bowen and Frye & Company
<b>Y</b>	July 2022 Membership Report	Robert Kraus
<b>Z</b>	Public Goals and SWOT Analysis	Angela McArdle

Respectfully submitted,

*Caryn Ann Harbes*

LNC Secretary ~ Secretary@LP.org ~ 561.523.2250

**APPENDIX A – PUBLIC ATTENDANCE ROSTER AND COMMENTS**

**GALLERY ATTENDANCE SHEET<sup>6</sup>**

<b>NAME</b>	<b>STATE</b>
Whitney Bilyeu	FL
Travis Bost	WV
Eric Cordova	NY
Luke Ensor	PA
Michael Heise	PA
Robert Kran	FL
Erik Raudsep	SC

<sup>6</sup> Also included are persons observed to be in attendance but did not sign in on the attendance sheet.

APPENDIX B – UPDATED CONFLICTS OF INTEREST

**Cumulative LNC Potential Conflicts of Interest**  
As of July 20, 2022

Dustin Blankenship

- Waffle House Caucus (most important)
- Former Mises Caucus Organizer (no longer in this role) and former donor (no longer a donor); still a member
- Outright Libertarians (member) - now doing business as Outright USA

Dave Benner

- Communications Director, Libertarian Party of Tennessee
- Contributor, Tenth Amendment Center
- Contributor, Mises Institute
- YouTube Content Creator (retro gaming content, non-political related)

Rich Bowen

- Deputy Treasurer of New Jersey Libertarian Party

Joshua Clark

- Treasurer for the Libertarian Party of Riverside County, California.
- On the membership committee for the Libertarian Party of California.
- Member of the Libertarian Party Mises Caucus.
- Member of the Libertarian Party Veterans Caucus.

Martin Cowen

- Candidate for Georgia Attorney General: [www.cowenforgeorgia.com](http://www.cowenforgeorgia.com)
- Officer and Trustee Fellowship of Reason, Inc.: [www.fellowshipofreason.com](http://www.fellowshipofreason.com)
- Member Board of Governors State Bar of Georgia: [www.gabar.org](http://www.gabar.org)
- Owner operator of [www.myancientgreek.com](http://www.myancientgreek.com)
- Member and contributor of Mises Caucus
- Contributor to Tom Woods
- Member Libertarian Party of Georgia
- Contributor to Mises Institute

Otto Dassing

(none)

Miguel Duque

- At-Large Representative, LP Washington
- Fiancée is Chair of LP Washington
- Organizer, LP Mises Caucus
- Board Member, Entheo Society of WA ([entheosocietywa.org](http://entheosocietywa.org))
- Board Member, ADAPT PAC ([adapt-wa.org](http://adapt-wa.org))

Joseph Ecklund

- Chair - Libertarians of Southwest Wisconsin
- At-Large - Libertarian Party of Wisconsin
- Former organizer for Mises Caucus
- Member of the Mises Caucus

Carrie Eiler

- Member of the California Libertarian Party
- Member of the Libertarian Party of Orange County
- Member of the Mises Caucus

Bryan Elliott

- Treasurer of LP of Nevada
- MC member and donor

Pat Ford

- Runs monetized YouTube channel, The Coalition Radio Network

Linnea Gabbard

- At-Large for both Faulkner County affiliate and LP of Arkansas state executive committee
- Membership Director of LPAR
- Running for Faulkner County Justice of the Peace
- Member, Mises Caucus

Todd Hagopian

- Tulsa County Assessor - Candidate
- Tulsa County Party - Secretary
- Oklahoma Libertarian Party - Treasurer
- National Small Business Association - Leadership Council
- Working with Lynda Steele For Oklahoma Attorney General Campaign

Robley Hall

- Member LPNH Politics committee
- Member LPNH Membership and outreach committee
- Member of the Free State Project
- Member of the Shell, non-partisan Liberty organization in NH

Caryn Ann Harlos

- Host of YouTube Channel Pink Flame of Liberty (monetized)
- Host of YouTube Channel Cult of RONR
- Husband is state chair of Libertarian Party of Colorado
- Secretary of Libertarian Party of Douglas County
- Former Parliamentarian for Cordio Board in 2022 Judicial Committee Appeal
- Member and donor of Mises Caucus and Radical Caucus
- Candidate for Town of Castle Rock Town Council

- Member, Advisory Committee Colorado RCV
- Assisting Bylaws Committee Chair of the Libertarian Party of Wisconsin with RONR questions

Angela McArdle

- Chair of the Libertarian Party of Los Angeles County

Dustin Nanna

- Vice-Chair Libertarian Party of Ohio
- Treasurer for Stephen Tackett (First Ward City Council Member in Delaware, Ohio)
- Member of Board of Zoning Appeals (City of Delaware Ohio)

Steven Nekhaila

- Treasurer/Secretary, Libertarian Party of the Florida Keys
- Chair, Libertarian Party of Florida
- Alumni member, Young Americans for Liberty

Connor Nepomuceno

- Chair, Libertarian Party of Oakland County
- Communications Director, Libertarian Party of Michigan
- Mises PAC Michigan (separate entity from the FEC registered Mises PAC)

Donavan Pantke

- Tarrant County Libertarian Party ( Chair )
- Wife is a member of the State Executive Committee of LPTexas
- Infor (Employer)

Mike Rufo

- Regional 11 Rep for the LPF
- LPF Communications committee member
- Paid employee of FPC (Firearms Policy Coalition); job title - Social Media Manager

Joshua Smith

(none)

Mark Tuniewicz

(none)

Andrew Watkins

- Mises Caucus Organizer

Kathy Yeniscavich

- Member, AZLP Events Committee
- Husband is AZLP Assistant Secretary

**APPENDIX B**  
**UPDATED CONFLICTS OF INTEREST**

- Member, Mises Caucus
- Patron, Angela McArdle
- Patron, Caryn Ann Harlos

APPENDIX C – CHAIR'S REPORT

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## Chair's Report – July 2021

Submitted by Angela McArdle, Chair, on July 23, 2022

### TABLE OF CONTENTS

- Introduction
- LNC Board Culture and “Herding Cats”
- Additional Resources
- Ballot Access, Litigation, and Ongoing Candidate and Affiliate Support
- Marketing & Media
- Ad Hoc Committees
- Marketing & Media
- Institutional Memory
- In Closing

### Introduction

We're off to an incredible start in 2022. The new LNC had lots of enthusiastic support coming out of the national convention, but we also had plenty of skeptics, wondering if membership and financials would suffer at the change in leadership. So far, I'm happy to report that our membership and financials have both seen increases.

We spent the first two months getting to know each other and staff, understanding how the LNC operates, and developing a collaborative plan so that we can have attainable, quantifiable goals for the future. One of my goals was to put together a strategic plan with committee buy-in. I think it's important for us to weigh in on the direction of the party and our goals as a group. Before I ask the LNC to carry out a plan, I want everyone to be able to take ownership of that plan.

Several members have been anxious to be more active and move things along at a quicker pace. I understand and appreciate the eagerness, but it's important that we balance speed with purpose, methodology, and strategy. Nothing is more frustrating than jumping in quickly and having to change course a few weeks later. It's also important for us to set goals that are purposeful, attainable, and based in reality.

Our first committee changes will be candidate support, ballot access, and affiliate support. I want to emphasize that these committees need to be working synergistically with each other, in a complimentary fashion. Many of their attributes and goals overlap: to get libertarians elected. Committee members from each committee need to have cross-communication on a regular basis so that they do not needlessly duplicate work or compete for resources. This is critical.

The next committees to be filled will be ad hoc committees and the audit committee.

Audit committee: We need to balance forward-thinking attitudes with a reverence for the work done by those who came before us, while being mindful of mistakes made in the past so that we learn and don't repeat those same mistakes in the future.

### **LNC Board Culture and "Herding Cats"**

People often tell me, "Good luck! Leading libertarians is like herding cats!"

I completely reject that analogy. It is loser energy and leans into the narrative that we're all slobs and should be allowed to be dysfunctional. We are the board of the third largest party in the most powerful country on earth. It's no joke – or at least it shouldn't be. Leave cat herding to animal rescue. This is a professional organization with a noble purpose, and we will operate accordingly.

**Boardroom Training:** I've placed Boardroom and Conflict Resolution Training on the agenda for our meeting. I'm glad that we seem to all get along and work well together. I want to continue that trend and understand how we can continue to work well together in the event that personality conflicts or different priorities come up. Essentially, I think we need to learn how to "fight" productively and respectfully, and be mindful of how our differences impact our work styles.

**Team Building Exercises:** Most of us came in on a slate – but not all of us. It's important for us to build cohesion, trust, and respect on the LNC. This means understanding how we each operate, how we communicate, how we make decisions, what our values are, and what motivates us. While I'd love to send us all on a weekend retreat, finances and schedules are a little tight. I suggest we get together for an LNC Jackbox game in the near future, and find a few other online activities we can do that are enjoyable. I'm open to ideas.

**Recommended Reading:** The Seven Habits of Highly Effective People, The Serving Leader, <https://www.carvergovernance.com/model.htm>

**Additional Insights on Our Board:** We are a working board, different from boards of large fortune 500 organizations. We have a small staff and we're expected to "do work" so we have to be more involved in the operations of the party than just passing down big picture ideas. Be mindful of this as you read boardroom training materials. We're unique and we have to find a balance.

**Professionalism and the LNC:** People often conflate professionalism with a suit and tie, or fancy language. Professionalism is about fostering a productive work environment. I don't care what color your hair is. I don't care if you swear. I want you to accomplish the tasks you agree to shoulder, and work well with other LNC members.

**Leadership:** Good leadership is articulating a vision, embodying a certain set of values, and creating the right environment for things to get accomplished. I'm not here to issue out of touch directives and micromanage you. I hope to set a good example of leadership for the rest of the LNC and our subcommittees.

**LNC Interaction with Staff:** While we are short staffed in certain areas, LNC members will be deputized to help staff in a limited scope. The purpose of this is to save money and allow LNC members who are hungry to do things to go to work. We should be mindful that LNC members should not issue directives for staff; instead, we should act like volunteers for their departments to help them meet certain objectives, like fundraising and marketing.

We have a very proactive board and that is a good thing as long as we find healthy ways to harness that energy to work in harmony with staff.

### **Additional Resources:**

I am still in the process of securing several assets and tools to help us with development and fundraising. These decisions will be made with the officers and with staff, and if any potential resource is not clearly set within the boundaries of an obvious budget item, it will go before the entire LNC.

I will be meeting with Optimize Consulting, LLC soon, and with Robin Koerner, to revisit his marketing proposal from several years ago.

**Hiring of Comms Director:** Reed Cooley brings valuable experience to the role of Communications Director, and we are lucky to have him. Reed was the Communications Director at YAL and built their comms department from the ground up. He has experience building earned media, social media, candidate materials and chapter materials. I'm very excited to work with him. I intend to expand comms with a dedicated volunteer team once Reed is settled in.

**Appointed Interim Executive Director:** Lainie Huston has been appointed interim executive director. She will be on staff for approximately three months, helping us fundraise, build a positive, supportive culture with staff, and carrying us through the mid terms. After the elections are over, Lainie will help our permanent executive director find his or her place, and she'll be helping us headhunt for her replacement. Her resume and experience in marketing and development are outstanding.

### **Ballot Access, Litigation, and Ongoing Candidate and Affiliate Support**

LPVA (Virginia) is dealing with the competing Tidewater Libertarian Party, a rogue entity that has no affiliation with the actual Libertarian Party. We've sent a cease & desist letter on their behalf. LPVA has attempted to work things out with Tidewater, but Tidewater has not been amenable. LPVA will likely commend litigation against Tidewater soon.

LPDE (Delaware) has had a protracted battle with Will McVay. Last month, LPDE had a hearing before the Board of Elections and was able to maintain their ballot access. I appreciate their diligence, and a cease & desist letter will go out on their behalf soon.

LLAMA (Massachusetts) has had a conflict with the illegitimate affiliate. I asked the illegitimate affiliate if they would change their logo (they were using our torch) and the last email I received from them had a different logo. I appreciate that very much. Our attorney is working on a cease & desist letter for LLAMA, and we will be reaching out to the FEC on their behalf, too.

LPWI (Wisconsin) had a candidate challenge against their candidate Jacob VandenPlas. We worked very diligently with LPWI and were victorious in the hearing. Jacob will remain on the ballot.

LPNY (New York) is still battling ballot access challenges with the Larry Sharpe campaign.

LPRI (Rhode Island) just received bad news that their gubernatorial candidate did not turn in enough qualifying signatures. I am actively working with them to fight this challenge.

LPFL (Florida) just received word that some of their candidates will be kicked off the ballot due to a new law that was passed. I will be working with LPFL to see if we can offer assistance.

LPTX (Texas) is in the middle of litigation and was recently bad mouthed by Republican House members on social media, which is probably a sign that they're doing something right. They're in the middle of an active fundraiser and I'll be offering assistance to boost their profile.

LPAL (Alabama) blew everyone away by meeting their signature gathering requirements early and they have a fantastic opportunity to win some state level elections.

LPIL (Illinois) met their signature gathering requirement and I believe their candidates will all be on the ballot.

I apologize if I missed anyone.

### **Additional Items:**

**Affiliate link program is back.** We need to do a formal announcement for this program.

**LNC Fundraising.** I will be working with staff to develop a proposal for an incentive based fundraising program for staff and LNC members who are interested. I believe the party has historically had very poor attitudes about money. People deserve to get paid for their hard work and I want to see us incentivized to raise as much money as possible, without launching a "Fight for 75 campaign".

Things to consider in the future:

**Additional support for elected libertarians:**

- Help drafting legislation
- Help analyzing legislation
- Lobbying support

**Joint national-state party membership.** We should revisit this idea to see if it makes sense strategically and financially.

**IALP:** The International Alliance of Libertarians is seeking a board member from our LNC who is willing to help share leadership and Libertarian Party experience.

**Free Cities Foundation:** The Free Cities Foundation would love our help advocating for private governance in United States municipalities and abroad,

**Bitcoin Fundraiser.** Let's keep fundraising and extending a welcoming hand to the Bitcoin community.

**Marketing & Media**

I've appeared on several radio shows on behalf of the party, including Austen Peterson's show, and TimCast.

The Libertarian Party was very well received at Freedomfest. We will be securing a table at Porcfest and AnarCon.

**Ad Hoc Committees**

I am putting together an Ad Hoc Committee to revise the policy manual. Those members include Bryan Elliott, Kathy Yenascavitch, and Caryn Ann Harlos. That committee will dissolve after their proposal has been adopted. The purpose of the committee is to revise the policy manual by taking it from being a reactive document to a trimmed down, proactive document that supports the goals of the party in alignment with the strategic plan that we adopt. I will be putting together additional Ad Hoc Committees after we receive applications for the remaining committees we need to fill.

**Institutional Memory**

I have spoken with Carla Howell, Geoff Neale, and several other long time members and former staffers and LNC members, and gone through 10 years of staff reports and minutes. Lpedia is an underused asset, and so is the Historical Preservation Committee. I will be putting together a project to help us better preserve our institutional memory so important lessons and ideas don't fall through the cracks.

**In Closing**

Thank you all very much for your hard work. I know being an LNC member is a huge financial commitment and I appreciate your commitment so much. If you can find it in your hearts and wallets to become a monthly donor, even at a \$5 or \$10 level, I would appreciate it. I am grateful for your non monetary contributions most of all, and the sacrifices you make to elevate the cause of liberty.

Very truly yours,

Angela McArdle, Chair

## APPENDIX D – TREASURER'S REPORT

### **Cash Position**

We exited April with a negative \$34.0K Cash reserve\*

We ended May with a strong Cash Reserve\* of positive \$206.1K

We exited June in an even stronger position, with a Cash Reserve\* of \$241.0K

### **Revenue Strength**

We had our best non-convention revenue month of the year, logging \$180K in total support and revenue. This was fueled by an uptick in new donors in June, reversing the previous trend. We continue to put ourselves in a position to have a shot at our best non-presidential revenue year in over 20 years.

### **Expense Analysis**

The staff continues to do a wonderful job keeping costs down as we navigate through lower-than-budget revenues for the first half of the year, with June marking the best non-convention month we have had from a Net Revenue perspective.

### **Party Debt**

The \$50,000 credit line balance has been paid down to zero, as expected.

### **Summary**

June was the best donation month since December.

Recurring donations jumped almost 7%, month over month, to our highest level ever

Loan was paid off.

Expenses were kept under control.

Cash Reserve Grew Stronger.

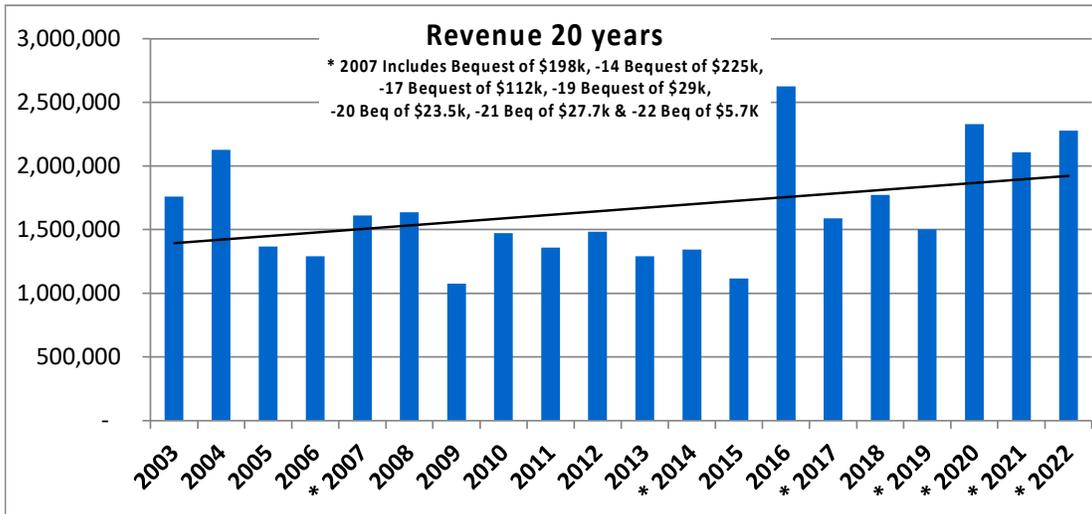
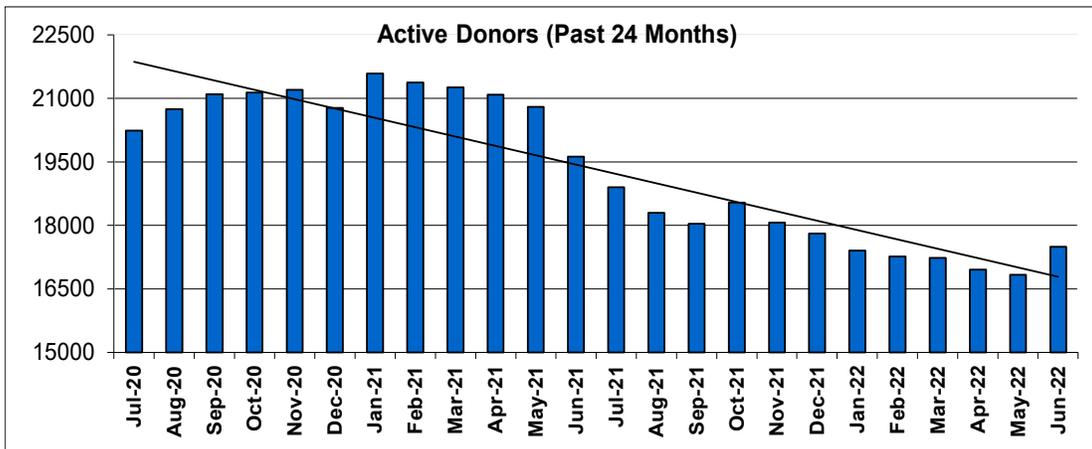
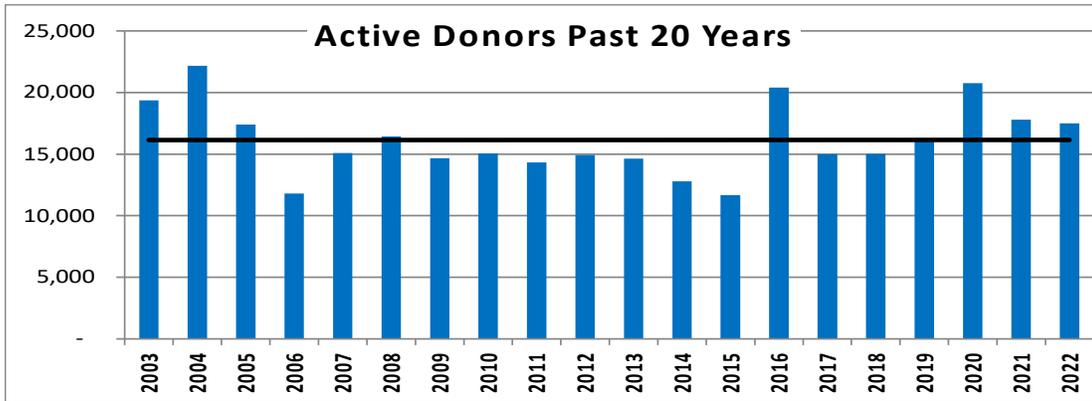
Congratulations to the staff for their hard work to keep the party on track to accomplish great things this year!

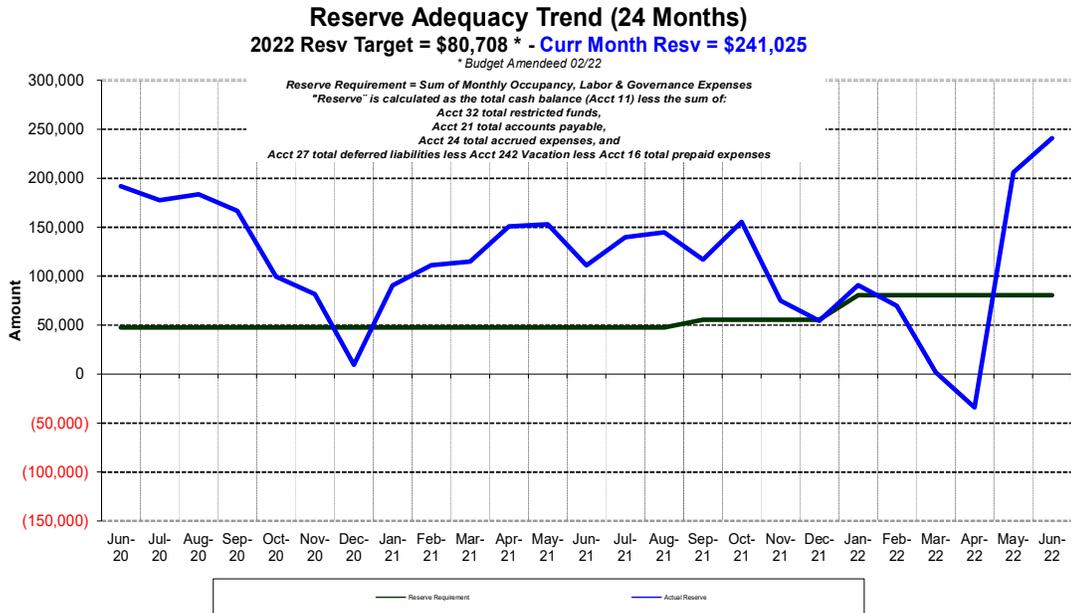
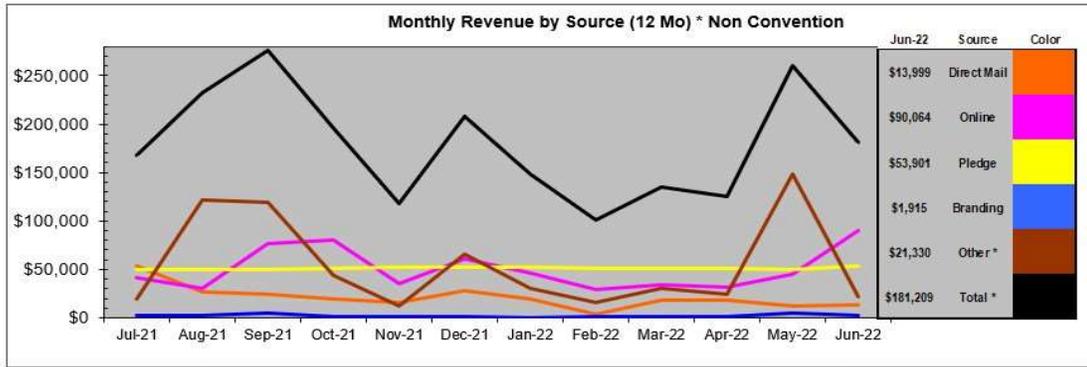
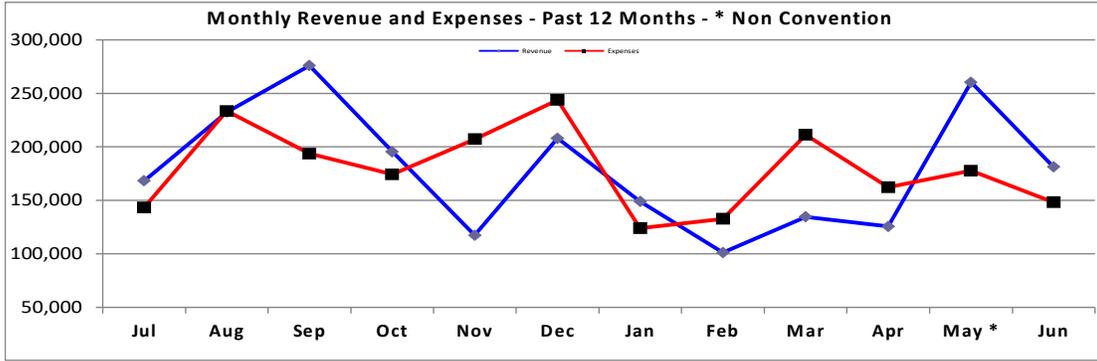


JUNE 2022 END OF MONTH FINANCIAL REPORTS

- Page 2 – EOM Membership and Revenue Charts and Graphs
- Page 4 – EOM Financial Summary Reports
- Page 5 - Statement of Operations Budget vs. Actual
- Page 6 - 2022 v. 2020 Comparisons Statement of Operations
- Page 7 - P&L Detail (w-Functional Allocation of Expenses) by Month
- Page 10 – Balance Sheet Curr v. Prior Month Comparison
- Page 12 - Cash Flow Report
- Page 13 – Related Party Contributions and Disbursements
- Page 13 – Chair’s Discretionary Disbursements

**End of Month Reports – Charts**





**End of Month Reports – Financial Summary**

**Revenue - by Function as % of Total  
2018 thru 2022 (Not Including Convention Packages)**

	2018	2019	2020	2021	2022
Membership Revenue	583,082	622,486	879,035	700,830	329,520
% Total Non Conv Revenue	39%	41%	42%	33%	35%
General Fundraising	762,568	648,038	843,565	1,050,462	558,300
% Total Non Conv Revenue	51%	43%	40%	50%	59%
Project/Program/Other	145,456	230,807	363,056	357,632	64,067
% Total Non Conv Revenue	10%	15%	17%	17%	7%
<b>Total Non Convention Package Revenue</b>	<b>1,491,106</b>	<b>1,501,331</b>	<b>2,085,656</b>	<b>2,108,924</b>	<b>951,887</b>

**P&L Acct Summary Last Month Plus YTD  
January through June 2022**

	Jan 22	Feb 22	Mar 22	Apr 22	May 22	Jun 22	TOTAL
<b>Revenue</b>							
4000 · General Fundraising	140,697	91,234	126,097	111,284	109,237	176,220	754,769
4100 · Project Revenue	1,643	66	2,941	4,054	1,183	1,165	11,052
4200 · Events and Conventions	0	0	0	0	513,595	0	513,595
4300 · Program Revenue	6,638	9,941	5,828	10,204	11,176	3,949	47,736
4600 · Refunds of Contributions	0	(25)	(319)	0	0	(125)	(469)
<b>Total Revenue</b>	<b>148,978</b>	<b>101,216</b>	<b>134,547</b>	<b>125,542</b>	<b>635,191</b>	<b>181,209</b>	<b>1,326,683</b>
<b>Expense</b>							
7000 · General Fundraising Expense	28,300	24,388	59,433	22,071	31,477	27,357	193,026
7200 · Events and Conventions Exp	1,345	2,762	4,446	10,759	252,126	224	271,662
7300 · Program-Related Expenses	52,764	65,088	94,160	84,053	84,424	56,923	437,412
8000 · Salary & Related Expense	20,434	19,305	21,729	16,059	15,716	18,984	112,227
8100 · Admin & Overhead Expense	8,750	10,187	18,939	17,754	22,684	9,700	88,014
8200 · Professional Services	7,658	7,846	9,527	8,438	8,246	31,884	73,599
8300 · Depreciation Expense	3,084	3,084	3,084	3,084	3,084	3,084	18,504
<b>Total Expense</b>	<b>122,335</b>	<b>132,660</b>	<b>211,318</b>	<b>162,218</b>	<b>417,757</b>	<b>148,156</b>	<b>1,194,444</b>
<b>Net Revenue (Loss)</b>	<b>26,643</b>	<b>(31,444)</b>	<b>(76,771)</b>	<b>(36,676)</b>	<b>217,434</b>	<b>33,053</b>	<b>132,239</b>

**Balance Sheet Summary - Current vs Prior Month**

	Jun 30, 22	May 31, 22	\$ Change	% Change
<b>ASSETS</b>				
Current Assets				
Checking/Savings	309,932.10	346,735.60	(36,803.50)	(10.61%)
Other Current Assets	26,207.80	65,895.80	(39,688.00)	(60.23%)
<b>Total Current Assets</b>	<b>336,139.90</b>	<b>412,631.40</b>	<b>(76,491.50)</b>	<b>(18.54%)</b>
Fixed Assets	798,727.57	801,811.13	(3,083.56)	(0.39%)
<b>TOTAL ASSETS</b>	<b>1,134,867.47</b>	<b>1,214,442.53</b>	<b>(79,575.06)</b>	<b>(6.55%)</b>
<b>LIABILITIES &amp; EQUITY</b>				
Liabilities				
Current Liabilities				
Accounts Payable	12,931.80	89,815.13	(76,883.33)	(85.6%)
Other Current Liabilities	60,546.93	46,291.48	14,255.45	30.8%
<b>Total Current Liabilities</b>	<b>73,478.73</b>	<b>136,106.61</b>	<b>(62,627.88)</b>	<b>(46.01%)</b>
Long Term Liabilities	0.00	50,000.00	(50,000.00)	(100.0%)
<b>Total Liabilities</b>	<b>73,478.73</b>	<b>186,106.61</b>	<b>(112,627.88)</b>	<b>(60.52%)</b>
Equity	1,061,388.74	1,028,335.92	33,052.82	3.21%
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>1,134,867.47</b>	<b>1,214,442.53</b>	<b>(79,575.06)</b>	<b>(6.55%)</b>

**Standard Statement of Operations - 2022  
Budget vs. Actual**

	Un- restricted Jun-22	Temp. Restricted	Total Jun- 22	Jan-Dec 2022	Budget Year to Date	Actual vs. Budget YTD	Annual Budget 2022 *	2022 Budget Remaining
<b>Support and Revenue</b>								
20-Membership Dues	98,606		98,606	329,520	336,050	(6,530)	672,100	342,580
21-Donations	5,372		5,372	177,514	165,200	12,314	330,400	152,886
22-Recurring Gifts	53,901		53,901	309,210	330,000	(20,790)	660,000	350,790
23-Board/ED Solicitation MajorGifts	0		0	2,250	47,500	(45,250)	95,000	92,750
24-Convention Revenue	0		0	374,795	340,000	34,795	340,000	(34,795)
25-Project Program Revenue	1,834	1,165	2,999	37,267	132,050	(94,783)	264,100	226,833
26-Brand Dev / Political Materials	1,915		1,915	10,542	15,000	(4,458)	30,000	19,458
27-Ballot Access & Related Donations	18,216		18,216	74,606	33,450	41,156	66,900	(7,706)
28-Membership Communication	200		200	10,978	6,100	4,878	12,200	1,222
29-Other Revenue	0		0	0	0	0	0	0
<b>Total Support and Revenue</b>	<b>180,044</b>	<b>1,165</b>	<b>181,209</b>	<b>1,326,682</b>	<b>1,405,350</b>	<b>(78,668)</b>	<b>2,470,700</b>	<b>1,144,018</b>
<b>Cost of Support and Revenue</b>								
32-Fundraising Costs	15,436		15,436	115,189	121,219	(6,030)	242,438	127,250
33-Membership Fundraising Costs	3,436		3,436	34,381	45,800	(11,419)	91,600	57,219
35-Convention	0		0	240,044	316,800	(76,756)	316,800	76,756
36-Ballot Access Fundraising Exp	2,818		2,818	2,818	3,500	(682)	7,000	4,182
37-Building Fundraising Exp	0		0	230	0	230	0	(230)
<b>Total Cost of Support and Revenue</b>	<b>21,690</b>	<b>0</b>	<b>21,690</b>	<b>392,662</b>	<b>487,319</b>	<b>(94,657)</b>	<b>657,838</b>	<b>265,176</b>
<b>Net Support Available for Programs</b>	<b>158,354</b>	<b>1,165</b>	<b>159,519</b>	<b>934,020</b>	<b>918,031</b>	<b>15,989</b>	<b>1,812,862</b>	<b>878,842</b>
<b>Program Expense</b>								
40-Administrative Costs	30,660	7,507	38,167	173,165	173,852	(688)	347,705	174,540
45-Compensation	45,862		45,862	306,575	398,600	(92,025)	797,200	490,625
50-Affiliate Support	5,986		5,986	30,542	36,140	(5,598)	72,280	41,738
55-Brand Dev / Political Materials	1,875		1,875	7,280	15,000	(7,720)	30,000	22,720
58-Campus Outreach	0		0	0	375	(375)	750	750
60-Candidate, Campaign & Initiatives	26,525		26,525	138,655	177,050	(38,395)	354,100	215,445
70-Ballot Access VR & Related Exp	0		0	113,443	99,750	13,693	199,500	86,057
75-Litigation	0	6,500	6,500	6,500	3,750	2,750	7,500	1,000
80-Media	1,040		1,040	6,817	6,250	567	12,500	5,683
85-Member Communication	0		0	16,236	15,750	486	31,500	15,264
88-Outreach	512		512	699	2,500	(1,801)	5,000	4,301
90-Project Program Other	0	0	0	1,867	1,600	267	3,200	1,333
<b>Total Program Expense</b>	<b>112,459</b>	<b>14,007</b>	<b>126,466</b>	<b>801,780</b>	<b>930,617</b>	<b>(128,837)</b>	<b>1,861,235</b>	<b>1,059,454</b>
<b>Total Net Operating Surplus (or Deficit)</b>	<b>45,895</b>	<b>(12,842)</b>	<b>33,053</b>	<b>132,240</b>	<b>(12,586)</b>	<b>144,826</b>	<b>(48,373)</b>	<b>(180,612)</b>
<b>Unrestricted Net Operating Surplus (or Deficit)</b>			<b>45,895</b>	<b>169,090</b>			<b>1,512</b>	

\* As amended 02/22

**Statement of Operations - 2022 v. 2020 Comparison**

	<u>Total Jun-22</u>	<u>Total Jun-20</u>	<u>Diff 22 v 20</u>	<u>2022 YTD</u>	<u>2020 YTD</u>	<u>Diff 22 v 20</u>
<b>Support and Revenue</b>						
20-Membership Dues	98,606	117,696	-19,090	329,520	432,652	-103,132
21-Donations	5,372	8,368	-2,996	177,514	51,366	126,148
22-Recurring Gifts	53,901	34,533	19,368	309,210	188,013	121,197
23-BoardSolicitation MajorGifts	0	0	0	2,250	74,125	-71,875
24-Convention Revenue	0	0	0	374,795	0	374,795
25-Project Program Revenue	2,999	10,492	-7,493	37,267	27,459	9,808
26-Brand Dev / Pol Materials Rev	1,915	39,152	-37,237	10,542	77,159	-66,617
27-BallotAccess Donations	18,216	13,632	4,584	74,606	79,200	-4,594
28-Publications Materials Other	200	0	200	10,978	3,596	7,382
29-Other Revenue	0	33	-33	0	165	-165
<b>Total Support and Revenue</b>	<u>181,209</u>	<u>223,905</u>	<u>-42,697</u>	<u>1,326,682</u>	<u>933,735</u>	<u>392,947</u>
<b>Cost of Support and Revenue</b>						
32-Fundraising Costs	15,436	36,655	-21,219	115,189	153,127	-37,938
33-Membership Fundraising Costs	3,436	6,246	-2,810	34,381	45,153	-10,772
35-Convention	0	0	0	240,044	0	240,044
36-Ballot Access Fundraising Exp	2,818	0	2,818	2,818	4,639	-1,821
37-Building Fundraising Exp	0	0	0	230	0	230
<b>Total Cost of Support and Revenue</b>	<u>21,690</u>	<u>42,902</u>	<u>-21,211</u>	<u>392,662</u>	<u>202,919</u>	<u>189,743</u>
<b>Net Support Available for Programs</b>	159,519	181,003	-21,486	934,020	730,816	203,204
<b>Program Expense</b>						
40-Administrative Costs	38,167	20,655	17,512	173,165	157,997	15,168
45-Compensation	45,862	31,433	14,429	306,575	214,779	91,796
50-Affiliate Support	5,986	4,144	1,842	30,542	25,820	4,722
55-Brand Dev / Pol Materials	1,875	9,531	-7,656	7,280	17,572	-10,292
58-Campus Outreach	0	0	0	0	0	0
60-Candidate, Campaign & Initiatives	26,525	27,250	-725	138,655	83,982	54,673
70-BallotAccess Petitioning Related Exp	0	12,492	-12,492	113,443	32,785	80,658
75-Litigation	6,500	0	6,500	6,500	3,335	3,165
80-Media	1,040	0	1,040	6,817	186	6,631
85-Member Communication	0	0	0	16,236	17,115	-879
88-Outreach	512	0	512	699	3,500	-2,801
90-Project Program Other	0	1,102	-1,102	1,867	1,102	765
<b>Total Program Expense</b>	<u>126,466</u>	<u>106,607</u>	<u>19,859</u>	<u>801,780</u>	<u>558,174</u>	<u>243,607</u>
<b>Net Operating Surplus (or Deficit)</b>	<u>33,053</u>	<u>74,396</u>	<u>-41,345</u>	<u>132,240</u>	<u>172,642</u>	<u>-40,403</u>

**P&L Acct Detail w-Funct Alloc of Exps Last Month Plus YTD  
January through June 2022**

	<u>Jun 22</u>	<u>TOTAL</u>
<b>Revenue</b>		
<b>4000 · General Fundraising</b>		
<b>4010 · Direct Mail Fundraising</b>		
4010-10 · DM - House Fundraising General	1,207.22	11,427.47
4010-11 · DM - House Fundraising Renewal	0.00	235.00
4010-12 · DM - House Fundraising NewDonor	0.00	75.00
4010-20 · DM - Donor Renewal	12,632.00	72,049.99
4010-30 · DM - New Donor Prospecting	160.00	1,086.00
<b>Total 4010 · Direct Mail Fundraising</b>	<u>13,999.22</u>	<u>84,873.46</u>
<b>4020 · Direct Solicitation Major Donor</b>		
4020-10 · Board Soliicitation	0.00	1,200.00
4020-30 · ED Solicitation	0.00	1,050.00
<b>Total 4020 · Direct Solicitation Major Donor</b>	<u>0.00</u>	<u>2,250.00</u>
<b>4030 · Online Contributions - Web</b>		
4030-10 · Online Cont - General	4,289.70	21,882.12
4030-20 · Online Cont - Donor Renewal	43,909.38	172,069.89
4030-30 · Online Cont - New Donor Prosp	41,864.71	82,032.12
<b>Total 4030 · Online Contributions - Web</b>	<u>90,063.79</u>	<u>275,984.13</u>
<b>4040 · Tele Fundraising - Phone Bank</b>		
4040-10 · Tele Fund - General	0.00	125.00
4040-20 · Tele Fund - Donor Renewal	40.00	1,971.80
<b>Total 4040 · Tele Fundraising - Phone Bank</b>	<u>40.00</u>	<u>2,096.80</u>
4080 · Recurring Contrib - Pledge	53,901.30	309,209.53
4085 · Bequests	0.00	5,749.12
4090 · Ballot Access / Voter Reg	18,215.50	74,606.17
<b>Total 4000 · General Fundraising</b>	<u>176,219.81</u>	<u>754,769.21</u>
<b>4100 · Project Revenue</b>		
4108 · Building Fund	1,098.65	9,077.76
4111 · Legal Action Fund	66.20	1,974.00
<b>Total 4100 · Project Revenue</b>	<u>1,164.85</u>	<u>11,051.76</u>
<b>4200 · Events and Conventions</b>		
4200-10 · Convention Revenue	0.00	374,795.47
4200-20 · Conv Fundraising - Unrestricted	0.00	138,799.87
<b>Total 4200 · Events and Conventions</b>	<u>0.00</u>	<u>513,595.34</u>
<b>4300 · Program Revenue</b>		
4310 · Affiliate Development	674.20	3,146.40
4320 · Outreach & Activism	0.00	1,227.50
4330 · Media Relations	225.75	466.65
4340 · LP News	200.00	10,978.22
<b>4360 · Campaign Support &amp; Initiatives</b>		
4360-40 · Campaign/Candidate Support	912.75	21,273.97
<b>Total 4360 · Campaign Support &amp; Initiatives</b>	<u>912.75</u>	<u>21,273.97</u>
4375 · Brand / Political Materials	1,915.45	10,541.54
4395 · LPedia Historical Preservation	21.00	101.00
<b>Total 4300 · Program Revenue</b>	<u>3,949.15</u>	<u>47,735.28</u>
4600 · Refunds of Contributions	(125.00)	(469.30)
<b>Total Revenue</b>	<u>181,208.81</u>	<u>1,326,682.29</u>

**APPENDIX D  
TREASURER'S REPORT**

Expense	Jun 22	TOTAL
<b>7000 · General Fundraising Expense</b>		
<b>7010 · Direct Mail Fundraising Exp</b>		
7010-10 · DM - House General Expense	1,555.00	36,696.68
7010-20 · DM - Donor Renewal Expense	2,626.58	23,750.67
7010-30 · DM - New Donor Prospecting Exp	298.97	9,620.79
<b>Total 7010 · Direct Mail Fundraising Exp</b>	<b>4,480.55</b>	<b>70,068.14</b>
<b>7030 · Online Contributions Exp - Web</b>		
7030-20 · Online Cont Exp - Donor Renewal	510.00	1,010.00
<b>Total 7030 · Online Contributions Exp - Web</b>	<b>510.00</b>	<b>1,010.00</b>
<b>7050 · Fundraising Contractors</b>	<b>3,600.00</b>	<b>24,580.00</b>
<b>7080 · Recurring Contrib - Pledge</b>	<b>3,508.74</b>	<b>25,460.12</b>
<b>7085 · Building Fund Fundraising Exp</b>	<b>0.00</b>	<b>230.42</b>
<b>7090 · Ballot Access Fundraising Exp</b>	<b>2,818.22</b>	<b>2,818.22</b>
<b>7095 · Credit Card Prc Fees</b>	<b>6,772.57</b>	<b>28,451.79</b>
<b>7099 · Gen Fundraising Staff Salary</b>	<b>5,667.31</b>	<b>40,408.25</b>
<b>Total 7000 · General Fundraising Expense</b>	<b>27,357.39</b>	<b>193,026.94</b>
<b>7200 · Events and Conventions Exp</b>		
7200-10 · Convention Expenses - General	0.00	140,168.76
7200-15 · Convention Expense - Travel/F&B	0.00	99,874.98
7200-50 · Events & Conv Staff Salary	224.45	31,617.82
<b>Total 7200 · Events and Conventions Exp</b>	<b>224.45</b>	<b>271,661.56</b>
<b>7300 · Program-Related Expenses</b>		
<b>7310 · Affiliate Support</b>		
7310-10 · Affiliate Development & Support	546.00	551.00
7310-20 · Affiliate Dev Contractors	5,440.00	29,990.76
7310-30 · Affiliate Support Staff Salary	2,973.94	12,994.29
<b>Total 7310 · Affiliate Support</b>	<b>8,959.94</b>	<b>43,536.05</b>
<b>7320 · Outreach, Marketing &amp; Activism</b>		
7320-10 · Outreach & Activism General Exp	512.11	699.18
7320-20 · Outreach Activism Staff Salary	3,142.27	14,459.71
<b>Total 7320 · Outreach, Marketing &amp; Activism</b>	<b>3,654.38</b>	<b>15,158.89</b>
<b>7330 · Media Relations</b>		
7330-10 · Media Relations General	1,040.00	6,817.29
7330-20 · Media Relations Staff Salary	841.68	2,770.13
<b>Total 7330 · Media Relations</b>	<b>1,881.68</b>	<b>9,587.42</b>
<b>7340 · Membership Communications</b>		
7340-10 · LP News	0.00	16,236.31
7340-20 · Mem Comm & Support Staff Salary	11,222.41	75,053.20
<b>Total 7340 · Membership Communications</b>	<b>11,222.41</b>	<b>91,289.51</b>
<b>7360 · Campaign Support &amp; Initiatives</b>		
7360-40 · Campaign/Candidate Support	12,666.00	59,283.75
7360-45 · Candidate Support Contractors	13,858.60	79,371.60
7360-60 · Camp/Cand Support -Staff Salary	729.46	5,489.28
<b>Total 7360 · Campaign Support &amp; Initiatives</b>	<b>27,254.06</b>	<b>144,144.63</b>
<b>7375 · Brand Development</b>		
7375-10 · Brand / Political Materials	1,874.53	7,279.90
7375-20 · Brand Development Staff Salary	1,122.24	6,361.29
<b>Total 7375 · Brand Development</b>	<b>2,996.77</b>	<b>13,641.19</b>
<b>7380 · Ballot Access - Other Related</b>		
7380-10 · Ballot Access Petitioning Exp.	0.00	113,443.00
7380-60 · B/A & Petitioning Staff Salary	953.90	4,744.02
<b>Total 7380 · Ballot Access - Other Related</b>	<b>953.90</b>	<b>118,187.02</b>
<b>7395 · LPedia Historical Preservation</b>	<b>0.00</b>	<b>1,867.29</b>
<b>Total 7300 · Program-Related Expenses</b>	<b>56,923.14</b>	<b>437,412.00</b>

	<u>Jun 22</u>	<u>TOTAL</u>
<b>8000 · Salary &amp; Related Expense</b>		
8005 · Salary Bonus Sick & Vac (Admn)	11,277.20	50,896.73
8010 · Hourly Wages (Admin Portion)	1,123.55	10,981.67
8020 · Employer Cont to P/R Tax	2,737.90	18,377.76
8030 · Employer Cont to 401K & Adm	645.87	6,844.81
8040 · Fed & State Unemployment	0.00	314.04
8060 · Health Insurance	3,011.55	22,772.50
8065 · Workers Comp Insurance	0.00	690.00
8080 · Payroll Service Fees	187.78	1,349.77
<b>Total 8000 · Salary &amp; Related Expense</b>	<u>18,983.85</u>	<u>112,227.28</u>
<b>8100 · Admin &amp; Overhead Expense</b>		
8110 · Ofc Supplies & Non Cap Equipt	157.90	1,066.78
8120 · Telephone & Data Services	711.60	4,654.86
8130 · Postage & Shipping	562.05	4,488.70
8140 · Travel, Meeting, & Meals Exp	427.40	10,067.56
8160 · Insurance - D/O Cyber - Other	0.00	14,702.00
8170 · Occupancy Expenses		
8170-20 · Utilities Expense	462.12	2,464.44
8170-30 · Property Taxes, Fees & Permits	839.38	4,532.68
8170-40 · Maintenance, Cleaning & Repairs	330.00	2,172.81
8170-50 · Property / GL Insurance	0.00	2,425.00
8170-60 · Assc Fees, Rent & Storage	492.00	2,792.00
<b>Total 8170 · Occupancy Expenses</b>	<u>2,123.50</u>	<u>14,386.93</u>
8180 · Printing & Copying	1,301.63	2,394.57
8190 · Software, Hardware & Other IT	4,071.38	34,072.76
8195 · Other Expenses & Bank Fees	344.39	2,180.60
<b>Total 8100 · Admin &amp; Overhead Expense</b>	<u>9,699.85</u>	<u>88,014.76</u>
<b>8200 · Professional Services</b>		
8210 · Legal		
8210-10 · Legal - General	4,500.00	27,240.00
8210-20 · Legal - Proactive	6,500.00	6,500.00
8210-30 · Litigation-Lobbing Staff Salary	0.00	450.18
<b>Total 8210 · Legal</b>	<u>11,000.00</u>	<u>34,190.18</u>
8220 · Accounting	17,500.00	17,500.00
8230 · FEC Filing & Consulting	2,000.00	10,800.00
8240 · Computer Services	1,383.75	9,200.49
8250 · Other Professional Services	0.00	1,908.00
<b>Total 8200 · Professional Services</b>	<u>31,883.75</u>	<u>73,598.67</u>
8300 · Depreciation Expense	3,083.56	18,501.36
<b>Total Expense</b>	<u>148,155.99</u>	<u>1,194,442.57</u>
<b>Net Revenue</b>	<u>33,052.82</u>	<u>132,239.72</u>

**Balance Sheet Current vs Prior Month  
As of June 30, 2022**

	<u>Jun 30, 22</u>	<u>May 31, 22</u>	<u>\$ Change</u>	<u>% Change</u>
<b>ASSETS</b>				
<b>Current Assets</b>				
<b>Checking/Savings</b>				
<b>11 · Cash</b>				
111U · PNC Check Acct 1 (Unrestricted)	144,978.59	179,652.10	(34,673.51)	(19.3%)
112U · BBT Check Acct 1 (Unrestricted)	32,310.93	17,707.91	14,603.02	82.47%
113R · PNC Check Acct 2 (Restricted)	87,404.99	91,295.73	(3,890.74)	(4.26%)
114R · BBT Chck Acct 2 (Rest Building)	5,436.49	5,344.96	91.53	1.71%
115R · BBT Check Acct 3 (Rest Legal)	39,801.10	52,734.90	(12,933.80)	(24.53%)
<b>Total 11 · Cash</b>	<b>309,932.10</b>	<b>346,735.60</b>	<b>(36,803.50)</b>	<b>(10.61%)</b>
<b>Total Checking/Savings</b>	<b>309,932.10</b>	<b>346,735.60</b>	<b>(36,803.50)</b>	<b>(10.61%)</b>
<b>Other Current Assets</b>				
<b>13 · Other Current Collectables</b>				
136 · Accrued Convention Fundriasing	0.00	36,000.00	(36,000.00)	(100.0%)
<b>Total 13 · Other Current Collectables</b>	<b>0.00</b>	<b>36,000.00</b>	<b>(36,000.00)</b>	<b>(100.0%)</b>
<b>16 · Prepaid Expenses</b>				
<b>161 · Bulk Mail Account</b>				
161-10 · Prepaid Bulk Mail VA	1,550.34	1,550.34	0.00	0.0%
<b>Total 161 · Bulk Mail Account</b>	<b>1,550.34</b>	<b>1,550.34</b>	<b>0.00</b>	<b>0.0%</b>
165 · Prepaid Licenses	15,888.10	18,536.10	(2,648.00)	(14.29%)
166 · Prepaid Insurance	5,394.31	5,394.31	0.00	0.0%
169 · Other Prepaid Expense	3,375.05	4,415.05	(1,040.00)	(23.56%)
<b>Total 16 · Prepaid Expenses</b>	<b>26,207.80</b>	<b>29,895.80</b>	<b>(3,688.00)</b>	<b>(12.34%)</b>
<b>Total Other Current Assets</b>	<b>26,207.80</b>	<b>65,895.80</b>	<b>(39,688.00)</b>	<b>(60.23%)</b>
<b>Total Current Assets</b>	<b>336,139.90</b>	<b>412,631.40</b>	<b>(76,491.50)</b>	<b>(18.54%)</b>
<b>Fixed Assets</b>				
<b>17 · Fixed Assets</b>				
172 · Furniture & Fixtures	25,878.73	25,878.73	0.00	0.0%
173 · Office Equipment	16,796.61	16,796.61	0.00	0.0%
174 · Computer Hardware	38,089.67	38,089.67	0.00	0.0%
175 · Computer Software	134,613.90	134,613.90	0.00	0.0%
<b>177 · Office Building</b>				
177-10 · Physical Structure	477,119.00	477,119.00	0.00	0.0%
177-20 · Land	347,881.00	347,881.00	0.00	0.0%
<b>Total 177 · Office Building</b>	<b>825,000.00</b>	<b>825,000.00</b>	<b>0.00</b>	<b>0.0%</b>
178 · Ofc Imprmnt Acq & Capt Expense	70,519.11	70,519.11	0.00	0.0%
179 · Accumulated Depreciation	(312,170.45)	(309,086.89)	(3,083.56)	(1.0%)
<b>Total 17 · Fixed Assets</b>	<b>798,727.57</b>	<b>801,811.13</b>	<b>(3,083.56)</b>	<b>(0.39%)</b>
<b>Total Fixed Assets</b>	<b>798,727.57</b>	<b>801,811.13</b>	<b>(3,083.56)</b>	<b>(0.39%)</b>
<b>TOTAL ASSETS</b>	<b>1,134,867.47</b>	<b>1,214,442.53</b>	<b>(79,575.06)</b>	<b>(6.55%)</b>

**APPENDIX D  
TREASURER'S REPORT**

LIABILITIES & EQUITY	Jun 30, 22	May 31, 22	\$ Change	% Change
<b>Liabilities</b>				
<b>Current Liabilities</b>				
<b>Accounts Payable</b>				
21 · Accounts Payable	12,931.80	89,815.13	(76,883.33)	(85.6%)
<b>Total Accounts Payable</b>	12,931.80	89,815.13	(76,883.33)	(85.6%)
<b>Other Current Liabilities</b>				
24 · Accrued Expenses				
241 · Accrued Payroll	17,715.39	14,226.52	3,488.87	24.52%
242 · Accrued Vacation	24,130.00	24,130.00	0.00	0.0%
244 · Other Accrued Expenses	17,500.00	3,030.22	14,469.78	477.52%
245 · Accrued Real Estate Tax	0.00	3,693.30	(3,693.30)	(100.0%)
<b>Total 24 · Accrued Expenses</b>	59,345.39	45,080.04	14,265.35	31.64%
25 · Accrued Payroll Taxes				
252 · 401(k) Liability	1,201.54	1,211.44	(9.90)	(0.82%)
<b>Total 25 · Accrued Payroll Taxes</b>	1,201.54	1,211.44	(9.90)	(0.82%)
<b>Total Other Current Liabilities</b>	60,546.93	46,291.48	14,255.45	30.8%
<b>Total Current Liabilities</b>	73,478.73	136,106.61	(62,627.88)	(46.01%)
<b>Long Term Liabilities</b>				
29 · Equity Loans & Mortgages	0.00	50,000.00	(50,000.00)	(100.0%)
<b>Total Long Term Liabilities</b>	0.00	50,000.00	(50,000.00)	(100.0%)
<b>Total Liabilities</b>	73,478.73	186,106.61	(112,627.88)	(60.52%)
<b>Equity</b>				
31 · General Operating	882,181.04	869,338.77	12,842.27	1.48%
32 · Temp. Restricted Balances				
3204 · Fund - Campus	1,730.39	1,730.39	0.00	0.0%
3210 · Fund - Building	5,436.49	5,344.96	91.53	1.71%
3213 · Fund - Legal Action Fund	39,801.10	52,734.90	(12,933.80)	(24.53%)
<b>Total 32 · Temp. Restricted Balances</b>	46,967.98	59,810.25	(12,842.27)	(21.47%)
<b>Net Revenue</b>	132,239.72	99,186.90	33,052.82	33.32%
<b>Total Equity</b>	1,061,388.74	1,028,335.92	33,052.82	3.21%
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>1,134,867.47</b>	<b>1,214,442.53</b>	<b>(79,575.06)</b>	<b>(6.55%)</b>

## Statement of Cash Flows

June 2022

	Jun 22	Jan - Jun 22
<b>OPERATING ACTIVITIES</b>		
Net Revenue	33,052.82	132,239.72
Adjustments to reconcile Net Revenue to net cash provided by operations:		
161-10 · Prepaid Bulk Mail VA	0.00	(701.27)
136 · Accrued Convention Fundraising	36,000.00	0.00
165 · Prepaid Licenses	2,648.00	(15,888.10)
167-10 · Prepaid Convention General Exp	0.00	6,461.40
169 · Other Prepaid Expense	1,040.00	4,958.28
21 · Accounts Payable	(76,883.33)	(27,447.26)
241 · Accrued Payroll	3,488.87	(18,206.42)
242 · Accrued Vacation	0.00	(2,792.00)
244 · Other Accrued Expenses	14,469.78	16,600.00
245 · Accrued Real Estate Tax	(3,693.30)	0.00
252 · 401(k) Liability	(9.90)	1,201.54
272 · Deferred Convention Revenue	0.00	(100,720.35)
Net cash provided by Operating Activities	10,112.94	(4,294.46)
<b>INVESTING ACTIVITIES</b>		
174 · Computer Hardware	0.00	(1,640.90)
179 · Accumulated Depreciation	3,083.56	18,501.36
Net cash provided by Investing Activities	3,083.56	16,860.46
<b>FINANCING ACTIVITIES</b>		
29 · Equity Loans & Mortgages	(50,000.00)	0.00
31 · General Operating	12,842.27	38,877.68
3210 · Fund - Building	91.53	3,448.32
3213 · Fund - Legal Action Fund	(12,933.80)	(42,326.00)
Net cash provided by Financing Activities	(50,000.00)	0.00
Net cash increase for period	(36,803.50)	12,566.00
Cash at beginning of period	346,735.60	297,366.10
Cash at end of period	<b>309,932.10</b>	<b>309,932.10</b>

**APPENDIX D  
TREASURER'S REPORT**

**RELATED PARTY TRANSACTIONS AS OF:06/30/2022**

Related Party Donations	Mem Expires / BSM Expires	MTD Contributions	YTD Contributions	Lifetime Giving (Since 1990)	Liberty Pledge Club
David Benner	04/06/23 - 05/06/23	\$ -	\$ 120.00	\$ 557.00	
Dustin Blankenship	12/27/22 - 03/20/23	\$ -	\$ 299.00	\$ 350.50	
Richard Bowen	07/01/23 - 07/01/23	\$ -	\$ 1,271.00	\$ 2,622.00	Yes
Joshua Clark	06/01/23 - 07/04/23	\$ -	\$ 429.00	\$ 554.00	Yes
Martin Cowen	Life Member	\$ 50.00	\$ 553.76	\$ 4,456.76	
Otto Dassing	10/04/22 - 04/17/23	\$ -	\$ 179.00	\$ 229.00	
Miguel Duque	04/03/23 - 04/03/23	\$ -	\$ 25.00	\$ 75.00	
Joseph Ecklund	02/03/23 - 02/03/23	\$ -	\$ 25.00	\$ 164.00	
Carrie Eiler	Life Member	\$ 321.57	\$ 2,221.32	\$ 2,381.52	
Bryan Elliott	Life Member	\$ -	\$ 374.00	\$ 2,778.00	
Pat Ford	11/15/22 - 08/02/22	\$ -	\$ -	\$ 650.00	
Linnea Gabbard	11/12/22 - 05/26/23	\$ -	\$ 199.00	\$ 351.75	
Todd Hagopian	Life Member	\$ 150.00	\$ 460.00	\$ 2,899.00	Yes
Jared Hall	Life Member	\$ -	\$ 40.00	\$ 2,311.50	
Robley Hall	12/31/22 - 07/01/23	\$ 5.00	\$ 379.00	\$ 409.00	Yes
Caryn Ann Harlos	Life Member	\$ -	\$ 399.00	\$ 8,758.09	
Davod Jones	05/11/23 - 05/11/23	\$ -	\$ 225.00	\$ 350.00	
Angela McArdle	12/31/22 - 07/04/23	\$ 5.00	\$ 1,018.00	\$ 1,539.00	Yes
Dustin Nanna	07/01/23 * 06/08/23	\$ 25.00	\$ 229.00	\$ 2,336.00	
Steven Nekhaila	Life Member	\$ -	\$ -	\$ 3,899.40	
Connor Nepomuceno	12/31/22 - 07/04/23	\$ 5.00	\$ 60.75	\$ 1,070.82	Yes
Donavan Pantke	09/06/23 - 05/29/23	\$ -	\$ 135.30	\$ 1,168.80	
Michael Rufo	08/15/22 - 05/26/23	\$ -	\$ 40.00	\$ 1,169.00	
Joshua Smith	05/04/23 - 05/04/23	\$ -	\$ 25.00	\$ 1,963.00	
Mark Tuniewicz	Life Member	\$ -	\$ 509.00	\$ 3,441.80	
Andrew Watkins	11/30/22 - 11/21/22	\$ -	\$ -	\$ 463.00	
Katherine Yeniscavich	Life Member	\$ -	\$ 1,500.00	\$ 1,626.34	
Erin Adams *	Life Member	\$ -	\$ 84.00	\$ 2,106.70	
Whitney Bilyeu *	Life Member	\$ 50.00	\$ 849.00	\$ 9,674.25	
Matthew Bughman *	12/31/22 -05/01/23	\$ 10.00	\$ 50.00	\$ 247.50	
Laura Ebke *	Life Member	\$ 25.00	\$ 725.00	\$ 6,716.00	
Timothy Ferreira *	Life Member	\$ 225.00	\$ 959.00	\$ 9,543.09	
Alex Flores *	06/23/22 - 12/05/22	\$ 87.00	\$ 87.00	\$ 398.00	
Timothy Hagan *	Life Member	\$ 10.00	\$ 60.00	\$ 12,237.18	
Jeffery Hewitt *	Life Member	\$ -	\$ -	\$ 3,725.00	
Susan Hogarth *	Life Member	\$ 36.63	\$ 191.82	\$ 5,933.31	
Richard Longstreth *	Life Member	\$ 175.00	\$ 875.00	\$ 4,452.00	
Chris Luchini *	Life Member	\$ -	\$ 257.50	\$ 9,154.50	
Kenneth Moellman *	Life Member	\$ 35.75	\$ 164.50	\$ 3,919.00	
John Phillips *	Life Member	\$ 75.00	\$ 450.00	\$ 7,027.20	
Erik Raudsep *	Life Member	\$ 10.30	\$ 61.80	\$ 6,459.00	
Valerie Sarwark *	Life Member	\$ -	\$ 20.60	\$ 2,600.30	
David Sexton *	12/31/22- 02/01/23	\$ 5.15	\$ 20.60	\$ 2,346.55	
David Valente **	Life Member	\$ 10.00	\$ 265.00	\$ 4,622.09	
Beth Vest *	Life Member	\$ 459.00	\$ 459.00	\$ 2,019.80	
John Wilford *	Life Member	\$ -	\$ 178.91	\$ 2,452.66	
Total Contributions:		\$ 561.57	\$ 10,800.13	\$ 50,680.98	

\* Thru 05/22 Only \*\* Thru 03/22 Only

Related Party Disbursements	Memo	MTD Disbursements	YTD Disbursements
Caryn Ann Harlos	Reimbursed Expense	\$ -	\$ 125.15
LPAL - LP Alabama	Ballot Access Petitioning	\$ -	\$ 77,000.00
LPCA - LP California	State Membership Transfer	\$ 100.00	\$ 4,450.00
LPIL - Libertarian Party of Illinois	Ballot Access Petitioning	\$ 15,000.00	\$ 15,000.00
LPNH - LP New Hampshire	Ballot Access Petitioning	\$ 5,000.00	\$ 5,000.00
LPNM - LP New Mexico	State Membership Transfer	\$ 200.00	\$ 735.36
LPNY - LP New York Petitioning Committee	Ballot Access Petitioning	\$ -	\$ 15,000.00
Total Disbursements:		\$ 20,300.00	\$ 117,185.36

**CHAIR'S DISCRETIONARY DISBURSEMENTS AS OF: 06/30/22**

Chair	Memo	MTD	YTD
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APPENDIX E – SECRETARY'S REPORT

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**SECRETARY'S REPORT – LNC MEETING JULY 2022 V2**

LINK FOR ONE NOTEBOOK FOR THIS MEETING: <https://tinyurl.com/July2022LNCMeeting>

Position Duties

Bylaws Article 6 – OFFICERS

5. The Secretary shall be the recording officer of the Party and shall perform such duties as are assigned by the Chair or the National Committee. The Secretary shall attend all meetings of the National Committee and all Party Conventions and shall act as Secretary thereof, keeping such minutes and records as necessary.

Further specific responsibilities are assigned by the following:

- Bylaws Articles 5.2; 7.2.c; 7.14; 8.3; 10.4.b; 10.9 (if Convention Secretary); 13.
- Convention Rules 2.2; 3.1; 3.2; 3.3; 5.1.e-f; 7.3; 8.1.b; 8.2.b; 10.
- Policy Manual Special Rules of Order 1.01.4; 1.02.5; 1.02.6; 7.g; 7.m; 7.o; 7.p; 1.04.1.
- Policy Manual Standing Rules 2.01.2; 2.06.5; 2.07.2; 2.07.3; 2.07.4; 3.05.2; 3.05.3.

Status of Minutes Since Last Report

DATE(S)	BODY MEETING	STATUS
11/21/22	Libertarian National Committee	Substitute minutes approved by the LNC via ballot 20220609-01 (with ratification of mid-ballot edit by the LNC on 7/3/22)
12/4-12/5/22	Libertarian National Committee	Initially approved by the LNC on 5/26/22 and substitute minutes approved by the LNC 7/3/22
1/7/22	Executive Committee	Initially approved by the LNC on 5/26/22 and amended minutes approved by the LNC 7/3/22
1/17/22	Libertarian National Committee	Initially approved by the LNC on 5/26/22 and substitute minutes approved by the LNC 7/3/22
1/23/22	Libertarian National Committee	Initially approved by the LNC on 5/26/22 and substitute minutes approved by the LNC 7/3/22
4/5/22	Executive Committee	Initially approved by the LNC on 5/26/22 and amended minutes approved by the LNC 7/3/22
4/15/22	Executive Committee	Initially approved by the LNC on 5/26/22 and amended minutes approved by the LNC 7/3/22

<b>DATE(S)</b>	<b>BODY MEETING</b>	<b>STATUS</b>
4/18/22	Libertarian National Committee	Initially approved by the LNC on 5/26/22 and substitute minutes approved by the LNC 7/3/22
5/18/22	Libertarian National Committee	Initially approved by the LNC on 5/26/22 and amended minutes approved by the LNC 7/3/22
5/26/22	Libertarian National Committee	Approved by the LNC on 7/12/22
5/27-5/29/22	National Convention	To be submitted for approval at the Alexandria LNC Meeting (were posted on website on 7/14/22, and multiple drafts previously submitted to the LNC)
5/29/22	Libertarian National Committee	Auto-approved by the LNC 7/3/22
6/5/22	Libertarian National Committee	Auto-approved by the LNC 6/23/22
6/9/22	Executive Committee	Auto-approved by the LNC 7/9/22
7/3/22	Libertarian National Committee	In auto-approval process with changes due 7/26/22
7/12/22	Executive Committee	On track for auto-approval 7/28/22

**Finalization of Rescind and Expunge from the Minutes**

The minutes from 1/23/22 meeting require expungement of the censure of Joshua Smith as ordered by the LNC via ballot 20220529-05.

RONR 35:13 provides:

*If such a motion is adopted, the secretary, in the presence of the assembly, draws a single line through or around the offending words in the minutes, and writes across them the words, "Rescinded and Ordered Expunged," with the date and his signature. In the recorded minutes the words that are expunged must not be blotted or cut out so that they cannot be read, since this would make it impossible to verify whether more was expunged than ordered.*

**Motions**

***Move to approve the minutes for the 2022 National Libertarian Party Convention (whatever the final V# is extant at time of meeting).***

**Note: Requires a 2/3 vote as per Bylaws 10.9.**

**Assistant Secretary**

During the last term, Chase Crum (OK) had volunteered to serve as my unofficial Assistant Secretary; however, the Unfortunate Incident occurred right as he was being on-boarded. I asked him to pick up where we left off, and he agreed. The concept behind this unofficial position is to provide a "proof of concept" in the hopes that this will be codified first in the Policy Manual and then eventually in the Bylaws. The other officers have a ready back-up, but the Secretary does not, and in the not-too-

distant past this was an issue—specifically during the 2012-2014 term where the successor Secretary Alicia Mattson (2014-2016) had to scramble and recreate missing minutes when there was a resignation/lapse of the elected Secretary and tardy minutes. Further, spreading this skillset can only benefit the Party.

#### Documents Updated

- |                               |   |
|-------------------------------|---|
| <b>Conflicts of Interest</b>  | ○ Potential conflicts were updated at the previous meeting and in the interim period. A current list was distributed for review and update at this meeting. |
| <b>Policy Manual Platform</b> | ○ Updated with changes made at the 7/3/22 meeting<br>○ Updated with changes from the 2022 National Libertarian Party Convention                             |
| <b>Website</b>                | ○ Continuously updated with minutes, committee information, and pertinent news postings   |

#### LNC Membership Changes Since Convention

None

#### Committee Membership Changes Since Last Report

**Advertising and Publication Review Committee:** Dave Benner, Pat Ford, Caryn Ann Harlos, Connor Nepomuceno, and Joshua Smith were elected. Caryn Ann Harlos was elected by the Committee as Chair though she only wishes to serve one (1) year after which the Committee will elect a new Chair.

**Ballot Access Committee:** Helen Gilson and Ken Moellman were appointed to the Committee to fill vacancies. Jen Moore was removed due to joining another political party. John Phillips was moved to the advisory committee portion of the Committee. Jake Leonard, Christopher Thrasher, and John Warzybok have resigned, and Tyler Smith and David Shock are presumed to have resigned.

**Employment Policy and Compensation Committee:** Dustin Nanna, Steven Nekhaila, and Kathy Yeniscavich were elected. Mr. Nekhaila was elected by the Committee as its Chair.

**Historical Preservation Committee:** Caryn Ann Harlos was elected by the LNC as Chair. She then appointed Joe Dehn, Ed Fochler, James Gholston, and Andrew Kolstee to serve.

**Social Media Messaging Committee:** The Chair formed an ad hoc advisory committee and appointed the following members: Dave Benner, Carrie Eiler, Connor Nepomuceno, and Dave Smith. Bekah Congdon was a part of this Committee prior to her resignation of employment.

#### Committee Appointments Remaining

**Affiliate Support Committee:** This Committee needs to be populated as follows: three (3) LNC Regional Representatives selected by the Committee Chair and three (3) members selected by

3

Libertarian State Leadership Alliance. The LNC Chair selects the Committee Chair from pool of LNC At-Large, LNC Regional Representatives, and the LNC Vice Chair. Applications are going out shortly.

**Audit Committee:** The non-officer members of the LNC need to populate this Committee as follows: one (1) non-officer LNC member and two (2) non-LNC members, excluding the Assistant Treasurer. The Committee elects its own Chair. Applications are going out shortly.

**Awards Committee:** This Committee needs to be populated as follows: five (5) members, including up to two (2) non-LNC members with the LNC striving each cycle to keep two (2) members of past Awards Committees. The Committee elects its own Chair.

**Ballot Access Committee:** The Committee will need to be re-populated no later than after the second (2nd) general LNC meeting following the completion of the bi-annual election cycle ending in November of even numbered years as follows: seven (7) Party members, no less than three (3) of which shall be LNC members; plus, up to five (5) non-voting advisory members with topic expertise. The LNC members are to be selected by the LNC using approval voting; non-LNC members are to be selected by the LNC Chair; non-voting advisory members are to be selected by the LNC Chair on the recommendation of the Ballot Access Coordinator. The Committee elects its own Chair.

In its present incarnation, the LNC Chair has been filling vacancies as needed, and the Committee needs to elect a new Chair.

**Bylaws and Convention Rules Committee:** The LNC needs to make its ten (10) appointments plus ranked alternates (if any) by 5/24/23. The LNC appoints the interim Chair, and the Committee then elects its own Chair.

**Candidate Support Committee:** This Committee needs to be populated as follows: five (5) LNC members and two (2) non-LNC members with the LNC members elected by the LNC and the non-LNC members appointed by the LNC Chair based on recommendations from the LNC members of the Committee. The Committee elects its own Chair. Applications are going out shortly.

**Convention Oversight Committee:** This Committee needs to be appointed ninety (90) days after the 2022 National Libertarian Party Convention as follows: seven (7) members, with a minimum of four (4) LNC members, plus a minimum of two (2) non-LNC members who are recommended by the Convention Oversight Committee. The Chair and Secretary are ex-officio nonvoting members. The LNC selects the Committee Chair.

**Credentials Committee:** The LNC needs to make its five (5) appointments plus ranked alternates (if any) by 11/24/23 as do the following states: California, Florida, New York, Pennsylvania, and Texas. The LNC appoints the interim Chair, and the Committee then elects its own Chair.

**Historical Preservation Committee:** The Committee needs to appoint up to two (2) more members.

**Information Services Committee:** This Committee needs to be populated by the LNC Chair as follows: two (2) LNC members, plus up to five (5) non-LNC members who are recommended by the IS Committee. The Committee elects its own Chair.

**Judicial Committee:** There is a vacancy to be filled by the Committee, and the Committee needs to elect its Chair.

**Platform Committee:** The LNC needs to make its five (5) appointments plus ranked alternates if any by 12/31/23 as do the following states: Alaska, California, Colorado, Florida, Georgia, Illinois, Michigan, Nevada, New Hampshire, New York, Ohio, Pennsylvania, Texas, Virginia, and Wyoming. The LNC appoints the interim Chair, and the Committee then elects its own Chair.

### **Upcoming Critical Dates**

The calendar of critical dates leading up to the 2024 National Libertarian Party Convention is attached. The next pending deadlines are:

- 8/27/22: Judicial Rules of Appellate Procedure are due, after which the LNC had sixty (60) days to deny by a 2/3 vote otherwise they are deemed approved.<sup>1</sup>

The next critical date isn't until May 2023.

### **Internal File Structure Organization Project**

I provided the LNC with V4 of the Internal File Structure Organizing Manual after conferring with the LNC Chair, and my goal is to have these file trees set up and populated with all of the past term records in my possession by the Alexandria meeting and to conduct a demonstration.

### **Manual Creation**

There are multiple manuals that need to be created for future training. I had previously created a Platform Committee Welcome Manual, a copy of which can be viewed here:

<https://drive.google.com/file/d/1hTJb-YMu9Rc0FrHFWB3T2FwgtfylllePD/view?usp=sharing>

The following are manuals that are planned to be created by me (with assistance of others):

- LNC Secretary Manual
- Convention Secretary Manual
- Convention Vote Tellers' Manual
- Convention Delegates' Manual

<sup>1</sup> See Bylaws Article 8.3. This deadline is not on the attached list as it is the one remaining deadline from the deadlines attached to the 2022 National Libertarian Party Convention now that draft convention minutes have been submitted and posted on the Party website.

I am deeply concerned about the credentialing glitches that happened the past several conventions and believe we at least need to start a Credentials Committee Manual. I would be happy to try to get that started by past experienced and competent members of the Credentials Committee looking back several terms along with past LNC Secretaries, specifically I hope Alicia Mattson and Emily Salvette might be interested.

The following are manuals already created by me which will be updated and sent again this term:

- Delegation Allocation Manual
- Region Formation Manual

Former Secretary Alicia Mattson has customarily updated and sent out a Delegation Chair 's Manual. The LNC may feel differently but I think items having to do with the convention that contain needed information should come from official LNC sources though members surely can send out useful and helpful information as they see fit (I have done so myself). So, I will likely prepare a version of what Ms. Mattson sends out for official use particularly since she has claimed personal ownership of that manual as is her right. I would like to create something that is not "owned" by me and can be passed on from Secretary to Secretary and updated by same.

#### **Other Activities**



- Featured cover story for July 12, 2022, issue of *Westword*
- National membership retention phone calls for Colorado
- Officer-related conferences with LNC Chair (first time this has regularly happened in my time on the LNC and is such a fantastic sign of a healthy officer team)

#### **Email Ballots<sup>2</sup>**

*The following email ballots were completed since the beginning of this term.<sup>3</sup>*

**Ballot 20220603-01**

**Concluded 6/10/22**

Whereas, The Southern Poverty Law Center has strayed from its origins as a defender of civil rights and has defamed the now-current Chair of the Libertarian Party and several other prominent members in an attempt to slow the progress of freedom; now, therefore, be it

Resolved, That Libertarian National Committee condemns the Southern Poverty Law Center as irrational and repugnant.

<sup>2</sup> Vote tallies are recorded in the form of X-X-X-X which represents aye-nay-express abstention-passive abstention.

<sup>3</sup> Email motions and main substantive motions made during LNC and Executive Committee meetings can be tracked at the tally sheet located at: <https://tinyurl.com/lnvotes2022>

<p><b>Results:</b></p>	<p><u>Co-Sponsors:</u> Benner, Blankenship, Elliott, Harlos, Watkins</p> <p><u>Voting "aye":</u> Benner, Harlos, Smith</p> <p><u>Voting "no":</u> Blankenship, Bowen, Duque, Ecklund, Elliott, Gabbard, Hagopian, Nanna, Nekhaila, Rufo, Watkins</p> <p><u>Express Abstention:</u> None</p> <p><u>No Vote Cast:</u> Eiler/Clark, Ford/Hall, McArdle</p> <p><b>With a final vote tally of 3-11-0-3, the motion FAILED.</b></p> <p><u>Secretary's Notes:</u> Mr. Elliott changed his vote from aye to no.</p>
<p><b>Ballot 20220604-01</b> <b>Concluded 6/11/22</b></p>	<p><b>That the Secretary be directed to date and put the following note in the September 2021 LNC meeting minutes immediately following the report of the roll call vote for the suspension of Caryn Ann Harlos: <u>The suspension was retroactively declared null and void at the 2022 National Libertarian Party Convention. Please see those convention minutes for further details.</u></b></p>
<p><b>Results:</b></p>	<p><u>Co-Sponsors:</u> Bowen, Ecklund, Hagopian, Harlos, Smith, Watkins</p> <p><u>Voting "aye":</u> Benner, Blankenship, Bowen, Duque, Ecklund, Eiler, Elliott, Ford, Gabbard, Hagopian, Harlos, Nekhaila, Rufo, Smith, Watkins</p> <p><u>Voting "no":</u> None</p> <p><u>Express Abstention:</u> None</p> <p><u>No Vote Cast:</u> McArdle, Nanna/Nepomuceno</p> <p><b>With a final vote tally of 15-0-0-2, the motion PASSED.</b></p> <p><u>Secretary's Notes:</u> The Secretary has voluntarily agreed to withhold posting the note until the 2022 Convention minutes are approved and posted and will post them at the same time. Until then the prior approved September minutes will remain on the site.</p>

<p><b>Ballot 20220608-01</b> <b>Concluded 6/15/22</b></p>	<p>That the LNC hold monthly e-meetings on the first Sunday of each month at 7pm eastern subject to the following provisions:</p> <ol style="list-style-type: none"> <li>1. These meetings shall be classified as “special meetings” as defined in our Policy Manual.</li> <li>2. Each meeting will last no longer than two hours without a motion to extend time passed by a 2/3 vote.</li> <li>3. There will be no meeting if the first Sunday falls within a three-week period either before or after a scheduled in-person meeting.</li> <li>4. All agenda items must be noticed within 7 days of meeting as required by the Policy Manual.</li> <li>5. Each meeting will have an opening period for public comment.</li> <li>6. If no items are noticed, the meeting will be converted into a one-hour Town Hall.</li> </ol>
<p><b>Results:</b></p>	<p><u>Co-Sponsors:</u> Benner, Blankenship, Bowen, Harlos, Smith</p> <p><u>Voting “aye”:</u> Benner, Blankenship, Bowen, Duque, Ecklund, Eiler, Elliott, Ford, Gabbard, Hagopian, Harlos, Nanna, Nekhaila, Rufo, Smith, Watkins</p> <p><u>Voting “no”:</u> None</p> <p><u>Express Abstention:</u> McArdle</p> <p><u>No Vote Cast:</u> None</p> <p><b>With a final vote tally of 16-0-1-0, the motion PASSED.</b></p> <p><u>Secretary’s Notes:</u> None</p>
<p><b>Ballot 20220609-01</b> <b>Concluded 6/16/22</b></p>	<p>That the November 21, 2021, minutes prepared by Harlos be substituted for the November 21, 2021, minutes prepared by Hagan.</p> <p><b>Proviso: The Secretary shall append the Hagan minutes as Exhibit H with a notation to this motion.</b></p>
<p><b>Results:</b></p>	<p><u>Co-Sponsors:</u> Bowen, Elliot, Hagopian, Harlos, Watkins</p> <p><u>Voting “aye”:</u> Benner, Bowen, Duque, Eiler, Elliott, Gabbard, Hagopian, Harlos, Nanna, Nekhaila, Rufo, Smith, Tuniewicz, Watkins</p> <p><u>Voting “no”:</u> None</p> <p><u>Express Abstention:</u> Blankenship, McArdle</p> <p><u>No Vote Cast:</u> Ford/Hall</p> <p><b>With a final vote tally of 14-0-2-1, the motion PASSED.</b></p> <p><u>Secretary’s Notes:</u> Mr. Ecklund did not vote.</p>

<b>Ballot 20220614-01</b>	<b>Election of EPCC via approval voting. The candidates were:</b>
<b>Concluded 6/21/22</b>	<b>Todd Hagopian Dustin Nanna Steven Nekhaila Kathy Yeniscavich</b>
<b>Results:</b>	<p><u>Voting for Todd Hagopian:</u> Benner, Blankenship, Eiler, Gabbard, Harlos, Watkins (6 votes)</p> <p><u>Voting for Dustin Nanna:</u> Benner, Blankenship, Bowen, Ecklund, Elliott, Ford, Gabbard, Hagopian, Harlos, McArdle, Nanna, Rufo, Smith (13 votes)</p> <p><u>Voting for Steven Nekhaila:</u> Benner, Bowen, Ecklund, Elliott, Gabbard, Hagopian, McArdle, Rufo, Smith, Watkins (10 votes)</p> <p><u>Voting for Kathy Yeniscavich:</u> Blankenship, Bowen, Ecklund, Eiler, Elliott, Gabbard, Hagopian, Harlos, McArdle, Rufo, Smith, Watkins (12 votes)</p> <p><b>Dustin Nanna, Steven Nekhaila, and Kathy Yeniscavich were elected.</b></p> <p><u>Secretary's Notes:</u> The ballots of Duque and Nekhaila were turned in blank.</p>

*Ballot 20220616-01*

*Concluded 6/23/22*

**RESOLUTION IN SUPPORT OF H.J.RES.87 - DIRECTING THE REMOVAL OF UNITED STATES ARMED FORCES FROM HOSTILITIES IN THE REPUBLIC OF YEMEN THAT HAVE NOT BEEN AUTHORIZED BY CONGRESS**

**Whereas, The 2001 AUMF authorized the President to deploy forces against the terrorist group Al Qaeda, but has been used by the Obama, Trump, and Biden Administrations to administer indirect military support to Al Qaeda and the Kingdom of Saudi Arabia against their ethnic and religious enemies in the Republic of Yemen;**

**Whereas, This military aid has been misused for thousands of airstrikes and operations, manifested as war crimes and a bloody war of genocide, leaving hundreds of thousands of innocent men, women, and children dead, starving, homeless, and without the basic necessities to sustain life;**

**Whereas, This death and suffering is fueled by a racketeering scheme, at the expense and impoverishment of the American Taxpayers, to fatten the pockets of the Military-Industrial Complex and their shareholders on Wall St.;**

**Whereas, The People of the Republic of Yemen are not enemies of the American People, but those who have survived this brutal conflict, with their families and loved ones laying dead in the sands of the Arabian Peninsula, may very well seek retribution; and**

**Whereas, H.J.Res.87 seeks to halt the sharing of foreign intelligence, the deployment of Armed Forces, and providing of logistical support to the offensive coalition laying waste to the Republic of Yemen;**

**Resolved, That the Libertarian Party National Committee calls on all peace loving people of the United States to lobby Congress to pass H.J.Res.87 post-haste; and**

**Resolved, That the Libertarian Party National Committee calls on President Joseph Biden and Secretary of Defense Lloyd Austin to immediately recall all of the United States Armed Forces deployed to Yemen and for Secretary of State Anthony Blinken to immediately apply diplomatic pressure to the Kingdom of Saudi Arabia and their coalition to end the bloodshed in the Arabian Peninsula.**

<p><b>Results:</b></p>	<p><u>Co-Sponsors:</u> Benner, Bowen, Harlos, Watkins</p> <p><u>Voting "aye":</u> Benner, Blankenship, Bowen, Duque, Ecklund, Eiler, Elliott, Ford, Gabbard, Hagopian, Harlos, McArdle, Nekhaila, Nepomuceno, Rufo, Smith, Watkins</p> <p><u>Voting "no":</u> None</p> <p><u>Express Abstention:</u> None</p> <p><u>No Vote Cast:</u> None</p> <p><b>With a final vote tally of 17-0-0-0, the motion PASSED.</b></p> <p><u>Secretary's Notes:</u> Mr. Nanna ceded to his alternate. Mr. Hall also voted yes.</p>
<p><b>Ballot 20220616-02</b> <b>Concluded 6/23/22</b></p>	<p><b>Move for the appropriate staff to change the contact form to include actually emailing the entire LNC and removing the option that limits it automatically to only officers, at-large, and the member's own region.</b></p> <p><b>Proviso: It is understood that we are short-staffed, this is not to interrupt other time-sensitive tasks but have a goal to be done by our next in-person meeting at the end of July.<sup>4</sup></b></p>
<p><b>Results:</b></p>	<p><u>Co-Sponsors:</u> Benner, Bowen, Harlos, Watkins</p> <p><u>Voting "aye":</u> Benner, Bowen, Duque, Ecklund, Elliott, Ford, Hagopian, Harlos, Nekhaila, Rufo, Smith, Watkins</p> <p><u>Voting "no":</u> Nanna</p> <p><u>Express Abstention:</u> Gabbard</p> <p><u>No Vote Cast:</u> Blankenship, Eiler/Clark, McArdle</p> <p><b>With a final vote tally of 12-1-1-3, the motion PASSED.</b></p> <p><u>Secretary's Notes:</u> Mr. Hall also voted yes.</p>
<p><b>Ballot 20220617-01</b> <b>Concluded 6/24/22</b></p>	<p><b>That the starting time of the July 3, 2022, LNC e-meeting be changed from 7 pm Eastern to 8 pm Eastern.</b></p>

<sup>4</sup> This was amended by Ballot 20220703-07 to strike "and removing the option that limits it automatically to only officers, at-large, and the member's own region."

**Results:**

Sponsor: McArdle

Voting "aye": Benner, Bowen, Duque, Ecklund, Eiler, Ford, Gabbard, Hagopian, Harlos, Nanna, Nekhaila, Rufo, Smith, Watkins

Voting "no": None

Express Abstention: Blankenship

No Vote Cast: Elliott, McArdle

**With a final vote tally of 14-0-1-2, the motion PASSED.**

Secretary's Notes: Mr. Hall also voted yes.

**HEARTFELT APPRECIATION**

I wish to express my deepest appreciation and gratefulness to the delegates at the 2022 National Libertarian Party Convention who appealed the prior decision of the LNC last term to nullify the will of the delegates by removing me from my duly elected position without due process and for what I maintain was retaliation against a whistle-blower. My sincere wish is that protections are put in place so that this dark part of our history is not repeated. I fought so hard not just for myself but for others who are similarly situated in the future. I was a repeat of what happened to Angela Keaton in 2008. I don't want anyone to be a repeat of what happened to Caryn Ann Harlos in 2021.

*Respectfully Submitted,*

*Caryn Ann Harlos*

**LNC Secretary ~ Secretary@LP.org ~ 561.523.2250**

**APPENDIX E  
SECRETARY'S REPORT**

OPENING GAVEL DATE OF 2024 CONVENTION	5/24/2024	CLOSING GAVEL DATE OF 2022 CONVENTION	5/26/2024	NOTES
TASK	DEADLINE	AS PER	SUPPLEMENTAL DEADLINE	
Last day an affiliate charter can be revoked until after regular convention	11/26/2023	Article 5.6		
Bylaws and Rules Committee Appointments	5/24/2023	Bylaws Article 11.2 ...no later than twelve months before a Regular Convention		
Credentials Committee LNC Appointments	11/24/2023	Bylaws Article 11.4(a) ...no later than six months before a Regular Convention		
Platform Committee Appointments (both state and national)	12/31/2023	Bylaws Article 11.3(d) ...no later than the last day of the fifth month prior to the Regular Convention		
Credentials Committee State Appointments	2/24/2024	Bylaws Article 11.4(b) ...no later than three months prior to the Regular Convention		
Secretary to produce draft convention minutes and present to LNC	7/25/2024	Article 10.9 ...within 60 days of the adjournment of the Convention		
Provide copies of updated Bylaws to each LNC member, JC member, and chair of affiliate parties	8/22/2024	Article 18 ...within 90 days of adoption		
Affiliates to provide list of delegates and alternates to Credentials Committee	4/24/2024	Article 10.4(c) ...no later than one month prior to start of the first general session of the Regular Convention	5/24/2024	Amendments to such lists may be made by the affiliate parties and submitted to the Credentials Committee until the close of the Credentials Committee meeting preceding the Convention. The number of alternates' names submitted shall not exceed the greater of 50 or the number of delegates allocated.
Beginning of Region Formation period	2/24/2024	Article 7.3(c) "Representative regions" may be formed or dissolved once every two years during a period beginning 90 days before the beginning of and ending on the second day of the National Convention, and notice of new formations or dissolutions must be given in writing to the national Secretary prior to the close of the Convention at which they take place.	5/26/2024	
Draft minutes posted on Party website	TBD	Article 10.9 ...at least 14 days prior to being submitted to the National Committee for approval by a two-thirds vote		
JC to establish rules of Appellate Procedure	8/24/2024	Article 8.3 Within 90 days following the Regular Convention at which elected, the Judicial Committee shall establish Rules of Appellate Procedure to govern its consideration of matters within the scope of its jurisdiction. The existing Rules shall remain in effect until and unless the Judicial Committee submits new proposed rules to the National Committee for approval, which approval shall be deemed given unless denied by a 2/3 vote of the National Committee within 60 days of submission. A copy of the current Rules of Appellate Procedure shall be maintained by the Secretary at the Party Headquarters and shall be available to any member at cost.	TBD	Fill in date when JC submits to begin timeframe for LNC review.
Distribute updated bylaws to chairs	8/24/2024	Article 18 The National Committee shall promulgate the Bylaws in accordance with applicable law. A copy of these Bylaws and Convention Rules shall be provided to each member of the National Committee, each member of the Judicial Committee and each Chair of an affiliate party within 90 days of adoption.		It would be polite to also send a copy of the new Platform

APPENDIX F – STAFF REPORTS

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## Staff Report Q2 (Update) 2022

Tyler Harris, Executive Director

### Summary and Overview

At the time I am writing this, it has been less than two months since the prior staff reports were compiled and submitted, so my summary/update will be brief. Both staff and board are undergoing a period of discovery and adjustment in the wake of significant changes to and resulting from the party's leadership. Both board and staff have seen high turnover, so the preservation and transfer of institutional knowledge has been paramount. I have worked extensively with the Chair and remaining senior staff to this end.

Post-convention, staff has seen key campaigns continue to ramp up around the country. Particularly exciting is the possibility of multiple victories associated with the efforts of the Libertarian Frontier Project, supported by our canvassing teams in the field.

One major event since Reno was the LNC's presence at and participation in FreedomFest. It was my privilege to moderate panels featuring both ALE and our exciting efforts towards achieving meaningful electoral reform. Our second annual Lifetime of Liberty appreciation event was successful both as a fundraiser and as an opportunity to show appreciation to our lifetime members. A special thanks to our staff and volunteers who helped man our booth and events, and especially to Bekah Congdon and Gabrielle Cordova who spearheaded our presence there, making sure everything went smoothly and working diligently with FreedomFest's staff and organizers to promptly solve any problems that arose.

### Cash Flow, Convention Funds, and Line of Credit

With deferred convention revenue finally being able to be recognized and made accessible to operations, we are well past the self-inflicted liquidity crunch of early in the year. A strong convention bounce and diligent belt tightening on the part of staff has seen our reserve balance and cash position recover in record time. I, as always, recommend caution and diligence as we discover the level at which ongoing revenue is able to be sustained, however, there is certainly sufficient liquidity to carry through all important projects and programs between now and the November elections, and to begin restaffing to fill vacancies in key areas. The line of credit, utilized only briefly while the LNC would not permit access to convention funds, has been fully paid down.

### **Staff Attrition**

In addition to vacancies discussed in the prior report, the past month has seen the departure of Communications Director Bekah Congdon and Activism Coordinator Michelle MacCutcheon. They are valued and capable professionals and, though the national party will be less for their absence, I am sure they will continue to do good work for liberty wherever their next steps take them.

With my upcoming departure from staff, the Chair has essentially spearheaded the hiring process for some of our vacancies directly. I understand at least one contract may be presented at this meeting, but cannot expound upon it as it has largely been pursued without my involvement or participation. As a new team comes together, I wish them well and would strongly recommend empowering my replacement (or interim replacement, as the case may be) with the more proactive role surrounding hiring that the policy manual defines for the Executive Director.

July 31st will serve as my last day as Executive Director. The decision to leave was not easy, but I am increasingly confident it was both necessary and correct for myself and for the organization. Serving as Executive Director of the Libertarian Party has been one of the honors of my life, and I will be rooting for and wishing the party well as it moves forward.

### **Contributions to this Report**

In support of our continued emphasis on building out clearly-defined departmental structures, with an eye towards scalability, and out of respect for the Committee's valuable time and bandwidth, I have asked Directors to engage with their direct reports and incorporate their items and activities into a single departmental staff report for each functional area and project (rather than each member of staff submitting their own individual report every quarter). Those departmental reports comprise the remainder of this document and go into substantially greater detail in each of their areas of operation.

## Operations

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(Director: Robert Kraus. Staff: Mat Thexton. Contractors: Nick Dunbar, Andy Burns, David Aitken, Bob Johnston)

### Financial

As of EOM June monthly reserve was +\$241K – highest in over 2 years. The main factor in this was the paying off of our \$50K loan plus A/P from May/June along with the revenue from the convention & fundraising efforts especially with the 125 new Life Members in the last 2 months!

We likely will not maintain that level of reserve simply because July & Aug are historically tough months revenue wise. For July, we are looking to do about \$140-145K in revenue & will likely break even or have a small loss.

Overall, revenue for 2022 is currently on target for our best non-presidential year in 20+ years. Budget to actual is really good at the 6-month point - in terms of revenue we're below target by \$78.7K. In terms of expenses, we are below budget by \$223.5K putting us ahead of target net revenue (profit) by =\$144K.

### Blackbaud – Data Dumps – Internal Customer Service

Data Dumps continue to be sent out semi regularly to non CRM states. Anytime a state wants or needs their data they can reach out & it will be sent within a day.

### Building Fund / Office

As mentioned during the budget presentation in Dec our plan still is to spend \$15K on painting the rest of the office (main & top floors, plus ceilings) along with some minor roof repairs & the usual concrete & brick work we've been doing every other year. Thru some fundraising efforts we have raised \$19.5K in revenue so far this year. Ongoing expenses are about \$1K a month for association fee, security, cleaning & utilities. We currently have \$15.8K in the restricted account & hope to get started on the repairs/painting within the next 30-60 days.

### FEC Filing

We continue to file accurate FEC reports and use Paula Edwards to complete the FEC Filing Process on a monthly basis and handle our amendments. The reconciliation and audit steps to this process continue to work to assure that these reports are correct

prior to filing, and to insure that the disbursements and contributions match to our cash accounting records.

As a reminder, the FEC reports are done on a cash basis while our financial reports are done on an accrual basis as required by our bylaws which require adherence to GAAP. Therefore, our Statement of Operations will not always look the same as what is reported on the summary page of our FEC Filings.

### **CRM/Affiliate Development** (Andy Burns)

#### **Achievement Highlights**

**Declare Your Independence from the Fed Moneybomb** I supported several aspects of launching the: Declare Your Independence from the Fed Moneybomb including page design, BitPay integration and tracker / social giving integration.

**BitPay Integration** As part of the Declare Your Independence from the Fed Moneybomb, we completed the integration and setup of BitPay, a processor for crypto currency payments. This automation through the CRM improves the donation process and streamlines with all other payment processing – no extra time is added for the LPHQ Operations department.

As is our mission with anything we do with the CRM, this feature is now accessible to states and we are going to be rolling out to a couple states shortly.

**Social Giving Stream Integration** As part of the Declare Your Independence from the Fed Moneybomb, we connected a new application to communicate with the CRM to allow us to do social giving streams to Facebook, YouTube, Slack and Discord.

Our solution in place, due to the rushed nature of this request, is a one-time temporary solution that isn't yet ready to scale to states or our counties. We are working with a volunteer developer to re-tool and improve the existing extension so it will work for states and county fundraising drives.

Lastly, it's noted that more lead-time is needed so we do not expend more time and resources than what is necessary. Workarounds were put in place, which added significant time, taking away us from other mission-critical work.

**LPHQ auto cancellation for recurrings resolved** For a time, we experienced recurring donations at national auto-canceling future payments. I was able to resolve this very odd problem and it was attributable to Google email changes and spam checking.

**LP Texas Migrated to CRM** Texas migrated successfully on April 12.

However, in a final followup meeting we discovered that their NationBuilder account had been failing to record recurring contributions since July of 2020. It is important to point out that this was not known by LP Texas until this meeting. We are working with LP Texas to reconcile the missing contributions from their Quickbooks.

**LNC Credentialing** 2022 was the second convention we supported the LNC credentials committee. While again, more notice and planning would have been welcome. With that said, once the operations got going it worked out well. During the convention, it was brought to my attention that the credentials committee needed to produce a report. While this was unexpected, I was able to train the Committee on how to create the report going forward and roughly 1 hour after the request was made, the report was provided.

**Data Views to increase ease of use** As part of the major new features CiviCRM is rolling out with Search Kit and Form Builder, we are actively customizing screens and dashlets. These are tailored to what most users need most and also reduces the training burden. Whether that is finding lapsed members or recently signed up members, contribution aggregate, national donors not state, volunteers, registered Libertarians not members, etc we continue to build these out.

This is top priority for affiliate development. We've done most of the work and have rolled out to a small set of users. To go-live on this, we are waiting for a customization to properly restrict search actions so data integrity is preserved. We expect this will occur in August.

**Re-launched Referral Program** The referral program was re-launched, activating previous partners. We took this opportunity to re-evaluated our options upon implementation working with Robert Kraus and Todd Haggopian. The new model is a hybrid approach with 2 tiers: advocate and partner.

The advocate level uses the main LP Membership page with a referral link and no payout to a person until a threshold hit e.g. [lp.org/join?source=Advocate\\_AndyBurns33701](http://lp.org/join?source=Advocate_AndyBurns33701).

Once an Advocate reaches \$500, we give them a dedicated page. No credit for the past is given, only funds received going forward. Those who do not want payout would stay in Advocate status.

**Email Builder** The slow responsiveness from our developers in making the drag and drop email builder multisite compatibility has slowed this from being added. This is a top priority to resolve soon.

**Indiana Support** We continue to partner closely with Evan McMahon of Indiana as a leading state to advance our affiliate services and to highlight a "shining star" state. LPHQ benefits from the quality feedback from Indiana and these improvements are then scaled to all the states.

**Campaign Access** We developed an access level for campaign liaisons to build better integration between affiliates and campaigns so that future campaigns and affiliates have more opportunities for party and campaign growth. This is a beta project in testing with Indiana candidates only at this time.

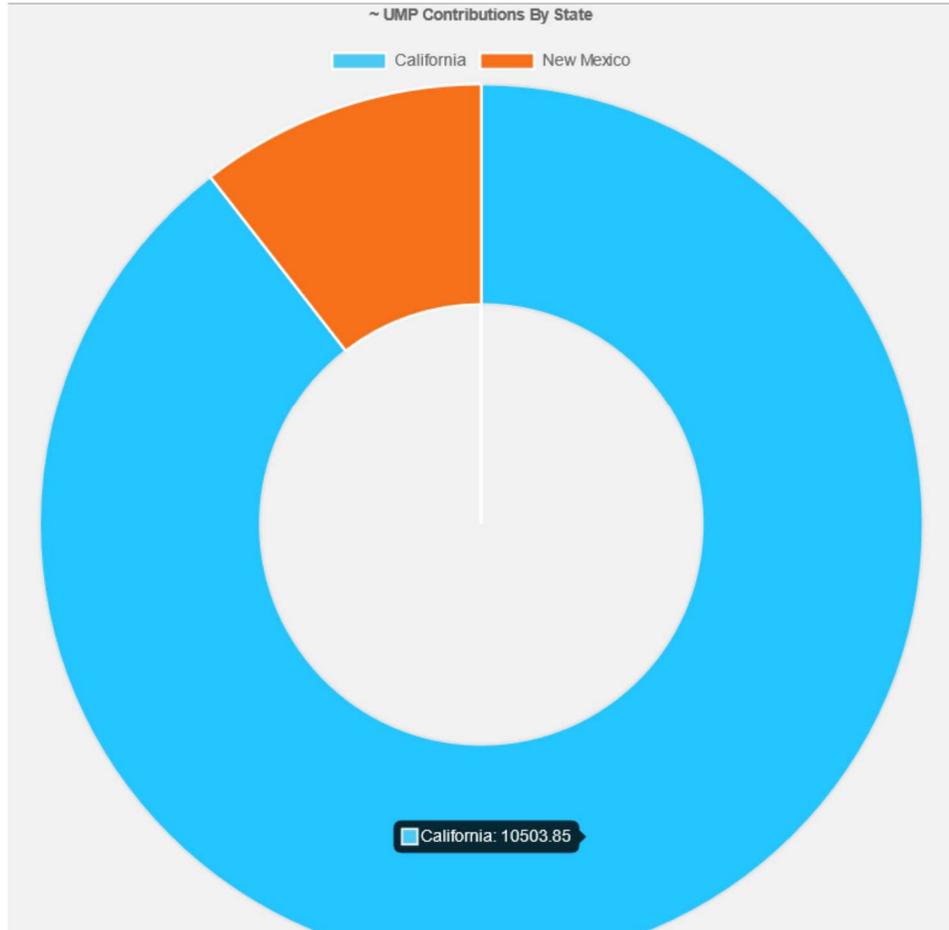
Campaigns can attribute donations, yard sign locations, phone calls and add new supporters they find to the database. This also functions to provide quality data so campaigns can seed their campaigns by prospecting existing donors and building a volunteer team. It is not a replacement for a canvassing tool.

**Miscellaneous**

- Users can track people who take the World's Smallest Political Quiz and it segments the contact into a personal, economic and overall freedom score.
- We have partially rebuilt the Call Next Dashlet. Call Next is an open phone call queue of all calls "awaiting response" status. Anyone who can see the contact can make the call, allowing people to make as many calls as they are able to (no assigning).

**Reporting**

**Unified Membership**

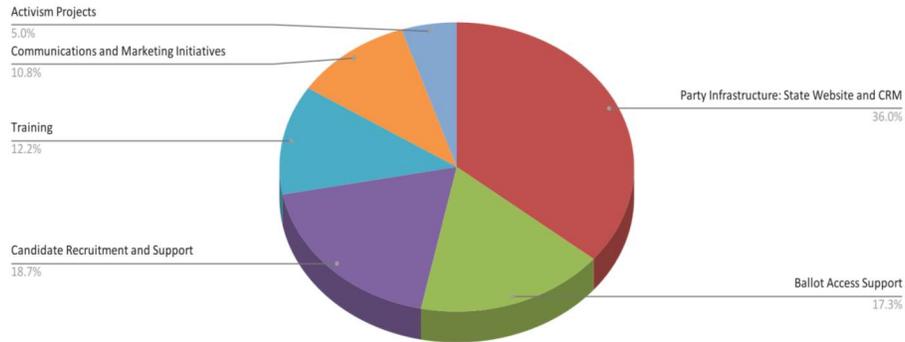


Indiana does a variation of this program on their site through their Triple Member program. YTD it has brought in 130 members totaling \$3,250.

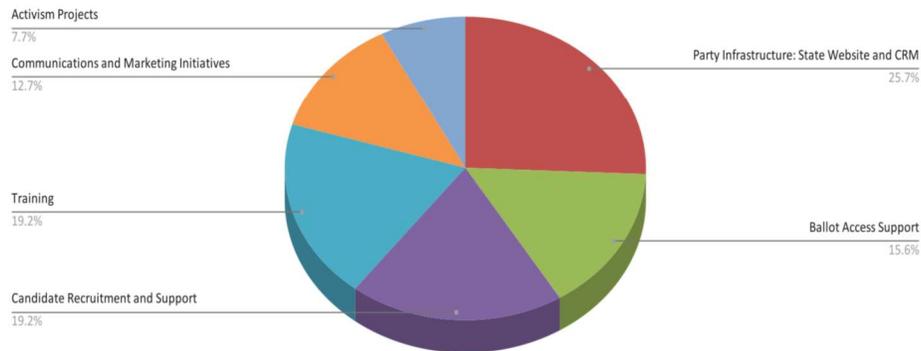
Disappointingly, we have set up 3 other states which have not used the page at all. We continue to remind states after providing the page that "A reminder that these pages are driven by state marketing. Feel free to adjust your state website to promote, etc".

**2021 Survey Insights** I strongly encourage everyone to review the 2021 Affiliate Development Annual Report, including the Affiliate Survey that was conducted. Highlighted below are the results of what services affiliates are most in need of:

National Services: 1st Choice



National Services: Top 3 Total



**Raiser's Edge Migration Proposal** Please see the separate report on the LNC Raiser's Edge Migration Gap Analysis.

**Affiliate Development SWOT Analysis** Full SWOT Analysis omitted from public report, but can be made available internally upon request

**Key Background on Affiliate Development** Before joining national as Affiliate Development Specialist in 2015, affiliate support had not been a focus in some time. No staff had a sole focus on empowering our affiliates. The 2014 budget for affiliate support was a meager \$4,883. National held a convention, sent data dumps that were hardly used by party volunteers and linked affiliate websites from lp.org. Some ad-hoc support would be given with the fractured staff time that was available and training materials were scattered about.

Our State Chairs generally had negative to neutral sentiment to the national, seeing little value being provided, including myself as ED in Minnesota. In some instances, national was interfering and harming activities in states with messaging that ran in direct contrast to what the state affiliate / a campaign was doing.

Coming into the role, the immediate goals were to provide asset templates, best practices / training and tools to help our affiliates grow. Initially, it was a targeted focus helping 5 states for a couple quarters in any aspect they needed ranging from fundraising training and support, organization management, web and database, graphic design, etc. After spending 2 years with this approach, a lot of knowledge was gained. We saw that this support, while helping in the short-term, would not have lasting effects. Our affiliate's rise and fall (valleys) would continue which would set these affiliates back each time significantly.

Based on affiliate feedback, the top need was better infrastructure, so the focus shifted to providing services that would take advantage of economies of scale and be a force multiplier. Particularly, developing a core service that supports states at the intersection of providing quality data and showing them how to leverage it had vastly more impact. In addition, we had already built a repository of institutional knowledge which is now at [helpdesk.lp.org/wiki](https://helpdesk.lp.org/wiki). [lpaction.org](https://lpaction.org) is left as a repository of graphic design and other assets.

Fast forward to today and it is not only myself providing support to affiliates but several LPHQ staff interacting to varying degrees based on their functional role (fundraising, communications, candidate recruitment). This direction of LPHQ providing more real support to affiliates is welcome; it should be amplified and increased. Our affiliates are this party.

## Development

(Director: Gabrielle Cordova. Staff: Andrew Hreha)

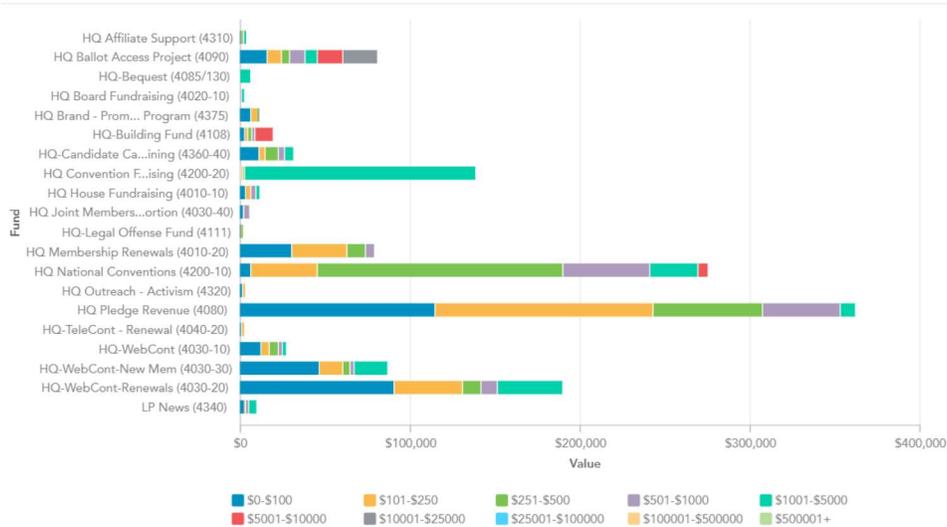
In this report, I will summarize the work I and others on staff have done since our national convention in Reno, Nevada. We will examine our fundraising efforts, seeing what has worked, and what improvements should be made.

A large part of our fundraising successes started at convention with membership pledges. These have come in all capacities, with the majority of new fundraising coming from new membership and new lifetime members. Our total fundraising efforts have been substantial, with June fundraising totals at \$217,499 from 4,944 gifts. This was an increase over our last non-presidential convention follow up which saw \$155,879 from 2,698 gifts. Year to date comparing those years has us at \$1,350,601 from 30,445 gifts compared to 2018's \$1,110,958 from 18,545 gifts.

Further analyzing this data, our average gift size is down from \$60 to \$44 dollars, showing a need to increase donation size as we move into August and beyond.

Fund	Revenue	Number of gif 	Average gift
HQ Pledge Revenue (4080)	\$362,072	21,934	\$17
HQ-WebCont-Renewals (4030-20)	\$189,689	2,884	\$66
HQ-WebCont-New Mem (4030-30)	\$86,779	1,476	\$59
HQ Membership Renewals (4010-2)	\$78,889	971	\$81
HQ National Conventions (4200-10)	\$275,138	900	\$306
HQ-WebCont (4030-10)	\$27,053	462	\$59
HQ Ballot Access Project (4090)	\$80,705	453	\$178
HQ-Candidate Campaign Support	\$31,481	447	\$70
HQ Convention Fundraising (4200-10)	\$138,800	109	\$1,273
HQ-Building Fund (4108)	\$19,485	100	\$195

Funds by giving level <sup>1</sup>



**New Ideas**

Over the July 4th weekend, we attempted a “Money Bomb” fundraiser aimed at the bitcoin community. This brought in 9K towards a lofty goal of 40K for the weekend. This was an experimental event, and while it did bring in funding and helped kick off July, I believe that changes must be made if such an event were to be tried again. Thank you to Angela McArdle, Joshua Smith, Shane Hazel and to the prominent members of the bitcoin community Saifedean Ammous, Marty Bent, Stephan Livera, Jameson Lopp, and Guy Swann that participated and helped put this together.

**Freedom Fest**

The Libertarian Party had a large presence at Freedom Fest. This was also an opportunity to fundraise, as we had our Lifetime of Liberty reception event. Thank you to Angela McArdle, Marshall Burt, Larry Sharpe, Scott Horton, Matt and Terry Kibbe, Spike Cohen, Jo Jorgensen, and Justin Amash for speaking and helping raise money for the party. This was also the first major event to put into place something from the last report, stewardship of past and present major donors. I was able to meet with a few over coffee or a meal, while myself, Tyler, Angela, and others were able to share the vision of the party with other potential major donors.

**Acknowledgments**

Thank you to those from outside of the Development staff who have contributed to our appeals process over the last couple of months including Tyler Harris, Angela McArdle, Joshua Smith, Todd Hagopian, Caryn Ann Harlos, Dustin Blankenship, Rich Bowen, Steven Nekhaila, Bill Redpath, Justin Tucker, Erik Raudsep, Portia Shepherd and Eric Parker. The Development Department welcomes members of the LNC and party leadership to submit an appeal and will work with you on editing and crafting the message.

## Communications

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(Director: Vacant. Contractor: Matt Hudson)

### **Departure and Vacancy**

Please refer to the report drafted late May for the most recent communications update. Early in June, Communications Director Bekah Congdon provided six weeks notice of her intended departure. In that time, efforts of the Communications department focused primarily on bringing ongoing projects (like the coordination with FreedomFest and LPStore updates) to a conclusion, or to a suitable state to be handed off to a future incoming Comms Director or other relevant members of staff. Ms. Congdon is to be commended for the diligence with which she continued to work through this long period of notice to ensure that important tasks and projects got the attention and proper hand-off that they deserved.

### **Social Media**

A notable change is that social media access and involvement has been removed from staff purview. Please see relevant committee reports for further social media updates.

## Political

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(Director: Vacant, Tyler Harris acting. Staff: Vacant Contractors: Cara Schulz, Apollo Pazell)

### **Activism** (Vacant)

As with the Communications section, please see the recent May report for the most recent update prior to the departure of Activism Coordinator Michelle MacCutcheon.

I will also take this space to thank Michelle for the professionalism displayed in coordinating the timing of her departure so as to best facilitate the winding down and/or handing off of key functions, including the Member Welcome Hangout events.

### **Political Infrastructure** (Cara Schulz)

*This report is in 3 main parts: Results from the 2022 Elections, Training Initiatives, and update on the 2022 Plan of Work.*

#### **PART 1 2022 Elections**

Currently contacting each state to review the candidates listed on lp.org and encourage them to enter in/update their candidate information. Having an accurate list is vital and this year we need the full list earlier as we are short staffed. Otherwise we will not be able to complete the Candidate Aftercare within the optimum time frame of 48 hours.

I will reach out to the LNC in the beginning of October to request volunteers to help make calls to candidates within 24 hours of the election to thank them for running for office. We've done this for the past 3 years and it has an enormous positive impact for our candidates and activists.

Candidates elected so far in 2022:

Richard Manzo, New Hampshire, re-elected to Goffstown Budget Committee

Jay Sollman, Indiana, Darmstadt Town Council District 3

Shon Luoma, Idaho, Bayview Water & Sewer Board Seat #2

Joseph Cimaomo Jr, Washington, Covington City Council

John Dixson, Massachusetts, Barre Selectman (City Council)

Christopher Thrasher, Massachusetts, Commissioner of Trust Funds for Westport

Scott Mandell, California, Studio City Neighborhood Commission

**Libertarian Municipal and County Elected Officials Pin**

The pin, along with a thank you card, is mailed out to our elected Libertarians.

Those who do not win election are sent a thank you card.

***PART 2 - Training***

***Day of Education***

The Day of Education was created to work with, and add a higher level, to the training at the Regional Training. The Regional Training was 2 different education tracks going over the very basics of campaigns or affiliate leadership. The Day of Education has 12 very job specific education tracks, 48 different classes, 28 different presenters, and had just over 300 attendees. This is a higher number of attendees than anticipated since we asked Convention attendees to alter their normal behavior of treating Thursday as a travel day and they incurred the extra cost associated with an extra day of hotel and lost work. The curriculum was created and then specific presenters were sought out who could best cover that material.

Feedback from attendees on surveys was overwhelmingly positive. Negatives were

1. Temperature of rooms
2. Issues with getting through registration
3. Difficulty getting lunch
4. Standing room only in some classes

Suggestions for next year

1. Revise how we do registration and credentials so there isn't such a long line
2. Option for attendees to pro-order lunch or order pizzas for delivery
3. Need 1 staffer to pick up surveys and attendance sheets and 2 to enter info OR have a digital system.

The Education Tracks are as follows:

Campaign Communications	Affiliate Communications
Campaign Managers	Affiliate Treasurers
Campaign Fundraising	State Affiliate Development
Campaign Treasurers	County Affiliate Development
Future Candidates	Membership
Affiliate Fundraising and Stewardship	Political Division

The next step, which I do not have funding or bandwidth to complete with all my other tasks, is to add in the third layer of education - online, intensive classes which are even more topic specific and higher level than the Day of Education classes.

***Regional Training***

Preparing for this to happen in late winter/early spring. After November election, I will ask Region Reps and Alts to help me arrange a meeting with the state chairs in their state so they can select locations and dates.

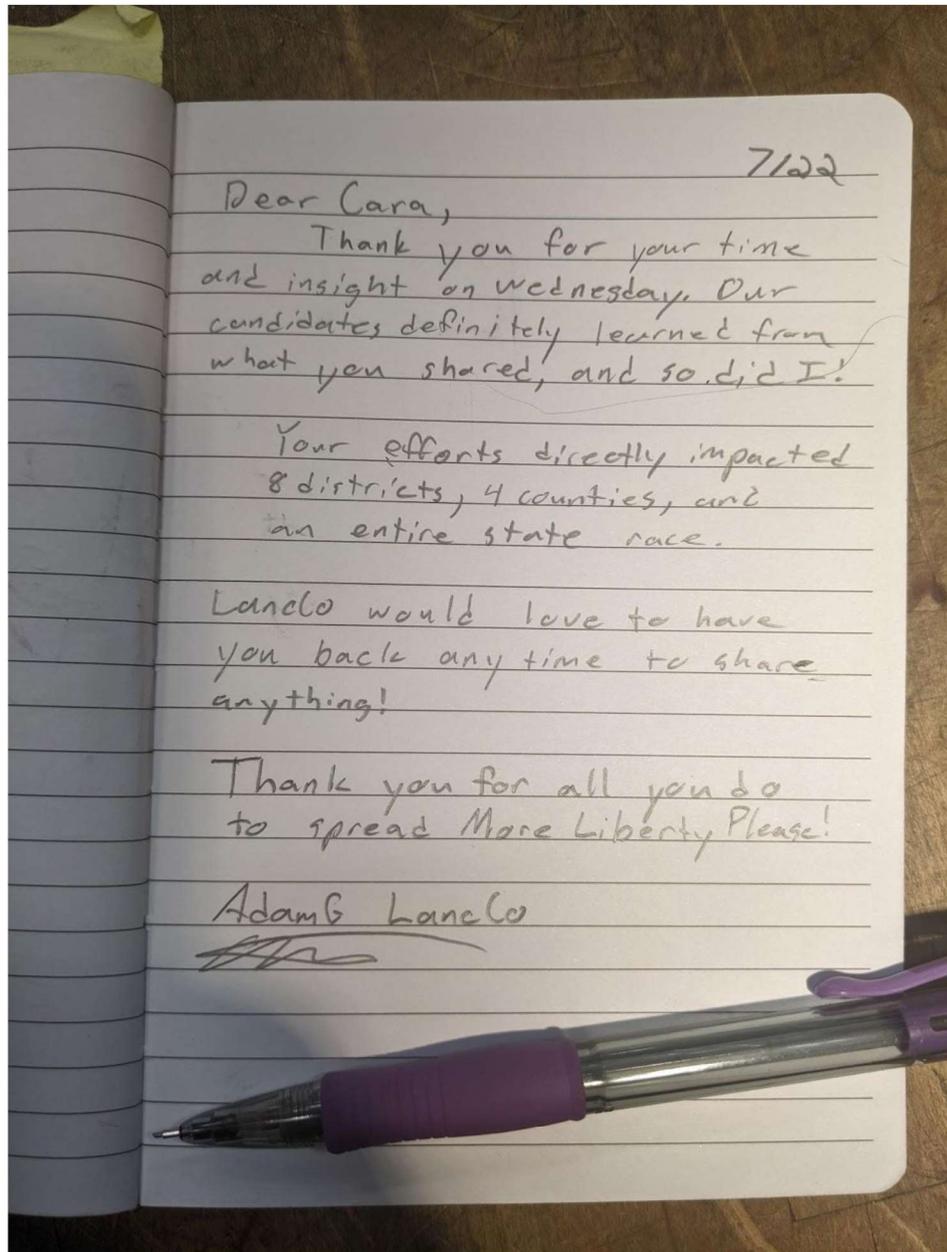
I am concerned about pulling this together as we have had staff turn over in several key positions and they were the main instructors. I knew their backgrounds and abilities and how they could flex into other classes on short notice, if needed. Several times last year we had instructors unable to teach their classes on short notice but were able to fill in by (mainly)shifting staff to pick up a class or two. Losing Michelle is a hard blow to this project as she was the most flexible of all my trainers. Tyler, too, was able to flex into multiple classes.

***Campaign Newsletter:*** Opt in, every two week newsletter, with campaigning tips and information, which goes out to 3259 prospective/declared candidates and their campaign teams.

***Video Conferencing Candidate Training***

Resuming this with a series on Lessons Learned headed by a different elected Libertarian every 2 weeks.

Have been doing video conference training with states and counties this year. Latest one was with PA candidates.



**Candidate Workbook and Candidate only area of website:** The candidate workbook is updated yearly and sent out to every prospective candidate to download. For smaller campaigns this can take the place of a written campaign plan and is easier and less intimidating for candidates to do on their own. The candidate only area of the website has been slow to update with new articles due to time constraints. However, there are over 30 articles uploaded. Some of the topics covered include messaging, fundraising, events, fieldwork. This is the area to consolidate documents, articles, how to guide, etc that candidates need so we don't lose institutional knowledge or have information scattered in several different places.

**PART 3 - 2022 Plan of Work Update**

In 2022, we continue shifting towards a more sustainable Plan of Work with lasting and scalable impacts.

There are 7 main areas:

- Policy message testing project is in progress. Refining local level policy messaging. In August, I will A/B test them on different demos across the US to gauge which phrasing or policy position appeals to specific demographics. Our candidates can use this in their 2023 runs, which are mainly muni level races, for targeted messaging.
- Work with State Affiliate Leadership to assess their challenges, goals, and needs. This is a systematic review. Michelle MacCutcheon and I met with 42 State Affiliate Chairs since January. These calls take place after their state convention and we find areas where we can assist. Sometimes this is simply information, other times it is specific training, or it may be attentive longer term assistance. Until we have a new Activism Coordinator, this is on hold.
- Political Directors - developing a job description, SOP, and a written strategy. Hosting a monthly Political Directors Call. (This is on hold until after the November election)
- Working with mainly (but not exclusively) muni and county candidates to develop local area infrastructure and support (donors, volunteers, members, affiliates). This is in progress and we are identifying possible "step up" races.
- Creating and providing training for candidates, campaign teams, Political Directors, and affiliate leaders in the following channels: Monthly Political Directors Call, in person training at the 8 regions (odd years), in person training at

the National Convention (even years), Bi-weekly online campaign training call. In progress

- Maximizing the impact of our current electeds. Assisting them with becoming effective in their current position and using their position to advance Libertarian ethics and solutions in their community. Update: LESS has been shelved and a new organization formed.
- Utilize paid short-term assistance to reduce the percentage of time spent on data entry and administrative tasks. Example: to complete all tasks needed done in the 48 hours after the election, I had 72 man hours of work to complete in addition to the assistance I received from volunteers. Not only is this impossible, it delays our ability to capitalize on positive results and analyze data for trends. This has always been a struggle in past elections, but this year was more challenging since we lost 1 full time person who was never replaced. Much of his work was handed to me, in addition to my own. Michelle was assisting me, but with her departure, I'm in a further time deficit.

### **Campaigns (Apollo Pazell)**

#### **Legislative Impact**

Marshall Burt continues to be effective in his committee role, and has been building meaningful support behind two key pieces of electoral reform legislation: ballot order and a "whole counties" plan incorporating proportional representation.

#### **Frontier Project**

Targeted campaigns are in full swing, with canvassing teams deployed in the field. Due to the sensitive nature of many of the specific details of targeted campaigns, they have been omitted from this public report, but are available for discussion/ Q&A in Executive Session or some other confidential format as desired.

#### **General Campaigns**

Weekly candidate/campaign calls continue apace, as does the effort to identify unique and significant opportunities for the Libertarian party.

APPENDIX G – SPECIAL COUNSEL'S REPORT

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APPENDIX H – AWARDS COMMITTEE REPORT

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## 2022 AWARDS COMMITTEE REPORT

Submitted to: Libertarian National Committee, July 22, 2022

Submitted by: James W. Lark, III  
Member, 2022 Awards Committee

The members of the 2022 Awards Committee are Tim Hagan, Jared Hall, Jim Lark, Adam Reinhardt (chair of the Committee), and Joshua Smith.

The Committee solicited nominations from LP members for the national awards (Samuel Adams, Benjamin Franklin, Patrick Henry, Thomas Paine, and Thomas Jefferson), as well as nominations for election to the Hall of Liberty. Specifically, the Committee arranged for announcements about the awards to appear in *LP News* and on LP.org, and for announcements to be sent to the LP e-mail list. Nominations were accepted until the deadline of 5:00 p.m. EDT on Friday, April 10; at least 25 nominations were received

The Committee met on May 16 to select the award recipients and Hall of Liberty inductees. A finalist list for each award was established; for a nominee to be named a finalist, the nominee needed a unanimous vote of the Committee. The recipients were chosen from the finalist lists; a majority vote of the Committee was required to select the recipients.

Similarly, a finalist list was established for the Hall of Liberty; to join the finalist list, a nominee needed a unanimous vote of the Committee. A unanimous vote of the Committee was necessary to select the inductees.

The Hall of Liberty inductees are Don Ernsberger, Geoff Neale, and Dave Walter. The induction ceremony took place at the LP national convention on May 28. The award recipients are:

Benjamin Franklin Award: Ashley Shade  
Patrick Henry Award: Marshall Burt  
Samuel Adams Award: David Aitken, Barbara Howe  
Thomas Paine Award: Prof. Steve Horwitz  
Thomas Jefferson Award: Mark Hinkle, Jim Turney

Unfortunately, the convention adjourned before the names of the award recipients were announced.

Information about the Awards Committee, the Hall of Liberty and the awards, and previous inductees and recipients is available in the appendix.

The Committee expresses its gratitude to the following people:

- Robert Kraus, for his help in distributing information about the awards process and his assistance in obtaining the trophies and certificates to be presented to the recipients and inductees

- Tim Hagan, for preparing the audiovisual material to be used during the induction and award ceremonies
- The LP members who submitted nominations.

**APPENDIX**

**From the LNC Policy Manual:**

Section 2.02 (Committee Scope and Responsibilities)

5) Awards Committee

For the convention awards described below, the Awards Committee shall set the budget, manage the nomination process, select the award winners by committee vote, secure the awards, and present the awards at the convention.

The award descriptions are:

***Thomas Jefferson Leadership Award*** with recognition of outstanding leadership, high character, and dedication to the principles and goals of the Party.

***Patrick Henry Candidate Award*** with recognition of a very effective campaign for public office at the state or federal level, while communicating Libertarian ideas, principles, and values.

***Benjamin Franklin Candidate Award*** with recognition of a very effective campaign for public office at the local level, while communicating Libertarian ideas, principles, and values.

***Thomas Paine Communication Award*** with recognition of outstanding communication of Libertarian ideas, principles, and values through written, published, or spoken communication.

***Samuel Adams Activism Award*** with recognition of effective activism by building Party membership, organizing community outreach, or communicating Libertarian principles.

***The Hall of Liberty*** induction is to honor lifetime or significant achievement that has made a lasting impact on the Libertarian Party and/or libertarian movement.

With a majority vote the committee may select recipients of the Thomas Jefferson, Samuel Adams, Benjamin Franklin, Thomas Paine, and Patrick Henry awards. While the committee has discretion as to the frequency of such convention awards, it is hoped that at least one recipient will be found worthy for each award at each regular convention.

With a unanimous vote the committee may select recipients of the Hall of Liberty award, with up to 3 inductees per convention. While the committee has discretion as to the frequency of this convention award, it is hoped that at least one recipient will be found worthy for each presidential nominating convention.

**Recipients of Libertarian Party Awards:**

**Benjamin Franklin Award:**

2018: Jeff Hewitt

2020: Cara Schulz

**2022: Ashley Shade**

**Patrick Henry Award:**

2012: Lex Green, Travis Irvine  
2014: Rupert Boneham, Robert Sarvis  
2016: Will Hammer  
2018: Mark Miller  
2020: Bethany Baldes, Laura Ebke  
**2022: Marshall Burt**

**Samuel Adams Award:**

1996: Don Ernsberger  
1998: Steve Dasbach  
2000: Richard Rider  
2002: Bruce Baechler  
2004: Jim Lark  
2006: Michael Badnarik  
2008: Bill Hall  
2010: Michael Johnston, Kevin Knedler  
2012: Clyde Garland  
2014: Hardy Macia  
2016: Wendy Adams  
2018: Joe Johnson, Alicia Mattson  
2020: Evan McMahon, Aaron Starr  
**2022: David Aitken, Barbara Howe**

**Thomas Paine Award:**

1996: Jacob Hornberger

1998: Harry Browne  
2000: Michael Cloud  
2002: Richard Pearl  
2004: Mary Ruwart  
2006: John Stossel  
2008: Mike Ferguson, Eric Schansberg  
2010: Rex Bell  
2012: Jim Lark  
2014: Sharon Harris  
2016: Jason Scheurer  
2018: Carla Howell  
2020: Larry Sharpe  
**2022: Prof. Steve Horwitz**

**Thomas Jefferson Award:**

1996: David Nolan  
1998: David Bergland  
2000: Ed Clark  
2002: John Perry  
2004: Ron Crickenberger  
2006: Harry Browne  
2008: Ruth Bennett, Jim Lark  
2010: Bill Redpath  
2012: Sharon Harris  
2014: Pat Dixon  
2016: BetteRose Ryan  
2018: Julie Fox

2020: Ken Moellman, Emily Salvette

**2022: Mark Hinkle, Jim Turney**

**Hall of Liberty:**

2012: Ed Clark, John Hospers, Roger MacBride, Tonie Nathan, David Nolan

2014: Harry Browne, Richard Winger

2016: Ron Paul, Bill Redpath

2018: Ruth Bennett, David Bergland, Ron Crickenberger, Jim Lark, and John Perry

2020: Karl Hess, Gov. Gary Johnson

**2022: Don Ernsberger, Geoff Neale, Dave Walter**

APPENDIX I – BALLOT ACCESS COMMITTEE REPORT

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## July 2022 Ballot Access Report

*Submitted by Dustin Nanna*

### **Chair**

Dustin Nanna

[dustin.nanna@lp.org](mailto:dustin.nanna@lp.org)

### **Coordinator**

Bill Redpath

### **Other Current Members:**

Helen Gilson (At-Large), Travis Irvine (At-Large), Ken Moellman (At-Large)

The Committee had 5 vacancies (2 LNC and 3 At-Large) coming out of The National Convention. During the time since we have filled 2 of those At-Large vacancies with Helen Gilson of Ohio and Ken Moellman of Kentucky. We have received interest from several people for the last At-Large seat and someone will be added to that spot soon. The LNC vacancies remain and will need to be seated by this body. An LNC seat can be held by anyone including alternates. I would like to see us fill these spots soon via between meeting methods. We had our first meeting with the new members on July 20<sup>th</sup>. The only item of official business conducted was to elect myself as chair.

The following details the status of current and recently completed drives that the LNC has sent funding to.

### **New Hampshire:**

This drive is ongoing. August 10<sup>th</sup> is the deadline. The last signature count was roughly 2600 raw signatures in CD 1 and 3300 in CD2 (3000 total valid required including 1500 from each CD). This is at or above the goals set forth by the state party to ensure success of this drive. I am very confident about this endeavor. To retain ballot access moving forward either the Gubernatorial or Senatorial candidate will need to garner 4% of the vote in November.

### **Illinois:**

This drive has been completed successfully. There was no challenge to the signatures submitted and our candidates will appear on the general election ballot. There is a challenge to a specific candidate, the outcome of which is still unknown. To retain ballot access moving forward one of the Statewide candidates will need to garner 5% of the



vote in November. A huge thank you to Mr. Redpath who personally spent tens of thousands of dollars on this drive and also personally collected ~7500 signatures.

The following details the status of current and recently completed drives that the LNC has not sent funding to.

**Connecticut:**

This signature drive is ongoing. The deadline is August 10<sup>th</sup>. I have not received a signature count for this drive and am unsure if they will succeed but we remain hopeful they will. They will need to gather 7500 valid signatures for each candidate they intend to run to do so. If successful they will need to receive 1% of the vote to retain ballot access for that specific office.

**Rhode Island:**

This signature drive was completed and deemed unsuccessful by the State. There is a challenge ongoing that we remain hopeful will overturn that decision. Due to circumstances out of the state party's control the signature gathering window was 9 days. In these 9 days they collected over 1300 raw signatures. The valid number needed was 1000. Rhode Island invalidated 27% of the signatures submitted leaving them 56 signatures short. If the decision is overturned their Gubernatorial candidate will need to garner 5% of the vote in November.

**Ohio:**

This signature drive is ongoing and is in its infancy. There theoretically is no deadline but when the signatures are turned in determines when ballot access begins. Currently 59,223 valid signatures would be needed to gain access for 2022. That number will change almost assuredly for the better after the Gubernatorial election as the signature count is based upon 1% of the votes cast at the most recent Presidential or Gubernatorial election. When and if the drive succeeds the party will have access for a full election cycle and must achieve 3% in either the Gubernatorial or Presidential election to reset that clock.

**Final Thoughts**

In general, the price per paid signature has gone up dramatically in the past few years. In the past we have been able to pay approximately \$3-4 per signature and



unfortunately this is no longer close to what it takes. At a minimum, petitioners are usually asking for \$5 per raw signature making our per valid cost come out to \$6.66 even if a paid petitioner has a 75% validity rate, which in the petitioning world is pretty good. This means we need to do a couple of things to keep costs down when we fund drives. Chiefly, we need to foster a culture of volunteerism when it comes to signature gathering. Historically volunteers have provided too little in terms of the portion of signatures submitted. Every single raw signature a volunteer gets saves us approximately \$5. In addition, volunteers tend to, if properly trained, get validity rates higher than paid petitioners so the per valid savings can be even higher. Secondly, we need to closely monitor and check the validity of our paid petitioners long before those signatures are turned in so that we can adjust who we are cutting checks to currently and in the future. Simply knowing that this is being done will often lead to higher validity rates across the board for all petitioners, even ones who are always among the best.

APPENDIX J – CAMPUS ORGANIZING REPORT

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## CAMPUS ORGANIZING REPORT

Submitted to: Libertarian National Committee, July 22, 2022

Submitted by: James W. Lark, III  
Campus Coordinator, Libertarian Party

This report provides information concerning efforts to build and support Libertarian campus organizations.

1) I continue to respond to inquiries from people who want information about the LP campus outreach effort. I am usually able to respond within 24 hours.

I received relatively few inquiries concerning campus activity during the 2021-2022 school year. The past year saw many colleges and universities continuing to labor under administration policies that made it difficult for libertarian campus activists to conduct outreach activities. I suspect that the low number of inquiries is due in part to these difficulties.

2) I continue to assist state affiliates in their efforts to conduct outreach to high school and college students. I have received few requests for assistance during the past year.

3) I continue to work with Students For Liberty to build libertarian groups at high schools and colleges. (I am a member of the SFL Board of Advisors.) For example, I shall deliver an address at the 2022 SFL LibertyCon event. As usual, we must be careful in working with SFL to avoid jeopardizing SFL's 501c(3) status. I also continue to look for ways to work with Young Americans for Liberty,

4) I recently contacted Aaron Sobczak of the Libertarian Youth Caucus to inquire about the status of the organization. He informed me that the LYC hopes to become active again at the end of the summer.

5) The leadership team of the Association of Libertarian Educators (ALE) has met frequently since the inaugural ALE conference in Cambridge, Massachusetts in March. The team is working to determine goals for the near term (one-two years). ALE members conducted outreach at the recent FreedomFest event.

As a member of the leadership team, allow me to note that Andrew Hreha (LP staff) deserves great credit for his work to assist ALE. In addition, Don De Angelo, Richard Ellefritz, Jo Jorgensen, Jack Logansmith, Steve Roberts, Joe Terwilliger, and George Zsidisin deserve praise for their work to build ALE.

6) I am pleased to report that the Spring 2022 issue of *LP News* contained an article by Laryssa Gaughen regarding the 35<sup>th</sup> anniversary of the founding of Students for Individual Liberty at the University of Virginia. I founded SIL while I was a Ph.D. student at the University of Virginia; I serve as advisor to SIL and the other groups in The Liberty Coalition at the University.

APPENDIX K – CONVENTION OVERSIGHT COMMITTEE REPORT

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Bank Fees	\$11,984
F&B	\$100,000
Sub-Total	\$273,249
TOTAL BUDGET EXPENSES	\$273,249
<b>REVENUES</b>	
Package Revenues (incl Welcoming Cmte)	\$247,883
A-La-Carte Revenue (individ gala tickets)	\$20,465
Ad Sales	\$1,900
Sponsorships (drop-ins, printing spons, etc)	\$3,192
Suites & Meeting Space Rentals	\$21,214
Theme Contest	\$20,314
Vendor Tables	\$12,495
TOTAL REVENUE	\$327,463
<b>PROFIT / LOSS</b>	<b>\$54,215</b>

<b>Total Packages Sold</b>	<b>894</b>
<b>Gold</b>	<b>230</b>
<b>Silver</b>	<b>109</b>
<b>Bronze</b>	<b>178</b>
<b>Basic</b>	<b>355</b>
<b>Welcoming</b>	<b>22</b>

This also constitutes the second highest ticket sales in recorded party history for any convention only being beaten by Orlando in 2016 by 11 packages. However it is by far the highest ticket sales for a non presidential year the closest was New Orleans in 2018 with a total of 730 so this was topped by Reno by 164 packages sold. We have also seen a shift towards higher level packages in this convention than in previous conventions. Most conventions see approximately 54% of all packages sold to be basic level, 10% Bronze, 3% Silver, 33% Gold, and less than 1% Welcoming. Reno broke this trend with 40% being basic packages, 20% Bronze, 12% Silver, 26% Gold 2% Welcoming. It is important to note that 5% of Gold packages did also go down but the net gain of 14% of Basic packages going up the loss was minimal.

**Fundraising:**

Fundraising & LT Memberships from Convention: \$138,799.87

We had convention merch at the convention for purchase

We had the gala with an auction

Personal asks at gala from high donors and targeted individuals

We had a greeting line to become a life time member with the new chair

QR codes for payment was very successful

We had promenade Libertarians auction off personal items or crafted items this was very successful.

**Convention Agenda:**

Make auctions and fundraising during vote tabulation

Make Keynote and short presentations after credentials report after a recess

If there is going to be an alternate schedule going to be entertained to ask for a copy ahead of time.

Have state affiliate approved candidates to introduce speakers

Partner with chair to have candidates, officials and organizations to speak during down time.

**Recommendations for the LNC:**

Populate the COC ASAP

Keep all convention decisions under one committee and allow the COC to have sub committees or have necessary secondary committees report to the COC: These would include, Oversight, Planning, Voting Procedures

Make sure that all applications for the COC are fully available to the COC

Create a booth for the next convention at DC this can be unmanned but start selling tickets at this point.

Get the website up and running now for DC this will allow getting some of the kinks out of the system early and will cause less problems down the road.

Create the website with reports in mind work closely with staff to get better and more accurate reporting from the jump.

Modify the rules about compensation for COC members or volunteers who are delegates this will allow more incentive for volunteers and generate better reliability if there is something we can give them for their service.

Require that COC members are not delegates we all try to do too much and it would

allow the COC to have better response to the convention if they are not trying to vote as well.

Encourage staff to be active with the COC at meetings. If there is a profit it goes to the general fund staff should and would make the convention stronger.

Have the COC work with Press Staff to ensure that press releases are going out regularly and effectively for the convention this is not something the COC should be doing by them-selves

Staff should be on site for the convention no later than day -3

Provide all of these suggestions to the COC

Create a COC google drive or some way to keep institutional knowledge

**Recommendations for the new COC:**

Get 2026 suggestions to the LNC Early and quickly  
Get your volunteers active regularly even with small tasks to keep them involved and interested.

Hold a volunteer event does not have to be lavish but a nice way to say thank you and allows the team to know the other members on the team

Get a better wifi checking system this has been a problem at a few conventions now

Create incentives for media to attend the convention and let them know of these ahead of time to sweeten the pot.

Get the app up and running early and use it to flush out ideas and schedule before releasing it to the public

Get creative with fundraisers and have a lot of things going on

Ask the tellers or at least the secretary where they want to be and don't just plan on giving them a space this will go wrong for you

Competing meals worked very well by accident and highly suggest having this as a normal function in the future.

Make sure the master of ceremony for the gala knows what they should be doing and how to fundraise or get fundraisers involved to get the job done they should also be working with development closely.

Have a member of the COC at the registration desk this is for a number of reasons from getting people the right tickets to reducing confusion by staff and just the lend a hand.

Develop a training class or a youtube video to train volunteers. Have a registration training for volunteers beforehand and have at least one member of COC helping to oversee it.

Have LP Store in both registration and vendor area even if things are done with QR Codes.

Have some paid positions to help with running the convention as the rules stand now they cannot be delegates but this will increase reliability and functionality of the convention.

New system rather than paper tickets for individual events. There were mixups for tickets that caused confusion as well as photocopied tickets. I would rather have it on the name badges, or color coded in some way.

Certain crucial activities such as president, vice president and chair should be at fixed times for media and break out scheduling.

Give more buffer between business and a large gala event. Business this time went way over and meals ended up being cold.

Make sure we have security outside doors again for the next convention to minimize issues of people trying to get into events.

Work with AV team to be able to live stream even if we have a remote speaker for meal events. And make sure they are capable of doing multiple live streams and back up media should be done at all times.

Make sure we have a designated media area for interviews like we had for Reason. In High traffic areas and on convention floor.

### **Volunteer Coordination Report**

Volunteers were organized using signup.com, which was free of charge to the committee to use. Over the course of five days, 160 volunteer Spots were staffed by 43 volunteers from across the party. Assignments were broken down into 2-4 hour time slots in order to be manageable for volunteers and still leave them time to attend other events at convention. With the exception of a few issues related to room setup times and scheduling, volunteers showed up for 96.8% of spots signed up for.

In the way of staffing volunteers for future conventions, based on experiences from Reno 2022, there are three recommendations:

- 1) The LP store at times was unstaffed and attendees were sometimes unable to purchase items for sale there. In the future, assigning volunteers trained in cashiering and given some kind of ability by LP staff to perform electronic transactions could increase sales by having the store open and staffed more and allowing LP staff to focus on other priorities.
- 2) A way for delegates to submit schedule requests to the chair prior to the meeting could allow for smoother operation and also potentially resolve time consuming conflicts before taking up valuable time on the convention floor. This also allows for transparency in scheduling, which gives delegates more confidence in the integrity of our procedures. If people know more in advance what the proposed agenda is, with open communication, any potential issues can be raised in advance. That would give time for the chair and secretary to better prepare a draft agenda and prepare to resolve arising conflicts before they become time consuming problems.
- 3) Coordination between the Convention Committee, the Convention Chair, and the Convention Secretary is essential to the success of the business meeting. The Convention Secretary only requested 4 volunteers throughout each day prior to Convention. This was found to be insufficient, and a secretary candidate reports to have provided trained tellers in preparation for changes that were to be debated on the floor. The particular change didn't end up happening, and the convention secretary was very fortunate that trained tellers were there in preparation. However, this could have been avoided with better coordination up front and a better understanding of what is typically expected at a meeting of this size.  
As a way to resolve this in the future or avoid any issues or potential conflicts of interest, in observing other large organizations who conduct balloting at their meetings, many hire an outside, unbiased professional service to provide teller and balloting services. This ensures that no candidates appear to have an upper hand or favor with those counting votes, and professional companies are able to process counts much faster than untrained volunteers, again saving valuable time on the convention floor.

We note that there is a line in the convention budget for scan-tron voting. If that could be repurposed and increased for an outside service provider, we would save countless hours spent counting paper ballots by switching to secure, electronic voting. This also frees up willing volunteers to staff other positions. An outside provider could be utilized for this purpose, again avoiding potential conflicts of interest, and giving delegates confidence in the security of our voting processes. In house volunteer efforts on this matter over the last several years have proven to be problematic due to concerns over the potential bias of the provider.

### **Eventee Event App Report**

Eventee was provided courtesy of the Libertarian Party of California. The Committee utilized this to provide up-to-date scheduling information to event attendees. 619 attendees utilized the app in Reno. This allowed for last minute schedule changes to be sent immediately to all attendees utilizing the app, with push notifications available to help emphasize anything needing to be announced urgently. This was overall highly successful and easy to use on the back end and would be highly recommended for future LP conventions.

APPENDIX L – HISTORICAL PRESERVATION COMMITTEE REPORT

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## HISTORICAL PRESERVATION COMMITTEE REPORT LNC MEETING JULY 2022 V1

### **COMMITTEE OVERVIEW**

Policy Manual Section 2.02 SCOPE AND RESPONSIBILITIES

Historical Preservation Committee

*The HPC shall be responsible for directing the preservation and publication of Party historical documents and the administration of LPedia.org. A report of its decisions and activities shall be delivered at each LNC meeting.*

### **Committee Members**

- Caryn Ann Harlos (Chair)
- Joe Dehn (Secretary)
- Ed Fochler
- James Gholston
- Andrew Kolstee
- TBD
- TBD

### **Status of search for potential additions to committee:**

We are interviewing candidates to potentially fill the vacancies. The Committee is defined as having **up to seven (7)** members.

### **Reports, Meetings, and Communications**

The Committee is committed to transparency and conducts open meetings on the first and third Tuesday of each month via Zoom. The agendas are posted and updated here: [http://lpedia.org/LPedia:LPHPC\\_Agenda](http://lpedia.org/LPedia:LPHPC_Agenda). Committee discussion is also conducted via email with a read-only email list with subscription option available to all Party members here: <https://groups.google.com/u/1/a/lp.org/g/historical-preservation-committee>. The minutes and other records from its proceedings are preserved on LPedia<sup>1</sup> (links noted below for member review):

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<sup>1</sup> The complete history of minutes and reports can be found at: [http://lpedia.org/National\\_Historical\\_Preservation\\_Committee](http://lpedia.org/National_Historical_Preservation_Committee)

**Minutes Prepared this term:<sup>2</sup>**

- June 7, 2022 [https://lpedia.org/w/images/6/6c/Minutes\\_2022-06-07\\_HPC.pdf](https://lpedia.org/w/images/6/6c/Minutes_2022-06-07_HPC.pdf)
- June 20, 2022 [https://lpedia.org/w/images/6/64/Minutes\\_2022-06-20\\_HPC.pdf](https://lpedia.org/w/images/6/64/Minutes_2022-06-20_HPC.pdf)
- July 5, 2022 [https://lpedia.org/w/images/2/28/Minutes\\_2022-07-05\\_HPC.pdf](https://lpedia.org/w/images/2/28/Minutes_2022-07-05_HPC.pdf)

**Prior Committee Reports this Term:**

None

**Motions Considered**

None

**STATUS OF DOCUMENT PRESERVATION**

**Storage Unit**

The shelving units have been raised higher in the new unit. The records that were being scanned in New Mexico have been brought back to the storage unit, but this is requiring a fresh round of organization since they were consolidated into fewer boxes and put out of order. However, since they are scanned, it is a situation of three steps forward, two steps back—still forward, and the Committee is grateful for the volunteer scanning. An additional round of large format scanning was completed.

**Digitization**

**Documents and Papers:**

Many boxes were recently digitized by volunteers, but they require a lot of volunteer time to collate and put up on LPedia as multi-page documents were scanned as individual files per page, and some of the scans need to be redone because some of them have quality issues. Another re-organization project is going on at the new storage facility that will also consolidate down boxes to take as little space as possible with boxes clearly labeled. The goal is to spend time there weekly but that is a stretch goal that may not be possible.

**Audio/Video/Electronic Data Materials:**

**YouTube Channel:**

This has worked out very well and the channel has now been mirrored to Odysee – see <https://odysee.com/@phistoricalpreservation:5>

**Miscellaneous**

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<sup>2</sup> As per the requirements of the Policy Manual Section 2.02.1, the above-linked minutes contain the dates and attendance rosters for each of the Committee's meetings since the previous regular LNC Meeting.

Mobile scanning using programs like CamScanner has jumped in leaps and bounds in quality and is now being commonly used. Periodically we get volunteers willing to do audio conversion.

The bottleneck between converting items into a digital format and publishing is on the publishing end. Often the quality of the converted item needs to be manipulated, items categorized, and then placed in the appropriate place on LPedia. We need more volunteers and this needs to be a priority.

### **STATUS OF LPEDIA**

#### General Statistics

- 5,580 Articles
- 25 Active Editors
- 7,546 Document/Image Uploads

### **ACCOUNTING FOR CALENDAR YEAR 2022**

<i>Total Expenses Booked:</i>	\$1,067.29
<i>Total Revenue:</i>	\$116.00
<i>Total Budget:</i>	\$3,200.00

The Committee is just starting its activities for this term and the report will become more detailed once the Committee is well into this term and fully populated.

Respectfully Submitted,

*Caryn Ann Harlos* Committee Chair

APPENDIX M – INTERNATIONAL REPRESENTATIVE REPORT

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## **INTERNATIONAL REPRESENTATIVE REPORT**

Submitted to: Libertarian National Committee, July 22, 2022

Submitted by: James W. Lark, III  
International Representative, Libertarian National Committee

This report will provide information concerning my efforts as International Representative since January 2022 to assist the work of libertarian political parties and activists throughout the world.

1) In March Geoff Neale stepped down as chair of the International Alliance of Libertarian Parties (IALP); he will continue to serve on the IALP's executive committee until the next IALP General Assembly. Roald Schoenmakers is serving as interim chair until that assembly. In addition, Andrew Withers resigned as secretary in February; Gerardo Caprav is serving as the interim secretary.

An IALP meeting has been tentatively planned for Madrid, Spain in early October. At this time, I do not know whether I shall be able to attend.

2) Liberty International will hold its 2022 world conference in Tbilisi, Georgia on Aug. 11-15. I was invited to address the conference. Unfortunately, my faculty responsibilities at the University of Virginia prevented me from accepting the invitation.

3) As I mentioned in a previous report, COVID-related restrictions on travel and assembly during the past two years reduced substantially my opportunities to work with libertarian activists and organizations in other countries. In particular, I was unable to return to Australia, Brazil, Germany, Portugal, or Spain to assist the efforts of various libertarian organizations (both partisan and non-partisan).

With the possible exception of the aforementioned IALP meeting in Madrid, I do not anticipate traveling internationally until at least next spring.

APPENDIX N – SOCIAL MEDIA COMMITTEE REPORTS

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## Libertarian Party National Twitter Account Report

Compiled by Dave Benner, for 7-30 LNC Meeting

Since assuming control over the Twitter account (@LPnational), we have made a conscious effort to message in a more radical way, with a more irreverent tone, and with much more emphasis on political decentralization than that which transpired prior. We have also put out a lot more reply tweets, which has been a big source of new followers and exposure to the party in general. In terms of cadence, we put out three primary tweets and retweet 2-3 affiliates and candidates a day.

Dave Smith and I are both aligned on making radical anti-Fed and anti-war messaging our bread and butter, though we have done a lot of messaging on guns and other subjects that have been hotter in the news cycle recently. We plan to continue the momentum we have built into the future.

The data doesn't go back to the start of the account, but as far as I can tell, we set one-month records in the first 28 days for every metric Twitter tracks, including impressions, profile visits, mentions, and followers gained.

First 28 Days:



Top Tweets:

**Libertarian Party** @LPNational  
 Republicans aren't very pro-life when it comes to the wars, death penalty, and enforcement of the state's murderous drug war.

Democrats aren't exactly pro-choice when it comes to health freedom, education, and guns.

In contrast, individual liberty is ALWAYS our north star.

Impressions	1,293,227
Media views	11
<b>Total engagements</b>	<b>51,163</b>
Detail expands	28,243
Likes	13,679
Profile clicks	6,635
Retweets	2,071
Replies	503
Follows	20
Media engagements	11
Link clicks	1

Top Tweets:

**Libertarian Party** @LPNational  
 Republicans aren't very pro-life when it comes to the wars, death penalty, and enforcement of the state's murderous drug war.

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Retweets	2,071
Replies	503
Follows	20
Media engagements	11
Link clicks	1

**Libertarian Party** @LPNational  
 Abolish the ATF

Repeal the National Firearms Act of 1934

Repeal the Gun Control Act of 1968

Repeal all red flag laws

Enact unrestricted/permitless carry

Ridicule gun-grabbing politicians

Encourage gun printing by individuals

Decriminalize automatic weapons

Impressions	861,134
Media views	61
<b>Total engagements</b>	<b>33,533</b>
Detail expands	16,929
Likes	10,084
Profile clicks	3,215
Retweets	2,755
Replies	465
Media engagements	61
Follows	13
Link clicks	11

**Libertarian Party** @LPNational  
 @POTUS You know as well as everyone that the Federal Reserve actually sets the prices - through rampant inflation. When 40% of the dollars in the world was printed in one year, inflation sets in and prices skyrocket.

Just yesterday you were blaming Putin.

We see through your scam.

Impressions	674,238
Media views	116
<b>Total engagements</b>	<b>31,697</b>
Likes	20,145
Detail expands	5,476
Profile clicks	4,123
Retweets	1,499
Replies	314
Media engagements	116
Follows	21
Link clicks	3

**APPENDIX N**  
**SOCIAL MEDIA COMMITTEE REPORTS**

**Libertarian Party @LPNational**  
 The Libertarian Party is now a home for [@RonPaul](#) supporters. We welcome you with open arms. We represent the tradition of Mises and Rothbard and are eternally grateful to [@lewrockwell](#) [@jeffdeist](#) and everyone at [@mises](#) for keeping their legacy alive.

Impressions	611,265
Media views	105
<b>Total engagements</b>	<b>26,109</b>
Detail expands	13,310
Profile clicks	6,580
Likes	4,595
Retweets	929
Replies	350
Link clicks	234
Media engagements	105
Follows	6

**Libertarian Party @LPNational**  
 Welcome to the new Libertarian Party!

Impressions	425,048
Media views	47
<b>Total engagements</b>	<b>29,084</b>
Detail expands	13,561
Profile clicks	8,845
Likes	5,586
Retweets	598
Replies	413
Media engagements	47
Follows	31
Link clicks	3

**Libertarian Party @LPNational**  
 Republicans betrayed your gun rights once again in closed-door negotiations.

While the NRA looks the other way and continues to endorse them, we will nullify their schemes, abolish the ATF, end all red flag laws, encourage 3D gun printing, and decriminalize automatic weapons.

Impressions	364,026
Media views	56
<b>Total engagements</b>	<b>17,002</b>
Likes	6,986
Detail expands	6,815
Profile clicks	1,467
Retweets	1,354
Replies	301
Media engagements	56
Follows	13
Link clicks	10

**Libertarian Party @LPNational**  
 Ghislaine Maxwell was just sentenced to 20 years for sex trafficking underage girls. But for whom?

We demand the Epstein client list, but more importantly, we demand to know who financed the operation.

[#EpsteinDidntKillHimself](#)

Impressions	325,189
Media views	97
<b>Total engagements</b>	<b>16,309</b>
Likes	7,260
Detail expands	5,281
Retweets	1,784
Profile clicks	1,054
Hashtag clicks	650
Replies	167
Media engagements	97
Follows	10
Link clicks	6

**Libertarian Party @LPNational**  
**@POTUS** Individuals built all property and prosperity that now exists.

Not the Federal Reserve.

Not the IRS.

Not the state bureaucracies.

Not your wealth redistribution schemes.

Individuals build, and the state destroys.

Impressions	306,749
Media views	14
<b>Total engagements</b>	<b>15,545</b>
Likes	7,437
Detail expands	4,898
Profile clicks	1,895
Retweets	1,015
Replies	280
Media engagements	14
Follows	6

**Libertarian Party @LPNational**  
 If you or I made counterfeit currency, they'd put us in cages and throw away the key. When the Federal Reserve does the same on a grand scale, they call it a "stimulus," and blame inflation on EVERYTHING other than its actual root cause - the central bank.

Impressions	286,528
Media views	4
<b>Total engagements</b>	<b>8,773</b>
Likes	4,335
Detail expands	2,686
Retweets	1,004
Profile clicks	636
Replies	96
Follows	9
Media engagements	4
Hashtag clicks	2
Link clicks	1

## INSTAGRAM REPORT Q3 2022

Prepared by Carrie Eiler for the Libertarian National Committee



### OVERVIEW

The Social Media Advisory Committee is an ad hoc committee appointed with these members and serving in these roles:

- Dave Benner, LNC Region 2 Representative, managing the LP Twitter account
- Carrie Eiler, LNC Region 4 Representative, managing the LP Instagram account
- Connor Nepomuceno, LNC Region 3 Alternate, managing the LP Facebook account
- Dave Smith, Political Commentator, serving in a creative advisory role

The first Instagram activity under this committee's leadership occurred on June 17, 2022, shortly after the login credentials were received. This report will share the results of Instagram social media marketing efforts from that date through July 16, 2022.

### PRIOR CONDITIONS

One of the first necessary decisions was regarding how to handle the over 175 weeks of unanswered direct messages in the Instagram inbox. There were thousands of them, but rather than ignoring them and moving forward, we chose to clean up the inbox thoroughly, responding to these followers and potential members, apologizing for the delay in response. After all, we are the party of the individual, and should therefore value responding individually when handed the opportunity.

This decision meant a week filled with long days of dedicated work, but it was worth it. People were incredibly gracious despite waiting years, in some cases, for a response from us. Questions were answered, potential new volunteers were connected with their nearest affiliates, and connections with libertarian-leaning social media influencers were strengthened as a result of the decision to do the hard work of catching up.

In addition, the former Instagram manager posted to this social media platform only intermittently; about 19 times during the first five months of 2022. There is no evidence that Instagram Stories were used more than a handful of times in the history of the account. There was little to no evidence of comments offered in reply to those placed on our posts, nor of any regular practice of liking or commenting on anything on this platform to increase engagement and attract followers.

Thanks to those old norms, we now get to enjoy the contrasting results that can be achieved when we have the ability to do things a little bit differently...

## RECENT RESULTS

### Major Metrics

- From June 17 to July 16 we reached over 99K accounts with our Instagram posts, an increase of **142%** over the reach results from the prior 30-day period.
- We had over 23.8K accounts engaged with our content, an increase of **317%**.
- Our total followers increased **1.4%** to 109K from around 107K despite 2,344 unfollows, a net increase of 1,566 followers, and a total of **3,910** new followers.

### Reach Data

Followers reached by our content: 64.5K (65% of total)  
Non-followers reached by our content: 34.4K (35% of total)  
**531%** more non-followers reached versus the prior period

Post Reach: 95.2K                      Story Reach: 39.4K  
Video Reach: 12.4K                    Reel Reach: 1,337

Insights: Posts do the best job of reaching non-followers. Our posts and stories with the largest reach were the ones you would probably expect; posts around the 4th of July and stories posted about the SCOTUS overturn of Roe.

### Reach Demographics:

34.1% Ages 25-34                      78.6% Male  
24.9% Ages 18-24                      21.3% Female  
23.1% Ages 35-44  
10.1% Ages 45-54

### Impressions Data

1,880,478 Total Impressions      **+2,359%** from the prior 30-day period

### Profile Interactions

Total	25,599		Email Button	4
Unique Visits	25,320	<b>+232%</b>	Call Button	3
Website Taps	166	<b>+172%</b>		
Address Views	106	<b>+606%</b>		

**Engagement Data**

Accounts Engaged	23,870	+317%		
Post Interactions	64,420	<b>+810%</b>	Story Interactions	<b>4,992</b>
- Likes	47,179		- Replies	<b>993</b>
- Comments	1,763		- Shares	<b>3,999</b>
- Saves	3,373			
- Shares	12,090			
Reels Interactions	66	+340%	Video Interactions	720 +3,172%
- Likes	38		- Likes	587
- Comments	3		- Comments	5
- Shares	22		- Shares	89
- Saves	3		- Saves	39

Engaged Demographics: 32.1% 25-34 / 25.3% 18-24 / 23.6% 35-44 / 10.1% 45-54

**Followers Data**

Total Followers	109,018	<b>+1.4%</b>
New Follows	3,910	
Unfollows	2,344	
Net Gain	1,566	

Follower Demographics:

2.2% Ages 13-17	24.0% Ages 25-34	33.7% Ages 18-24
23.7% Ages 35-44	10.5% Ages 45-54	3.1% Ages 55-64
2.4% Ages 65+	75.9% Male	24.0% Female

Insights: The average age of our followers skew older for females specifically.

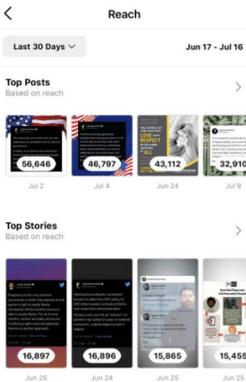
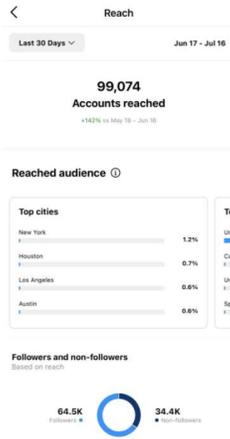
**NEXT TASKS**

Thank you for reviewing the first 30-day results of the new Social Media Advisory Committee's efforts to improve the Libertarian Party presence, interaction, and overall perception on Instagram. Although our next report is unlikely to display such a big splash in the goal metrics, we will strive to continue positive growth in all areas.

And now for the bad news: on July 17, 2022, following the departure of a staff member, an error occurred during an update of the Instagram account, resulting in a lockout that we have yet to overcome. Meta has not responded appropriately to our requests for help, and this issue has revealed other previously unknown underlying problems with the ownership of the account, but we will continue to work diligently in our efforts to regain access to the Libertarian Party Instagram account.

APPENDIX

Screenshots gathered from the Instagram account to demonstrate the validity of the data presented in this report.



<b>Impressions</b> <small>vs May 18 - Jun 16</small>	<b>1,880,478</b> <small>+2,398%</small>
<b>Profile Activity</b> ⓘ	<b>25,599</b>
Profile Visits	25,320 <small>+222%</small>
Website Taps	166 <small>+172%</small>
Email Button Taps	4 <small>—</small>
Business Address Taps	106 <small>+606%</small>
Call Button Taps	3 <small>+200%</small>



**Engagement**  
Last 30 Days Jun 17 - Jul 16

<b>Post Interactions</b> <small>vs May 18 - Jun 16</small>	<b>64,420</b> <small>+810%</small>
Likes	47,179
Comments	1,763
Saves	3,373
Shares	12,090

**Top Posts**  
Based on likes

9,006	6,065	3,536	3,326
Jul 2	Jul 4	Jul 9	Jul 7

<b>Story Interactions</b> <small>vs May 18 - Jun 16</small>	<b>4,992</b> <small>—</small>
Replies	993
Shares	3,999

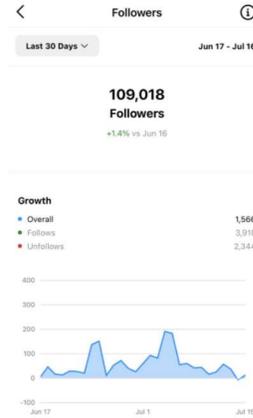
**Engagement**  
Last 30 Days Jun 17 - Jul 16

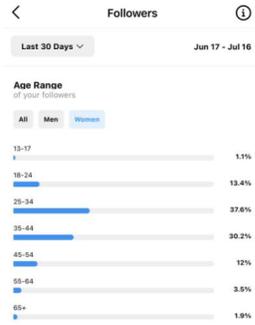
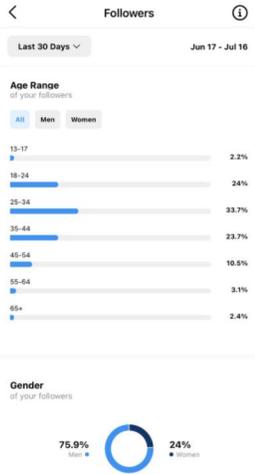
<b>Reels Interactions</b> <small>vs May 18 - Jun 16</small>	<b>66</b> <small>+340%</small>
Likes	38
Comments	3
Saves	3
Shares	22

**Top Reels**  
Based on likes

Create reels to see your top-performing reels by the highest number of interactions.

<b>Video Interactions</b> <small>vs May 18 - Jun 16</small>	<b>720</b> <small>+3,172%</small>
Likes	587
Comments	5
Shares	89
Saves	39





**Libertarian National Committee  
Facebook Quarterly Report**

Submitted July 24, 2022

Connor Nepomuceno, Region 3 Alternate, Facebook Manager

**Current Status:**

I had received access to the Facebook page following my appointment by the Chair to the Social Media Advisory Committee. After reviewing the page history I noticed several points to improve upon: Post volume, candidate and affiliate content promotion, and interactions with other accounts. I have rectified this to the best of my ability, routinely sharing content from candidates and affiliates to often share in excess of 10 posts a day.

**Points of Further Improvement:**

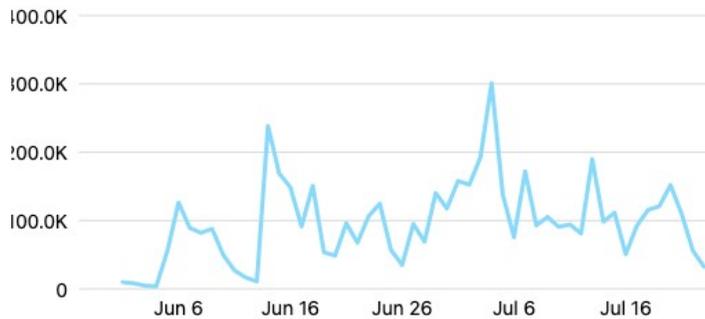
Since assuming control of the Facebook page, the other volunteers have withdrawn their support. I currently only have Carrie Eiler generating original graphic content, and I am the only person who has been making posts to the page for the last month. This has led to lower page activity at times when I am busy. I am soliciting new volunteers to help pick up the slack.

**Data:**

**Reach**

Facebook Page reach ⓘ

**1,401,975** ↑ 260.9%

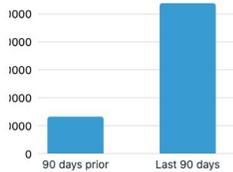


**Organic reach**

Post reach

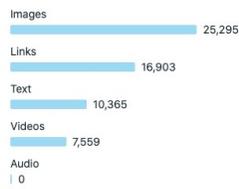
1.1M ↑ 307.3%

Total from last 90 days vs 90 days prior



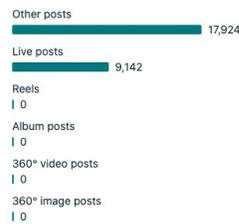
Median post reach per media type

For posts created in the last 90 days



Median post reach per content format

For posts created in the last 90 days

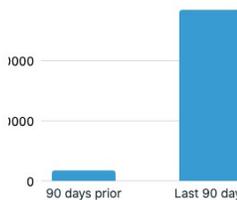


**Organic engagement**

Post reactions, comments and shares

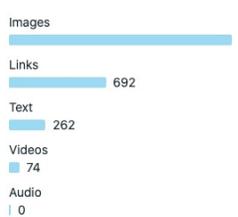
569.7K ↑ 1.5K%

Total from last 90 days vs 90 days prior



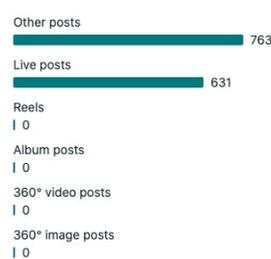
Median post reactions, comments and shares per media type

For posts created in the last 90 days



Median post reactions, comments and shares per content format

For posts created in the last 90 days



**Top-performing organic posts**

Here are posts that have performed well over the last 90 days. Understanding what's working can help you decide what to create and share next, so you can keep up the great work.

Highest reach on a post



Facebook post  
Today we celebrate the original #NationalDivorce...  
Jul 4, 2022, 7:21 AM

This post reached 1,899% more people (353,763 people) than your median post (17,696 people) on Facebook.

Highest reactions on a post



Facebook post  
The solution to inflation, forever and always, is to st...  
Jun 14, 2022, 7:26 AM

This post received 3,969% more reactions (22,338 reactions) than your median post (549 reactions) on Facebook.

Highest comments on a post



Facebook post  
The solution to inflation, forever and always, is to st...  
Jun 14, 2022, 7:26 AM

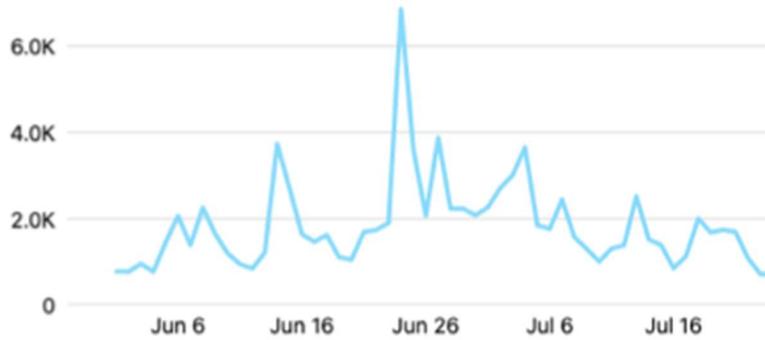
This post received 3,181% more comments (3,215 comments) than your median post (98 comments) on Facebook.

Title	Type	Date published	Reach	Likes and reactions
Today we celebrate the original #NationalDivo... Libertarian Party	Boost post	Post	Mon Jul 4, 10:21am 353.8K People reached	20.2K Reactions
The solution to inflation, forever and always, is... Libertarian Party	Boost post	Post	Tue Jun 14, 10:26am 338.5K People reached	22.3K Reactions
This post has no text Libertarian Party	Boost unavailable	Post	Wed Jul 13, 10:18am 187K People reached	7.5K Reactions
This post has no text Libertarian Party	Boost unavailable	Post	Sun Jul 3, 10:27am 179.4K People reached	12.2K Reactions

**Page and profile visits**

Facebook Page visits ⓘ

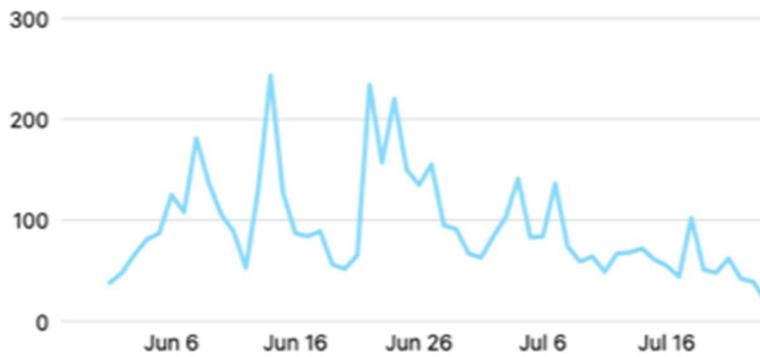
**99,334** ↑ 376%



**New likes and follows**

Facebook Page new likes ⓘ

**5,141** ↑ 140.8%



Facebook Page followers ⓘ

708,752

Age & gender ⓘ



APPENDIX O – REGION 1 REPORT

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## LNC Region 1 Report July (Q3) 2022

Dear Libertarians,

The United States of America, like Building 7 of the World Trade Center on 9/11/2001, appears to be undergoing a controlled demolition. The fiat economy and the very pillars of society stand on the brink of a deliberate yet unpredictable collapse meant to set the stage for global authoritarianism unlike the world has ever seen. But fear not! We who know and love liberty are banding together to weather the storm and, dare we say, Build Back Better.

The new and improved LNC Region 1, proudly recognized as the #1 LNC Region in sequential order, sets out to elevate our affiliates and members to new levels of success. We are home to a diverse array of communities facing distinct challenges, from the metropolitans of Seattle and Portland scourged by anarcho-tyranny and mostly-peaceful dumpster fires, to rural homesteads and Heartland towns being overrun with Californians. In our [Statement of Collaborative Intent](#), the states of Region 1 outlined common ground for working together.

This is a pivotal time for moving beyond the factional internal battles that have long hamstrung our party and focusing exclusively on productive activities. Region 1 endeavors to do just that by forming specialized teams of volunteers to tackle shared projects, pooling institutional knowledge from across state lines, and promoting results-driven leadership.

“Building community” is a recurring theme in our members’ efforts and achievements. While any Libertarian has their own unique motivation and approach to political activism, we all yearn for a strong community that has our backs when times get tough. It is essential that every newcomer to the LP sees that, no matter where they reside, they are not alone, and right in their own backyard are new friends who will stand with them in the fight for liberty. This in turn will be the greatest impetus to membership growth, candidate recruitment, and fundraising, areas in which many of our affiliates are already hitting record highs.

Additionally, Region 1 now has a [MailChimp newsletter](#) and a [Discord server](#) in order to foster the best communication possible among members. We look forward to keeping the winner energy and momentum going from Reno and channeling it into massive action.

Peace and freedom,

Miguel Duque  
LNC Region 1 Representative

## Your Region 1 Team

### Region 1 Representative

Miguel Duque  
[miguel.duque@lp.org](mailto:miguel.duque@lp.org)

### Region 1 Alternate

Kathy Yeniscavich  
[kathy.yeniscavich@lp.org](mailto:kathy.yeniscavich@lp.org)

### Arizona

Chair: Emily Goldberg  
[chair@azlp.org](mailto:chair@azlp.org)

### Colorado

Chair: Wayne Harlos  
[statechair@lpcolorado.org](mailto:statechair@lpcolorado.org)

### Kansas

Chair: Tim Giblin  
[chair@lpks.org](mailto:chair@lpks.org)

### Nebraska

Chair: Chris Childs  
[chair@lpne.org](mailto:chair@lpne.org)

### Nevada

Chair: Charles Melchin  
[charles.melchin@lpnevada.org](mailto:charles.melchin@lpnevada.org)

### Oregon

Chair: Timothy Perkins  
[chair@lporegon.org](mailto:chair@lporegon.org)

### Washington

Chair: Anna Johnson  
[chair@lpwa.org](mailto:chair@lpwa.org)

## Arizona

Arizona has one candidate on the ballot: [Mark Victor for US Senate](#). We have four write-in candidates: Barry Hess for Governor, Sheila Reid Shaver for Superintendent of Education, Michael Kielsky for Attorney General and Nathan Madden for Corporation Commissioner. If each candidate gets 3715 write-in votes they will appear with their name and party affiliation on the General Election Ballot.

We are planning an event to celebrate the 50th Anniversary of AZLP.

We are starting a YouTube channel.



AZLP in Tombstone for July 4th

## Colorado

Colorado has had several achievements since our convention in March. We have had a fresh new board since our convention in March, and we have worked hard to grow in different ways. A useful tool for strategy and organizing is the use of an Agile model or Scrum. Scrum is a framework for project management, with an initial emphasis on software development, although it has been used in other fields including research, sales, marketing and advanced technologies. It is designed for teams of ten or fewer members, who break their work into goals that can be completed within time-boxed iterations, called sprints. This has helped ramp up the production of the board. Right after the national convention the LPCO hosted a Money Bomb Fundraiser to generate funds for new outreach materials and to put towards candidates, both critical areas to grow our state affiliate. The fundraiser was a success and we raised \$2200 thanks to the work of our fundraising director. We have created several new handouts, including one new design we have in use, Print Guns Not Money. We have plans to add this design to our [state affiliate merch store](#). The LPCO joined forces with Decriminalize Nature on a ballot initiative to decriminalize and expand access to entheogenic plants and fungi, which was a project worked on by our Affiliate Director. We will be funding and help to staff a booth at the Colorado State Fair, which is upcoming in the next few weeks. The Outreach Director has been working on this. Our social media has seen massive growth under the current Communications Director and growth totals are from March to present.

Launched official [@lpcolorado TikTok](#). Video views: 452,000; Profile visits: 5,041; Likes: 40,901; Followers: 3,145

Twitter: Impressions up 250% (660,000 per month); Profile visits up 208% (40,600); Mentions up 284% (1,429); Followers up 128% (10,670)

Facebook: Reach up 1,477% (361,885)

Instagram: Reach up 130% (5,546); Followers up 108% (1,591)

Our campaigns this year are doing well. We have 43 total candidates for the upcoming November election (5 for US Congress, 5 for State Senate, 24 for State House, and 9 for County and Local offices). We have netted 6 volunteers this past month for campaigns. We set up a training for campaign treasurers that was held on July 18th. We will be having a booth at the state fair and send candidates there. We have begun finding candidates for the 2023 election season.

We have given \$ to candidates:

- Eric Mulder for CD6 - \$1500
- Daniel Lutz for House 47 - \$1500
- Robert Ballard for Mesa County Clerk - \$2000

- Darren Hill for Douglas County Clerk - \$600
- Bennett Rutledge for Secretary of State - \$500

Another exciting area of achievement was that the National Secretary, Ms. Caryn Ann Harlos, was interviewed by a Colorado publication called Westword. She made the front cover. Though she is not on the state affiliate board, this is a notable and exceptional achievement for both the state and national party.

Colorado is doing very well and has been dedicated to activism in many areas. We look forward to even more growth as we progress on our path.

Photos are from our Money Bomb Fundraiser and Caryn Ann Harlos on the cover Westword



## Kansas

Kansas has started turning its focus on learning and building off of other fundraising ideas. We've started with a 'data drive' looking to expand our email lists so that we have a broader range before our large fundraising initiative comes around. We have been using 'swag bags' bought at our state convention from Spike Cohen, turning around and using them in raffles.

We are also in the heat of county fair time. We have tabled (will or currently tabling) 5 county fairs in our most populated areas and are making sure that they are staffed through pre-coordination of our most active groups and members.

After this week there will be a full court press for [our candidates](#). Out of 14, we have two very winnable state house races in Peter Solie and LJ Hemerick that could be our next Marshall Burt. Our Gubernatorial candidate is burning up the road making appearances everywhere with the lofty goal to get 5% and make us a major party in the state.

We have had a bump in the road with a recent ExComm vote to put out a resolution to support a NO vote on a constitutional amendment to ban abortion in the state. After RVW, it's obviously a hot topic. While I did not support the working of the resolution due to it explicitly asking Libertarians to vote a certain way, it passed and we have received some backlash as expected. My reasoning was that our best chances of winning were on the other end of that vote and felt hamstrung, so I thought best if we said nothing. But the resolution is out and the vote is in less than a week.

Next focus will be to continue to grow registrations and repeating donations, both of which are at the highest they have ever been for the LPKS.

- Tim Giblin, LPKS Chair



## Nebraska



Hello from the land of *The Good Life!* The LP in our beautiful state of Nebraska has been busy growing the liberty movement and spreading our vision for a free society in the Heartland.

The LPNE had a record number, 23 candidates, on the May primary ballots. [15 of those candidates](#) will be options in the November general election.

Nebraska has a real opportunity to elect a Libertarian to the unicameral legislature in November. [Tyler Cappel](#) won 34% of the primary vote in a two-way race against an incumbent Republican in south central Nebraska's 38th District. The Nebraska Libertarian Party believes this is the highest vote total and percentage obtained in a primary or general election for state legislature. The party has rallied its volunteer base to Tyler for participation in parades, advertising campaigns and door knocking in this rural district.

County affiliates have had great success in community engagement and volunteerism including lake clean-ups and summer festival participation. Our awesome candidates have held various fundraising and social events. Many affiliates volunteered on various ballot resolution petition drives for liberty initiatives including constitutional carry and medical marijuana. This has created more conversations about freedom and liberty.

- State Central Committee of the Libertarian Party of Nebraska



## Nevada

We are running the most [Libertarian candidates](#) Nevada has had in the last 40 years. We just tabled at FreedomFest and made a lot of great connections. People are interested and wanting to get involved with the party. Our numbers continue to grow.

Candidate support and fundraising are two current areas of focus.

We are hosting an event for Robbie The Fire's Summer Porch Tour in two weeks. We are going to be holding a music festival fundraiser for our party and candidates in about 6 weeks.

Lone Mountain Hike



National Convention BBQ



Gun Show



FreedomFest



## Oregon

The Oregon state affiliate is doing very well. Our new Discord server is humming with activity. We have new groups forming in rural counties and the urban counties are continuing to grow. We hope to have our first official regular county affiliate soon. We are putting on a lot of community building events for party members to keep them active and engaged like movie nights, BBQ's, disc golf tournaments and classes on various non-political subjects. We are gearing up for this midterm season and many of us are political newbies so any suggestions for campaign educational resources would be much obliged.

Photos from LPOR in Reno for the National Convention



## Washington

At long last we are re-launching our website after revamping our payment/intake process, and removing a complicated WordPress shell, enabling more streamlined edits including adding a merch store. Next steps for the tech team include transforming our data management process.

We have several endorsed candidates aiming to get through WA's Top Two primary election on August 2, including [David Wiley](#) and [Justin Greywolf](#) for State Legislature, and [Tyler Elliott](#) for Mason County Sheriff. We've hit thousands of households with door-knocking, and our campaigns team is building a long-term strategy for training and supporting 2024 candidates.

Our county/regional affiliates are growing. LPWA maintains a budget line item for funding affiliate projects. The Northeast WA chapter is holding several food freedom events across eastern WA. We expect a Southwest WA chapter to form and affiliate next month. The King and Snohomish County parties merged and are planning an event focused on the housing crisis.

LPWA has had great success with events. Our firearm 3D printing classes have been popular, such as a magazine printing class before a state ban on "high capacity magazines". We regularly build community through game nights, camping weekends, and other social events.



APPENDIX P – REGION 2 REPORT

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## Libertarian National Committee Region 2 Report

For July 2022, Submitted July 21, 2022 by Dave Benner, Region 2 Representative

### Tennessee – submitted by Dave Jones, LPTN Chair

- The Libertarian Party of Tennessee has been focused on maintaining the elected offices that we currently have (two offices up for reelection) and electing new Libertarians at local, state and federal offices.
  - Stephen Chambers – Trousdale County Mayor (Reelection)
  - Erika Ebel – Smith County Commissioner (Reelection)
  - Joey Dasinger – Montgomery County Commission
  - Dustin Tubbs – Benton County Commission
  - Cody Nix – Hickman County Commission
  - David Tyler – East Ridge City Council
  - Cole Ebel – Carthage City Mayor
  - Nick Sawall – TN State Representative District 81
  - David Jones – U.S. Congress TN District 4
  - Lemichael Wilson – TN Governor
- Along with the campaigns that we are running we are focusing on collecting ballot access signatures for state wide party recognition. Lemichael Wilson is leading the charge for free and equal elections as guaranteed by the Tennessee state Constitution. No minor party has had ballot access in the state of Tennessee since 1961 and over the course of the next few years the LPTN has adopted a strategy of becoming the first political party to succeed in overcoming the significant obstacles placed in our way by the overbearing laws placed in our paths by signatures, legislation or filing suit.
- The LPTN will also begin the planning stages for our 2023 state convention at a date and time to be determined.
- The LPTN communications team has expanded to include TikTok, where our account is now 2nd most followed TikTok affiliate. Our Twitter remains strong as the 3rd most followed affiliate account, and we continue to have a strong presence on Facebook and Instagram as well.

### Georgia – submitted by Zach Varnell, LPGa Chair

- We've released two commercials promoting the LPGa, with more planned. So far they have had ~15k views online with \$0 spent on production and promotion. Also launched The Free Georgia Podcast, revamped our Twitter presence, and assembled a social media team. All metrics are up, including a +530% increase tweet in impressions over the last month.
- Hosted a Bitcoin/crypto workshop for beginners. Attracted ~30 attendees, including small business owners interested in accepting Bitcoin. The theatre that hosted us will now be accepting Bitcoin at the box-office and concession stand. We have an upcoming firearms training event where attendees will receive top-notch training by a former Green Beret in a four-hour course. We are launching a public speaking course called Brushfires that will help

libertarians improve their skill and comfort with speaking to groups. Several virtual events are also being planned, including a self-sufficiency workshop.

- Our executive director and several affiliate leaders are spearheading an effort to bring awareness to government surveillance via “smart city” programs/technologies.

#### **Florida – submitted by Steven Nekhaila, LPF Chair**

- Running candidates across the State such as Hector Roos for Governor, several state and federal candidates, and many local ones in high likelihood of success campaigns.
- Leveraging Agility PR to promote the LPF in the media and gain niche reach in select areas
- Hired a Development Contractor to fundraise for, promote, and aide in the achievement of LPF goals

#### **Alabama – submitted by Gavin Goodman, LPAL Chair**

The LPA has had some great successes. For the first time in 22 year the Libertarian Party has received full ballot access! Upon receiving this ballot access we fielded 65 candidates, a record in Alabama for the LP. These candidates include all federal races, all statewide executive seats from Governor and LT. Governor down, seven county level seats, and the rest are State House or State Senate. Of these 65 races, 50 are in two-way races! The duopoly was not expecting this level of activity from us and were taken completely by surprise. The establishment has been known to attack our candidates in retaliation for running, it happened 22 years ago when our gubernatorial candidate had his property taken by eminent domain, and it has happened even this year, with one of our candidates being threatened to leave the ballot or be persecuted at work. I say this to remind us that our enemies are not within our party but rather they are the establishment that seeks to stop our success at all cost, we must stand together and shoulder to shoulder face the authority that would silence us if they could.

#### **Mississippi – submitted by Mario Lozano, LPMS Chair**

- Mississippi legalized medical marijuana in February, some of the mayors, supervisors, and sheriff are trying to establish dry counties. To combat that, some of our members are knocking on doors getting petitions signed to help people maintain their access to their medicine.
- Mississippi CD 4 incumbent lost his primary and so Alden Johnson, our candidate in that race, now has a fighting chance. He can use some support in the coming months.

APPENDIX Q – REGION 3 REPORT

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**Libertarian National Committee  
Region 3 Quarterly Report  
Covering: Indiana, Kentucky, Michigan, Ohio**

Submitted July 27, 2022  
Dustin Nanna, Representative  
Connor Nepomuceno, Alternate

**Indiana: Chair Evan McMahon**

Indiana has 35 candidates on the ballot this year. 28 additional candidates applied to run AFTER the filing deadline (should be noted that the deadline and requirements are earlier for Libertarians than the Rs or Ds).

Our US Senate candidate, James Sceniak, will be included in both of the scheduled debates to be broadcast on statewide TV.

Our candidates joined the Democrats in holding 17 town hall meetings across the state. The Republican party prohibited their candidates from participating.

Indiana requests that the LNC continue to support and develop CiviCRM with Andy Burns and Ken Moellman.

**Kentucky: Chair Randall Daniel**

We are filling in leadership positions and adding more county affiliates.

We are currently working on building out our phone banking infrastructure. The goal is to engage in massive outreach to prepare for 2024 elections. We are hoping to run many candidates in 2024.

In 2023 we have our executive branch elections but without ballot access it requires 5000 signatures per race to run for statewide office. There is no party petition in ky.

We will likely need assistance in 2024 to complete the presidential petition. Historically we have been able to do about 1000 signatures on a volunteer basis and need about 8250 raw signatures to be safely on the ballot.

**Michigan: Chair Joe Brungardt**

At the conclusion of our nominating convention on the weekend of July 9th, the Libertarian Party of Michigan is pleased to announce that we have nominated 46 candidates for the General Election on November 8th.

The Libertarian Party of Michigan has nominated the following candidates for statewide election:

Governor: Mary Buzuma

Lieutenant Governor: Brian Ellison

Secretary of State: Greg Stempfle

Supreme Court of MI: Kerry Morgan

State Board of Education: Bill Hall

Donna Gundle-Krieg

Attorney General: Joe McHugh

MSU Board of Trustees: Max Riekse

Claranna Gelineau

U of M Board of Regents: Eric Larson

James Hudler

Wayne State University Board of Governors: Bruce Jaquays

We have nominated the following candidates for United States House of Representatives

District 1: Andrew Gale

District 2: Nathan Hewer

District 3: Jamie Lewis

District 4: Lorence Wenke

District 5: Norm Peterson

District 7: Leah Dailey

District 8: David Canny

District 9: Jacob Kelts

District 10: Mike Saliba

We have nominated the following candidates for Michigan State House of Representatives:

District 1: Donald Robert Love II

District 12: Greg Creswell

District 21: James Young

District 41: Rafael Wolf

District 69: Adam Childress

District 83: Alexander Avery

District 85: Greg Parlmer II

District 88: Marv Bolthouse

District 92: Greg Black

District 103: Courtney Evans

We have nominated the following candidates for Michigan State Senate:

District 22: Jon Elgas

District 30: Theo Petzold

District 31: Jessica Fox

District 33: Jay Gillotte

District 37: Zachary Dean

We have nominated the following candidates for County elections:

Alpena County Commissioner, District 1: Scott Parkham

Cheboygan County Commissioner, District 3: Andy Evans

Delta County Road Commissioner: Ryan Roberts

Oakland County Commissioner, District 8: Connor Nepomuceno  
Wayne County Commissioner, District 9: Daniel Woike  
Wayne County Commissioner, District 4: Loel Gnad  
Wayne County Sheriff: Joseph LeBlanc  
We have nominated the following local candidates:  
Mayor of Ypsilanti: Mark King  
Lastly, we have endorsed two candidates for non-partisan races:  
Detroit Community Advisory Council Member, District 4: Scott Boman  
Farmington School Board: Carl Mintz

We have recently affiliated Lapeer County and are in the process of creating another affiliate in the Tri-City (Saginaw, Bay City, and Midland) area.

### Ohio: Chair James Cavoli

In Ohio we are focusing on local growth and affiliation. We recently disaffiliated some dormant counties and are gathering folks to form new ones. As it stands we have 5 fully functional affiliate counties and 13 more with enough people to soon become affiliated.

Aside from that we are circulating Ballot Access petitions. We need 59,223 valid signatures total (approximately 88,835 raw) to get on the ballot if we filed today, however that number is almost certain to drop once the gubernatorial election is over. Due to Ohio's onerous ballot access requirements for all candidates we have had very little interest in any Independents running and in fact several not affiliated with us tried and failed to collect the 5,000 valid signatures needed to get on.

We are banking our resources and our current war chest is around \$50,000. We hope to see this number grow so that we can fund the paid side of a ballot drive during the 2022-23 timeframe in order for the Libertarian Presidential candidate to appear on Ohio's ballot with an L next to their name.

Ohio is also in the very early stages of planning our 2023 spring conference which we hope to make a Regional event with revenue to be shared among the region based on tickets sold to individual state attendees.

APPENDIX R – REGION 4 REPORT

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- *Jeff Schwartz* - At Large seat on the Thousand Oaks City Council.
- *Kelly Carden* - At Large seat Rosamond Municipal Advisory Council. Kelly ran for Kern County Supervisor in the primary election and came in second of three against the incumbent, but that puts him in a good position to win the local seat.
- *Rodgir Cohen* - Redlands City Council, District 1. Rodgir ran for State Assembly in the primary election and didn't make it to the top two, but he is in a good position to win the local seat.

### **Legislative Actions, Resolutions, and Declarations**

The Executive Committee endorsed ACA 16 - a constitutional amendment to end to the top-two primaries in California. If it passes the legislature, it will go to the November Ballot. The bill was introduced by a Republican Assembly person, Kevin Kiley, and we have put out a call to action to have our members call their legislators urging them to vote yes to this bill and allow Californians to make the decision.

In California there was a data breach of many present and past CCW holders by the Attorney General's office and the DOJ. The Executive Committee passed a resolution and issued a press release demanding that the AG and DOJ be held accountable for putting the lives of MANY individuals at risk.

Adopted the "Defend the Guard" resolution calling upon state legislatures to prohibit National Guard units from being placed into active-duty combat without a declaration of war, and to bring home National Guard units deployed to foreign conflicts.

### **Outreach**

LPCA is spreading the message of Liberty with a booth at the California State Fair from July 15<sup>th</sup> to July 31<sup>st</sup>.

### **Fundraising**

Planned fundraising event for the Candidate Support Committee on September 24th in Santa Nella, at the beautiful Hotel Mission De Ora.

### **Executive Committee Personnel Changes**

- Our Vice Chair, Rachel Nyx, resigned her position on July 7<sup>th</sup> and our new Vice Chair is Adrian Malagon.
- Elizabeth Stump was appointed Northern Area Coordinator to fill Adrian's previous role.
- Currently seeking to fill the At Large role previously filled by Elizabeth Stump.

### **Other Items of Note**

- TJ Ferreira resigned as LPCA Executive Director since the last LNC quarterly meeting.

APPENDIX S – REGION 5 REPORT

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## **Region 5 Quarterly Report - July 2022**

**Submitted 07/23/2022**

*Andrew Watkins: Representative*

*Otto Dassing: Alternate Representative*

### **Pennsylvania**

*Chair: Rob Cowburn*

#### **Candidates:**

- 14 candidates for office: [website](#)

#### **Events:**

- Quarterly in-person meetings
  - Big social at next year's convention venue
- Governor and Lt. Governor candidates to tour the state

#### **Initiatives:**

- Heavy on petition drive for candidates until Aug. 1
- Created Issue Coalition Committee
  - Big push after petition drive concludes Aug. 1
- Statewide decrim bill (psychedelics)

#### **Other:**

- Previous leadership left current leadership hanging
  - Trying to find traction with fundraising
  - Left in the red
- Board approved the hiring of a new Executive Director. Currently negotiating contract
- A new Vice Chair to be elected to fill recent vacancy

### **Maryland**

*Chair: Eric Blitz*

#### **Candidates:**

- 9 candidates for office: [website](#)

#### **Events:**

- Held their summer picnic on June 26
- Annual Crab Feast likely to be held in September

## **West Virginia**

*Chair: Will Hyman*

### Candidates:

- 6 candidates for office: [website](#)

### Events:

- Planning Bridge Day (Oct. 15th) event booth

## **District of Columbia**

*Chair: Bruce Majors*

### Candidates:

- One candidate for office:
  - Bruce Majors: [website](#)
- Hoping to add a few more candidates to the ballot before September

### Other:

- Still waiting for national to link the new official social media.
  - There is one remaining zombie Twitter account that has been inactive
  - LNC website linking web page created by JBH
- Found someone willing to serve as Vice Chair until elections

## **Delaware**

*Chair: Bill Hinds*

### Candidates:

- Currently one candidate for office
  - Cody McNutt: [website](#)
- Two additional candidates; one for State Senate and one for State House.
  - Not yet listed on the state Dep. of Elections

### Events:

- Aug. 6 Magic the gathering fundraiser
- Aug. 19 - 20 tabling reggae roots festival
- Fundraiser at the end of the summer late Aug. BBQ Brisket and Brats
- Social on 07/22/2022 at a race
  - Sponsored a race car

### Initiatives:

- Defend the guard
- Coalition work (2nd Amendment, ATF and police harassing homeowners)
- Still having issues with the Dep. of Election issue
  - Mr. Hall sending letters

- Ms. McArdle and Mr. Cowen are providing assistance

## **Virginia**

*Chair: Holly Ward*

### **Other:**

- Special convention to take place August 20th in Roanoke for amending the LPVA Constitution
- State central committee to elect a new Vice Chair to fill recent vacancy
- \$10,000 approved by national during May 18 executive session regarding Tidewater group lawsuit
  - Cliff Hyra retained as attorney
  - Robert Dean is still ignoring letters and operating the Tidewater group by holding bi-monthly meetings, collecting dues, promoting non-libertarian candidates, and addressing city council meetings under the name "Tidewater Libertarian Party."

## **North Carolina**

*Chair: Joe Garcia*

### **Candidates:**

- 28 candidates for office: [website](#)

### **Initiatives:**

- Beginning to challenge ABC laws
  - County affiliate passing out "Abolish ABC" coasters to bars with QR codes linked to LP websites explaining why ABC laws need to be abolished
  - LPNC considering adopting initiative statewide
- Homeless Veteran arrested in Oct. and police tased his service dog, separated the dog from its owner, and eventually the dog was hit by car
  - Police fighting against body cam footage being released
  - LPNC members frequently protesting in front of city call with great turnout
- Helping a pastor fix a broken sewage issue. City claims the pipe does not belong to the city
  - Working with Spike on event
- Electronic election software source code review request
  - Board of Elections fighting against this

APPENDIX T – REGION 6 REPORT

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**Libertarian National Committee**  
**Region 6 Quarterly Report - July 2022**  
Submitted July 23, 2022  
Joseph Ecklund, Region 6 Representative

## Illinois

Steve Suess, Chair

### Candidates:

Bill Redpath - US Senate <https://billredpath.com>

Dan Robin - Attorney General

Deirdre McCloskey - State Comptroller

Jesse White - Secretary of State

John Phillips - Lt. Governor <https://scottschluter.com/>

Preston Nelson - State Treasurer

Scott Schluter - Governor <https://scottschluter.com>

### Notes:

One of the first items of business for the new LNC after the national convention was providing financial assistance to LPIL's ballot access campaign most notably for Jesse White and Bill Redpath. The petition drive was successful and we look forward to fantastic results from Illinois!

"This is the best shot Illinois has had at statewide ballot access since I have joined the party, and potentially, in my entire lifetime. The current Secretary of State in Illinois is named Jesse White. He has been in office since 1998. His name is plastered everywhere in Illinois (on court documents, our Driver's Licenses, etc.) and is well-known throughout the state. He even has his own gymnastics team (The Jesse White Tumblers) that go around the state doing halftime shows at sports games and other similar events. He wins elections on name recognition regularly in Illinois.

This year, Mr. White decided to retire and is not running for re-election. LP Illinois recruited one of our members, also conveniently named Jesse White, and he is running for Secretary of State as a Libertarian. We may never have an opportunity like this in Illinois again. Our ballot access laws are some of the worst in the country - we need to surpass 5% with a statewide candidate, and the signature thresholds before we gain access are almost impossible to overcome. This is a once in a lifetime opportunity to establish the LP in this state." - Steve Suess, LPIL Chair

## Iowa

Jules Ofenbakh, Chair

### Candidates:

Charles Aldrich - Iowa House District 56 <https://www.facebook.com/Aldrich4Iowa>

Jeni Kadel - Iowa House District 40 <https://www.jeni4iowa.com>

Rick Stewart - Governor <https://rickstewart.com>  
Robert Fairchild - Iowa House District 15 <https://www.facebook.com/Robert-Fairchild-For-Iowa-107942578611009/>  
Sean Schriver - Iowa House District 71  
Thomas Laehn - Greene County Attorney <https://thomaslaehn.com>  
ToyA Johnson - Iowa Senate District 17 <https://www.facebook.com/ToyA4Iowa>

Events:

LPIA At The Iowa State Fair - August 11 2022 9:00 am

## Minnesota

Charles Kuchlenz, Chair

Candidates:

Charles Kuchlenz – Nominee for MN Governor  
Rebecca Whiting – Nominee for MN Lt. Governor  
George “Chip” Tangen – Nominee for MN Secretary of State  
Amos Webskowski – Nominee for MN State Auditor  
Anthony Williams – Nominee for MN Attorney General  
Jake Dahle – Nominee for State Representative, District 9A  
Trenton “T.J.” Hawthorne – Nominee for State Representative, District 44B  
Jeremy Peichel – Nominee for Senate, District 66  
Dale Korthauer – Nominee for US House of Representatives, Congressional District 1  
Travis “Bull” Johnson – Endorsed Independent candidate for US House of Representatives, Congressional District 7

Events:

LPMN AT MN STATE FAIR - Aug 25 2022 - Sep 05 2022

## Montana

Sid Daoud, Chair

## North Dakota

Taylor Bakken, Chair

Notes:

“We are currently in the middle of raising money for our Ballot Drive in 2023 for 2024 Ballot Access. We have currently raised over \$8000 in the last two months with the help of Scott Kohlhas. We currently don’t have any Candidates running for 2024. However we just had a

meeting today to discuss getting Candidates for 2024. Should hopefully have some in the coming weeks." - Taylor Bakken, LPND Chair

## New Mexico

Chris Luchini, Chair

### Candidates:

Andrew Kennedy - State Representative District 66

Chris Luchini - Los Alamos County Sheriff

Ginger Grider - Governor <https://gingergrider4nm.com>

Kaelan Dreyer - Bernalillo County Sheriff

Karen Bedonie - Governor <https://www.bedonietough.com/>

Keith Bryan Boone - State Representative District 54

Laura Burrows - Los Alamos County Assessor

Rebecca Lescombes - County Commissioner, District 2 <https://lescombes4nm.com/>

Sophie Cooper - New Mexico Court of Appeals, Position 1 <https://lpm.us/sophie-i-cooper/>

Steven Curtis - New Mexico Court of Appeals, Position 2 <https://lpm.us/steven-p-curtis/>

Travis Steven Sanchez - Lieutenant Governor

## South Carolina

Casey Crowe, Chair

### Charleston County School District School Board District 5

#### **Melissa Couture**

Facebook: <https://www.facebook.com/MelissaforCCSD5>

### SC House District 109

#### **Rodney Travis**

Facebook: <https://www.facebook.com/RodneyforSC109>

### Chester County Council at Large

#### **David Beverly Sr.**

Website: <http://ChesteratLarge.org/>

### Horry County School Board District 6

#### **Steve Witt**

Website: <https://www.SteveWittforLibertySC.com/>

Facebook: <https://www.facebook.com/SteveWittforLibertySC>

### SC House District 85

#### **John Davis**

Website: <https://JohnDavisForHouse.com/>  
Facebook: <https://www.facebook.com/JohnDavisforHouse>

Governor/Lt. Governor

**Bruce Reeves & Jessica Ethridge**

Website: <https://Reeves4SC.com>  
Facebook: <https://www.facebook.com/Reeves4SC>  
Instagram: <https://www.instagram.com/reeves4sc>  
Twitter: <https://www.twitter.com/reeves4sc>

Events:

We had a booth at OutFest which is a "mini-Pride" in June, and we'll be doing the full parade (with float) and booths at the Famously Hot South Carolina Pride Festival in October. Additionally, there will be major events for our gubernatorial campaign with Dr. Reeves and Mrs. Ethridge

Notes:

The Porcupine Club continues to be a successful vehicle for raising funds, and as of the last state meeting in June we're roughly 75% towards our yearly fundraising/budget goal.

## South Dakota

Greg Baldwin, Chair

Candidates:

Tracey Quint – Governor; Works as an Outreach Coordinator at a local non profit organization and lives in Sioux Falls.

Ashley Strand – Lt. Governor; Nurse's Aid and lives in Rapid City

Collin Duprel – United States House of Representatives; Rancher from Vale / Sturgis area

Tamara J Lesnar – United States Senate; Small Business Owner from Grenville

Rene Meyer – State Auditor; Realtor from Hartford

Kurt Evans – Secretary of State; Teacher from Wessington Springs

Sean Natchke – District 29 State House; Pilot and Heavy Equipment Operator from Sturgis

Darren Freidel – District 33 State Senate; Cyber Security Engineer from Summerset

Events:

Freedom Feast BBQ - Palisades State Park August 27th

LPSD's gubernatorial candidate Tracey Quint will be debating Kristi Noem and Jamie Smith on-air and in-person in Rapid City on September 30th!

## Utah

Barry Short, Chair

Candidates:

James "Jimmy" Hansen - US Senate  
Michael Stoddard - US House District 3  
Joseph Buchman - State Treasurer  
Adam Feller - State Senate District 7  
Barry Short - State Senate District 28  
Jacob Johnson - Utah House District 9  
Brent Zimmerman - Utah House District 16  
Daniel Cottam - Utah House District 20  
Jeremy Baker - Utah House District 51  
Andrew McCullough - Utah House District 53  
Richard Jensen - District 14 School Board  
J. Robert Latham - Washington County Attorney  
Fuzzy Nance - Carbon County Commissioner/Surveyor  
Michael Franchek - Summit County Council Seat E  
Sarah Patino - Tooele County Commission District 5  
Brian Rowley - Weber County Commission Seat B  
Jenny Stoker - Davis County School District Seat 6 (*non partisan*)  
Christopher Orozco, Granite School District (SLCo) Seat 5 (*non partisan*)

## Wisconsin

Candidates:

Jacob VandenPlas - Wisconsin's 8th Congressional District <https://www.jakeliberty2022.com/>  
Neil Harmon - Secretary of State  
Carl Hutton - Wisconsin Assembly District 66

APPENDIX U – REGION 7 REPORT

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APPENDIX V – REGION 8 REPORT

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### **Libertarian Party of Massachusetts**

Just to fill you in on where we are in Mass. Our main hurdle has been getting a new bank account up and running but my campaign account now reads zero and I'm just waiting on the ok from our State Political Finance Office so we can get rolling on getting some meaningful new recruits and donations.

Our social media has been on fire lately, posts have been a collective effort but I would say Paul Lynch, Justin Costa, and Tom Eddlem deserve most of the credit for the thought out posts of recent.

We still are dealing with our Rogue former State Committee members who are attempting to run a few of their own candidates under the Libertarian flag. I expect them to fail miserably once again.

I had a few conversations with Mr. Oliver Hall who is the LNC attorney tasked with getting these people to stop illegally using trademarks that the LP owns. Their website and facebook pages are still active and are littered with LP branding at my last look.

Thank you for being you Pat! Let me know if you need anything else from me

### **Libertarian Party of Maine Report**

The LPME held our State Convention on May 7<sup>th</sup>, making improvements to our bylaws and electing new leadership. We are currently in the process of planning multiple large (for us) events over the course of the summer and a membership drive. Our state recently had a change in our voter registration process which allows voters to register to vote when registering their car. We are in the process of coming up with a plan to make use of this change. Our legislative committee is in the process of finishing 20 bills that nullify current police powers, drug laws, taxes, etc. and already has sponsors for several of them. I am expecting to get a handful or so passed in some form this year and will provide updates on our progress as we proceed. I do not remember the last time our party had this much going on or this much capital to work with. Things are looking bright here.

Thank you,  
Harrison Kemp  
Chairman, Libertarian Party of Maine

[hkemp@lpme.org](mailto:hkemp@lpme.org)

### Libertarian Party of New Hampshire

Good morning Reps.

NH has currently exceeded our target number for petitioning. We are currently around 5,300 signatures, but there were more petitioning dives this week and those numbers have yet to be added to this total. I am going to guess that we will finish in the 5600 to 6000 when everything is said and done. This puts us in a very comfortable zone. We still have to split and verify signatures in each town before August 10th. New Hampshire would like to thank the LNC for their support with our ballot access. (Editor Note: On July 24, that total was updated to 5900)

There are still opposing petitions being conducted by other people. There was some concern that if people signed both petitions under the guise of "libertarian" that potentially it could invalidate those signatures. Justin O'Donnell had reached out to the Secretary of State for clarification on this matter, but he has yet to receive a response. Hopefully, if this is the case it won't affect our total numbers, but we currently have quite a padding and we feel this is not going to be a major issue.

With petitioning almost behind us, we are looking forward to really focusing on our campaigns of our candidates. We have a meet and greet with Kauffman for the Senate this Sunday and a Kauffman Karaoke event on August 2. We were very excited to see our Governor Candidate Karyln polling at 8% on a recent poll. We are excited for the upcoming elections and will keep you updated as things progress.

We are working on several outreach events to continue to add new members , including planning an LPNH event during the Freecoast Festival in September.

In Liberty,

Nolan Pelletier, Chair LPNH

New York & New Jersey are currently outstanding.

APPENDIX W – APCR REPORT

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**TO:** Libertarian National Committee  
**FROM:** Caryn Ann Harlos, APRC Chair  
**RE:** Brief report of APRC  
**DATE:** For use at the July 2022 LNC Meeting in Alexandria, VA

.....

**Committee Members:** Dave Benner, Pat Ford, Caryn Ann Harlos, Connor Nepomuceno, Joshua Smith

No communications were disapproved though member concerns about a post concerning abortion was brought to the attention of the social media teams and the Committee. Revisions were made to several communications in order to secure the approval of the Committee. As this is a confidential Committee, the Committee Chair is happy to give more specifics to the LNC in Executive Session if desired.

Caryn Ann Harlos was elected Committee Chair though she would only agree to serve for one (1) year as the only person on the Committee with prior experience (Harlos has served on the APRC since 2016), and after that year would like one of the new members to assume the chairmanship.

The Committee is planning on collaborating on a Policy Manual revision concerning the scope and function of this Committee to submit to the LNC before the next in-person meeting.

**APPENDIX X – AUDIT COMMITTEE REPORT AND 2021 AUDITED FINANCIAL STATEMENTS**

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Audit Committee Report  
to the  
Libertarian National Committee  
05 June 2021

A) AUTHORITY:

Article 9 of the Party Bylaws and Convention Rules (2020) states, in part:

“Audits shall be performed annually by an independent auditor. The non-officer members of the National Committee shall appoint a standing Audit Committee of three members with power to select the independent auditor. One member shall be a non-officer member or alternate of the National Committee and the other two shall not be members or alternates of the National Committee. . . The Audit Committee shall . . . clarify for the National Committee any recommendations made by the auditor.

Paragraph 4, Section 2.02 of the Policy Manual (07 March 2021) states:

“The Audit Committee’s tasks are to select an independent audit company and to direct the scale and scope of standard annual audits of the Party’s accounting records and processes. Following receipt of the audit company’s report, the Committee shall help the LNC interpret the audit results and assist the latter in preparing any action plans that might be needed to alleviate deficiencies.”

12 September 2020 LNC meeting

Richard Bowen was appointed by the non-officer members of the LNC to be the LNC member on the 2021-2022 Audit Committee.

03 January 2021 LNC meeting

Joseph Buchman and Mark Tuniewicz were elected by the non-officer LNC members to the Audit Committee.

08 March 2021

Joseph Buchman was elected Chair of the 2021-2022 Audit Committee. Engagement letter from Frye & Company, CPAs was distributed to members.

B) RETENTION OF AUDITING FIRM, DEADLINES FOR 2020 and 2021 AUDITS

18 April 2021

Following individual offline reviews of the proposed Engagement Letter, the Audit Committee met via Zoom and voted to retain Frye & Company, CPAs for the audit of the 2020 financial reports.

The committee also discussed the vetting of other firms later this year for the 2021 audit, as well as the advantages and disadvantages of changing firms and established GAPP (Generally Accepted Principles And Practices) Best Practices.

Timing of both the 2020 audit, and the 2021 audit was likewise discussed with the recognition that audits involving a national convention generally require more time and effort than audits for non-national convention years, 2020 even more so due to more than one convention contract and venue being subject to review.

Our expectation is that the 2020 audit report will be produced by Frye & Company, CPAs sometime this fall, no later than the final LNC meeting of the year.

The deadline for the 2021 audit will be some weeks prior to its presentation to the delegates at the national convention in Sparks, NV, on or after 26 May 2022 and on before 29 May 2022. To give the LNC time to review the Auditor's Report prior to its review and approval by the delegates, a deadline of no later than 01 April 2022 was discussed.

Negotiations for retention of an auditing firm for the 2021 financial records will fully explicate this timeline as a critical requirement.

19 April 2021

The Chair of the Audit Committee sent the following communication to the National Director

From: Joseph Buchman <drbuchman@gmail.com>  
Date: Mon, Apr 19, 2021 at 1:53 PM  
Subject: 2020 Audit Engagement Letter with Mark Frye  
To: <ed@lp.org>  
Cc: Richard Bowen Jr <rgb-cpa@comcast.net>, Mark Tuniewicz <MarkTuniewicz@gmail.com>, Robert Kraus <robert.kraus@lp.org>

Mark Frye, CPA <Mark@fryeandco.com>, Joe Bishop-Henchman  
<joe.bishop-henchman@lp.org>

Tyler,

The Audit Committee met last night and voted to retain Mark Frye as auditor for the 2020 Libertarian Party financials.

Please sign and return the engagement letter to him.

The Audit Committee will meet again in July to evaluate the value of solicitation of competitive proposals from other auditors for the party's 2021 books, with the intention of reaching an agreement with an auditing company for the 2021 reports before the end of November (and with a deadline for completion of the 2021 audit by April 2022, for presentation at the May 2022 convention in Sparks NV).

We see no need for similar urgency for the audit of the 2020 financials and will be working with Mark over the coming months to ensure a detailed, accurate, audit with management recommendations sometime before the last meeting of the LNC in this calendar year.

While we are inclined to continue with Mark Frye for the 2021 audit as well, if he desires to continue with us, we also, as a matter of best-practice, will be evaluating the value of soliciting bids from other firms before reaching that conclusion at our meeting in July.

Please let me know when you have sent the signed engagement letter back to Mark Frye.

Thanks,

Joe

23 April 2021

After a brief delay (apparently caused by the use of [ed@lp.org](mailto:ed@lp.org), rather than the new [xd@lp.org](mailto:xd@lp.org), in the initial email sent by the chair of the Audit Committee to the Executive Director), the Engagement Letter (Exhibit A) was signed by Mr. Harris and returned to Frye & Company, CPAs. See attached.

C) RECOMMENDATIONS

Without regard to, or recommendations for specific process or procedures, and with the understanding that an improved Whistleblower Policy is currently under development by an external HR Consulting Firm (Bambee) the following was the majority sense of the Audit Committee:

“The Libertarian Party shall exemplify both the protections of, and incentives and rewards for, whistleblowing that we demand of each of our various local, state, and national governments; their regulatory agencies, government contractors, and elected officials.

“Policies which protect whistleblowers, which provide ease of both individual and anonymous reporting, and which appropriately incentivize and reward those who report unethical behavior, waste, fraud, and criminal activity are a core part of the culture and principled integrity of the Libertarian Party, both in our demands of government, and in our internal policies and procedures.

“In short - we practice what we preach.”

D) SCOPE CLARIFICATION

As the support of the Whistleblower Policy goal in Paragraph C was not unanimous among the three members of the Audit Committee (one member objecting that the recommendation above was, “out of scope for our assigned duties”), the chair sought the opinion of our outside auditor, Mark Frye, about how the committee could best serve the outside auditor in:

“ . . . direct(ing) the scale and scope of standard annual audits of the Party’s accounting records and processes.” Paragraph 4, Section 2.02 of the Policy Manual (07 March 2021)

Mark Frye, CPA replied:

“The auditee committee’s role to ensure an objective and thorough audit is performed goes to not only the matter of retaining and communicating with the independent auditors but also ensuring the management has appropriate oversight and governance in place, such as:

“conflict of interest policies

“whistleblower policies

“document retention and destruction policies

“investment policies, and

“independent review of compensation and

“benefits of key employees.

“The audit committee’s role is not reserved solely in working with the auditors but also ensure management’s role in the overseeing the finances are appropriate as the auditors are only engaged for about one month a year, but the other matters help to ensure appropriate financial management over the entire year and beyond.”

On the basis of this recommendation from our outside auditor, the Audit Committee encourages the LNC to consider adopting the Recommendation provided by the committee in Paragraph C above.

Respectfully submitted with Liberty and Justice for All,

Joseph G. Buchman, MBA, PhD, chair  
Richard Bowen, CPA  
Mark Tuniewicz

#### ATTACHMENTS

2020 Engagement Letter with Frye & Company, CPAs

2020 Engagement Letter with Frye & Company, CPAs, signed last page

*Frye & Company, CPAs*  
*Advisors—Accountants—Auditors*

9161 Liberia Avenue, Suite 304  
Manassas, Virginia 20110

www.fryeandco.com

Office: 703-257-0660  
Fax: 703-257-0661

April 10, 2021

Tyler Harris, Executive Director  
Libertarian National Committee  
1444 Duke Street  
Alexandria, VA 223314

Ref.: Audited Financial Statements

Good-day Tyler,

*Frye & Company, CPAs*, a professional corporation, is pleased to submit the following engagement letter to confirm our understanding of the terms and objectives of our engagement and the nature and limitations of the services we are to provide to Libertarian National Committee (referred to as “the Council”).

We will audit the Council’s statement of financial position as of December 31, 2020, and the related statements of activities and change in net assets, functional expenses, and cash flows for the year then ended. Our audit will be conducted with the objective of our firm expressing an opinion on the financial statements. We were not retained to prepare any income tax filings (e.g., IRS Form 1120-POL) but could provide separate fee estimates for any such services requested.

*Audit Objective*

The objective of our audit is the expression of an opinion about whether your financial statements are fairly presented, in all material respects, in conformity with principles generally accepted in the United States of America. Our audit will be conducted in accordance with auditing standards generally accepted in the United States of America and will include tests of your accounting records and other procedures we consider necessary to enable us to express such an opinion. We will issue a written report upon completion of our audit of Association’s financial statements. Our report will be addressed to the Council’s board of directors. We cannot provide assurance that an unmodified opinion will be expressed. Circumstances may arise in which it is necessary for us to modify our opinion or add an emphasis-of-matter or other-matter paragraph. If our opinion is other than unmodified, we will discuss the reasons with you in advance. If, for any reason, we are unable to complete the audit or are unable to form or have not formed an opinion, we may decline to express an opinion or withdraw from this engagement.



Libertarian National Committee  
April 10, 2021  
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*Audit Procedures*

Our audit will be conducted in accordance with auditing standards generally accepted in the United States of America. Our professional standards as defined by auditing standards generally accepted in the United States of America require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement and are fairly presented, in all material respects, in conformity with accounting principles generally accepted in the United States of America. As such, our audit will involve performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements and will include tests of the Council's accounting records and other procedures we consider necessary. The procedures we determine necessary will depend on our "auditor's" judgment and will be based, in part, on our assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

An audit also includes evaluating the appropriateness of accounting policies used, and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. If appropriate, our procedures will therefore include tests of documentary evidence that support the transactions recorded in the accounts, tests of the physical existence of inventories, and direct confirmation of cash, investments, and certain other assets and liabilities by correspondence with creditors and financial institutions. As part of our audit process, we will request written representations from your attorneys, financial institutions, customers, and other third parties, and they may bill you for responding. At the conclusion of our audit, we will also request certain written representations from you about the financial statements and related matters.

An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; therefore, our audit will involve judgment about the number of transactions to be examined and the areas to be tested. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. We will plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether from (1) errors, (2) fraudulent financial reporting, (3) misappropriation of assets, or (4) violations of laws or governmental regulations that are attributable to the Council or to acts by management or employees acting on behalf of the Council.

Because of the inherent limitations of an audit, combined with the inherent limitations of internal control, and because we will not perform a detailed examination of all transactions, there is a risk that material misstatements may exist and not be detected by us, even though the audit is properly planned and performed in accordance with auditing standards generally accepted in the United States of America. In addition, an audit is not designed to detect immaterial misstatements or

Libertarian National Committee  
April 10, 2021  
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violations of laws or governmental regulations that do not have a direct and material effect on the financial statements. However, we will inform the appropriate level of management of any material errors, any fraudulent financial reporting, or misappropriation of assets that comes to our attention. We will also inform the appropriate level of management of any violations of laws or governmental regulations that come to our attention, unless clearly inconsequential. Our responsibility as auditors is limited to the period covered by our audit and does not extend to any later periods for which we are not engaged as auditors.

Our audit will include obtaining an understanding of the Council and its environment, including internal control, sufficient to assess the risks of material misstatement of the financial statements and to design the nature, timing, and extent of further audit procedures. An audit is not designed to provide assurance on internal control or to identify deficiencies in internal control. However, during the audit, we will communicate to you and those charged with governance internal control related matters that are required to be communicated under professional standards. In making our risk assessments, we will consider internal controls relevant to the preparation and fair presentation of your Association's financial statements in order to design audit procedures that are appropriate in the circumstances. However, our audit procedures are not designed for the purpose of expressing an opinion on the effectiveness of your Association's internal control. We will communicate to you in writing concerning any significant deficiencies or material weaknesses in internal control relevant to the audit of the financial statements that we have identified during the audit. Our responsibility as auditors is, of course, limited to the period covered by our audit and does not extend to any other periods.

We may from time to time, depending on the circumstances, use third-party service providers in serving your account. We may share confidential information about you with these service providers, but remain committed to maintaining the confidentiality and security of your information. Accordingly, we maintain internal policies, procedures, and safeguards to protect the confidentiality of your personal information. In addition, we will secure confidentiality agreements with all service providers to maintain the confidentiality of your information and we will take reasonable precautions to determine that they have appropriate procedures in place to prevent the unauthorized release of your confidential information to others. In the event that we are unable to secure an appropriate confidentiality agreement, you will be asked to provide your consent prior to the sharing of your confidential information with the third-party service provider. Furthermore, we will remain responsible for the work provided by any such third-party service providers.

***Responsibilities of Management and Those Charged with Governance***

You are responsible for establishing and maintaining internal controls, including monitoring ongoing activities; for the selection and application of accounting principles; and for the preparation and fair presentation of the financial statements in conformity with accounting principles generally accepted in the United States of America. You are also responsible for making

Libertarian National Committee  
April 10, 2021  
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all financial records and related information available to us and for the accuracy and completeness of that information. You are also responsible for providing us with (1) access to all information of which you are aware that is relevant to the preparation and fair presentation of the financial statements, (2) additional information that we may request for the purpose of the audit, and (3) unrestricted access to persons within the Council from whom we determine it necessary to obtain audit evidence.

As part of our engagement, we may advise you about appropriate accounting principles and their application; however, management acknowledges and understands that the final responsibility for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America remains with you. As such, management is responsible for adjusting the financial statements to correct material misstatements and for confirming to us in the representation letter that the effects of any uncorrected misstatements aggregated by us during the current engagement and pertaining to the latest period presented are immaterial, both individually and in the aggregate, to the financial statements taken as a whole. Other management responsibilities include maintaining adequate records, selecting and applying accounting principles, and safeguarding and securing assets.

You are responsible for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error. This responsibility includes having appropriate programs and controls in place to prevent and detect fraud, and for informing us about all known or suspected fraud affecting the Council that involves (1) management, (2) employees who have significant roles in internal control, and (3) others where the fraud could have a material effect on the financial statements. You are also responsible for informing us of your knowledge of any allegations of fraud or suspected fraud affecting the Council received in communications from employees, former employees, regulators, or others. In addition, you are responsible for identifying and ensuring that the Council complies with applicable laws and regulations. You agree that management will confirm its understanding of its responsibilities as defined in this letter to us in a management representation letter.

You are also responsible for the preparation of the supplementary information, where applicable, in conformity with accounting principles generally accepted in the United States of America. You agree to include our report on the supplementary information in any document that contains, and indicates that we have reported on, the supplementary information. You also agree to include the audited financial statements with any presentation of the supplementary information that includes our report thereon.

You are responsible for adopting sound accounting policies, for maintaining an adequate and efficient accounting system, for safeguarding assets, for authorizing transactions, for retaining supporting documentation for those transactions, and for devising a system of internal controls that

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April 10, 2021  
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will, among other things, help assure the preparation of proper financial statements. You are also responsible for all management decisions and responsibilities and for designating an individual with suitable skills, knowledge, and experience to oversee preparation of your financial statements. You are responsible for evaluating the adequacy and results of the services performed and accepting responsibility for such services. We, in our sole professional judgment, reserve the right to refuse to perform any procedure or take any action that could be construed as assuming management responsibilities. To ensure that our independence is not impaired under the AICPA *Code of Professional Conduct*, you agree to inform the engagement partner before entering into any substantive employment discussions with any of our personnel.

You also agree to assume all management responsibilities for any financial statement presentation, tax preparation and consulting, and other nonattest services we provide; oversee the services by designating an individual, preferably from senior management, with the suitable skill, knowledge, and/or experience; evaluate the adequate and results of our services; and to accept full responsibility for them. Management's responsibilities also include designating qualified individuals with the necessary expertise to be responsible and accountable for overseeing all the nonattest services we perform as part of this engagement, as well as evaluating the adequacy and results of those services and accepting responsibility for them. It is also our understanding that management has designated qualified individuals with the necessary expertise, preferably within senior management, to be responsible and accountable for overseeing all services performed as part of this engagement, including the tax services and other non-audit services we may provide. By your signature below, you acknowledge that management agrees to evaluate the adequacy of, and accept responsibility for, the results of all the services performed as part of this agreement.

You further acknowledge and understand that management is responsible for providing us with access to all information management is aware of that is relevant to the preparation and fair presentation of the financial statements such as records, documentation and other matters; for the accuracy and completeness of the information that is provided to us; and for informing us of events occurring or facts discovered subsequent to the date of the financial statements that may affect the financial statements. This responsibility also includes providing us with any additional information that we may request from management for the purpose of the audit; as well as allowing us unrestricted access to individuals within the Council from whom we may determine it necessary to obtain audit evidence, including access to your designated employees who will type all confirmations we request.

***Written Report***

We expect to issue a written report upon completion of our audit of the Council's financial statements. Our report will be addressed to the Council's board of directors. We cannot provide assurance that an unmodified opinion will be expressed. Circumstances may arise in which it is necessary for us to modify our opinion, add emphasis-of-matter or other-matter paragraphs,

Libertarian National Committee  
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decline to express an opinion, or withdraw from the engagement. Our report on the financial statements is presently expected to read as follows:

**Report on financial statements**

We have audited the accompanying financial statements of Libertarian National Committee, which comprise the statement of financial position as of December 31, 2020, and the related statements of activities and change in net assets, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

**Management’s Responsibility for the financial statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

**Auditor’s Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity’s preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity’s internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Libertarian National Committee as of December 31,

Libertarian National Committee  
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Page 7

2020, and the results of its operations and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Our audit will be conducted with the objective of our firm expressing an opinion on the financial statements. However, we cannot provide assurance that an unmodified opinion will be expressed as circumstances may arise in which it is necessary for us to modify our opinion, add emphasis-of-matter or other-matter paragraphs, decline to express an opinion, or even withdraw from the engagement.

***Other Matters***

Our fee estimates for the audit of the Council's financial statements as of and for the year ended December 31, 2020 as detailed above are as follows:

<b><i>Professional Services</i></b>	<b><i>Fee Estimates</i></b>
✓ Audit of the Council's financial statements, including management and disclosure letters	\$ 15,000
✓ QuickBooks and accounting consulting services	\$ 1,000

The above fee estimates are based upon our good-faith estimate of the time and effort required for the engagement and assume we will receive full cooperation from the Council's management and staff and that unexpected circumstances will not be encountered. We will also limit our expenses to \$ 1,000. However, if significant additional time is necessary, we will immediately discuss the matter with you before incurring any cost above our estimate. Additional time or services are billed at our standard hourly rates, plus travel and other out-of-pocket costs, such as report production cost, postage and delivery, mileage and parking, etc. Our standard hourly rates vary according to the degree of responsibility involved and the experience level of the personnel needed to complete the engagement.

Our invoices for these fees will be rendered as work progresses and are payable on presentation. Payment for services is due when services are rendered, and interim billings may be submitted as work progresses and expenses are incurred. Billings become delinquent if not paid within 30 days of the invoice date. In accordance with our firm policies, work may be suspended if your account becomes 30 days or more overdue and may not be resumed until your account is paid in full and reserve the right to withdrawal from this engagement. Our fee estimate is based on anticipated cooperation from your personnel and the assumption that unexpected circumstances will not be encountered during the engagement. If significant additional time is necessary, we will discuss it with you and arrive at a new fee estimate before we incur additional costs.

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Management acknowledges and agrees that we are not required to continue work in the event of the Council's failure to pay on a timely basis for services rendered as required by this engagement letter. Management further acknowledges and agrees that in the event we stop work or withdraw from this engagement as a result of the Council's failure to pay on a timely basis for services rendered as required by this engagement letter, we shall not be liable to the Council for any damages that occur as a result of our ceasing to render services. We will not require a retainer on this engagement with your commitment below.

In addition, you further agree that in the event our firm or any of its employees or agents is called as a witness or requested to provide any information whether oral, written or electronic in any judicial, quasi-judicial, or administrative hearing or trial regarding information or communications that you have provided to this firm, or any documents and workpapers prepared by Frye & Company, CPAs in accordance with the terms of this agreement, you agree to pay any and all reasonable expenses including fees and costs for our time, as well as any legal or other fees that we incur as a result of such appearance or production of documents.

It is our policy to keep records related to this engagement for seven years. However, *Frye & Company, CPAs* does not keep any original client records, so we will return those to you at the completion of the services rendered under this engagement. When records are returned to you, it is your responsibility to retain and protect your records for possible future use, including potential examination by any government or regulatory agencies. By your signature below, you acknowledge and agree that upon the expiration of the seven-year *Frye & Company, CPAs* shall be free to destroy our records related to this engagement.

If you intend to publish or otherwise reproduce the financial statements and make reference to our firm name or accountant's report, please provide us with printers' proofs or master copies for our review and approval prior to printing. In addition, we would appreciate a copy of the final draft of the printers' proof or master proof for our approval before it is distributed.

In connection with this engagement, we may communicate with you or others via email transmission. As emails can be intercepted and read, disclosed, or otherwise used or communicated by an unintended third party, or may not be delivered to each of the parties to whom they are directed and only to such parties, we cannot guarantee or warrant that emails from us will be properly delivered and read only by the addressee. Therefore, we specifically disclaim and waive any liability or responsibility whatsoever for interception or unintentional disclosure of emails transmitted by us in connection with the performance of this engagement. In that regard, you agree that we shall have no liability for any loss or damage to any person or entity resulting from the use of email transmissions, including any consequential, incidental, direct, indirect, or special damages, such as loss of revenues or anticipated profits, or disclosure or communication of confidential or proprietary information.

Libertarian National Committee  
April 10, 2021  
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To facilitate our services to the Council, we may communicate by facsimile or email over the internet. Such communication may include information that is confidential to the Council. While we will use our best efforts to keep such communications secure in accordance with our obligations under applicable laws and professional standards, you recognize and accept that we have no control over the unauthorized interception of these communications once they have been sent, and you consent to our use of these communication devices during our engagement.

In the event we are required to respond to a subpoena, court order or other legal process for the production of documents and/or testimony relative to information we obtained and/or prepared during the course of this engagement, you agree to compensate us at our hourly rates, as set forth above, for the time we expend in connection with such response, and to reimburse us for all of our out-of-pocket costs incurred in that regard.

In the event that we are or may be obligated to pay any cost, settlement, judgment, fine, penalty, or similar award or sanction as a result of a claim, investigation, or other proceeding initiated by any third party, then to the extent that such obligation is or may be a direct or indirect result of your intentional or knowing misrepresentation or provision to us of inaccurate or incomplete information in connection with this engagement, and not any failure on our part to comply with professional standards, you agree to indemnify us, defend us, and hold us harmless as against such obligations.

Our liability relating to the performance of the services rendered under this letter is limited solely to direct damage sustained by you. In no event shall we be liable for the consequential, special, incidental, or punitive loss, damage or expense caused to you or to any third party (including without limitation, lost profits, opportunity costs, etc.). Notwithstanding the foregoing, our maximum liability relating to services rendered under this letter (regardless of form of action, whether in contract, negligence or otherwise) shall be limited to the fees received by me for this engagement. The provisions set forth in this paragraph shall survive the completion of the engagement.

If any dispute arises among the parties hereto, the parties agree to first try in good faith to settle the dispute by mediation administered by the American Arbitration Association under its Rules for Professional Accounting and Related Services Disputes before resorting to litigation. The costs of any mediation proceeding shall be shared equally by all parties.

Client and accountant both agree that any dispute over fees charged by the accountant to the client will be submitted for resolution by arbitration in accordance with the Rules for Professional Accounting and Related Services Disputes of the American Arbitration Association. Such arbitration shall be binding and final. In agreeing to arbitration, we both acknowledge that, in the event of a dispute over fees charged by the accountant, each of us is giving up the right to have the dispute decided in a court of law before a judge or jury and instead are accepting the use of

Libertarian National Committee  
 April 10, 2021  
 Page 10

arbitration for resolution. The prevailing party shall be entitled to an award of reasonable attorneys' fees and costs incurred in connection with the arbitration of the dispute in an amount to be determined by the arbitrator.

Any litigation arising out of this engagement, except actions by us to enforce payment of our professional invoices, must be asserted within one year from the date any such cause of action accrues, or within three years from the completion of the engagement, whichever is earlier, notwithstanding any statutory provision to the contrary.

This engagement letter is contractual in nature, and includes all of the relevant terms that will govern the engagement for which it has been prepared. The terms of this letter supersede any prior oral or written representations or commitments by or between the parties. Any material changes or additions to the terms set forth in this letter will only become effective if evidenced by a written amendment to this letter, signed by all of the parties. If you would like us to provide you with any other services not specifically outlined in this engagement letter, you must make that request of us in writing. If we agree to provide the requested additional services, we will create a separate engagement letter specifically addressing the same, and that engagement letter, upon your signature, will govern our provision of those additional services.

Notwithstanding anything contained herein, both the accountant and client agree that regardless of where the client is domiciled and regardless of where this agreement is physically signed, this agreement shall have been deemed to have been entered into at the accountant's office located in the City of Manassas, Virginia (Prince William County). According Prince William County and the Commonwealth of Virginia shall be the exclusive jurisdiction for resolving disputes related to this agreement. This agreement shall be interpreted and governed in accordance with the laws of the Commonwealth of Virginia.

***Proposed Timeline***

We reviewed our work schedule and staffing requirements for the time period specified in your request for proposal. It is our expectation to meet the following proposed and estimated timeline. The following proposed timeline requires cooperation on the part of management, staff, and third parties for which our firm cannot assume responsibility for their timely and adequate responses to our request for information and confirmation. Under no circumstance will our firm issue our auditors' report without adequate audit evidence and documentation; however, collectively with the support of management and your staff, we propose the following estimated timeline. Upon your acceptance, we will commit our professional staff and the necessary resources to complete the audit in accordance with the following proposed timeline:

<b>Audit Preparation</b>	<b>Audit Planning</b>	<b>Audit Fieldwork</b>	<b>Draft Financials</b>	<b>Final Financials</b>
<b>May 10, 2021</b>	<b>May 17, 2021</b>	<b>May 24 - 28, 2021</b>	<b>June 7, 2021</b>	<b>June 10, 2021</b>

Libertarian National Committee  
April 10, 2021  
Page 11

*Frye & Company, CPAs* is a professional corporation and a member of the American Institute of Certified Public Accountants (AICPA) and Virginia Society of Certified Public Accountants (VSCPA). Mark Frye and Nate Regmi are both Certified Public Accountants (CPA) and will be the primarily responsible for the engagement.

We appreciate the opportunity to be of service to the Council and believe this letter accurately summarizes the significant terms of our engagement. If you have any questions or concerns, please feel free to contact me at (703) 257-0660 x 101 (office) or (703) 345-6596 (cell). We appreciate the opportunity to present this proposal to you and would like to thank you for considering *Frye & Company, CPAs* as your independent, certified public accountants. If you agree with the terms of this engagement letter, please sign the enclosed copy and return it to the attention of Mark Frye, CPA at *Frye & Company, CPAs* as noted below.

**I agree to the terms of this proposal:**

Very truly,



4/10/21

\_\_\_\_\_  
Officer Date  
Libertarian National Committee

\_\_\_\_\_  
Mark R. Frye, CPA, CGFM Date  
*Frye & Company, CPAs*

*Frye & Company, CPAs*  
Advisors—Accountants—Auditors



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“delivering clarity to your finances and taxes”



*Frye & Company, CPAs*

**LIBERTARIAN NATIONAL COMMITTEE, INC.  
(THE LIBERTARIAN PARTY)**



**AUDITED FINANCIAL STATEMENTS  
YEAR ENDED DECEMBER 31, 2021**

*F&C*

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**INDEPENDENT AUDITORS' REPORT  
ON FINANCIAL STATEMENTS**

To the Board of Directors  
Libertarian National Committee, Inc.  
Alexandria, Virginia

***Opinion***

We have audited the accompanying financial statements of Libertarian National Committee, which comprise the statement of financial position as of December 31, 2021, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Libertarian National Committee as of December 31, 2021, and the changes in net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

***Basis for Opinion***

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Libertarian National Committee and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

***Responsibility of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.



To the Board of Directors  
Libertarian National Committee, Inc.

***Responsibility of Management for the Financial Statements – Continued***

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Libertarian National Committee's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Libertarian National Committee's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Libertarian National Committee's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

To the Board of Directors  
Libertarian National Committee, Inc.

***Report on Summarized Comparative Information***

We have previously audited the Libertarian National Committee's financial statements as of and for the year ended December 31, 2020, and we expressed an unmodified audit opinion on those audited financial statements in our report dated December 23, 2021. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2020, is consistent, in all material respects, with the audited financial statements from which it has been derived.



**Frye & Company, CPAs**  
**Manassas, Virginia**  
**May 22, 2022**

**LIBERTARIAN NATIONAL COMMITTEE, INC.**  
**STATEMENT OF FINANCIAL POSITION**  
**AS OF DECEMBER 31, 2021**  
**(WITH 2020 COMPARATIVE TOTALS)**

	<b>2021</b>	<b>2020</b>
<b>Assets</b>		
Cash and cash equivalents	\$ 297,366	\$ 93,158
Bequests receivable, net	-	23,383
Prepaid expenses and other	21,038	4,900
Property and equipment:		
Land	347,881	347,881
Building and improvements	547,638	547,638
Furniture and equipment	42,675	42,675
Computer equipment	36,449	22,801
Computer software	134,614	134,614
Property and equipment, at cost	1,109,257	1,095,609
Accumulated depreciation	(293,669)	(256,748)
Property and equipment, net	815,588	838,861
<b>Total Assets</b>	<b>\$ 1,133,992</b>	<b>\$ 960,302</b>
<b>Liabilities and Net Assets</b>		
Liabilities		
Unsecured lines of credit	\$ -	\$ -
Accounts payable and accrued expenses	41,279	24,374
Accrued salaries and related benefits	35,922	20,168
Accrued vacation	26,922	26,434
Deferred registrations	100,720	1,969
Mortgage payable	-	27,172
Total liabilities	204,843	100,117
Net Assets		
Without donor restrictions	843,303	817,328
With donor restrictions	85,846	42,857
Total net assets	929,149	860,185
<b>Total Liabilities and Net Assets</b>	<b>\$ 1,133,992</b>	<b>\$ 960,302</b>

See accompanying auditors' report and notes to financial statements.

**LIBERTARIAN NATIONAL COMMITTEE, INC.**  
**STATEMENT OF FINANCIAL POSITION**  
**AS OF DECEMBER 31, 2021**  
**(WITH 2020 COMPARATIVE TOTALS)**

	<b>2021</b>	<b>2020</b>
<b>Assets</b>		
Cash and cash equivalents	\$ 297,366	\$ 93,158
Bequests receivable, net	-	23,383
Prepaid expenses and other	21,038	4,900
Property and equipment:		
Land	347,881	347,881
Building and improvements	547,638	547,638
Furniture and equipment	42,675	42,675
Computer equipment	36,449	22,801
Computer software	134,614	134,614
Property and equipment, at cost	1,109,257	1,095,609
Accumulated depreciation	(293,669)	(256,748)
Property and equipment, net	815,588	838,861
<b>Total Assets</b>	<b>\$ 1,133,992</b>	<b>\$ 960,302</b>
 <b>Liabilities and Net Assets</b>		
Liabilities		
Unsecured lines of credit	\$ -	\$ -
Accounts payable and accrued expenses	41,279	24,374
Accrued salaries and related benefits	35,922	20,168
Accrued vacation	26,922	26,434
Deferred registrations	100,720	1,969
Mortgage payable	-	27,172
Total liabilities	204,843	100,117
Net Assets		
Without donor restrictions	843,303	817,328
With donor restrictions	85,846	42,857
Total net assets	929,149	860,185
<b>Total Liabilities and Net Assets</b>	<b>\$ 1,133,992</b>	<b>\$ 960,302</b>

See accompanying auditors' report and notes to financial statements.

**LIBERTARIAN NATIONAL COMMITTEE, INC.**

**STATEMENT OF ACTIVITIES  
& CHANGE IN NET ASSETS**

**YEAR ENDED DECEMBER 31, 2021  
(WITH 2020 COMPARATIVE TOTALS)**

	<b>2021</b>			<b>2020</b>
	<b>Without Donor Restrictions</b>	<b>With Donor Restrictions</b>	<b>Total</b>	
<b>Revenue and Support</b>				
Contributions and membership	\$ 1,791,621	\$ 153,971	\$ 1,945,592	\$ 1,863,998
Convention and other events	113,197	-	113,197	288,202
Political campaign materials	29,287	-	29,287	172,566
Sponsorships and classifieds	20,150	-	20,150	4,216
Interest and dividends	-	-	-	166
Net assets released from restrictions:				
Building, legal, and other funds	110,982	(110,982)	-	-
Total revenue and support	2,065,237	42,989	2,108,226	2,329,148
<b>Expense</b>				
Program services:				
Communications and membership	432,869	-	432,869	374,988
Candidate and campaign programs	342,780	-	342,780	311,278
Special projects and other programs	147,321	-	147,321	234,010
Affiliate support	130,085	-	130,085	72,882
Ballot access	82,709	-	82,709	102,303
Conventions and events	17,525	-	17,525	228,007
Total program services	1,153,289	-	1,153,289	1,323,468
Supporting services:				
Management and general	309,266	-	309,266	479,827
Fundraising and donor acquisition	576,707	-	576,707	476,817
Total supporting services	885,973	-	885,973	956,644
Total expense	2,039,262	-	2,039,262	2,280,112
<b>Change in Net Assets</b>	25,975	42,989	68,964	49,036
Net assets, beginning of year	817,328	42,857	860,185	811,149
<b>Net Assets, End of Year</b>	<b>\$ 843,303</b>	<b>\$ 85,846</b>	<b>\$ 929,149</b>	<b>\$ 860,185</b>

See accompanying auditors' report and notes to financial statements.

**APPENDIX X  
AUDIT COMMITTEE REPORT AND 2021 AUDITED FINANCIAL STATEMENTS**

**LIBERTARIAN NATIONAL COMMITTEE, INC.  
STATEMENT OF FUNCTIONAL EXPENSES  
YEAR ENDED DECEMBER 31, 2021  
(WITH 2020 COMPARATIVE TOTALS)**

	2021										2020	
	Communications & Membership	Candidate & Campaign	Special Projects	Affiliate Support	Ballot Access	Conventions & Events	Total Program Services	Supporting Management & General	Fundraising & Acquisition	Total Supporting Services		
<b>Expenses</b>												
Other program expenses	\$ 151,583	\$ 307,908	\$ -	\$ 79,856	\$ 77,952	\$ -	\$ 617,299	\$ -	\$ 455,000	\$ 455,000	\$ 1,072,299	\$ 1,299,768
Salaries and wages	151,379	18,767	57,255	27,032	2,560	9,431	266,424	165,300	65,499	230,799	497,223	369,440
Professional fees	37,633	4,666	14,234	6,720	636	2,345	66,234	41,094	16,283	57,377	123,611	81,838
Computer expenses	22,742	2,820	8,601	4,061	385	1,417	40,026	24,833	9,840	34,673	74,699	77,231
Employee benefits	14,325	1,775	5,419	2,586	244	891	25,210	15,644	6,198	21,842	47,052	35,236
Direct program expenses	-	-	40,933	-	-	-	40,933	-	-	-	40,933	187,033
Employer payroll taxes	11,836	1,467	4,477	2,114	200	738	20,832	12,925	5,121	18,046	38,878	27,482
Depreciation and amortization	11,241	1,394	4,251	2,007	190	700	19,783	12,274	4,864	17,138	36,921	33,448
Occupancy expense	9,535	1,182	3,606	1,703	161	594	16,781	10,412	4,126	14,538	31,319	40,191
Travel and meetings	7,873	976	2,978	1,406	133	491	13,857	8,598	3,407	12,005	25,862	18,614
Insurance expense	3,449	428	1,304	616	58	215	6,070	3,766	1,492	5,258	11,328	9,273
Telephone and data services	3,051	378	1,154	545	52	190	5,370	3,331	1,320	4,651	10,021	13,810
Postage and shipping	2,724	338	1,030	487	46	170	4,795	2,975	1,179	4,154	8,949	9,438
Office supplies and materials	1,945	241	735	347	33	121	3,422	2,123	841	2,964	6,386	6,210
Printing and reproduction	1,380	171	522	246	23	86	2,428	1,506	597	2,103	4,531	10,155
Bank and other fees	1,179	146	446	211	19	74	2,075	1,287	510	1,797	3,872	6,357
Payroll processing fees	776	96	293	139	13	48	1,365	847	336	1,183	2,548	2,317
Contractors and interns	-	-	-	-	-	-	-	2,113	-	2,113	2,113	51,513
Equipment maintenance	218	27	83	39	4	14	385	238	94	332	717	738
<b>2021 Total Expenses</b>	<b>\$ 432,869</b>	<b>\$ 342,780</b>	<b>\$ 147,321</b>	<b>\$ 130,085</b>	<b>\$ 82,709</b>	<b>\$ 17,525</b>	<b>\$ 1,153,289</b>	<b>\$ 309,266</b>	<b>\$ 576,707</b>	<b>\$ 885,973</b>	<b>\$ 2,039,262</b>	<b>\$ 2,280,112</b>
<b>2020 Total Expenses</b>	<b>\$ 374,988</b>	<b>\$ 311,278</b>	<b>\$ 234,010</b>	<b>\$ 72,882</b>	<b>\$ 102,303</b>	<b>\$ 228,007</b>	<b>\$ 1,133,468</b>	<b>\$ 479,827</b>	<b>\$ 476,817</b>	<b>\$ 956,644</b>		<b>\$ 2,280,112</b>

See accompanying auditors' report and notes to financial statements.

**LIBERTARIAN NATIONAL COMMITTEE, INC.**

**STATEMENT OF CASH FLOWS**

**YEAR ENDED DECEMBER 31, 2021  
(WITH 2020 COMPARATIVE TOTALS)**

	<u>2021</u>	<u>2020</u>
<b>Cash Provided (Used) by Operating Activities</b>		
Change in net assets	\$ 68,964	\$ 49,036
Adjustments to reconcile change in net assets to net cash provided (used) by operating activities:		
Depreciation and amortization	36,921	33,448
Changes in assets and liabilities:		
Bequests receivable	23,383	50,399
Prepaid expenses and other	(16,138)	8,998
Accounts payable and accrued expenses	16,905	10,152
Accrued salaries and related benefits	15,754	9,451
Accrued vacation	488	12,639
Deferred registrations	98,751	(216,018)
Total adjustments	<u>176,064</u>	<u>(90,931)</u>
Net cash provided (used) by operating activities	245,028	(41,895)
<b>Cash Provided (Used) by Investing Activities</b>		
Purchases of property and equipment	(13,648)	(6,250)
Net cash provided (used) by investing activities	<u>(13,648)</u>	<u>(6,250)</u>
<b>Cash Provided (Used) by Financing Activities</b>		
Principal advances on lines of credit	353,283	302,335
Principal repayments on lines of credit	(353,283)	(302,335)
Principal payments on mortgage payable	(27,172)	(75,933)
Net cash provided (used) by financing activities	<u>(27,172)</u>	<u>(75,933)</u>
<b>Net Increase in Cash and Cash Equivalents</b>	204,208	(124,078)
Cash and cash equivalents, beginning of year	<u>93,158</u>	<u>217,236</u>
<b>Cash and Cash Equivalents, End of Year</b>	<u>\$ 297,366</u>	<u>\$ 93,158</u>
 <b>Supplemental Cash Flows Information:</b>		
Cash paid for income taxes	<u>\$ -</u>	<u>\$ -</u>
Cash paid for interest	<u>\$ 69</u>	<u>\$ 4,219</u>

See accompanying auditors' report and notes to financial statements.

**LIBERTARIAN NATIONAL COMMITTEE, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**YEAR ENDED DECEMBER 31, 2021**

**Note A – Organization & Nature of Activities**

Organization: The Libertarian National Committee, Inc. (the Committee) was founded in 1971 as a national, tax-exempt political organization which is the operational arm of the Libertarian Party, a grassroots political organization. The Committee was incorporated in February 1995 and its affairs are directed by its National Board of Directors, who are elected by delegates biennially at the national convention. The Committee, with the consent of the delegates, also establishes the platform of the Libertarian Party, which is based upon the basic premises of civil liberties and personal freedom, a free-market economy, free trade, and a foreign policy of non-intervention and peace. The Committee has approximately 16,000 contributing members.

Programs: The Committee's program activities consist of affiliate support, which comprises developing or supporting state and county affiliate parties; ballot access, which comprises getting candidates on ballots and includes corresponding lawsuits required to accomplish such; brand development, which is the process of developing an image in the minds of voters; campus outreach, which represents campus recruiting and support groups; candidate support, which comprises recruiting and supporting candidates with their electoral ambitions; litigation support, which includes proactive lawsuits to change public policy, other than ballot access; lobbying, which includes efforts to persuade legislators to change laws, including ballot access laws; media relations, which consists of direct communication with the media; member communications, which is comprised of the Libertarian Party News periodical and other member communications; outreach, which includes initiatives to reach the general public and outside groups; and voter registration, which consist of voter registration campaign initiatives.

**Note B - Summary of Significant Accounting Policies**

Basis of Accounting and Presentation: The Committee prepares its financial statements on the accrual basis of accounting. Consequently, revenue is recognized when earned and expenses when obligations are incurred. The financial statements include certain prior-year summarized comparative information in total and not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the Committee's financial statements as of and for the year ended December 31, 2020, from which the summarized information was derived. Certain prior year information was reclassified to adhere with the current financial statement presentation.

Income Tax Status: The Committee is recognized as a tax-exempt political organization under Section 527 of the Internal Revenue Code (IRC). Under IRC Section 527, the Committee's exempt functions include all activities that relate to and support the process of influencing or attempting to influence the selection, nomination, election, or appointment of any individual to a public or political office.

LIBERTARIAN NATIONAL COMMITTEE, INC.  
NOTES TO FINANCIAL STATEMENTS  
YEAR ENDED DECEMBER 31, 2021

**Note B – Summary of Significant Accounting Policies – Continued**

Income Tax Status - Continued: Certain activities unrelated to the exempt purpose, such as net investment income, are subject to taxation. During the years ended December 31, 2021 and 2020, the Committee incurred no significant income tax expense on its net investment income, which was under the specific deduction amount of \$100 available on Form 1120-POL. Although the Committee has not received any notice of intent to examine its tax returns, the Committee's tax returns remain subject to examination by tax authorities pursuant to various statutes of limitation. The Committee is also subject to oversight by the Federal Election Commission.

Revenue Recognition: Contributions and donations and bequests and legacies are recorded when received or when the unconditional promise-to-give is known at the earliest point determinable and measurable. They are recorded by the Committee as increases to its net assets without donor restrictions or to net assets with donor restrictions based upon the existence or lack of donor-imposed restrictions. Any restricted amounts received and release from restriction in the same reporting period are reported as net assets without donor restrictions. Restricted resources from prior years in which the Committee meets the donor's restriction during the current year are reflected as net assets released from restrictions. Donated goods or contributed services meeting the requirements for recognition under accounting principles generally accepted in the United States of America are reported at fair value at the time of donation. The Committee treats membership dues as contributions and donations in the accompanying financial statements given that members receive de minimis benefits in exchange for their dues. Revenue from contributions and donations are recognized at the earliest point an unconditional promise-to-give is both determinable and measurable. Revenue from conditional promises-to-give are recognized as the donor or grantor's conditions are substantially met. Revenue from any program service activities and conventions and events are recognized when earned.

Cash and Cash Equivalents: For financial statement presentation purposes, the Committee considers highly liquid debt instruments with maturities of three months or less, including money market funds, to be cash equivalents. The Committee periodically has cash balances in excess of federal insurance limits available for depository accounts.

Bequests Receivable: The Committee's bequests receivable consist of amounts due from decedent members' last wills and testaments. The most significant bequest pertains to a deceased member's unconditional promise-to-give the Committee a portion of the estate after liquidation of debts and payment of expenses. The Committee's portion of the net estate was determined to be approximately \$235,600, which was transferred to a trustee and is being held in trust for the benefit of the Committee given the annual contribution limits allowable under Federal Election Commission (FEC) guidelines. The trustee and escrow agent is annually releasing the amount allowable under FEC guidelines to the Committee. The remaining funds resulting from the distributions from the decedent's estate are being held in trust at a federally insured financial institution in money market funds for the benefit of the Committee.

LIBERTARIAN NATIONAL COMMITTEE, INC.  
NOTES TO FINANCIAL STATEMENTS  
YEAR ENDED DECEMBER 31, 2021

**Note B – Summary of Significant Accounting Policies – Continued**

Bequests Receivable – Continued: The Committee received approximately \$23,400 and \$48,600, respectively, from the trustees holding the bequests during the years ended December 31, 2021 and 2020. The remaining bequest reflected at its net realizable value, which was determined by the Committee by initially discounting the initial bequest by an allowance for doubtful accounts and present value discount. Given the nature of the bequest and that the funds are being held in interest bearing accounts for the benefit of the Committee, the Committee determined that discounts for present value and collectability were unnecessary.

Prepaid Expenses and Other Assets: The Committee's prepaid expenses and other assets consist principally of prepaid rent, insurance, licenses, promotional supplies, and refundable deposits.

Property and Equipment: The Committee capitalizes property and equipment acquisitions at cost or fair value at time of donation and depreciates these items using the straight-line method of depreciation over their estimated useful lives, which range from approximately 3 to 5 years for furniture, equipment, and software and 15 to 39 years for building and related improvements. Expenditures for repairs and maintenance that do not extend the useful life of an asset, consumable supplies, and de minimis items are expensed as incurred. Depreciation and amortization expense was approximately \$36,900 and \$33,400, respectively, for the years ended December 31, 2021 and 2020. No significant loss on the dispositions or impairment of property and equipment was reported by the Committee during the years ended December 31, 2021 and 2021.

Deferred Rent: The Committee recognizes rent expense on its long-term operating leases on a straight-line basis. A deferred rent liability is reflected for the effects of rent escalation clauses and the difference between actual rental payments and the straight-line amortization. The Committee reported no leases with significant remaining escalations as of December 31, 2021.

Net Assets: The Committee classifies its net assets based upon the existence or lack of donor-imposed restrictions. When the Committee receives contributions that are restricted by the donor or limited as to their use and the Committee has not met the donor's restriction by the end of the reporting year, then the Committee reports these amounts as net assets with donor restrictions. Restricted net assets in which the Committee has met the donor's stipulations during the fiscal year are reflected as net assets released from restrictions in the accompanying financial statements. Any restricted amounts received and released from restriction in the same reporting period are reported as net assets without donor restrictions. The components of the Committee's net assets are as follows:

- *Without donor restrictions* – Represents unrestricted resources that are available to support the Committee's operations at the discretion of the Board of Directors and management.
- *With donor restrictions* – Represents amounts received and restricted by donors to support specific Committee programs and initiatives, such as the building fund, ballot access, candidacy initiatives, and college campus programs.

LIBERTARIAN NATIONAL COMMITTEE, INC.  
NOTES TO FINANCIAL STATEMENTS  
YEAR ENDED DECEMBER 31, 2021

**Note B – Summary of Significant Accounting Policies – Continued**

Net Assets – Continued:

Net assets with donor restrictions are released from restriction either by the passage of time or by the Committee meeting the donors' stipulations. The Committee reported net assets with donor restrictions of approximately \$85,800 and \$42,900, respectively, as of December 31, 2021 and 2020, earmarked by the original donors for specific initiatives.

Contributions and Donations: Contributions and donations are recognized at fair value in the period in which an unconditional promise-to-give is known or when a contribution is received, at the earliest point the contribution is both determinable and measurable by the Committee. Contributions are recognized as revenue and support without donor restrictions or with donor restrictions based upon the existence or lack of donor-imposed restrictions. Contributions and donations with donor-imposed restrictions in which the Committee has met the donor's stipulations are reflected as net assets released from restrictions. Revenue and support with donor restrictions in which the Committee met the donor-imposed restriction during the same fiscal year as the contribution are reflected as revenue and support without donor restrictions. Conditional promises-to-give are recognized when the conditions set forth by the donor are substantially met.

Intentions-to-Give: The Committee receives commitment cards from members who many times provide their credit card information for future contribution purposes. The members are generally making recurring contributions to the Committee and do not commit to a specific number of payments or period of time for which the Committee may charge the recurring gifts. The members may also decline the charges or request that the Committee cease making charges against their credit card at any time and completely at their discretion. The Committee treats these recurring contributions as intentions-to-give or conditional promises to give and as such, revenue is not recognized until the contribution is both determinable and measurable, which generally occurs when the credit card is processed and receipt received by the Committee.

Functional Allocation of Expenses: The Committee summarizes the cost of providing its various programs and activities on a functional basis in the accompanying financial statements. Accordingly, certain expenses were allocated to the program and supporting services benefited as reflected in the statement of functional expenses. Expenses are allocated on a reasonable basis that is consistently applied by management. Expenses that are allocated include compensation and benefits, which are allocated based upon estimates of time and efforts devoted to the functional categories, while joint costs are allocated based upon the percentage of communications devoted to functional categories. Significant estimates are required to functionally allocate expenses and to allocate joint costs to the program and supporting services benefited.

Fair Value Measurements: The Committee established a reporting framework for measuring and disclosing fair value measurements. Fair value measurement disclosures are required for assets and liabilities measured and reported at fair value in the accompanying financial statements.

LIBERTARIAN NATIONAL COMMITTEE, INC.  
NOTES TO FINANCIAL STATEMENTS  
YEAR ENDED DECEMBER 31, 2021

**Note B – Summary of Significant Accounting Policies – Continued**

Fair Value Measurements – Continued: The Committee determines fair value using a hierarchy based upon the lowest level of any input that is significant to the measurement with Level 3 being the lowest recognized level. The Committee attempts to maximize the use of observable inputs (Level 1 and 2) and minimize unobservable inputs (Level 3). Accordingly, the Committee would classify financial instruments measured at fair value in any of the following categories: Level 1, which refers to instruments traded in an active market, Level 2, which refers to instruments not traded on an active market but for which observable market inputs are readily available or Level 1 instruments where there is a contractual restriction, and Level 3, which refers to instruments not traded in an active market and for which no significant observable market inputs are available. As of December 31, 2021 and 2020, the Committee determined that no significant assets or liabilities were reported at fair value on a recurring basis in the accompanying financial statements. Disclosures about estimated fair values and fair value measurements were determined by the Committee based upon pertinent market data and other information available as of December 31, 2021 and 2020. Considerable judgment may be necessary to interpret market and financial data and to develop fair value measurements in certain circumstances. The Committee's estimates of fair value may not be indicative of amounts realized at disposition.

Estimates: The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates and the difference could be material.

**Note C – Concentration of Risk**

Cash Balances: Financial instruments that subject the Committee to potential concentrations of risk consist of cash balances with banking institutions that exceed the federal insurance limits. As of December 31, 2021 and 2020, the Committee reported no significant bank balance in excess of federal insurance limits.

Contributions: During the years ended December 31, 2021 and 2022, the Committee's largest donor gave approximately \$146,300 (or 7%) and \$77,000 (or 3%), respectively, of the Committee's total revenue and support. From time-to-time, the Committee is also a named beneficiary in a decedent's estate and may receive significant bequests.

**Note D – Related Party Transactions**

During the years ended December 31, 2021 and 2020, the Committee received approximately \$32,800 and \$22,000, respectively, in contributions and dues from board members and employees.

**LIBERTARIAN NATIONAL COMMITTEE, INC.  
NOTES TO FINANCIAL STATEMENTS  
YEAR ENDED DECEMBER 31, 2021**

**Note D – Related Party Transactions – Continued**

In addition to the contributions and membership dues from current and former board members and key employees, these individuals also volunteer to serve the Committee and in various capacities. Additionally, the Committee paid \$92,900 and \$13,300, respectively, to related state affiliates for ballot access petitioning and voter registration campaigns and related travel reimbursements to key employees during the years ended December 31, 2021 and 2020.

**Note E – Liquidity and Availability of Financial Assets**

The following schedule reflects the Committee’s financial assets as of December 31, 2021 and 2020 reduced by amounts not available for general use due to contractual or donor-imposed restrictions within one year of the fiscal years ended December 31:

	<u>2021</u>	<u>2020</u>
Financial assets at end of year	\$ 297,366	\$ 116,541
Amounts unavailable for general expenditure within one year of reporting period:		
Bequest receivable due in more than one year	-	-
Donor restricted for payment of debt service	1,988	14,812
Donor restricted for program related initiatives	<u>83,858</u>	<u>28,045</u>
Financial assets available to meet cash needs for general expenditure within one year	<u>\$ 211,520</u>	<u>\$ 73,684</u>

As part of the Committee’s liquidity management, management may invest any excess funds in short-term investments, such as bank savings or market funds.

**Note F – Bequests Receivable**

From time-to-time the Committee receives bequests and legacies from decedent members’ last wills and testaments. As of December 31, 2021, management was unaware of any remaining outstanding bequest or significant pledge receivables. In October 2014, the Committee received notification from the executor and trustee of a deceased member in which the Committee was a named beneficiary of the member’s estate, less any debt and expenses. In September 2015, the Committee entered into a release and indemnification agreement with the executor of the member’s last will and testament in which the Committee’s share of the estate was valued at approximately \$235,600.

**LIBERTARIAN NATIONAL COMMITTEE, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**YEAR ENDED DECEMBER 31, 2021**

**Note F – Bequests Receivable – Continued**

At the same time, the Committee entered into an escrow agreement with a trustee in which the Committee's interest in the member's estate was transferred and held in trust for the benefit of the Committee. The Committee receives annual distributions from the escrow in amounts allowed under the FEC regulations and guidelines. During the years ended December 31, 2021 and 2020, the Committee received approximately \$23,400 and \$35,500, respectively, from the trustee representing the bequest with the remaining balances of approximately \$-0- and \$23,400, respectively, reflected as a component of bequests receivable as of December 31, 2021 and 2020.

During the year ended December 31, 2017, the Committee received notification from the executor and trustee of an additional bequest in which the Committee was a beneficiary of a deceased member's estate. The executor and trustee of the estate estimated the Committee's portion of the estate to be approximately \$111,900 of which the Committee receivable approximately \$13,100 and \$35,500, respectively, during the years ended December 31, 2021 and 2020 per FEC guidelines and regulations. No significant remaining outstanding balance on this bequest receivable was reported as of December 31, 2021 and 2020, respectively.

The executors and appointed trustees are holding the remaining outstanding bequests in interest bearing accounts at federally insured financial institution for the benefit of the Committee. The Committee reported the bequest receivable at its net realizable value by discounting the initial bequest for an allowance for doubtful accounts and present value discount. The Committee determined that no significant discounts were necessary given the funds are held in interest bearing, insured accounts. Currently, the Committee expects to receive approximately \$36,500 annually from each trustee per FEC rules and regulations. Given the remaining bequests have been funded by the decedents' estates and are held in trust solely for the use and discretion of the Committee, management does not believe any remaining donor-imposed restriction exist as only internal, administrative designations required by FEC rules and regulations and not imposed by the original donor.

**Note G – Unsecured Lines of Credit**

The Committee maintains two unsecured lines of credit with financial institutions in the form of business credit cards. The business credit cards have total available credit of \$103,000 as of December 31, 2021 and require monthly payments of interest at annual rates that range from approximately 9.2% and 11.7% as of the year then ended. The Committee reported no significant outstanding balances on the lines of credit as of December 31, 2021 and 2020. Interest expense incurred on the lines of credit totaled approximately \$20 and \$400, respectively, during the years ended December 31, 2021 and 2020. The lines of credit are revolving and subject to restrictions and annual renewals and call provisions of the lenders. The terms and balances owed on the lines of credit are as follows as of December 31, 2021:

LIBERTARIAN NATIONAL COMMITTEE, INC.  
NOTES TO FINANCIAL STATEMENTS  
YEAR ENDED DECEMBER 31, 2021

**Note G – Unsecured Lines of Credit – Continued**

Unsecured lines of credit with regional financial institutions in the form of credit card accounts with total available credit of \$103,000. The lines are guaranteed by the authorized users and carry variable interest rates tied to the lenders' prime rates, which were approximately 9.2% and 11.7%. The Committee reported no significant outstanding balances as of December 31, 2021 and 2020 with interest expense of approximately \$20 and \$400, respectively, during the years then ended. The lines of credit are revolving and subject to borrowing restrictions and annual renewal provisions.

\$ -

**Note H – Debt Obligations**

Mortgage Payable: In April 2014, the Committee entered into a \$500,000 secured promissory note with a regional financial institution to purchase the Committee's office headquarters. The promissory note is collateralized by underlying real property and improvements and a security interest in all depository accounts held with the financial institution. The secured note payable requires 119 monthly payments of principal and interest of approximately \$2,900 beginning in August 2014 at an annual fixed interest rate of 4.85%. The mortgage also requires a final balloon payment due in July 2024 that was originally projected to be approximately \$371,600; however, the Committee has made significant principal curtailments since inception of the loan. The Committee incurred interest expense of approximately \$50 and \$3,900, respectively, on the mortgage during the years ended December 31, 2021 and 2020. The outstanding principal balance and terms of the mortgage payable are as follow as of December 31, 2021:

Secured promissory note in the form of a mortgage secured by the land and building purchased as the Committee's headquarters. The original principal balance resulting from the purchase in April 2014 was approximately \$500,000. The note agreement is secured by the Committee's headquarter. The note agreement requires 119 monthly payments of principal of interest totaling approximately \$2,900 with interest accruing at an annual interest rate of approximately 4.85%. The promissory note also requires a final final balloon payment due in July 2024 which was originally projected to be approximately \$371,600. However, the Committee has made significant principal curtailments. Interest expense incurred on the promissory note totaled approximately \$50 and \$3,900, respectively, for the years ended ended December 31, 2021 and 2020. The current portion of the note payable

\$ -

**LIBERTARIAN NATIONAL COMMITTEE, INC.  
NOTES TO FINANCIAL STATEMENTS  
YEAR ENDED DECEMBER 31, 2021**

**Note H – Debt Obligations – Continued**

Future Payments and Interest Expense: No significant remaining future principal payments on the debt obligations exists as of December 31, 2021. Interest expense incurred on the debt obligations total approximately \$70 and \$4,200, respectively, during the years ended December 31, 2021 and 2020.

**Note I – Net Assets with Donor Restrictions**

The Committee’s net assets with donor restrictions consist of funds earmarked by donors for the Committee’s building fund, college campus programs, and legal defense and radio advertising initiatives. The Committee’s net assets with donor restrictions consist of the following as of December 31, 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Net assets with donor restrictions:		
Building acquisition fund	\$ 1,988	\$ 14,812
College campus programs	1,731	1,731
Legal defense and radio fund	<u>82,127</u>	<u>26,314</u>
	<u>\$ 85,846</u>	<u>\$ 42,857</u>

The following summarizes the changes in net assets with donor restrictions, including the net assets released from restriction, during the years ended December 31, 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Net assets with donor restrictions, beginning of year	\$ 42,857	\$ 12,125
Contributions with donor restrictions:		
Building acquisition fund	40,894	69,684
Legal defense and radio fund	<u>113,077</u>	<u>44,146</u>
	153,971	113,830
Net assets released from restrictions:		
Building acquisition fund	53,718	65,266
Legal defense and radio fund	<u>57,264</u>	<u>17,832</u>
	<u>110,982</u>	<u>83,098</u>
Net asses with donor restrictions, end of year	<u>\$ 85,846</u>	<u>\$ 42,857</u>

LIBERTARIAN NATIONAL COMMITTEE, INC.  
NOTES TO FINANCIAL STATEMENTS  
YEAR ENDED DECEMBER 31, 2021

**Note J – Intentions-to-Give**

The Committee receives commitments from members who many times provide their credit card information for future contribution purposes. The members are generally making recurring contributions to the Committee and do not commit to a specific number of payments or period of time for which the Committee may charge the recurring gifts. The members may also decline the charges or request that the Committee cease making charges against their credit card at any time and completely at their discretion. The Committee treats these recurring contributions as intentions-to-give or conditional promises to give and as such, revenue is not recognized until the contribution is both determinable and measurable, which generally occurs when the credit card is processed and receipt received by the Committee. During the years ended December 31, 2021 and 2020, the Committee recognized approximately \$584,300 and \$418,100, respectively, from recurring contributions from members.

**Note K – Retirement Plan**

The Committee maintains a 401(k) defined contribution retirement plan that covers employees who meet certain minimum age and length of service requirements. As a qualified retirement plan, employees may contribute a portion of their salaries on a tax-deferred basis up to statutory limits. The Committee has elected to make matching contributions to the plan based upon 50% of employee contributions up to 6% of the participant's qualified salary. The Committee incurred matching contributions and plan administrative expenses totaling approximately \$15,200 and \$14,500, respectively, during the years ended December 31, 2021 and 2020.

**Note L – Commitments & Contingencies**

Litigation and Disputes: The Committee is currently involved in several lawsuits stemming primarily from presidential candidacy, state ballot and debate access. These suits involve various legal actions, claims and disputes with affiliates that arise from the normal course of business and that, in the opinion of management, will not have significant impact upon the Committee.

Membership Commitment: The Committee provides nominal or token promotional items to contributors and members, such as a periodic newsletter designed to keep members informed of current developments, encourage participation in the political processes, and to promote the interests of the Committee and its candidates. Although there is no contractual or legal requirement for the Committee to provide such services, as a part of its purpose and out of courtesy to its contributors, the Committee is committed to providing timely information and promotional items to its members. The Committee recognizes expenses on these programs and items as incurred and, as such, no liability is accrued for any implied member commitment.

LIBERTARIAN NATIONAL COMMITTEE, INC.  
NOTES TO FINANCIAL STATEMENTS  
YEAR ENDED DECEMBER 31, 2021

**Note L – Commitments & Contingencies – Continued**

Federal Regulation: The Committee is subject to federal and state election laws and oversight by the Federal Election Commission (FEC). The Committee is subject to the Federal Election Campaign Act of 1971, the Bipartisan Campaign Reform Act of 2002 (BCRA), and various FEC and IRS regulations. As such, the Committee is required to file monthly and annual reports with the FEC regarding contributions and expenditures of its funds. Additionally, the Committee is precluded from receiving contributions from corporations, labor unions, and certain other third parties, and contributions received from individuals are limited to annual amounts as determined by the FEC, which was \$36,500 and \$35,500, respectively, for years ended December 31, 2021 and 2020. Furthermore, the Committee's books and records are subject to examination by regulatory bodies and such examinations can result in fines, penalties, or sanctions. Although the results of such examinations have not had a material impact upon the Committee to date, no assurance can be given regarding the uncertainty of any future compliance examinations.

Employment Contracts: In March 2021, the Committee entered into an employment agreement with a new Executive Director through March 2023. The employment contract provides for a base monthly salary, benefits, and performance incentives based upon financial and other performance indicators. The employment agreement provides for termination for cause and allows either party to terminate the agreement with a one month written notice without any liquidating damages.

Hotel Contracts: The Committee has contracts with hotels and other venues for conventions and other events. These contracts contain cancellation clauses that may require the Committee to pay certain liquidating damages in the event of cancellation. The amount of damages may vary depending upon the date of cancellation, numbers of rooms reserved, percentage of rooms resold by the hotel, cancellation and other insurance, etc. Also, in the event of cancellation, the Committee may also risk forfeiture of any deposits made with these hotels.

**Note M – Income Taxes**

Income Tax Status: The Committee is recognized as a tax-exempt political organization under Section 527 of the Internal Revenue Code (IRC). Under IRC Section 527, the Committee's exempt functions include all activities that relate to and support the process of influencing or attempting to influence the selection, nomination, election, or appointment of any individual to a public office. Certain activities unrelated to the exempt purpose, such as net investment income, are subject to taxation as non-exempt income. During the years ended December 31, 2021 and 2020, the Committee did not incur any significant income tax expense on its net investment income, which was under the specific deduction amount of \$100 available on Forms 1120-POL.

LIBERTARIAN NATIONAL COMMITTEE, INC.  
NOTES TO FINANCIAL STATEMENTS  
YEAR ENDED DECEMBER 31, 2021

**Note M – Income Taxes – Continued**

Tax Contingencies: Although the Committee has not received any notice of intent to examine its tax returns, the Committee's tax returns remain subject to examination or review by tax authorities pursuant to various statutes of limitations. Accounting principles generally accepted in the United States of America require management to evaluate tax positions taken by the Committee and to recognize a tax liability (or asset) if the Committee has taken uncertain tax positions that would more likely than not be sustained upon examination. Management is unaware of any significant uncertain tax positions arising during the years ended December 31, 2021 and 2020 that are more likely than not to be sustained should the Committee's tax returns be subject to examination. Accordingly, the Committee also did not incur or accrue any significant penalties or interest associated with uncertain tax positions during the years ended December 31, 2021 and 2020.

**Note N – Subsequent Events Evaluation**

Management has evaluated subsequent events for the period January 1, 2022 through May 22, 2022, the date on which these financial statements were available to be issued and during this period, the Committee continues to operate under the novel coronavirus public health emergency as declared by the World Health Organization (WHO) and others. As such, there continues to be mandates from international, federal, state and local authorities requiring social distancing, travel and other public health requirements and restrictions. These requirements and restrictions continue to impact the manner in which business is conducted and could negatively impact the Committee's operations. While the closures and limitations on movement, domestically and internationally, are expected to be temporary, the duration of these disruptions, and related financial impact, cannot be estimated at this time. Management continues to evaluate the impact of the COVID-19 pandemic on its operations and while it is possible that the novel coronavirus could have a negative effect on the Committee, management is currently unable to determine the specific impact as of the date of these financial statements. The financial statements do not include any adjustments that might result from the outcome of this uncertainty.

APPENDIX Y – JULY 2022 MEMBERSHIP REPORT

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**APPENDIX Y  
JULY 2022 MEMBERSHIP REPORT**

*Libertarian National Committee - Membership Report*

"Donor" Totals - Jul-22

4 Year & 12 Month Comparison

	Dec-18	Dec-19	Dec-20	Dec-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21 *	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22
Active w-MEM	14494	15711	20050	17498	18371	17803	17553	18129	17760	17498	17103	16967	16925	16647	16529	17181	17149
Active w/out MEM	514	421	725	309	530	493	481	410	309	309	300	303	307	305	305	314	328
Total Active Donors	15008	16132	20775	17807	18901	18296	18034	18539	18069	17807	17403	17270	17232	16952	16834	17495	17477
Percent Change					-3.68%	-3.20%	-1.43%	2.80%	-2.54%	-1.45%	-2.27%	-0.76%	-0.22%	-1.62%	-0.70%	3.93%	-0.10%
Lapsed/Drop MEM	1184	844	1477	1164	1571	1488	1382	1254	1173	1164	1417	815	798	1026	1078	984	735
Lapse w/out MEM	27	26	21	15	42	48	42	75	14	15	12	3	3	10	8	4	5
Lapsed/Drop Total	1211	870	1498	1179	1613	1536	1424	1329	1187	1179	1429	818	801	1036	1086	988	740
Percent Change					-29.56%	-4.77%	-7.29%	-6.67%	-10.68%	-0.67%	21.20%	-42.76%	-2.08%	29.34%	4.83%	-9.02%	-25.10%
New Donors w-MEM	159	612	275	91	195	232	297	690	180	91	150	98	129	92	148	575	143
New w/out MEM	14	11	20	15	5	11	30	3	10	15	3	4	7	6	6	9	19
New Total	173	623	295	106	200	243	327	693	190	106	153	102	136	98	154	584	162
Percent Change					-28.32%	21.50%	34.57%	111.93%	-72.58%	-44.21%	44.34%	-33.33%	33.33%	-27.94%	57.14%	279.22%	-72.26%
Renewed w-MEM	564	672	771	811	685	688	835	1140	624	811	872	581	627	656	812	1061	560
Renewed w/out MEM	2	16	8	0	5	0	0	1	-97	0	0	2	0	2	2	4	0
Total Renewals	566	688	779	811	690	688	835	1141	527	811	872	583	627	658	814	1065	560
Percent Change					-17.17%	-0.29%	21.37%	36.65%	-53.81%	53.89%	7.52%	-33.14%	7.55%	4.94%	23.71%	30.84%	-47.42%
Total "MEM"	137321	141386	149486	154937	152772	153113	153541	154499	154797	154937	155152	155267	155407	155551	155754	156551	156747
Percent Change					0.21%	0.22%	0.28%	0.62%	0.19%	0.09%	0.14%	0.07%	0.09%	0.09%	0.13%	0.51%	0.13%
Total "LIFETIME"	2652	2725	2874	2982	2920	2920	2934	2949	2954	2982	2989	2996	2999	3004	3075	3121	3131
Total "BSM"	14639	15627	19803	17014	17578	17095	16835	17284	17032	17014	16694	16629	16550	16334	16254	16818	16851
Active Mo Pledgers	1319	1390	2059	3210	3020	3020	3061	3080	3202	3210	3204	3204	3150	3108	3065	3159	3139
Percent Change					3.42%	0.00%	1.36%	0.62%	0.00%	0.25%	-0.19%	0.00%	-1.69%	-1.33%	-1.38%	3.07%	-0.63%

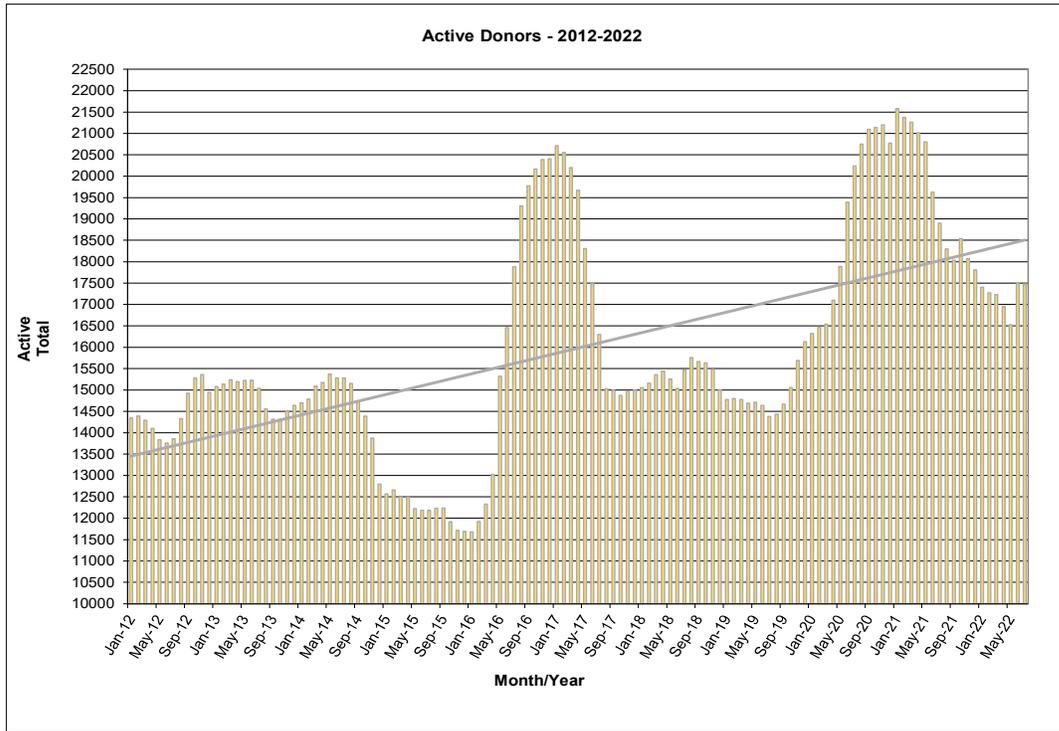
\* Change in Subscribers (Active w-out Mem) due to 100+ conversions of active signing the NAP

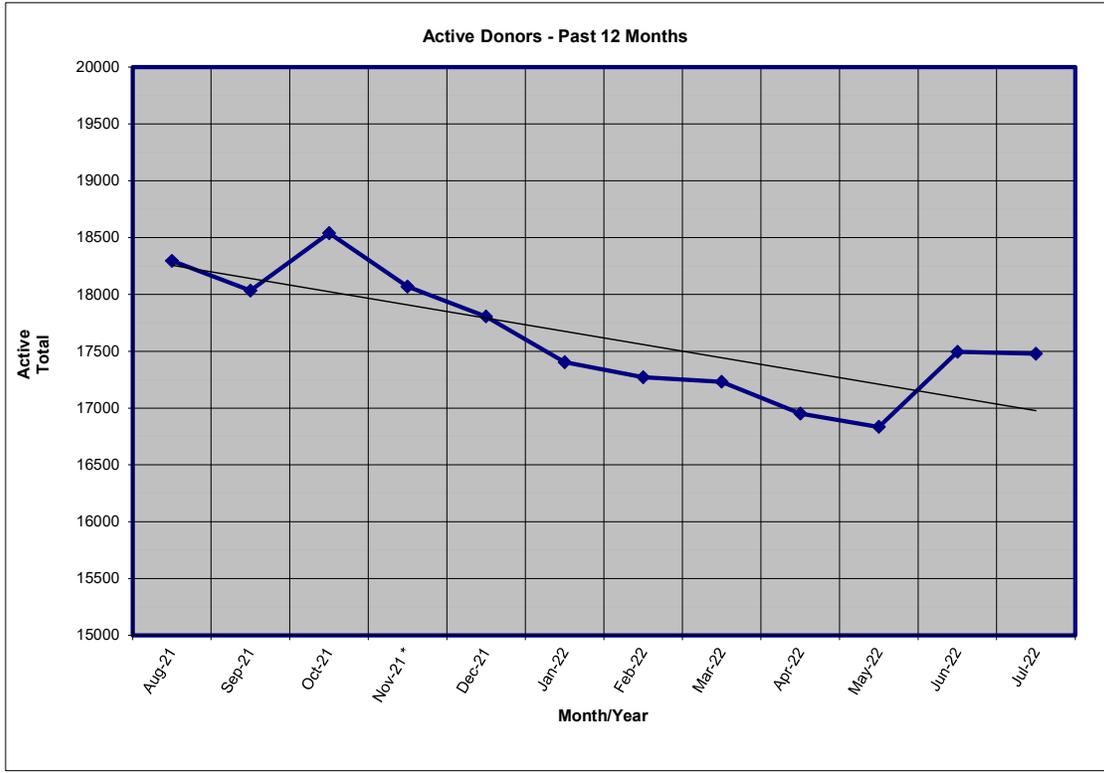
Last Year vs. This Year	Jul-21	Jul-22	Change	12 Mo Ave	Active Donors w-MEM =	17149
Active w-MEM	18371	17149	-6.65%	17270	Lapsed & Zero Dues MEM =	139598
Active w/out MEM	530	328	-38.11%	347	Total "MEM" w-Signed Certificate =	156747
Total Active Donor:	18901	17477	-7.53%	17617	Member Signed Certificate =	"MEM"
Lapsed/Dropped	1613	740	-54.12%	1129	Total "BSM" =	16851
New Donors	200	162	-19.00%	246	Bylaws Defined Sustaining Member =	"BSM"
Renewals	690	560	-18.84%	765		

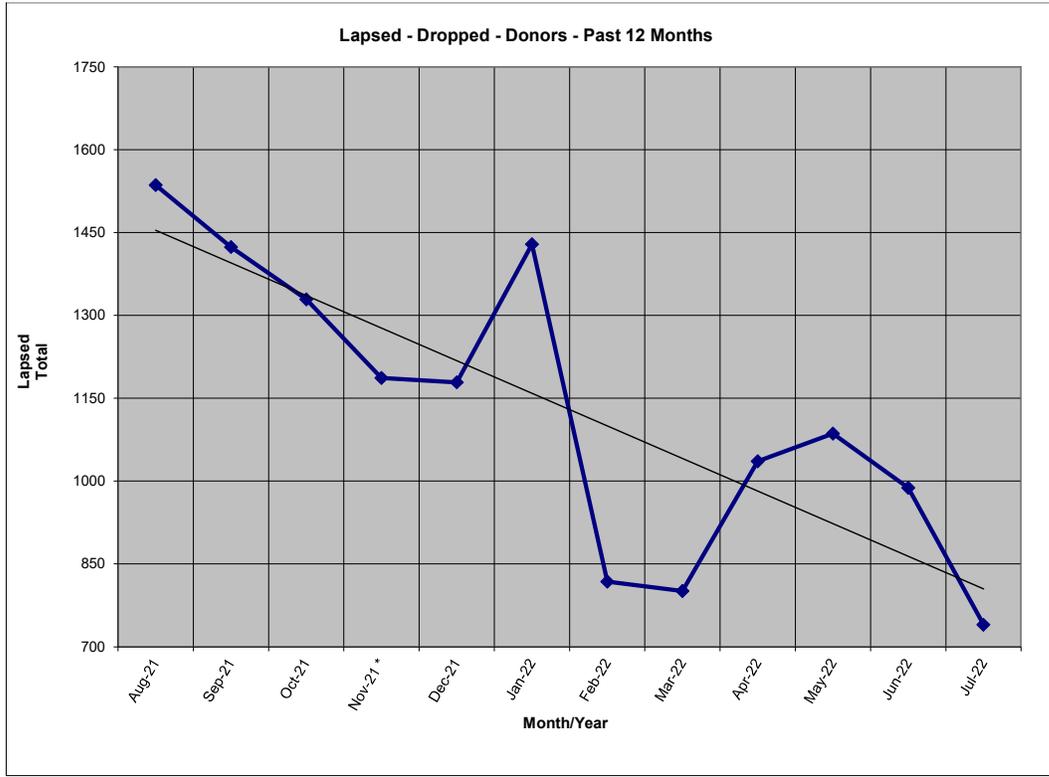
**APPENDIX Y  
JULY 2022 MEMBERSHIP REPORT**

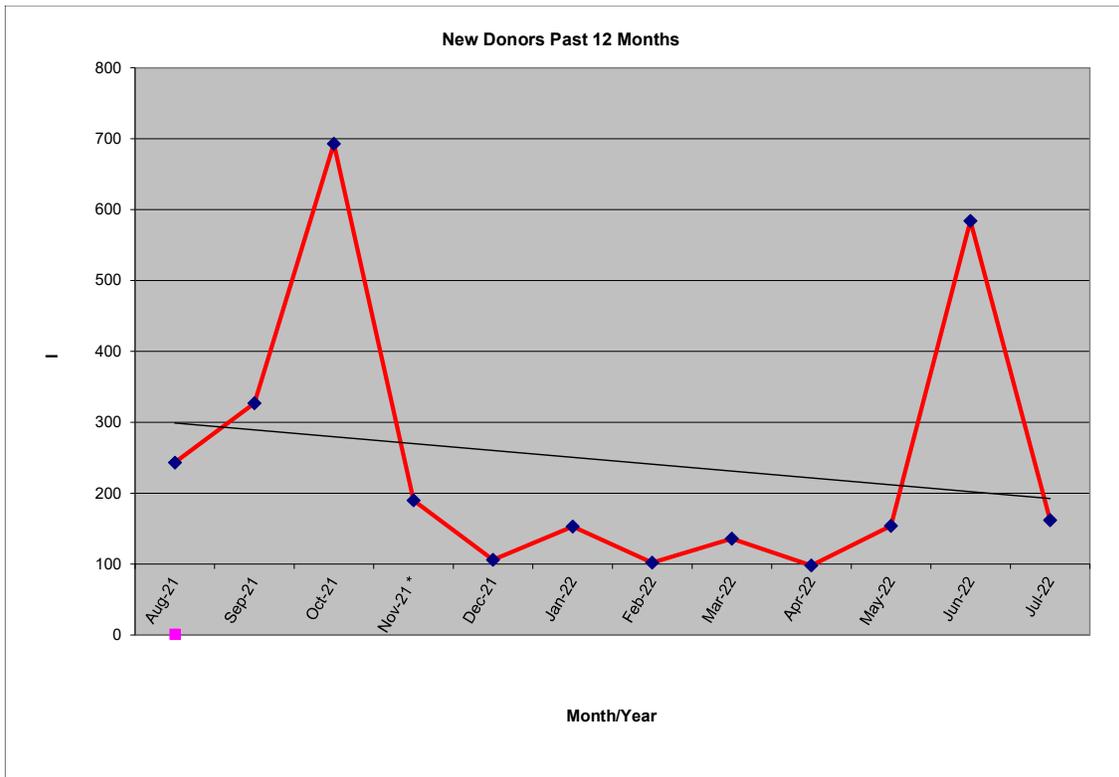
Jul-22 MEMBERSHIP BY STATE --- ACTIVE AND NON ACTIVE												SUSTAINING MEMBERSHIP STATE RANKINGS - "BSM"									
STATE	TOTAL "MEM"	ACTIVE "MEM"	ACTIVE "SUB"	TOTAL "ACTIVE"	TOTAL "BSM"	STATE	TOTAL "MEM"	ACTIVE "MEM"	ACTIVE "SUB"	TOTAL "ACTIVE"	TOTAL "BSM"	State	Total BSM	Rank	State	Total BSM	Rank				
AK	716	65	0	65	64	MT	693	91	2	93	85	CA	1716	1	KY	202	27				
AL	2160	220	4	224	218	NC	4109	436	5	441	428	TX	1253	2	OR	193	28				
AR	1114	117	3	120	114	ND	297	32	0	32	32	FL	924	3	LA	180	29				
AZ	3876	449	10	459	444	NE	779	110	1	111	110	PA	806	4	CT	178	30				
CA	19449	1726	40	1766	1716	NH	1700	252	5	257	246	NY	742	5	KS	169	31				
CO	4461	604	10	614	595	NJ	3314	349	7	356	346	OH	669	6	UT	164	32				
CT	1638	179	4	183	178	NM	1325	161	3	164	158	VA	610	7	NM	158	33				
DC	378	32	2	34	30	NV	2184	242	5	247	245	CO	595	8	OK	158	34				
DE	508	87	1	88	88	NY	5708	761	19	780	742	IN	550	9	IA	152	35				
FL	9595	944	26	970	924	OH	5898	681	7	688	669	WA	536	10	ID	137	36				
GA	6470	514	5	519	499	OK	1358	158	0	158	158	MI	534	11	AR	114	37				
HI	568	54	4	58	55	OR	2462	207	9	216	193	IL	527	12	WV	114	38				
IA	1251	153	2	155	152	PA	6837	823	12	835	806	GA	499	13	NE	110	39				
ID	1048	138	1	139	137	RI	371	34	0	34	33	AZ	444	14	MS	95	40				
IL	4842	536	11	547	527	SC	2457	286	1	287	274	NC	428	15	ME	91	41				
IN	4026	556	9	565	550	SD	360	45	1	46	44	TN	376	16	DE	88	42				
KS	1396	174	1	175	169	TN	3399	390	0	390	376	NJ	346	17	MT	85	43				
KY	1492	207	8	215	202	TX	11526	1281	30	1311	1253	WI	318	18	WY	67	44				
LA	1384	182	4	186	180	UT	1509	168	5	173	164	MD	308	19	AK	64	45				
MA	3050	299	10	309	302	VA	5457	622	8	630	610	MO	308	20	HI	55	46				
MD	2641	307	9	316	308	VT	452	41	2	43	41	MA	302	21	SD	44	47				
ME	954	92	0	92	91	WA	5165	534	7	541	536	SC	274	22	VT	41	48				
MI	5868	544	5	549	534	WI	2515	326	8	334	318	MN	261	23	RI	33	49				
MN	2389	270	6	276	261	WV	758	116	1	117	114	NH	246	24	ND	32	50				
MO	2802	321	3	324	308	WY	415	65	0	65	67	NV	245	25	DC	30	51				
MS	859	99	2	101	95	XX	764	69	10	79	62	AL	218	26	XX	62	52				
												TOTAL "MEM"	156747	ACTIVE "MEM"	17149	ACTIVE "SUB"	328	TOTAL "ACTIVE"	17477	TOTAL "BSM"	16851

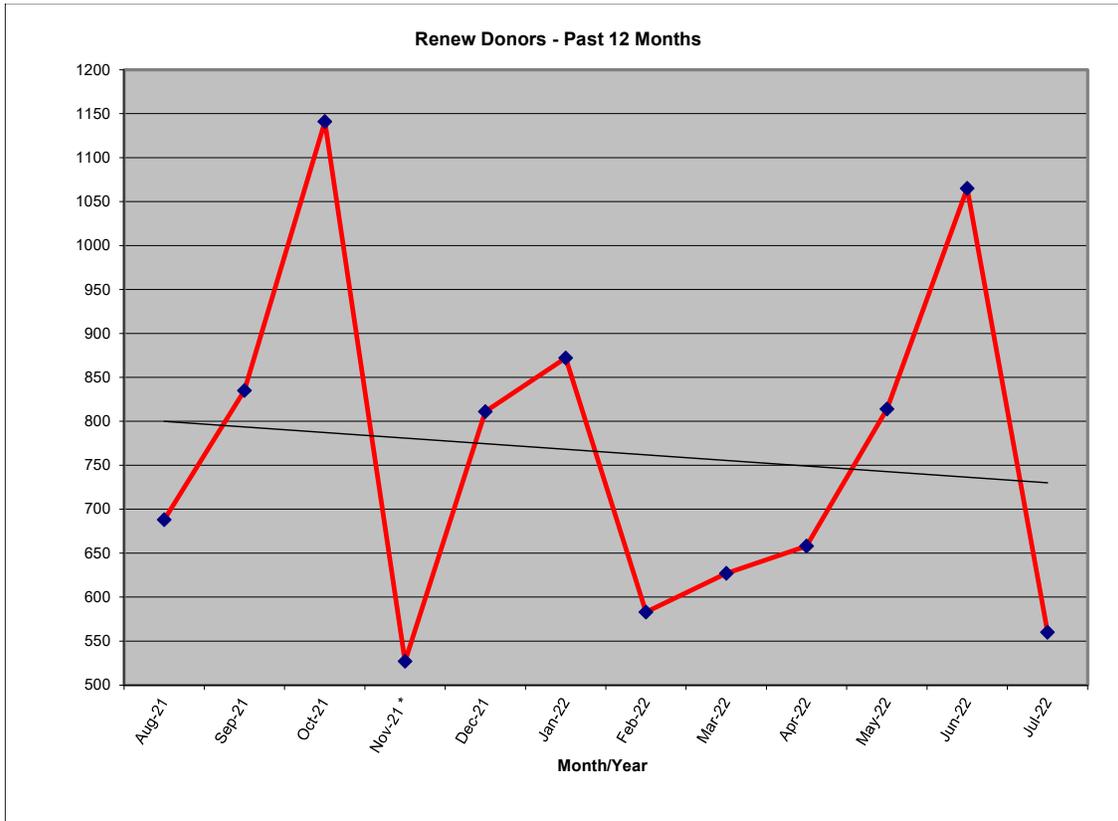
*DEFINITIONS: MEM = Member Signed Certificate*  
*Total MEM = Total # Constituents Per State w-Member Signed Certificate*  
*ACTIVE MEM = Current Dues Paying or Lifetime Donor w-Signed Certificate*  
*ACTIVE SUB (ACTIVE NON MEM) = Current Dues Paying or Lifetime Donors Who Have NOT Signed the Certificate (Formerly Called "Subscriber")*  
*TOTAL ACTIVE = Current Dues Paying or Lifetime Donor*  
*BSM = By Law Definition of "Sustaining Member" and number used for delegate count*  
*(Art 5-3: "Sustaining member" is any Party member who has given at least \$25 to the Party in the prior twelve months, or who is a life member.)*











**APPENDIX Y**  
**JULY 2022 MEMBERSHIP REPORT**

**% OF ACTIVE MEMBERS VS. REGISTERED LIBERTARIAN VOTERS BY STATE**

STATE	TI Reg Voters	Reg Lib	% Reg L to TI Reg	Total Active By State	Active to Registered	STATE	TI Reg Voters	Reg Lib	% Reg L to TI Reg	Total Active By State	Active to Registered
AK	594,823	6,899	1.16%	65	0.94%	MT	696,292	0	n/a	91	n/a
AL	3,500,894	0	n/a	220	n/a	NC	7,206,707	48,113	0.67%	436	0.91%
AR	1,746,604	680	0.04%	117	17.21%	ND	581,379	0	n/a	32	n/a
AZ	4,349,842	36,839	0.85%	449	1.22%	NE	1,240,385	18,155	1.46%	110	0.61%
CA	22,004,006	223,759	1.02%	1,726	0.77%	NH	870,048	0	n/a	252	n/a
CO	3,887,073	43,181	1.11%	604	1.40%	NJ	6,575,904	21,450	0.33%	349	1.63%
CT	2,262,450	3,501	0.15%	179	5.11%	NM	1,343,747	13,240	0.99%	161	1.22%
DC	518,934	2,199	0.42%	32	1.46%	NV	1,766,822	17,269	0.98%	242	1.40%
DE	751,916	2,161	0.29%	87	4.03%	NY	11,993,146	19,421	0.16%	761	3.92%
FL	14,297,749	40,479	0.28%	944	2.33%	OH	7,774,767	0	n/a	681	n/a
GA	7,729,838	0	n/a	514	n/a	OK	2,218,374	17,981	0.81%	158	0.88%
HI	832,000	0	n/a	54	n/a	OR	2,946,201	21,812	0.74%	207	0.95%
IA	2,095,580	12,329	0.59%	153	1.24%	PA	8,727,900	39,760	0.46%	823	2.07%
ID	1,000,531	11,199	1.12%	138	1.23%	RI	711,685	0	n/a	34	n/a
IL	8,364,999	0	n/a	536	n/a	SC	3,513,225	0	n/a	286	n/a
IN	4,753,703	0	n/a	556	n/a	SD	576,707	2,576	0.45%	45	1.75%
KS	1,929,972	22,207	1.15%	174	0.78%	TN	3,931,248	0	n/a	390	n/a
KY	3,557,718	14,560	0.41%	207	1.42%	TX	16,211,198	0	n/a	1,281	n/a
LA	3,007,255	16,100	0.54%	182	1.13%	UT	1,665,027	19,022	1.14%	168	0.88%
MA	4,812,909	19,097	0.40%	299	1.57%	VA	5,975,696	0	n/a	622	n/a
MD	4,142,000	17,308	0.42%	307	1.77%	VT	495,267	0	n/a	41	n/a
ME	1,135,229	56	0.00%	92	164.29%	WA	4,861,482	0	n/a	534	n/a
MI	8,127,040	0	n/a	544	n/a	WI	3,684,726	0	n/a	326	n/a
MN	3,588,563	0	n/a	270	n/a	WV	1,140,503	9,714	0.85%	116	1.19%
MO	4,213,092	0	n/a	321	n/a	WY	282,207	2,633	0.93%	65	2.47%
MS	1,985,928	0	n/a	99	n/a	XX Est.	4,238,107	0	n/a	69	n/a
						Totals	216,419,398	723,700	0.66%	17,149	2.37%

Reg totals provided by ballot-access.org & worldpopulationreview.com - last update 07/27/22

**APPENDIX Y  
JULY 2022 MEMBERSHIP REPORT**

**% OF ACTIVE MEMBERS VS. 2020 CENSUS POPULATION BY STATE**

STATE	2020 Census	TI Active By State	Active to Population
AK	733,391	65	0.0089%
AL	5,024,279	220	0.0044%
AR	3,011,524	117	0.0039%
AZ	7,151,502	449	0.0063%
CA	39,538,223	1,726	0.0044%
CO	5,773,714	604	0.0105%
CT	3,605,944	179	0.0050%
DC	689,545	32	0.0046%
DE	989,948	87	0.0088%
FL	21,538,187	944	0.0044%
GA	10,711,908	514	0.0048%
HI	1,455,271	54	0.0037%
IA	3,190,369	153	0.0048%
ID	1,839,106	138	0.0075%
IL	12,812,508	536	0.0042%
IN	6,785,528	556	0.0082%
KS	2,937,880	174	0.0059%
KY	4,505,836	207	0.0046%
LA	4,657,757	182	0.0039%
MA	7,029,917	299	0.0043%
MD	6,177,224	307	0.0050%
ME	1,362,359	92	0.0068%
MI	10,077,331	544	0.0054%
MN	5,706,494	270	0.0047%
MO	6,154,913	321	0.0052%
MS	2,961,279	99	0.0033%
Totals	331,449,281	17,080	0.0052%

**ACTIVE TO POPULATION BY RANK**

STATE	2020 Census	TI Active By State	Active to Population
MT	1,084,225	91	0.0084%
NC	10,439,388	436	0.0042%
ND	779,094	32	0.0041%
NE	1,961,504	110	0.0056%
NH	1,377,529	252	0.0183%
NJ	9,288,994	349	0.0038%
NM	2,117,522	161	0.0076%
NV	3,104,614	242	0.0078%
NY	20,201,249	761	0.0038%
OH	11,799,448	681	0.0058%
OK	3,959,353	158	0.0040%
OR	4,237,256	207	0.0049%
PA	13,002,700	823	0.0063%
RI	1,097,379	34	0.0031%
SC	5,118,425	286	0.0056%
SD	886,667	45	0.0051%
TN	6,910,840	390	0.0056%
TX	29,145,505	1,281	0.0044%
UT	3,271,616	168	0.0051%
VA	8,631,393	622	0.0072%
VT	643,077	41	0.0064%
WA	7,705,281	534	0.0069%
WI	5,893,718	326	0.0055%
WV	1,793,716	116	0.0065%
WY	576,851	65	0.0113%
Totals	331,449,281	17,080	0.0052%

STATE	Rank	TI Active By State	Active to Population
NH	1	252	0.0183%
WY	2	65	0.0113%
CO	3	604	0.0105%
AK	4	65	0.0089%
DE	5	87	0.0088%
MT	6	91	0.0084%
IN	7	556	0.0082%
NV	8	242	0.0078%
NM	9	161	0.0076%
ID	10	138	0.0075%
VA	11	622	0.0072%
WA	12	534	0.0069%
ME	13	92	0.0068%
WV	14	116	0.0065%
VT	15	41	0.0064%
PA	16	823	0.0063%
AZ	17	449	0.0063%
KS	18	174	0.0059%
OH	19	681	0.0058%
TN	20	390	0.0056%
NE	21	110	0.0056%
SC	22	286	0.0056%
WI	23	326	0.0055%
MI	24	544	0.0054%
MO	25	321	0.0052%
UT	26	168	0.0051%

STATE	Rank	TI Active By State	Active to Population
SD	27	45	0.0051%
MD	28	307	0.0050%
CT	29	179	0.0050%
OR	30	207	0.0049%
GA	31	514	0.0048%
IA	32	153	0.0048%
MN	33	270	0.0047%
DC	34	32	0.0046%
KY	35	207	0.0046%
TX	36	1,281	0.0044%
FL	37	944	0.0044%
AL	38	220	0.0044%
CA	39	1,726	0.0044%
MA	40	299	0.0043%
IL	41	536	0.0042%
NC	42	436	0.0042%
ND	43	32	0.0041%
OK	44	158	0.0040%
LA	45	182	0.0039%
AR	46	117	0.0039%
NY	47	761	0.0038%
NJ	48	349	0.0038%
HI	49	54	0.0037%
MS	50	99	0.0033%
RI	51	34	0.0031%
Totals		17,080	0.0052%

\* 2020 US Census Figures - does not include PR or other territories or out of US ("XX" states)

APPENDIX Z – PUBLIC GOALS AND SWOT ANALYSIS

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**PROJECT CICERO  
(The Revitalization of Project Archimedes)**

“One day when I was looking all over the land, because there are a great number of tombs next to the door of Agrigento, I noticed a small column that did not protrude much from the undergrowth, on which there were represented the figure of a sphere and a cylinder. And I immediately told the Siracusians, some of whose elders went with me, that in my opinion that was what I was looking for. Many men were sent with sickles that cleaned and made the place accessible. When they opened an entrance, we approached the front face of the base. There was an epigram with the verses erased at the end, almost halved. Thus the noblest city of Greece, once even the most learned, would have ignored the tomb of its most brilliant citizen, if it had not been shown to them by a man from Arpino.”

- *Cicero, Tusculanae Disputationes V, XXIII–64-66*

In the late 90's and early 2000's, Project Archimedes grew the party's membership substantially. During that same period, the party made tremendous headway in media appearances and ran many candidates. I believe we should pursue those same goals, while modernizing the process.

**GOALS FOR 2022 - 2024**

- Regain the Project Archimedes membership levels
- Expand our donorbase
- Expand our affiliate support
- Expand our candidate support
- Perform market research so that we can do targeted outreach and better understand our target demographic.
- Further develop our “voice” so that formal communications, development and social media can be more in alignment with each other.

<b>SWOT ANALYSIS</b>	<b>3</b>
<b>STRENGTHS</b>	<b>3</b>
<b>OPPORTUNITIES</b>	<b>4</b>
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**THESE ACTION ITEMS SHOWED UP IN RESPONSE TO MULTIPLE SWOT ITEMS**

Strategic Partnerships with people who have their own name brand recognition. (For ex., Swan Bitcoin, Stephan Livera, Maj Toure, Tom Woods)
Create clearer job descriptions, update org chart and work flow processes. Do this with new hires and volunteer teams.
Implement team building exercises and board room training.
Put together risk mitigation plan

**ACTION ITEMS ORGANIZED INTO THE COVEY QUADRANT**

IMPORTANT URGENT	IMPORTANT NOT URGENT
Put together risk mitigation plan Urgency level: high Timeline goal: within 3 months	Implement team building exercises and board room training. Timeline goal: within 6 months
Create clearer job descriptions, update org chart and work flow processes. Do this with new hires and volunteer teams. Urgency level: high Timeline goal: within 2 months	Strategic Partnerships with people who have their own name brand recognition Timeline goal: within 3 - 6 months
Grow the party in new demographics that have started to embrace liberty. Urgency level: high Timeline goal: already begun	Run issue campaigns to expand our influence and build political capital Timeline goal: within 1 year
Utilize our volunteers better Urgency level: medium Timeline goal: within 3 months	Encourage members to run for local office. Timeline goal: within 1 year
Get our message Urgency level: high Timeline goal: already begun	
Emphasize new leadership and new direction Urgency level: medium Timeline goal: already begun	
Build out resources for candidates. Urgency level: medium Timeline goal: within 3 months	
Adopt strategy Urgency level: high Timeline goal: within 1 month	
Put together a skilled PR team Urgency level: medium Timeline goal: within 3 months	
URGENT NOT IMPORTANT	NOT IMPORTANT NOT URGENT

**HISTORICAL FINANCIAL AND ELECTORAL MARKERS**

2012 FINANCES	2012 ELECTIONS
Total Annual Budget: \$1,625,900 Membership: \$458,287 Amount raised at convention:\$185,226 Total support & revenue: \$1,484,850	30 elected libertarians (ballotpedia)
2014 FINANCES	2014 ELECTIONS
Total annual budget: \$1,417,800 Membership \$492,323 Amount raised at convention \$114,820 Total support & revenue \$1,590,711	17 elected libertarians (lp news, staff report)
2016 FINANCES	2016 ELECTIONS
Total annual budget: \$1,907,869 Amount raised from membership: \$805,821 Amount raised at convention 218,607 Total support & revenue in 2016: \$2,626,277	32 elected libertarians (ballotpedia)
2018 FINANCES	2018 ELECTIONS
Total annual budget: \$1,900,200 Amount raised from membership: \$583,082 Amount raised at convention: \$280,892 Total support & revenue: \$1,773,437	34 elected libertarians (lp.org)
2020 FINANCES	2020 ELECTIONS
Total annual budget: \$2,385,400 Amount raised from membership: \$879,035 Amount raised at convention , Total support & revenue: \$2,329,148	32 libertarians elected (lp.org)

Given the previous years' trends, how much can we allocate towards candidate support between now and Nov 8, 2022?

FINANCIAL GOALS TIED TO ACTION ITEMS

FINANCIAL GOAL	ACTION ITEM
6/30/2022: 16,818 BSM 12/31/2022 Goal: 17,323 12/31/2023 Goal: 18,016 12/31/2024 Goal: 19,097 12/31/2024 Proposed Goal: 28,000 Previous Record (January 2021): 20,718	Increase membership by 3% by end of 2022 compared to 2021. Aim for a 7% increase by end of 2023. Aim for a 15% increase by end of 2024. <b>I think we need a more aggressive 2024 growth number. We were up 72% in 2016 and 26% in 2020. (there were years that were lower). I think our goal needs to be higher than our 2020 cycle membership peak. My recommendation is 15%.</b>
Recapture our 2001 donor numbers.	Expand donor base by ___% by end of 2022. Aim for a ___% increase by 2023. Aim for 5,000 additional donors by end of 2024.
Raise \$80K for affiliate support.	Increase candidate support programs - est. cost \$_ and increase affiliate support programs - est cost: \$80K
Raise \$100K for two part time staff members.	Hire additional operations and development personnel \$_ <b>(I am really hesitant about making staffing goals before the strategy is mapped out)</b>

**SUMMARY OF ACTIONS TO TAKE WITHIN THE NEXT 2 YEARS**

Put together risk mitigation plan (LNC, Ad Hoc Committee)
Strategic Partnerships with people who have their own name brand recognition (LNC, Marketing Committee)
Expand donor base. (LNC, staff)
Grow the party in new demographic directions (LNC, Marketing Committee)
Perform market research to identify our target voter base. (Marketing Committee and staff)
Create clearer job descriptions, update org chart and work flow processes (EPCC and staff)
Implement team building exercises and board room training (LNC)
Build better affiliate support tools (Affiliate Support Committee)
Expand candidate support (Candidate Support Committee)
Have the comms & development dept collaborate with social media team on ways they can do outreach while supporting the party's larger strategy and vision
Develop a vision statement for 2022 - 20224

What should our operational focus be in a midterm year?

- Membership recapture and retention
- Candidate and affiliate support for the 2024 election year
- Expanding our donor base
- Market research to identify our target market

**Midterm election goal:** At least 27 candidates elected in Nov of 2022. We should not dip in midterm numbers. Let's shoot for 30.

LNC actions relevant to this goal:

- Promote candidate support:
  - door knocking
  - phone/text banking (Negotiate volume discount for candidates)
  - data cleanup (Buy & Share data - LNC gets huge volume discounts on this)
  - website assistance (Negotiate volume discount for candidates)
  - campaign donations (Publish donor newsletter highlighting top campaigns for top donors)

- LNC members can:
  - make calls on behalf of candidates,
  - Make fundraising calls
  - promote campaign volunteerism on social media,
  - and push for campaign volunteers through official LP comms

What should our outward facing goals be in a midterm year?

- Expand into more demographic segments
- Re-establish our brand
- Making it easier to be a successful candidate, which will aide in recruiting new ones

Are these goals in alignment with our purpose?

- Do they support:
  - Growing our membership
  - Expanding our donor base
  - Supporting our candidates
  - Supporting our affiliates

Yes.

#### POTENTIAL CHALLENGES AND CONCERNS

Maintain healthy boundaries between LNC and staff while allowing LNC to provide additional support to understaffed departments.
Do outreach to new demographics without compromising principle or pandering. (Stay on target)
Avoid the ire of the state and our enemies.
Develop better relationships with state affiliates and members that feel alienated

#### RISK MANAGEMENT CONSIDERATIONS

Are we doing anything illegal?
How are our accounting practices?
How is FEC compliance?
How is our reserve fund?
Are we prepared to enter a recession?

**APPENDIX  
LNC  
Minutes  
and  
Reports  
from 1998.  
1999, and  
2000**

How is HR?
Is staff working to help accomplish the vision of the LNC?

**CANDIDATE SUPPORT COMMITTEE GOALS FOR 22 - 24**

Develop more online course content
Create simple template websites for candidates
Create simple graphic design templates for candidates
Create instructions on how to create a walk list, geo coding, door knocking
Create guidelines on phone banking, call banking and CRM software
Create guidelines on how to clean up and utilize voter registration data
Help to foster an internal party culture that values and promotes campaign volunteers. Observe YAL and similar orgs to see how they inspire their members to take part in the political process
Implement a metric to quantify how elected libertarians have made a difference for their constituents: For ex., how many tax dollars did we save?

# Minutes.

## Libertarian National Committee.

### Regular Meeting, Wednesday, July 1, 1998.

The Libertarian National Committee met on Wednesday, July 1, 1998, in Washington, D.C., before the national convention at the Renaissance Hotel, 999 9th Street N.W. The chair, Steve Dasbach, called the meeting to order at 1:00 p.m. Eastern Daylight Saving Time.

Present for all or part of the meeting were the following:

- chair, Stephen L. Dasbach;
- vice chair, Karen A. Allard;
- secretary, Gary E. Johnson;
- treasurer, Hugh A. Butler;
- at-large, Sharon A. Ayres;
- at-large, John Buttrick;
- at-large, Steven I. Givot;
- at-large, Barbara Goushaw;
- at-large, William W. Hall;
- Region 1 representative, Joseph W. Dehn III;
- Region 2 representative, Gene Cisewski;
- Region 3 representative, Ken Bisson;
- Region 4 representative, Candi Copas;
- Region 5 representative, Tim Moir;
- Region 6 representative, Mark Tuniewicz;
- Region 7 representative, Robert H. Franke;
- Region 8 representative, Geoffrey J. Neale; and
- Region 1 alternate Scott Lieberman.

## Minutes.

The minutes of the LNC meeting for March 7 and 8, 1998, were considered.

Gene Cisewski said he did not make the motion to delete from the Policy Manual "No employee shall serve as a delegate to any National or State Party convention." He said Steve Givot made the motion.

Karen Allard said the name of Credentials Committee member Dana Johansen was misspelled as "Dena."

Gene Cisewski moved to approve the minutes as amended. The motion passed.

## Chair's Report.

Steve Dasbach presented a chair's report.

He noted that Massachusetts, Hawaii, Alaska, and New Hampshire were strong enough to conduct their petition drives for ballot access without financial assistance.

Membership exceeded 28,000. He said the average contribution from new members more than covered their average fulfillment costs.

He presented a written report on Project Archimedes. He estimated that the party would be able to send up to half a million pieces monthly, which would bring in 4,000 members a month.

## **Internet.**

Steve Dasbach said a supporter in Nevada, Dan Fylstra, had offered to raise \$25,000 -- conditional on getting matching contributions -- to pay for a company to upgrade the Web site. The Webmaster, Joe Dehn, said he had met with the CEO of the company.

Joe Dehn said the director of communications, Bill Winter, was sending articles and photographs from the newsletter to be posted on the Web site.

Joe Dehn said forms had been added to the Web site to allow state affiliates to update pages of information about their state officers and news releases.

He said some people had registered for the national convention through the credit card system on the Web site.

Gary Johnson said that, while the party was considering the design of the Web site, it should define an overall "identity" for its logo, colors, preferred typefaces, etc., to develop an consistent "look" for all of its publications, signage, advertising, etc.

Joe Dehn said the Web designer had said the site should have a uniform "high tech, future oriented" look and the current site looked "conservative" and "right wing."

He said the project would cost \$50,000. The national director, Ron Crickenberger, said additional work would be donated.

Joe Dehn recalled that the question was raised at a previous LNC meeting as to whether new members could join on the Web when the Bylaws required members to certify "in writing" they opposed the initiation of force for political or social goals. He reported that the Bylaws Committee had decided the Bylaws did not need to be changed to allow new members to join by checking a box, for example, on the Web site as a certification.

Steve Dasbach said the Web site would be modified to allow new members to join online.

## **Treasurer's Report.**

Hugh Butler presented a written treasurer's report.

He said the processes of installing a new computer network, management information system, and accounting system were slower than expected, partly due to the departure of the bookkeeper, Tiffany Rodney. He said the transition from the current accounting software to new software should have a cut off date later than previously planned.

## **Audit Committee.**

The chair of the 1997 Audit Committee, Geoff Neale, said the independent auditor had completed its combined 1996 and 1997 audit on time. The party had no federal income tax liability.

Tim Moir suggested Ron Crickenberger put in writing his responses to the recommendations in the 1997 audit. Ron Crickenberger said he would.

Hugh Butler noted that the audit prepared for 1996 was a draft and the 1997 audit covered both 1996 and 1997.

Steve Givot and Mark Tuniewicz said it would be worth the expense to print copies of the 1997 audit for all the national convention delegates.

A written report by the internal auditor, William Redpath, was distributed.

## **Information System Audit.**

Geoff Neale described his inventory of the equipment at the national headquarters.

He said Barbara Goushaw had arranged for the party to buy a security cabinet for the computer server for \$600, well below a comparable cost of \$1,500 to \$2,000. Geoff Neale emphasized that he was disclosing this in case there was any concern about a conflict of interest.

He expressed concern that he did not find any lease document, shipping order, or invoice for computers purchased several years ago by John Famularo.

Geoff Neale recommended that an information system audit be conducted every year or two years.

## **Legal Counsel.**

Karen Allard presided.

The legal counsel, Bill Hall, said the party was not a defendant in any lawsuit.

The directors and officers insurance was in place. The policy was for \$1 million with a \$20,000 deductible and an employment practices rider.

He said the trademark registration was proceeding.

He said much of his work had been to review the convention contracts.

## **Director's Report.**

Ron Crickenberger presented a written report. He said over 700 candidates were running so far this year.

Steve Dasbach presided again.

Ron Crickenberger described fund raising efforts for large donors and for lapsed members.

Gary Johnson praised the work of office manager Nick Dunbar and computer programmer Dan Gallagher in preparing the delegate list for the national convention.

Candi Copas said states in her region were complaining about not receiving updates of the mailing list on a timely basis. Ron Crickenberger said Nick Dunbar was changing the system to make it more standardized. Steve Givot said Illinois was not getting the mailing information it needed.

Joe Dehn complained that, although he was the person who received the information for California, he had not received a notice that the process for sending data to the states had changed. He said this showed "insensitivity." He also expressed alarm that data was sent over the Internet without encryption.

Ron Crickenberger apologized that the headquarters had "jumped the gun" on this change. He promised that next time the headquarters would consult with the states first before making such a change.

Hugh Butler said Ron Crickenberger's written report should have said an average of \$12,064, not \$1,264, was raised per day in June.

## **Convention Report.**

Steve Dasbach and Ron Crickenberger described last minute changes in the 1998 national convention.

Steve Dasbach said the LNC could decide at its meeting July 5 after the 1998 convention on whether to hold the 2000 national convention in Los Angeles at the Bonaventure Hotel.

Ron Crickenberger praised the work of the convention contractor, the Balcom Group. Steve Dasbach said having the party handle the convention and contracting specific functions had worked better than using party activists as an independent contractor.

Hugh Butler said having the convention in the same city as the headquarters had been advantageous.

## **Communications Department.**

A written report by the director of communications, Bill Winter, was distributed.

## **Political Director.**

Ron Crickenberger said a "Campaigns Watch" feature would appear in LP News. He said the party may help

more nonpartisan candidates financially. He expressed the opinion that having the convention on July 4th was bad for candidates.

In answer to a question from Mark Tuniewicz, Ron Crickenberger said he would still have given \$25,000 to the Carl Strang for State Representative campaign, if he had the same information he had at the time.

Ron Crickenberger said he expected there would be about 180 Congressional candidates in 1998, not the goal of 218.

## **Regional Reports.**

Joe Dehn and Scott Lieberman presented an oral report on Region 1. Gene Cisewski presented a written report on Region 2. Ken Bisson presented an oral report on Region 3.

Bill Hall said some activists had complained that the mailings to registered Libertarians were unfair to states without voter registration by party. Ken Bisson and Steve Givot said they were glad to get new party members anywhere.

Candi Copas presented a written report on Region 4. Tim Moir presented an oral report on Region 5. Mark Tuniewicz presented a written report on Region 6. Bob Franke and Steve Givot presented an oral report on Region 7. Geoff Neale presented an oral report on Region 8.

Bob Franke suggested that the party organize in Puerto Rico.

## **Resolution.**

Sharon Ayres moved:

"The LNC thanks former National Director Perry Willis for a tough job very well done and, as a token of its appreciation, makes him a lifetime member of the Libertarian Party."

Steve Dasbach noted that the LNC made Nick Dunbar a life member after his term as national director. The motion passed.

## **Convention Committees.**

Geoff Neale moved to appoint to the Credentials Committee Bob Franke as first alternate, Hugh Butler as second alternate, Karen Allard as third alternate, Sharon Ayres as fourth alternate, and Mark Tuniewicz as fifth alternate. They were elected.

Karen Allard presided.

Tonie Nathan spoke about the campaign of Richard Burke for Governor of Oregon.

Gene Cisewski moved to adjourn. The motion passed. The meeting ended at 4:35 p.m. EDT.

*Respectfully submitted, Gary E. Johnson, secretary.*

## Document:LNC Minutes 12-13 December 1998

THIS DOCUMENT IN OTHER FORMATS

PDF

LNC Meeting

George Washington University Inn

Washington, DC

December 12-13, 1998

Present: David Bergland, Chair

Hugh Butler, Vice-Chair

Mark Tuniewicz, Treasurer

Steve Givot, Secretary

Mike Dixon, At-Large Representative

Bill Hall, At-Large Representative

Jim Lark, At-Large Representative

Mary Ruwart, At Large Representative

Bette Rose Smith (CO), Region 1 Representative

Joe Dehn (CA), Region 2 Representative

Terry Savage (NV), Region 2 Representative

Ken Bisson (IN), Region 3 Representative

Chris Spruyt (NC), Region 4 Representative

Jim Turney (VA) - Region 5 Alternate (joined the meeting during Region 1 Report)

Muni Savyon (MA), Region 6 Representative

Deryl Martin (TN) - Region 8 Alternate

Also present: Ed Hoch (AS), Region 1 Alternate

Dan Fylstra (NV), Region 2 Alternate

Barbara Goushaw (MI) - Region 3 Alternate

Absent: John Buttrick (AZ), At-Large Representative

Scott Lieberman (CA), Region 2 Alternate

Gary Ilardi (FL), Region 4 Alternate

Ken Lindell (ME) - Region 6 Alternate

Bob Franke (IL), Region 7 Representative

Jackie Bradbury (MO), Region 7 Alternate

Geoff Neale (TX) - Region 8 Representative

Vacant: Region 5 Representative

Staff: Steve Dasbach, National Director

Ron Crickenberger, Political Director

Bill Winter, Director of Communications

George Getz, Press Secretary

Dan Smith, Affiliate Services

The meeting was called to order by David Bergland at about 9:10 AM EST.

Item: Announcements

There were no announcements.

Item: Credentials

Givot reported that the composition of the LNC had changed from the July 5,1998 meeting as follows:

Region 2 has appointed Dan Fylstra as an Alternate.

Region 5 Representative Amy Rule has resigned. Jim Turney is attending the meeting as Region 5 Alternate. He said that the position of Region 5 Representative is vacant.

Item: Approval of Minutes

Dehn moved to amend the minutes of the July 1 LNC meeting to change "send half a million mailings monthly which would bring in \$4,000" to "send up to half a million pieces monthly which would bring in 4,000 members." Without objection, that change was made.

Without objection, the amended minutes of July 1,1998 LNC meeting were approved. LNC Meeting

Givot said that he had corrected the July 5,1998 LNC minutes to reflect that Ed Hoch is the Region 1 Alternate and Terry Savage is a Region 2 Representative. Dehn said that the vacant position should be Region 2 Alternate.

Without objection, the corrected minutes of July 5 1998 LNC meeting were approved.

Bergland reported that he had contacted Gary Johnson regarding the 1998 National Convention Report. He said that Johnson would be working on this project next week.

Item: Setting Agenda

After a brief discussion, Bergland suggested that regional reports be given in the following order Region 1, Region 2 (NV), Region 3, Region 2 (CA), Region 8, Region 6, Region 7, Region 4, and Region 5. These would be placed in the agenda slots labeled Regional Report #1, Regional Report #2, etc.

Butler said that he has asked the Regional Representatives to advise him in advance of any request from a region for LNC action. He said that Dehn had advised him of such a request. Bergland suggested that this be added to Dehn's regional report.

Givot asked that the currently scheduled Request from the Libertarian Party of Illinois be removed from the agenda and asked that it be replaced with another proposal from the Libertarian Party of Illinois for the same amount of time.

Dehn suggested that there be a discussion regarding the LP Program. After a brief discussion of the matters of concern, Bergland suggested that this be discussed after the Executive Session.

Tuniewicz asked that the Treasurer's Report be allotted 30 minutes. Without objection, the agenda was adopted as incorporation all suggestions above.

Item: Check of Paperwork

Dasbach itemized the materials which should each member should have.

Givot distributed the minutes of the November 24, 1998 Executive Committee meeting.

Item: Region 1 Report

Smith supplemented her written comments, saying that Wyoming spent \$5,000 to \$10,000 and ran one federal candidate, five state candidates, and one local candidate.

Smith said that states in her region expressed concern about communications between affiliate parties and the national party. Some states said they were having problems understanding the reports distributed as part of the UMP program.

Smith said that states in her region have concluded that unless a candidate is running a very serious campaign, expending energy or money on the campaign does not seem to improve vote totals. Colorado has concluded that the best strategy is to focus energy and money on one or two very serious campaigns and run paper candidates in other races.

Smith said that the highest vote total, excluding Bill Masters who was elected as an independent in Colorado, was in Wyoming.

Dehn said that LNC should consider providing a basic starting point such as a position paper or a bibliography on various topics.

Fylstra said that the Reason Foundation has an assortment of materials which might be of assistance.

Crickenberger said that we might improve candidate support by pointing our candidates in the direction of such materials.

Givot said that LNC should consider assembling packages of materials developed by other organizations to our candidates. He asked if LNC has resources to support such an effort.

Winter said that in addition to what Givot suggested, perhaps LNC should have campaign literature available for candidates to use with the Libertarian Party name on it.

Item: Executive Committee Minutes

Bisson asked if draft Executive Committee minutes could be distributed to all LNC members.

A discussion ensued on Bisson's request and the timetable for release of Executive Committee minutes. In response to the discussion Bergland and Givot said that they believed that in the future approved Executive Committee minutes should generally be distributed within a week of the meeting.

Item: Region 2 (NV) Report

Savage distributed copies of Nevada's most recent newsletter.

Savage reported on the U.S. Senate race in Nevada. He said the Democrat won by about 400 votes, with LP candidate Michael Cloud being publicly credited for the Democrat's win.

Savage said that an LPNV member is donating access to office space, three telephone lines, and an exterior sign for LPNV use. The principal use of the office will be telephone fundraising.

Savage said that LPNV is developing a strategic plan. In September, LPNV adopted a vision statement: By 2016 to elect a majority of (small "l") libertarian legislators in each house of the NV legislator, the governor, and the attorney general.

The objectives for 1999 are party-building: membership, fundraising, etc.

The objective for 2000 is to elect at least one (big "L") Libertarian to the state legislature. Savage said that the winner in these races spends about \$35,000 which LPNV can do. What is needed is a well-known candidate, an increase in registration, the right race, and adequate funding. By the end of 1999, LPNV plans to identify two or three candidate/district combinations that are attractive and focus resources in 2000 on those races.

Savage called on Fylstra to report on the Nevada Policy Research Institution (NPRI), a statewide libertarian-oriented think tank. Fylstra did so.

Savage invited Committee members to the LPNV convention in Las Vegas to be held on June 11-13.

Item: Chair's Report

Bergland thanked LNC members for attending the prior day's activities to prepare for getting down to business. He also thanked Hugh and Marsha Butler for hosting the gathering as well as all those who assisted with food or funding.

Bergland said that most of the important information to be related to the LNC will be presented by the National Director, the Political Director, the Communications Director and others.

Bergland expressed his appreciation for the work of the Executive Committee members.

Bergland disclosed to the LNC that for many years he has been a vendor to the LNC. He said that his book is purchased by LNC as a premium given to certain contributors.

Bergland then discussed how the Committee and its members should function. He said that his role is as Chairman of the Board. His primary role is to run LNC meetings. He said that he likes Robert's Rules of Order as a means to organize and conduct meetings with many attendees.

Bergland said that LNC, Inc. is a not-for-profit organization. He said that the Committee's role is to set policy, but that this gives rise to the question as to where policy setting ends and management begins. Bergland referred to the LP's ByLaws as a guide to what LNC's purposes should be:

To move public policy in a libertarian direction by building a political party that will elect Libertarians to office  
To be a political organization, separate and distinct from all other political parties or movements

To charter affiliate parties throughout the United States and to promote their growth and activities

To nominate presidential and vice-presidential candidates and support their campaigns as well as those of the candidates of our affiliates

To enter into political information activities

Bergland said that the Committee's responsibility is to work to achieve these goals for our members.

Bergland said that LNC is a service organization which should service the affiliate parties who run candidates for political office. He said that for the last few years, LNC has been on track by providing affiliates with additional members, organizational help through UMP, training through the Success programs, media coverage, candidate support, and ballot access. He said that all of these programs fit nicely within LNC's defined scope. He said that he would like all of these activities to continue. He said that as membership grows, continuing to provide all of these services will become a greater challenge.

Bergland cited concerns expressed by Butler that as a fast-growing organization, LNC will be challenged to become more professional. He said that there are specific challenges that must be addressed. He cited:

Developing activities for newcomers that will make them feel welcome and show them that there is a place for them to participate in the organization.

Developing skills to interface better with new recruits who will have a broad range of temperaments.

Educating newcomers to enhance their support for our principles and beliefs.

Bergland said that Committee members must always act as fiduciaries on behalf of the LP.

Bergland stressed the importance of LNC Regional Representatives as liaisons between the national party and the affiliate parties. He suggested that the Regional Representatives work together to share information and improve their ability to work successfully at both the regional and national level.

Bergland cited the need to review and revise the existing Policy Manual to reflect the evolving professionalism of the organization.

Item: Region 3 Report

Bisson introduced Goushaw to report on a project being done by LPMI.

Goushaw said that LPMI is circulating matchbooks with messages targeting smokers. She said that this builds on the project that was begun with a television commercial. She said that their experience led to the conclusion that television ads was too broad a medium for this purpose. The matchbooks will be distributed to smoke shops, bingo parlors, bars, and other places where people are likely to be smoking. The matches include the 800-ELECT-US telephone number. The project is bringing in about 5 calls a week at the current time. She said that samples are available and that they are being offered to all affiliates to try to cut unit costs.

Dehn asked Goushaw what she meant in saying that the television ads were too broad.

Goushaw responded that television was too broad a medium to target smokers. She also said that the \$10,000 spent to air the ads was insufficient to provide adequate market saturation.

Bisson said that he wants to know if any states still feel that they don't want national to send direct mail to members in their state. No one responded.

In response to a question from Jim Lark, Bisson spoke about the importance of bringing students into the LP. Bisson talked about finding individuals to subsidize the cost of UMP membership for students.

Item: Treasurer's Report

Tuniewicz said that Nick Dunbar has been appointed Assistant Treasurer so that he can sign FEC reports. He said that all FEC reports have been filed on a timely basis.

Tuniewicz commented on his trip to the national office. He said that he reviewed operating procedures as well as plans to accommodate planned membership growth.

Tuniewicz said he had performed a financial analysis of the LNC over the last few years.

Tuniewicz said he had evaluated the stability of key suppliers and was generally pleased with his findings.

Tuniewicz said he had referred Brick Mill Studios to management as a possible new Archimedes vendor.

Tuniewicz said he had assisted Dasbach in preparing new information to submit to Dun & Bradstreet.

Tuniewicz said he had reviewed options for possible outsourcing of materials fulfillment with Dunbar.

Tuniewicz said he had reviewed cash receipts, processing, and accounts payable signoff procedures.

Tuniewicz said that a bank lockbox was one item that LNC might want to consider in the future. He said that he also reviewed the ability of current vendors to meet our future needs. He said that he recommended a possible vendor for future direct mail processing.

Tuniewicz said that he has reviewed the new accounting system. He said that it seems to be more than adequate to meet our needs.

Tuniewicz discussed a concern raised by an LPCA member regarding how LNC accounts for liabilities that may arise under the UMP program. He said that the matter has been referred to our outside auditors. He said that three possible ways to address this matter may be proposed by the auditors:

No change

Adding a footnote to our financial statement commenting on UMP

Entering a liability on our balance sheet to reflect possible UMP liability

Tuniewicz said that the first two are the most likely outcomes. He said that the third would have a serious adverse affect on our financial statement.

Dasbach said that another possible approach might be to restate the UMP plan, without changing its operating features. He said that he believes that adding a footnote to our financial statement was the most likely outcome.

Tuniewicz said that although recent Archimedes mailings have been successful, he is concerned that as these mailings grow larger, the risk associated with a less-than- expected response grows significantly in dollar terms.

Dasbach agreed that Archimedes was a possible source of budgetary volatility. He said that, absent FEC problems, he proposes to set up a separate bank account for Archimedes expenditures and receipts to make it simpler to track the results of this project.

Tuniewicz questioned the increase in budgeted 1999 revenues from \$3.0 million on the October 15 draft budget to \$3.6 million in the budget to be presented to the Committee for approval. He expressed concern in light of the fact that budgeted 1998 revenues were not achieved.

Martin asked Tuniewicz to comment on the graphs which were provided.

Tuniewicz described the graphs he had prepared showing cash on hand, working capital, current ratios, net income trends, and other financial measurements. He discussed items which contribute to volatility in LNC's bottom line. Then he presented a series of graphs. Tuniewicz explained each graph to the Committee and described the history behind the graph and the significance of each graph to him in fulfilling his role as Treasurer.

Tuniewicz answered questions relating to the graphs and the data presented.

Givot suggested that in the future it would be helpful to receive a graphical presentation which showed only variances from budgeted revenues, expenses, and net.

Dasbach said that to distinguish between volatility from projects such as Archimedes as opposed to volatility from non-project operations, he will be reporting those results separately.

Martin supported Givot's request and added that cumulative revenue, expense, and net variance should also be provided.

Lark asked about regulatory limits to the ability of LNC to use cash management tools.

Dasbach said that if a sufficient amount of cash were accumulated, it could be invested in interest bearing accounts.

Tuniewicz said that such an amount of cash was not yet available to warrant use of interest bearing accounts.

Tuniewicz briefly reviewed the Executive Committee's discussions regarding establishing a financial reserve. He said that he and Dasbach would be reviewing this in the coming month.

Martin, referring to the "Cash on Hand" graph, asked what degree of volatility exists in cash. He suggested that if this graph was typical, LNC might have funds on which it could earn interest but was not.

Dasbach explained that bank clearance times for checks and credit cards require several days. He said that the cash balances shown are as of deposit date and do not necessarily represent cleared funds. Therefore, he said, LNC maintains these cash balances to assure that it has adequate cleared funds available for operations and to avoid having to track cleared funds.

Givot asked about the amount of cash in the non-federal account and whether it was sufficiently large to consider earning interest on it.

Dasbach responded that because the transfer of funds from the non-federal account to the federal account to pay for certain expenses is done only once each month, there may be opportunities to earn interest on these funds without a significant expenditure of management effort.

Tuniewicz noted that he had reviewed LNC's Dun & Bradstreet report as well as reports for the Democrats and Republicans and found that we are rated as having a better performance in paying our bills in a timely manner than the other two parties.

Item: Region 2 (CA) Report

Dehn expressed concerns regarding the UMP program. Two concerns were related.

First, Dehn expressed concern that the scale of payments by which states receive more than \$1 per month for a given member is not sufficiently generous to the states.

Second, Dehn said that a problem exists within LPCA. LPCA sends 60% of UMP receipts to local parties. Local parties feel that is insufficient.

Dehn said that since national raises an average of about \$100 per contributor. He said that some feel that the UMP payments at membership levels in excess of \$25 a year should be increased.

Dasbach clarified what LNC actually receives on average from new members and prior members each year.

Dehn specifically asked if other states were having problems with the calculation of UMP payments.

Most regional representatives said that they had no complaints regarding the UMP payment table.

Smith said that inaccurate perceptions in Colorado were clarified by education.

Dixon said that one state in Region 7 misunderstands UMP, thinking that contributions to LNC by non-signers of the pledge were not considered part of the UMP calculation. He said that this can be remedied by education.

Givot said that LPIL does not share UMP revenue with local affiliates. He said that the answer on a state or local level should be more aggressive fundraising.

Item: National Director's Report & 1999 Budget

Dasbach presented the Annual Report being sent to members. He said that a second, somewhat abbreviated, Annual Report will be sent to lapsed members. He said that a third letter will be sent to instant members, recent prospects, and registered Libertarians. The inclusion of registered Libertarians in the Annual Report is being done for the first time. He said that this is typically the most successful fundraising letter of the year. He said that it can be expected to raise about \$150,000.

Dasbach said that the Annual Report communicates both the successes of the party and the party's position on certain issues.

Dasbach commented on the proposal from Brick Mill studios. He said that he hoped that some of the information provided in the proposal would help LNC members understand the factors which need to be considered in developing a direct mail program. He also reviewed some of the cost considerations in preparing large mailings.

Dasbach discussed several targets for the Archimedes Program. He said that if response rates can be increased, it will be economically feasible to mail to large numbers of new names.

In response to a questions, Dasbach discussed the costs of renting lists. He said that when a high degree of overlap exists between a rented list and LNC's own list, the cost per mailed piece goes up because LNC pays for all names before duplicates are purged. He said that LNC has also experimented with mailing to compiled lists based solely on demographic data.

Dasbach said that he is exploring other mailing house vendors, including Brick Mill Studios for a variety of reasons.

Dehn asked Dehn whether the proposed testing of two letters would be done before the next large scale mailing. Dasbach said that testing would be done before the next large scale mailing.

Ruwart and Bisson asked questions regarding the test schedule and methodology which Dasbach answered.

Savage suggested that certain methodologies exist for testing and asked Dasbach whether those were being employed.

Dasbach said that those methodologies related more to such things as how inclusion of a blank vs. BRE vs. stamped return envelope affected responses. Dasbach said that the appropriate methodologies would be used when it came down to testing such things.

Butler asked if Dasbach plans to prefund all of the various phases of these tests and the resulting large scale mailing. He asked if the size of the mailing can be adjusted to fit available funds.

Dasbach said that he intends to adhere to the prefunding discipline in doing this work. He said that even if the response rate is as low as we have seen to date, that those minimal revenues plus the amount prefunded would cover all costs associated with the mailing.

Givot asked if that would be a variance from the previously used prefunding discipline.

Dasbach said that the prefunding discipline was applied differently to revenue- generating and non-revenue-generating projects. He said that ultimately the Executive Committee will have to decide whether to include some assumption of minimal revenue that will be available to pay for the cost of such a mailing.

Lark asked Dasbach to comment about the perception of some members that Archimedes is not doing very well.

Dasbach referred to the page in his written report entitled "Additional Contribution History." He explained that the data suggest that the tendency of those who give to LNC is to continue to give to LNC. He said this demonstrates that a small initial loss is more than made up by subsequent contributions from new members.

Dasbach said that Archimedes mailings generated fewer than projected new LP members because the number of names mailed to in the second half of 1998 was reduced from the projected 1,000,000 to about 600,000. The reduction in mailing size resulted from having less than anticipated working capital after the convention.

Fylstra said that LP News has an article on Archimedes which provides a great deal of information supporting Dasbach's presentation.

Smith asked whether a separately-defined Archimedes account would receive both initial contributions from new members as well as subsequent contributions from the same individuals. Dasbach said that only the initial contribution would be deposited into the Archimedes account. Subsequent contributions would be deposited into other accounts, as appropriate.

Fylstra asked about the major donor program.

Dasbach described the program and how it is progressing. He said that it was important to gather information about the positive results

from funds already generated from this program before going back to these contributors and asking for additional funds. He said that successful major donor programs are developed by building personal relationships with donors as well as keeping them informed of progress.

The meeting was recessed at 12:27 PM EST until 1:45 PM EST.

Item: National Director's Report & 1999 Budget (Continued)

Dasbach said that Riggs Bank had requested that a motion be adopted by the newly-elected LNC to confirm that LNC, Inc. is authorized to maintain accounts at that bank. He presented a copy of the bank's standard resolution form. (copy attached)  
Butler moved that the resolution be adopted as written.

Martin seconded.

The motion passed unanimously on a voice vote.

Dasbach said that the two primary focuses of operations are implementing the new accounting system on January 1, 1999 and continued work on the new management information system targeting full cut over in August, 1999. Dasbach informed the LNC of progress on each of these projects.

Butler asked whether national could arrange to share information with affiliate parties about the new management information system so that the affiliates can begin to prepare for the upcoming changes from national.

Dasbach said that some LNC members had already received certain documentation and that broader distribution of documentation should be available soon. He also said that Dan Gallagher will be providing a single-user version of national's system with certain functions omitted (e.g., FEC reporting) which will be available to affiliate parties.

Givot asked whether the FEC reporting capabilities would be made available to affiliates that do file with the FEC.

Dasbach said that affiliates have different FEC reporting needs than the national party, and that the programs written for the national party would not be appropriate for use by affiliate parties.

Dasbach updated the Committee on the web site development project. He described in detail some of the objectives of the project including expanding content, making the site more user friendly, and linking the LP web site to other web sites. He said that it was important to allow individuals responsible for content of specific areas of the web site be able to directly access and update their respective portions of the web site.

Fylstra advised the Committee of the cause of the delays in implementing the web site redevelopment project. He said that it was important to move the project forward, even if it is necessary to contact vendors other than the vendor he initially recommended.

Crickenberger said that in 1996 the LP raised more money online than the Dole campaign and almost as much as the Clinton campaign.

Fylstra suggested that LNC members visit the Advocates for Self-Government web site to see what they have done. He said that the site had over 10,000 visitors on its peak day, and has had more than 1,000,000 visitors overall.

Crickenberger said that we should explore "opt in" email lists as a possible electronic extension of the Archimedes approach to membership growth. Dasbach informed the Committee that Jack Dean had acquired the web addresses "libertarianparty.com", "libertarianparty.org", and "libertarianparty.net" and was willing to release the first two of these to LNC if LNC desired to acquire them. He said that Dean intends to retain rights to "libertarianparty.net" for commercial purposes.

Dehn raised the issue of what, if any, action LNC should take regarding Dean's possible use of the party's name in a commercial enterprise.

In response to a question from Tuniewicz, Dasbach explained the use of the budgeting term "accordion item" to the Committee.

Item: Region 8 Report

Martin reported that four of eight states in Region 8 are in various states of disarray.  
Martin said that there is nothing going on in Arkansas where a college student is state chair.

Martin said that Tennessee ran only one candidate this year, although its problems seem to have been addressed. Tennessee will be considering a proposal to amend its ByLaws to enable it to join UMP.

In response to a request from Martin, Crickenberger reported on the continuing problems in Arizona. He said that he was encouraged by the fact that the 1999 state convention is being held in Tucson.

Hall updated the Committee on pending litigation between the two factions claiming to be the Libertarian Party of Arizona.

Savage moved to extend time for discussion by three minutes. No objection was made.

Savage asked about the basis for the dispute.

Dasbach explained some of the details of the dispute.

Lark asked how we intend to proceed if the "wrong side" wins in the current litigation.

Bergland suggested that dealing with the issues in Arizona substantively would require a great deal of time. He proposed that the discussion end and that it be brought up as a separate item if the Committee wishes to do so.

Item: Executive Session (Report from General Counsel)

Bergland called the LNC into Executive Session, as scheduled on the agenda, for the purpose of considering a report from counsel on a matter requiring confidentiality.

The Committee held extensive discussion in Executive Session, whereupon the Committee returned to open session.

Givot moved that the rules be suspended for the purpose of considering action relating to subjects discussed in executive session.  
seconded the motion.

The motion passed without objection.

Item: Consideration of Action Relating to Executive Session

Givot moved that the following resolution be adopted:

Whereas the mailing list which the Libertarian Party develops, manages, owns, and rents is a primary asset and a major source of income generation for the Libertarian Party, and based upon evidence presented in executive session that a certain individual and related businesses have, on at least two occasions, made unauthorized use of that mailing list, and upon advice of general counsel, the LNC directs the Chair, on further advice of counsel, to pursue litigation against that individual and related businesses for unauthorized use of the Libertarian Party's mailing list.

Lark seconded the motion.

Bergland called for discussion on the motion. No discussion was offered.

There being no discussion, the Committee moved to a vote.

The resolution was adopted by unanimous vote.

Item: LP Program

Dehn reviewed the history of the LP Program over the past 13 years. He said that the most recent introduction of planks developed as outgrowths of related projects such as Project Healthy Choice. He said the development of new and revised planks stopped a few years ago. He said that he believes that activity on the LP Program should resume. He solicited volunteers for the Program Committee.

Givot related his involvement in the adoption of ByLaws creating the LP Program. He reminded the LNC that the topics are to be those of interest and concern to the general population and not just libertarians.

Bergland confirmed this by reading the applicable ByLaws language creating the LP Program.

Dasbach suggested that the Program Committee would work most effectively when a member works on a particular topic rather than have the entire Committee work in detail on each topic. He said that there are three planks currently in development: foreign trade and immigration, Social Security, and education.

Dehn raised the issue of whether the LP Program should address local as well as national issues. He said that activists are mostly involved in activism at the local level, and that more planks relating to local issues would be appropriate.

Smith said that the issues of greatest general interest in Colorado are schools, Social Security, the environment, and taxes.

Dasbach said that the program is generally considered to be the Libertarian Party's national agenda, and that local issues might not fit into that category.

Dehn said that he felt that many of these issues are local in nature but national in scope.

Dasbach said that two such issues, which are already being considered, are land use and the environment.

Item: Region 6 Report

Savyon reported that LPMA had achieved major party status.

Savyon play a taped audio ad produced by Jeff Weinstein which was distributed to many radio stations.

Dehn said that he had previously been advised that there would be an opportunity to ask questions of the general counsel regarding matters other than those presented by the general counsel.

Dehn moved that the rules be suspended for five minutes for the purpose of asking questions of general counsel.

Givot seconded the motion.

The motion passed without objection.

Item: Opportunity to Ask Questions of General Counsel

Dehn asked Hall what steps are being taken to defend against others using the name "Libertarian Party."

Hall advised the Committee of the history behind prior work done in this area. He said that he had previously asked a partner in his law firm to quote a price to achieve registration of the Libertarian Party name.

Dehn asked if there was any current policy regarding approval to use the Libertarian Party name.

Hall said that he was not aware of such a policy.

Dehn asked Hall if Hall was aware of any agreement to license the Libertarian Party name to anyone.

Hall said that he is not aware of any such agreement.

Lark asked whether a claim could be made by a trademark holder if their trademark were used as a Internet address.

Hall said that there was legal recourse.

Fylstra said that he is very familiar with the area of trademark protection in the assignment of Internet addresses. He said that circumstances have improved for trademark holders. He said that the Internet registration organization has a provision which permits the holder of a trademark to challenge the use of their trademarked name in an Internet registration made by another party. He said that if the trademark holder challenges the use of its trademarked name that the Internet registration organization requires the

registrant using the name to provide information which would counter the right of the trademark holder to use that name.

Givot asked Hall the cost of having his partner proceed to register the name "Libertarian Party."

Hall said that the cost would be about \$600.

Ruwart asked the Committee for permission to present at item of disclosure.

There was no objection.

Item: Disclosure

Ruwart disclosed that she may have a potential conflict of interest as a vendor to the party. She said that she may be selling her book to the party for use as a contribution premium.

Item: Political Director's Report

Crickenberger review some of the highlights from his written report.

Crickenberger said that he plans to develop tools for candidates, including a regular newsletter (sent mostly by email), race-specific manuals (e.g., school board), manuals supportive of those who get elected (e.g., a manual for zoning board officials), generic commercials, and generic brochures.

Crickenberger said that the Libertarian Party is in new territory in terms of the number of elected candidates. There are presently 256 individuals on the list of elected Libertarians. He said that the number of office holders seems to be related to the size of the membership.

Lark introduced a newly elected official, Bill Lawry.

Fylstra asked Crickenberger for his assessment of the possibility of persuading non-Libertarian elected officials to join the Libertarian Party.

Crickenberger said that we need a better solicitation piece to help persuade such individuals to join our party. He suggested something resembling the CATO annual report - something which might include our annual report, Archimedes prospectus, and similar documents.

Bisson asked Crickenberger for his assessment as to whether the Ohio ballot drive would be completed on time.

Crickenberger said that completing the drive on time certainly can be done. He said that the most cost effective approach is to recruit candidates and have them make an investment in getting onto the ballot.

Dasbach asked Crickenberger how many signatures are being gathered weekly present time.

Crickenberger said that we had been gathering about 2,000 signatures a week, however a major producer has left the drive. He said that currently about 1,000 signatures are being gathered per week.

Butler asked Crickenberger about the likelihood of getting 218 candidates for the U.S. House or 2,000 candidates for all offices on the ballot in 2000.

Crickenberger said that either is achievable.

Butler asked what LNC could do to make either more likely to happen.

Crickenberger said that he could have gotten 218 U.S. House candidates on the ballot this year, however he had other responsibilities which conflicted with achieving this goal. He said that money to pay filing fees would have helped.

The meeting was recessed at 5:30 EST, December 12, 1998.

The meeting reconvened at 9:04 AM EST, December 13, 1998.

Item: Region Report #7

Dixon advised the Committee that he was presenting the report. He said that Franke and Bradbury had divided the responsibilities of Regional Representative, with Franke responsible for attending the meetings and Bradbury acting as liaison with the region's affiliates.

Dixon provided the Committee with a summary of activities in each state.

Dixon spoke about the experiences of the Libertarian Party of Illinois. He said that there had been some tendency to focus on recrimination or failure. He said that the experience had also resulted in a very positive bonding of party members in Illinois. He said that the LPIL also learned that as we grow and become a greater threat to other parties, our efforts will be subject to a much stronger response than we might have imagined. He said that he believes that no petition ever submitted by any party in the State of Illinois would have passed the level of scrutiny than LPIL's 1998 statewide petition experienced.

Dixon said that Region 7 was planning a regional convention in Iowa in 1999.

Discussion ensued about timing a Success '99 event in conjunction with the regional convention.

Ruwart said that she had been told that the governor-elect of Minnesota had preferred to run as a Libertarian, but that he ran under the Reform Party because that party had ballot status. She asked Dixon if this was true.

Dixon said that he had no specific information on this matter, but that he felt that it was not true.

Crickenberger said he had contacted an official of the Ventura campaign, and that this individual said that characterizations of Ventura as a Libertarian were mostly a "media slur."

Winter said that the ten issues that Ventura selected for his campaign did not express a particularly libertarian viewpoint.

Item: Communication Director's Report

Winter summarized his communications report in three words: bigger, better, more.

Winter presented a series of statistics demonstrating that the party was receiving greater media exposure than in prior years.

Winter said that plans for 1999 included purchase of a CD-ROM database of media outlets, attending several media events and conventions, attend events sponsored by other organizations where media personalities are likely to be in attendance. He said that plans for 1999 may include some media training.

Winter said that 99% of the interviews scheduled result from news releases sent out directly by the national office.

Givot asked whether national could share the media contact information it purchased on CD-ROM with affiliate parties.

Winter said that because affiliates are separate legal entities, the sharing the information would not be permitted under the purchase contract.

Givot asked whether national could share media contact information which the national office developed itself.

Winter said that he would prefer to discuss that later.

Savyon said that the best media information is that which is generate locally.

Tuniewicz asked Winter to quantify his plans for regularly producing and distributing op-ed pieces.

Winter said that he hopes to produce these on a regular schedule - probably monthly. He said that he cannot predict the results of such an effort.

Bisson said the he was not receiving copies of op-ed pieces. He asked if they, too, could be distributed.

Getz said that it would be possible to distribute those.

Winter summarized his report regarding LP News in three words: bigger, more, better. Winter said that advertising revenues and news and editorial content are up considerably.

Winter said that most negative comments he is receiving come from individuals who feel that their states are not receiving an appropriate level of coverage.

Dehn asked whether those states were, in fact, receiving coverage.

Winter said that these states are receiving coverage comparable to other states with similar activities.

Winter said that one area where additional coverage would be desirable would be stories about the activities of elected Libertarian.

Several LNC members offered Winter suggestions of individuals and topics for such stories.

Winter summarized his report regarding The Libertarian Volunteer in three words:

smaller, fewer, less.

He said that he had produced three issues this year instead of his goal of six.

Winter said that he can continue to produce LP News at its current size and level of quality without difficulty. He said that, given his experience, the hiring of an LP News reporter was, and can be, deferred. He said that the need to hire a reporter will arise as we approach the next national convention. He said that the decision on hiring a reporter has been deferred until June, 1999.

Winter introduced Press Secretary George Getz.

Getz reported on examples of where our news releases have been used by major media personalities and outlets.

Dehn asked Winter about what appear internal factors which might limit the ability to handle media contacts.

Winter said that while we are not experiencing such limitations yet, that at some future time we would reach a such a limit based on staffing. He said that currently about 1 1/4 people handle media contacts. That level equates to about 125 media contacts per month and about 40 to 50 interviews per month.

Martin said that he could perform an analysis to provide management with better information on inquiry generation and the capacity of staff to accommodate inquiries.

With the unanimous consent of the members, setting of future meeting times and locations was considered next.

Item: Future Meeting Dates, Locations & Topics

Dasbach advised the Committee of the current schedule of Success '99 events.

Butler summarized informal conversations that he had had with various Committee members regarding meeting dates.

Givot suggested that it would be appropriate for the LNC to hold some of its meetings elsewhere in the country for a variety of reasons.

Lark spoke in support of having one or two meetings each year somewhere other than Washington. He asked Dasbach about the costs associated with doing this.

Dasbach said that the costs per staff member would be about \$500 and that he would expect to three staff members to attend: the National Director, the Political Director, and the Communications Director.

Martin spoke in support of Givot's suggestion, and said that perhaps it should be put out to bid.

Butler said that he was familiar with the topic. He said that by holding the meetings in Washington, LNC members get an opportunity to spend more time with more of our staff members.

Smith commented on her expectations were the LNC meeting to be held in conjunction with her state convention.

Crickenberger said that he feels it very valuable to hold LNC meetings outside of Washington. He said that the wide ranges of Success '99 convention locations somewhat mitigates the value of holding meetings outside of Washington.

Bergland said that just because the LNC does not meeting outside of Washington does not mean that our presence is not being shown there. He also said that costs become an issue when the meeting is held in a non-airline hub location.

Dasbach said that the costs of holding LNC meetings in accessible cities other than Washington is small enough to be feasible.

Savage moved to adopt the following schedule:

April 10-11,1999 in Washington  
August 14-15,1999 in Anaheim  
December 11-12,1999 in Washington  
March 11-12, 2000 in Washington  
Lark seconded the motion.

Savage spoke in favor of the motion saying that this schedule calls for one meeting outside of Washington each year.

Givot moved to amend Savage's motion by leaving the location of the March, 2000 meeting location to be determined later.

Dehn seconded Givot's motion.

Givot spoke in favor of his motion saying that if it were not adopted, the only meeting locations for 2000 would be in Washington and Anaheim for the second consecutive year.

Smith said that those living west of Chicago must give up an extra day for travel to be at the meeting city at a reasonable time on Friday.

The Committee moved to a vote on the amendment. The amendment passed by a vote of 8 to 5.

The Committee moved to a vote on Savage's motion. The motion passed by unanimous vote.

Givot asked that there be some communication with affiliate parties regarding the fact that the April, 2000 meeting site was open for consideration.

Dasbach suggested that it would be appropriate for LNC Regional Representatives to communicate this to their affiliate in their regions.

Item: Region 4 Report

Spruyt reported on ballot access in his region. He said that three states in his region have particularly difficult ballot access issues.

Spruyt said that North Carolina has a difficult petitioning requirement. He said that North Carolina likes the fact that it can have continuous ballot access by circulation a petition only once each four years, with that petition covering two biennial elections.

Spruyt reported on recent changes in Florida ballot access law. He said that a court ruling now requires that the state set the same requirements for all political parties. He said that this current leaves Florida with no ballot access laws, since the current laws discriminate in favor of some parties. He said that now the state will proceed to adopt new ballot access laws. He cited the work of Tom Regnier in achieving this victory.

Spruyt said that the signature requirement for Alabama had just tripled.

Spruyt said that it would be valuable for all state parties to get information from national which would facilitate easy interchange of data between the national party and its affiliates.

Savyon said that this information on this is available.

Martin said that it is important to distinguish the difference between what national provides and what states need. He described a database product which is available for sale which provides more information that state parties would want.

Item: Request from LP of Illinois

Givot described the efforts by the national office to assist LPI in finding volunteers to assist LPIL in defending the challenge to its 1998 statewide petition. He said that more than 100 individuals from out-of-state responded and that about 40 to 50 came to Illinois. He said that without their assistance, it would have been impossible for LPIL to mount any credible defense to the challenge.

Givot said that during the course of the petition defense, conversations were held with the national office about the need to recognize the extraordinary contribution that these out-of-state volunteers were making. He said that now was the time to proceed to do so. He said that LPIL's financial condition makes it impossible for LPIL to participate financially in this effort. He said that the best idea that he had heard for providing some tangible recognition of these individuals was to provide for a one year membership renewal extension.

Givot moved that

"The LNC authorizes recognition of the extraordinary efforts expended by as many as 60 out-of-state volunteers assisting the Libertarian Party of Illinois by providing a one year extension of their membership renewal date."

Martin seconded.

Lark suggested that it would also be appropriate to recognize these individuals in an article in LP News.

Dasbach said that LNC action should not direct the specifics of LP News content.

Savyon asked how many individuals would be involved and whether Illinois participates in the UMP program.

Givot said that he estimates that 40 to 50 individuals are involved, but that he was requesting 60 to assure that there was adequate authorization. He said that Illinois does participate in the UMP program.

Ruwart asked if this proposal would reduce revenues to the state parties where these individuals reside if those affiliates are UMP participants.

Dasbach said that it would not reduce revenues to any affiliate party.

Dehn asked what the total cost of the proposal would be.

Givot said that the maximum cost of this would be \$1,500 - \$25 for each of up to 60 individuals.

Butler said that the cost might be higher because it might affect UMP payments.

Crickenberger said that he felt that by thanking and recognizing these people it would increase contributions, making the cost lower.

Dehn said that we are setting a precedent in extending membership renewal dates and that we should consider the consequences of such action.

Ruwart moved to amend the motion to replace the words "provide a one year extension of their membership renewal date" with the words "provide \$25 in the form of a certificate which would be accepted by the national party for the purchase of materials or payment of dues" for these individuals.

Butler seconded.

Dixon said that in considering this over the past months, he had concluded that membership was the best form of recognition. He said that his opinion was based on his discussion with and observation of the volunteers themselves.

Martin said that if we consider payment for services rendered that this is not setting a precedent.

Bergland said that he did not have a problem with setting such a precedent.

Dehn said that prior consideration of granting membership in return for extraordinary efforts have not been approved. He referred to a prior proposal to extend membership renewal dates for candidates.

Lark said that if we do this, then more people will ask the LNC to reward other efforts.

The Committee moved to a vote on Ruwart's amendment. The amendment passed by unanimous vote.

The Committee moved to a vote on Givot's motion as amended. The motion passed by a vote of 8 to 6. Bisson abstained. Dehn asked that his vote against the motion be recorded.

Item: Region 5 Report

Turney called on Dan Smith to report on the DC party.

Turney called on Lark to report on the Virginia party.

Dasbach recognized on the efforts of Richard Schwarz of LPPA who was in attendance. He said that Schwarz was responsible for the "lion's share" of the Pennsylvania ballot access effort.

Item: Approval of 1999 Budget

At Turney's request, the time of day is entered into the record as 11:16 AM EDT.

Dasbach presented the 1999 Budget. He presented the process by which he developed the proposed budget. He highlighted changes.

Martin asked whether the revenue projections were based on the 1998 projected ending results.

Dasbach said that they were. He said that last year began with about 23,000 members and about 2,500 LP News subscribers and that these people provided revenues of approximately \$100 each. He currently projects 1998 to end with about 30,000 members and about 5,500 LP News subscribers.

Tuniewicz complimented Dasbach on the detailed monthly breakdown of the budget. He said that we current project ending 1998 with a negative variance of about \$200,000 which he believes is a result of revenue shortfalls. He highlighted the Major Donor revenue item as a significant contributor to that shortfall. He said that a comparable overall revenue shortfall is possible in 1999.

Dasbach said that to cushion against that contingency, a large operating surplus was planned into the 1999 budget. Regarding the Major Donor line item, Dasbach said that it was being budgeted at the level actually achieved in 1997. He said that Major Donor revenue is largely dependent on individual contacts and relationships. He said that Crickenberger, he, and others will be making such contacts and soliciting Major Donor contributions as they travel the country making Success '99 presentations.

Tuniewicz asked Dasbach if it was his intent to report Project Archimedes and Major Donor income and expense separately so that any revenue or expense volatility resulting from them can easily be seen.

Dasbach said that he would be reporting them to LNC separately, but that (subject to a determination that it would comply with FEC regulations) a segregated bank account would only be established for Project Archimedes funds.

Tuniewicz asked Dasbach if this would end the use of so-called "accordion" line items.

Dasbach said that this would not be the case. He cited Inquire Response as an example a budget line item where the continued use of "accordion" line items was appropriate.

Tuniewicz expressed concern that to the extent that we continue to have many "accordion" line items, it will tend to make the monthly breakdown of revenue and expense for each line item meaningless.

Bergland said that he disagreed.

Lark asked Dasbach how large the pool of lapsed members and subscribers is.

Dasbach said that we have about 30,000 lapsed members and about 6,000 lapsed subscribers.

Dasbach said that the final budget will be footnoted to identify which are still "accordion" items.

Givot asked why expenses were so large in April.

Dasbach said that telemarketing cost to call all members for were shown in April. He said that offsetting revenue items were \$100,000 in one-time contributions as well as incremental pledge program. He said that April, as well as September, are months when three paychecks will be issued.

Givot asked why this telemarketing effort was all being done in one month.

Dasbach said that all of the calls are completely in about two weeks. He said that making all of the calls in a short time frame worked best for both the telemarketing firm and for LNC.

Turney asked for clarification regarding the \$60,000 and \$100,000 telemarketing figures in the budget and how they related to prior year figures.

Dasbach explained that there had been some telemarketing items which were incorrectly posted during the prior year. He said that, in his judgment, the effort required to correct those postings did not provide sufficient benefit to expend that effort.

Turney asked about changes in credit card budget, premium, and thank you items over the prior year.

Dasbach said that he had identified some errors by staff in recording these entries as well. He also said that there remains an unidentified bookkeeping "glitch" which he will be dealing with in the near future. He said that when the new accounting system is installed, it may be that some of these detailed line items will no longer be used.

Turney asked Dasbach about the proposed increase in staff costs.

Dasbach said that in addition to a budgeted staff increase mid-year, the temporary worker in the office now will be replaced by a new staff position. He also said that some form of retirement program should be adopted in the coming year.

Lark asked if migration into the new accounting system would be accompanied by a guide for LNC members and others about LNC budgeting and accounting procedures.

Dasbach said that the new accounting package will result in different reports which will, among other things, allocate various costs (such as staff expense) by budget line.

Dehn asked about the level of detail to be provided. He cited the allocation of credit card costs as expenses related to the various sources of credit card income.

Dasbach said that consideration would be given to where it is and is not appropriate to allocate costs and how they should be allocated.

Dehn said that there is a continuing problem with the monthly payroll varying between months with two and three paychecks. Dehn suggested whether it was appropriate to do accruals each month to smooth out monthly results.

Dasbach said that our auditors had been asked about this and that they advised that it was not worth the effort. However, the auditors did say that some organizations make an adjustment at year end for the purpose of having more accurate final statements.

Butler said that the purpose of the monthly budget is to identify variances from expectation, not to assure that there is a positive net result each month.

Tuniewicz drew the attention of the Committee to Article V (Finances), Section 2 (budget), paragraph C (spending limit), items 1-4 of the LNC Policy Manual. In accordance with item 4, he reported that several expenditure categories had exceeded budget by the 10% limit imposed by the bylaws. A list of these categories was provided to the Secretary for purposes of the minutes.<sup>1</sup>

<sup>1</sup> The list, received subsequently by the Secretary, included the following specific budget categories, and their respective per cent over budget: Credit Card & EFTS (44%), Premiums & thank-yous (73%), Prospecting (overall category) (24%), Lapsed members (92%), Proven Lists: (92%), and Inquiries and 800 # (42%).

Tuniewicz suggested that some of the categories were so-called "accordion items" and that the LNC's practice had been to allow them to fluctuate along with their corresponding revenue categories (e.g., prospecting). He indicated that this section of the bylaws may be in need of amendment.

He said that there have been some violations involving expenditures in excess of those authorized by the LNC and that he would provide a list of these to the Secretary.

Dasbach said that he intends to present revised monthly budget projections at each LNC.

Givot said that he agreed with Butler's comments regarding the purpose of developing a monthly budget. He said that he was relying on staff to determine the most reasonable method to make allocations of expenses, such as credit card charges, between line items. He said that sometimes estimating the allocation is a more efficient method than actually measuring the allocation each month.

Tuniewicz moved adoption of the 1999 Budget as presented in the 1999 columns of the 1999 Budget Summary.

Martin seconded.

Without objection the Committee moved to a vote. The motion passed unanimously.

Dehn asked for clarification as to the meaning of the motion just passed. He specifically asked whether it was the intent of the motion to apply the limitations of Article V, Section 2 of the LNC Policy Manual to (1) the annual figures, (2) the cumulative monthly figures, or (3) the monthly figures.

Discussion ensued to clarify the meaning of Tuniewicz's motion. During the discussion, Tuniewicz clarified that it was his intention that the limitations in the LNC Policy Manual would apply to the annual figures and that the monthly and cumulative monthly figures were presented for guidance and monitoring purposes only.

At the Chair's request, the Committee voted again on Tuniewicz '5 motion as clarified by Tuniewicz. The motion passed unanimously again.

Item: Committee Appointments

Appointment of Audit Committee

Bergland said that the next order of business was to appoint the members of the Audit Committee.

Dehn moved to add to the policy manual,

Section (6) (3) (f) Audit Committee: The LNC shall appoint a three person audit committee to commission and supervise an annual audit. No member of the Executive Committee shall be appointed to the Audit Committee.

Smith seconded the motion.

The Committee moved to a vote. The motion was adopted unanimously.

Bergland asked who had served on the prior Audit Committee.

Givot said that it was Neale, Franke, and himself.

Butler nominated Neale.

Hall seconded.

Lark nominated Martin.

Hall seconded.

Ruwart nominated Turney.

Dixon seconded.

There being no other nominations, Bergland suggested voting on all three nominees as a group. There being no objection, the Committee moved to a vote.

The Audit Committee, as nominated, was appointed by unanimous vote.

Appointment of Advertising and Publications Review Committee

Bergland said that the next order of business was appointment of the Advertising and Publications Review Committee (APRC). He said that it is a three person committee. He explained the purpose of the APRC.

Tuniewicz nominated Bruce Baechler.

Dixon seconded.

Dehn nominated Dehn.

Lark seconded.

Martin nominated Lark.

Smith seconded.

There being no other nominations, Bergland suggested voting on all three nominees as a group. There being no objection, the Committee moved to a vote.

The Advertising and Publications Review Committee, as nominated, was appointed by unanimous vote.

Appointment of General Counsel

Bergland said that the next order of business was appointing general counsel.

Butler nominated Hall.

Tuniewicz seconded.

There being no other nominations, Lark moved that Hall be elected by acclamation.

Hall was unanimously reappointed by acclamation.

Appointment of Internal Auditor

Bergland said that the next order of business was appointing an internal auditor.

Bergland said that Bill Redpath, who has served in that capacity in the past, has volunteered to do so again. He said that Redpath will not initiate any activities, but that he will respond to requests.

Tuniewicz asked the extent to which Redpath would be available to respond to requests.

Lark said that Redpath has substantial other commitments, but that Redpath would be responsive if the need were expressed.

Tuniewicz said that he envisioned that the Internal Auditor's work would probably be done a bit at a time "on a rolling basis."

Dehn said that if Redpath doesn't plan to devote time to the position on a regular basis, that perhaps we should find someone else.

Bergland said that the members seem to share some concern as to whether Redpath has sufficient available time to perform this function, but that it may be appropriate to appoint Redpath and see from experience whether he has sufficient time to meet our needs.

Butler said that the role of the Internal Auditor has some potential to assist the organization. He cited the particular circumstances of preparing for potential problems relating to the so-called "year 2000 problem."

Lark said that he would be glad to approach Scott Elston, Treasurer of LPVA, who has the skills required to be Internal Auditor.

Tuniewicz moved that Redpath be appointed Internal Auditor.

Lark seconded

There being no other nominations, the Committee moved to an immediate vote.

Redpath was appointed Internal Auditor by unanimous vote.

Appointment of Convention Planning Committee

Bergland asked the Committee to consider whether it was appropriate to continue to appoint a Convention Planning Committee.

Smith said that she understood that there were some budgeting problems.

Dasbach said that the existence of a Convention Planning Committee would not have affected that problem.

Givot provided background and suggested that a committee is not needed at this time.

Tuniewicz asked Givot whether he believes that, absent a formally appointed Convention Planning Committee, that staff will continue to seek input from appropriate sources.

Givot said that he felt that staff would continue to seek such input.

Dasbach said that the input would be sought regardless of whether the LNC formulated the committee. He also said that he could appoint a Committee to advise staff.

Savyon said that it was important if no other purpose than to assure that the LNC has an oversight role regarding the national convention.

Tuniewicz agreed with Savyon.

Tuniewicz nominated Savyon.

Lark seconded.

Smith nominated Smith.

Turney seconded.

Givot nominated Givot.

Ruwart seconded.

Givot nominated Tun.

Savyon seconded.

Turney nominated Turney.

Martin seconded.

Dasbach asked for clarification as to whether the Committee members could expand the membership of the Committee without LNC approval.

There was discussion on this subject. It was determined that no change to the policy manual would be made at this time, but that the Secretary would prepare suitable language to allow the Convention Planning Committee members elected by the LNC to appoint additional members to their committee.

There being no other nominations, Bergland suggested voting on all five nominees as a group. There being no objection, the Committee moved to a vote.

The Convention Planning Committee, as nominated, was appointed by unanimous vote.

Appointment of LP Program Committee

Bergland said that the next order of business was appointing the LP Program Committee. He said that prior discussion had already clarified the purpose of the Committee.

Dehn nominated Fylstra

Butler Seconded.

Martin nominated Ruwart.

Butler seconded.

Butler nominated Bergland.

Givot seconded.

Smith nominated Smith.

Lark seconded.

There being no other nominations, Bergland suggested voting on all four nominees as a group. There being no objection, the Committee moved to a vote.

The LP Program Committee, as nominated, was appointed by unanimous vote.

Item: Other Items of Business

Thank yous

Lark thanked Dan Smith and Givot for their efforts in making the meeting run smoothly.

Givot thanked Dehn for his assistance in performing roles of the Secretary.

Employee Pension Plan

Dasbach introduced the topic of establishing a pension plan for the employees of LNC, Inc. He said that some work had been done to determine what sort of plan might serve the organization and its employees well.

Givot moved that "the LNC authorizes the formation of a 401-K profit sharing plan, authorizes the National Director to establish the plan, and appoints the National Director as the trustee of the plan."

Tuniewicz seconded.

Givot asked about the costs and whether they were all included in the budget.

Dasbach said that there would be a fixed cost of about \$1,600 annually. He said that he recommended a match of \$1 from LNC, Inc. for each \$2 contributed by the employee. He said that he is working with Judy Redpath (wife of Bill Redpath) on developing this program. He said that under the proposal, LNC would match up to the first 6% of income that any given employee puts into the plan - making LNC's maximum liability 3% of gross payroll.

Fylstra moved to amend Givot's motion to replace the words "a 401-K profit sharing plan" with "a qualified, defined contribution pension plan (which may be a 401(k), SEP-IRA, or SIMPLE-IRA plan)."

Hall seconded.

The amendment passed unanimously.

The motion passed unanimously.

Year 2000 Preparations and Compliance

Tuniewicz raised the issue of what measures have been taken to assure that LNC, its suppliers and its vendors will not experience problems detrimental to LNC as a result of the "year 2000 problem."

Dasbach said the Butler has been appointed as the Year 2000 Compliance Officer for LNC, Inc.

Lark moved to adjourn.

The Committee voted unanimously to adjourn.

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National Libertarian Party Membership Statistics

Statistics as of 30 November 1999 (preliminary)

Total dues-paying members in areas with affiliate parties: 33427  
Overall density: 123.7 members per million population

Change since	Growth	%Growth	Growth/pop
last pres. election (31Oct96)	12392	58.9	45.8
last conv. deadline (31Dec97)	10082	43.2	37.3
last convention (30Jun98)	5379	19.2	19.9
beginning of year (31Dec98)	3420	11.4	12.7
31 October 1999	585	1.8	2.2

Highest Ranking States (growth since 31 October 1999)

Number	Density	#Growth	%Growth	Growth/pop
CA 6485	NH 306.3	MI 136	MI 9.2	MI 13.9
FL 1691	NV 273.6	PA 124	PA 8.0	PA 10.3
PA 1672	VT 231.9	CA 110	MT 7.9	MT 10.2
TX 1641	AK 223.1	FL 77	MN 5.3	DC 7.6
MI 1609	WA 213.9	MN 23	FL 4.8	FL 5.2
GA 1536	CO 210.8	NC 17	DC 4.6	NV 5.2
WA 1217	GA 201.0	OR 13	UT 3.3	AK 4.9
OH 1136	CA 198.5	WA 13	HI 3.2	MN 4.9
IL 1127	OR 180.1	VA 11	ID 2.8	OR 4.0
NY 1107	DC 174.0	GA 10	NC 2.7	UT 3.8
VA 996	AZ 167.1	MT 9	AK 2.2	NM 3.5
MA 854	NM 165.8	NV 9	OR 2.2	CA 3.4
NJ 844	WY 164.3	NY 8	SC 2.2	HI 3.4
CO 837	MI 163.9	UT 8	NM 2.1	ID 3.3
AZ 780	ME 151.9	IN 7	NV 1.9	NC 2.3

Note 1: Arizona once again has a recognized affiliate.

Areas with currently recognized affiliates:	33,427
other US areas (territories, etc.)	13
APO/FPO	32
non-US	23
	<hr/>
	33,495

Note 2: This report is based on preliminary counts for the 30 November delegate allocation deadline, including memberships that were postmarked in November but received by the national office in the first few days of December. According to Nick Dunbar, a small additional number of November-postmarked memberships have arrived in the last few days, but not enough to have any effect on which states qualify to name members of convention committees.

The following states will be able to appoint a member of the Platform Committee: CA FL PA TX MI GA WA OH IL NY

The following states will be able to appoint a member of the Credentials Committee: CA FL PA TX MI

## Document:LNC Minutes 9-10 December 2000

THIS DOCUMENT IN OTHER FORMATS

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LNC Meeting  
Washington, DC  
December 9-10, 2000  
DRAFT

Present: Jim Lark, Chair  
Dan Fylstra, Vice-Chair (joined the meeting during Check of Paperwork)  
Mark Tuniewicz, Treasurer  
Steve Givot, Secretary  
Ken Bison (IN), At Large Representative  
Lorenzo Gaztanaga (MD), At Large Representative (joined meeting during Setting of Agenda)  
Elias Israel (MA), At Large Representative  
Lois Kinesic (PA), At Large Representative  
Jim Turney, At Large Representative

Ed Hoc (AK), Region 1 Representative  
Mike Dixon (IL), Region 1 Representative  
Joe Dean (CA), Region 2 Representative  
Scott Lieberman (CA), Region 2 Representative  
Sara Chambers (IN), Region 3 Representative  
Michael "MG" Gibson de Lemon (FL), Region 4 Representative  
Richard Schwarz (PA), Region 5 Representative  
Dan Karlan (NJ), Region 6 Alternate  
Daryl Martin (TN) - Region 7 Representative

Also present: Jim Dexter (UT), Region 1 Alternate  
Mark Nelson (IA), Region 1 Alternate  
Carl Milsted, Jr. (VA) - Region 5 Alternate  
Absent: Dan Wisnosky (NV), Region 2 Alternate  
Tim Hagan (NV), Region 2 Alternate  
Barbara Goushaw (MI), Region 3 Alternate  
Ben Scherrey (GA), Region 4 Alternate  
Ken Lindell (ME) - Region 6 Representative  
Mary Ruwart (TX) - Region 7 Alternate  
Vacant: None  
Staff: Steve Dasbach, National Director  
Ron Crickenberger, Political Director  
Lark called the meeting to order at 9:00 AM EST.

Kaneshiki said that the minutes reflect that LNC Policy had been violated because materials were not distributed sufficiently prior to the meeting.

Item: Credentials

Givot reported that there have been no changes to the constituency of the Committee. He said that all LNC members are present except Fylstra, Gaztanaga, and Lindell. He said that Karlan - Lindell's alternate - is present.

Item: Setting of Agenda

Kaneshiki moved to add 10 minutes for Don Gorman to make a presentation to the Committee on Sunday. She said that she was not aware of the subject of his presentation.

Israel suggested that due to the amount of business before the Committee, that Gorman could address the group when it is not in formal session.

The Committee agreed to modify the proposed agenda to add 10 minutes for Gorman's presentation as the first item on Sunday morning and to begin the meeting at 8:50 AM instead of 9:00 AM.

The agenda was approved as modified.

Item: Check of Paperwork

Dasbach advised the Committee that he has updated financial information to replace a portion of that which was previously distributed.

Item: Chair's Report

Lark thanked the members of the Committee, members of the Executive Committee, and the staff for their hard work during the period since the convention.

Item: Treasurer's Report

Tuniewicz referred the Committee to his written report. He said that he would like to highlight two particular issues.

Tuniewicz said that the first issue is revenue shortfall. He said that over the past three years, the shortfall of actual revenue as compared with budgeted revenue has been growing during each years - both in terms of dollar shortfall and percentage shortfall.

Tuniewicz said that he has three recommendations regarding this:

That the LNC should take a more active role in monitoring actual revenues vs. budgeted revenues.

That the LNC should explore the underlying assumptions regarding revenue which are part of the proposed 2001 budget.

That at its April 2001 meeting, the LNC should adopted a formal major donor program.

Tuniewicz said that the second area of concern is maintaining adequate liquidity.

Tuniewicz cited the fact that in recent years the LNC has adopted a formal reserve policy in an attempt to address this concern.

Tuniewicz said that the Reserve Fund started the year at about \$50,000 and has gradually been built up during the course of 2000.

Tuniewicz said that the LP is within striking difference of achieving the core goal of ending 2000 with cash \$150,000 in excess of accounts payable. He said that the existence of the reserve policy and Reserve Fund has helped achieve this goal.

Tuniewicz said that he has a proposed reserve policy for 2001 and beyond. He said that this policy calls for placing \$150,000 in certificates of deposit which would mature on a rotating basis and adopting a policy which requires maintenance of at least 1:1 current ratio.

Tuniewicz said that a new item under consideration is the possible purchase of a headquarters facility in 2005. He said that - while this is not a proposal which requires any action at this time - he wants the Committee to be aware that this possibility is being discussed.

Tuniewicz said that the current LNC Policy calls for an internal auditor. He said that he considered recommending elimination of that position and function, relying instead on the external auditor. He said that before eliminating the position, it would be best to make a serious effort to find a volunteer to serve as internal auditor. He said that such a person can add value, particularly in the review of special projects.

Tuniewicz said that he has also reviewed the LNC Policy Manual with an eye toward suggesting possible changes relating to the role of the Treasurer. He said that he has prepared recommendations regarding these changes. He indicated that MG has suggested that this be incorporated into our upcoming strategic planning efforts.

Tuniewicz moved adoption of new language to replace Article 5 Section 5 of the LNC Policy Manual as follows:

Liquidity Requirements: The National Director shall be responsible to insure that the LNC maintains sufficient cash balances to provide prudent coverage of accounts payable. For purposes of this section, a positive working capital position (current access less current liabilities) measured on a monthly basis is deemed a minimum prudent level.  
MG seconded.

Israel said that he believes the past policy has been too strict to permit the National Director to do his job effectively. He asked Tuniewicz whether he believes this is a stricter or looser policy.

Tuniewicz said that he believes that his proposal provides greater flexibility.

Dasbach said that he supports both recommendations. He said that this proposal is stricter in one sense - because it imposes a strict current ratio requirement - but more flexible in terms of permitting the staff to determine compliance on a month-to-month basis.

Givot spoke about the origin and history of the reserve policy in effect for the part two years. He said that the LNC is responsible for any lack of flexibility that existed under that policy. He said that he specifically proposed a methodology to permit accessing portions of the Reserve Fund, but that the LNC didn't care to consider those suggestions at the time. He said that he would prefer a reserve policy which addresses not only the accumulation of a Reserve Fund, but that also does not permit staff to spend money that it does not have. He said that the proposal under consideration would permit the staff to spend money which it does not have other than in the Reserve Fund.

MG said that in at the July, 2000 LNC meeting, the Committee was charged with improving our process through open discussion. He said that he supports Tuniewicz's recommendations. He said that one thing that the LNC must stop doing is acting as though it is a government - applying our beliefs about how government should operation to the management of this private, voluntary organization. He said that we must demonstrate greater self-responsibility.

Martin asked Tuniewicz whether his proposal would call for an increase in liquidity at the end of 2001.

Tuniewicz said that it would not.

Martin noted the possible purchase of a building. He said that the proposed \$150,000 figure for the Reserve Fund would not be sufficient to cover two months during which there is a 50% shortfall in projected revenues. He said he had hoped that the \$150,000 figure was being recommended as an addition to the Reserve Fund rather than the target level.

Dehn expressed agreement that the dollar amount of the Reserve Fund should not appear in the LNC Policy Manual. He said that he believes that the Policy Manual should be modified to provide for the Reserve Fund, how it is operated, how it can be utilized, but not quantifying the amount of the Reserve Fund. Dehn suggested that such language could incorporated as Article 5 Section 5 (B) in the LNC Policy Manual.

Tuniewicz agreed with Dehn's suggestion that Article 5 Section 5 (B) in the LNC Policy Manual could be as Dehn suggested.

MG asked for clarification of the purpose of holding the Reserve Fund in certificates of deposit.

Tuniewicz said that the purpose is to segregate these funds from operating funds and to earn an incremental rate of return on those funds.

Fylstra spoke in support of Tuniewicz's proposal. He said that we need to determine what measurement we wish to use and also determine how aggressive the LNC wishes to be regarding financial issues. He said that the new proposal is a better approach because it measures the right thing. He said that measuring net working capital is the right thing to do. He said that including the certificates of deposit in the Reserve Fund as part of working capital is not overly burdensome on staff. He said that there is a limited ability for the LNC to effectively manage or anticipate unexpected shortfalls in revenues or unanticipated expense.

Tuniewicz clarified that the motion before the LNC was to replace Article 5 Section 5 of the Policy Manual with his proposed language.

The motion passed on a voice vote. Dehn, Gaztanaga, and Hoch abstained.

Tuniewicz moved adoption of amendments to the LNC Policy Manual describing the position description of the Treasurer and National Director as follows:

Amending Article III Section 3 (A) to read:

Section 3. POSITION DESCRIPTION OF NATIONAL TREASURER:

A. RESPONSIBILITY AND AUTHORITY: The Treasurer is the Chief Financial Officer of the LNC and shall have responsibility and authority to perform all functions in conjunction with that role. In part this includes:

1. To prepare and file Federal Election Commission reports and income tax returns as required by law, directly or through written delegation to staff.
2. To supervise and review the preparation of all accounts and disbursements of the Party.
3. To render appropriate management reports to the Chair as requested.
4. To develop and maintain appropriate banking and contributor relationships.

Deleting Article III Section 3 (C) in its entirety.

Amending Article VI Section 2 (B) to read:

B. The Director is directly responsible to the Chair, and reports to the LNC, and in that capacity:

1. maintains adequate and necessary communications with the Chair, and ensures that the Chair is kept fully informed of all pertinent LPHQ and Party activities;
2. submits all contracts of over \$1000 to the Chair for approval prior to any commitment of the Party to the contracts;
3. submits periodic written reports to the Executive Committee and LNC, including monthly financial statements, annual audited financial statements, monthly FEC summary reports, and monthly accounts payable agings.

Dixon seconded.

Tuniewicz said that it is important to state that the Treasurer is the CFO to assure the ability of the Treasurer to contact the outside auditors or FEC consultants.

Dasbach expressed concern that if there is direct contact between the Treasurer and the Auditor the staff may not be aware of the request.

Israel said that this might best be considered as part of our upcoming strategic planning efforts.

Givot said that this level of detail is probably far below the level of detail that will be developed in a strategic plan.

Dixon said that he believes that this is too detailed for inclusion in strategic planning.

A motion to table failed.

Dehn said that he supports most of the proposed changes. He said that he does not like the deletion of (3)(a)(8) which calls for the Treasurer to prepare an annual financial report.

Dehn proposed that (3)(a)(8) be retained and that it be modified to call for the Treasurer to report to both the LNC and the membership and removing the specification of a date by which to report.

MG said that because the Treasurer is elected by the convention, the Chair cannot restrict the Treasurer in this regard.

The motion passed without objection.

Lark said that after the convention Bill Redpath offered to serve in as internal auditor. He said that Redpath has recently reiterated his willingness to do so.

Tuniewicz said that Redpath had previously expressed some limitation of his ability to do that job aggressively due to other time commitments.

Item: Region 1W Report

Hoch said that, despite the fact that it appears that our candidates did not do particularly well in the recent election, he believes that in some areas we did quite well.

Hoch provided the Committee with the details about the subjects covered in his written report.

Hoch said that he is experiencing problems getting information from some of the states in his region. He cited Hawaii as an example of this.

Item: Region 1E Report

Dixon said that he prepared his report for the affiliates in his region. He said that the LNC also receives a copy of this report. Dixon said that LPIL is doing something of considerable value. He said that LPIL is holding a candidate recognition event in January which will serve as a kickoff to line up candidates for 2002. He said that LPIL has earned ballot status in two congressional districts which include Chicago.

Dixon said that Mark Nelson is doing a great job and that LPIL has elected some candidates.

Dixon said that LPSD is doing a mailing to registered Libertarians to try to increase membership.

Dixon said that LPKS has expressed concerns about the degree of cooperation they received from the Browne campaign.

Dixon said that LPMN is demoralized. He said that they have had a bad year.

Dixon said the LPND is not reporting.

Dixon advised the Committee that he has relocated to Tucson. He said that he will be reporting the results of this meeting and offering his resignation to the states which he represents. He said that he will continue to serve as the Region 1E representative only if the chairs in his region wish him to continue to do so in light of his relocation.

Item: Region 4 Report

MG said that he has spent some time discussing the content of his report with his state chairs and key activists. He presented a tabulation of registrations, membership, elected Libertarians, and other statistics for each state in his region.

MG noted the comparison with LPNH. He said that LPNH apparently runs a very high percentage of its members as candidates. He said that from the LPNH figures, he concludes that running a lot of candidates appears to draw more people into activist activities.

MG reviewed some of the strategic planning efforts of LPFL.

MG said that LPGA is focusing on activism.

MG described the strategic planning efforts of LPNC.

MG said that LPAL and LPSC are focusing on developing their people.

Item: Strategic Planning

Givot said that there are two mission statements that need to be discussed this weekend: the Mission Statement of the LNC-Strategic Planning Team and the Mission Statement of the Libertarian Party.

Givot proposed that time today be used to discuss the methodology for strategic planning. He proposed that the first of two sessions on the following day would be used to determine the methodology for strategic planning. He proposed that the second session on the following day would be devoted to reviewing the Mission Statement of the Libertarian Party.

Kaneshiki agreed that it is important that we discuss the methodology of strategic planning. She said that the Libertarian Party is unique. She said that the breadth of the current Mission Statement necessitates that the discussion of the Mission Statement of the Libertarian Party needs to be discussed first, because the methodology for strategic planning may be different if the Mission Statement is changed.

Dasbach read the Mission Statement of the Libertarian Party.

Gaztanaga agreed that it is important to determine the Mission Statement of the Libertarian Party prior to determining the methodology for strategic planning.

Tuniewicz asked what the downside is to discussion the Mission of the Libertarian Party before discussion the methodology for strategic planning.

Givot said that there is no inherent problem with doing things in the order that Kaneshiki suggests. He said that he proposed waiting until the next day to discuss the Mission Statement of the Libertarian Party was to allow people some time to interact and think about the Mission Statement prior to focusing on that issue.

Dixon that if the Committee were to be doing strategic planning today, he would agree with Kaneshiki. He said that since we are only talking about how we will be doing strategic planning, the discussion of the Mission Statement of the Libertarian Party need not be done now.

Karlan agreed with Dixon.

Kaneshiki said that the basis of her concern is that if the established Mission Statement of the Libertarian Party is too broad, then the process may need to be changed to allow more time for deliberation of discussion.

Bisson said that he assumes that the Mission Statement of the Libertarian Party is not likely to change very much, and therefore he feels comfortable proceeding to discuss planning methodology.

Israel said that he also thinks that the Mission Statement of the Libertarian Party is not likely to change as much and supports proceeding to discuss planning methodology.

Strong consensus was reached that there would likely be little if any change to the Mission Statement of the Libertarian Party.

The Committee then reached consensus to proceed to sequence its discussion of topics as proposed by Givot.

Givot said that he believes that there is no disagreement that if a separate group is established to do strategic planning, that it will be the LNC - not the separate group - that ultimately determines what, if any, strategic plan will be adopted by the Party.

The Committee agreed with this without exception.

Givot said that the Executive Committee has had some discussion about how a separate group might operate. He said that one idea that has been discussed is to hold two to three meetings between now and the April 2001 LNC meeting and two to three meetings between the April 2001 and August 2001 LNC meetings.

Givot said that there has also been discussion of a concept advanced by Kaneshiki, that much of the work be done by email instead of meeting in person.

Givot said that he and Lark have discussed the possibility of working in parallel with in-person meetings and email interchanges until April 2001 and deferring until April 2001 any decision not to meeting further in person.

Gaztanaga said that he always understood that email would be used as an adjunct to in-person meetings.

Givot said that there was a consensus building at the Executive Committee that since missing one of a small number of meetings would leave the absent person seriously behind, attendance at all strategic planning meetings should be a prerequisite for participating on the LNC-Strategic Planning Team.

Givot said that Lark and he have discussed this, and that Lark has volunteer to take upon the responsibility of bringing any absent participant up to date for material covered at a missed meeting. He said that Lark has also agreed to step in if a participant is behind and becomes disruptive to the process and remove the participant from the process at the LNC-SPT level.

Israel said that the best place to make sure that things are done well is at an in-person meeting.

Dixon says that he sees similarities between this process and the LP Platform Committee. He said that both will probably involve a considerable amount of email interchanges which lead to productive results in in-person meetings.

Kaneshiki said that certain processes lend themselves to email - such as brainstorming - but that others do not. She said that her concerns relate to the specific stages and steps to be taken in developing a strategic plan.

Givot described the "consensus-building methodology." He said that this is the methodology he would propose using. He said that the approach is to see if decisions can be made in a manner such that polarization of views is minimized.

Kaneshiki said that a strategic planning must begin with an assessment of where the Party is.

Givot said that the approach that he envisions will begin with exactly that as well as an assessment of the environment in which the Party operates.

Givot provided a brief synopsis of the steps he would envision in developing a strategic plan.

Givot introduce a list of items that the LNC should consider in drafting the LNC-SPT Mission Statement. He asked the Committee to consider these items and be prepared to discuss them the following day.

Dasbach asked Givot to comment on the proposed interface with affiliate parties.

Givot said that a meeting of state chairs is being scheduled for February. He said that he believes it would be of great value to hold the first LNC-SPT meeting at the same time and location and to have the state chairs spend about 5 hours meeting jointly with LNC-SPT so that all of their ideas are integrated into the strategic planning process from the beginning.

Givot said that this would just be the first step of involving the state chairs in the strategic planning process.

Givot asked if any Committee member took exception to these beliefs.

Tuniewicz said that he felt that the prior state chairs meeting was not particularly beneficial.

No one else took exception.

Kaneshiki said that there are many differences among our affiliates. She said that input broader than what might be gotten from only state chairs would be better.

Karlan said that we must avoid the perception that the LNC is attempted to develop a strategic plan in a vacuum. He said that such a perception would cause problems.

Hoch said that it is important to publicize what we are doing to the state chairs. He said that it is important that they are aware of the state chair meeting well in advance.

Israel said that it may be better to break up into smaller groups for brainstorming.

Givot said that he has run larger groups in brainstorming sessions. He said that by structuring the meeting appropriately, fair participation by everyone is easily achievable. He said that the override advantage of doing brainstorming in one large group is the "cross pollination" that occurs.

MG said that tremendous synergy results from having a single large group.

Fylstra said that it will be impossible to get participation by all state chairs. He said that a lot of work will need to be done to make the state chairs meeting productive.

Dasbach reported that in 1997 more than 40 states were represented.

MG said that a similar approach has been implemented by LPFL with over 150 people participating.

Item: National Director's Report

Dasbach reported to the Committee on the LNC's financial status through November 2000 and presented historical financial data which was used to prepare the 2001 budget.

Dasbach presented the Committee a preview copy of the Annual Report letter.

Dasbach presented his written report measuring performance in achieving the goals set by the LNC one year ago.

Dasbach briefly discussed delays in implement the new web site. He told the Committee that the delays did not result in increases charges to the LNC from the vendor.

Dasbach presented the Committee an analysis of actual first-year revenues per starting member. He said that this supports the proposed 2001 budget estimate of \$97.94 in revenues for each member at the start of the year.

Kaneshiki asked whether this figure is gross revenue or net revenue.

Dasbach said that it is gross revenue. He said that net revenue would have to be defined before it can be calculated.

Kaneshiki said that gross revenues per member is a meaningless number. She said that unless the costs of achieving that revenue are taken into account, one cannot determine how well we are doing.

Dasbach said that the only purpose for using this data is to check on the feasibility of the overall budget revenue projections.

Givot said that this gives the LNC a reality check as to whether it is reasonable to expect our members to - on average - fund the Party at a certain level. He said that his can be compared with the proposed budget to determine if revenues are set at a reasonable level. He said that it is a completely different issue as to whether or not it is a good strategy to raise this much money in this manner.

Dasbach said that this methodology has been the best means to determine whether projected revenues is feasible.

Dasbach presented a report showing the detailed costs and revenues of various fundraising letters.

Dasbach presented the requested four-month budget for 2001.

Dasbach explained a revised presentation of the 2000 budget which facilitates certain comparisons with the proposed budget.

Item: Political Director's Report

Crickenberger reported on results for 2000.

Crickenberger said that the 50-state ballot access goal's result is somewhat subject to interpretation of what was meant, because candidates for the LP were on the ballot in AZ for president and vice-president.

Crickenberger said that the goal of running 218 candidates for the US House was achieved. He suggested that in the future, the minimum number that we should strive for was the level achieved this year - 256 candidates for the US House.

Crickenberger said that we failed to meet the goal of 2000 candidates for all levels of office. He said that over 1,800 candidate announced their intention to run, although only about 1,400 candidates ran. He said that this about doubled the party's prior record. He said that the Libertarian Party ran about twice as many candidates as all other third parties.

Crickenberger reported that the party has retained ballot status in 26 states. He listed states where ballot status was probably gained (AL, OH) and states where ballot status was lost (MI, WV, IA, NH).

Crickenberger said that the real strength of the party's efforts this year came in the number of candidates running for office.

Crickenberger said that 35 Libertarians were elected to public office as compared with 5 elected in 1996. He said that the largest gains in elected Libertarians have typically come in odd-year elections.

Crickenberger said that 327 Libertarians hold public office and that they hold a total of 360 offices.

Crickenberger reported on the some details of the 2000 ballot drives. He said that - starting with OK - drives in other states were delaying creating a series of problems.

Crickenberger commented on ballot drives in the coming year.

Givot asked Crickenberger what, if any, ballot drives are schedules for the first eight months of 2001 which could be delayed until after a strategic plan is approved.

Crickenberger said that both the NE and NC drives must be done immediately to avoid loss of Libertarian registrations. He said that OH must be done before year end, but that it would be very ill advised to delay starting that drive until September 1, 2000. He said that the OH drive will provide for running candidates in 2002.

Dasbach said that drives like the OH drive will only be considered for 2001 only if the affiliate party shows a clear willingness to do much of the work required.

The Committee recessed for lunch at 1:30 PM EST.

The Committee reconvened at 1:52 PM EST.

Tuniewicz complimented Crickenberger and Dasbach for the various graphical presentations in Crickenberger's report.

Item: Communications Director's Report

Winter said that Getz and he had a very different experience in 2000 than in 1996, largely because the presidential campaign was not located at the LP HQ office in 2000 at it was in 1996. He said that this made it more difficult for the LP to attract media attention

because that was being directed to the presidential campaign which was located elsewhere. Winter reported that the census campaign, the national convention, and the presidential campaign led to an increase of 42% in media contacts over 1996. He said that the goal was to have 130 media contacts per month and the actual result this year was 135 media contacts per month.

Winter said that the goal was to have 55 media interviews per month in 2000 and the actual number is 50 media interviews per month. He said that the ratio of media interviews to media contacts has been about 50% in the past. This year the ratio dropped to 40%.

Winter said the goal of published op ed pieces was goal 18 and that 12 were actually written. He said that Harry Browne wrote two as well. He said that the number actually printed exceeded expectations.

Winter said that the goal was 24 television appearances and the actual result so far has been 27. He said that an additional appearance on Fox News is scheduled for December which would bring the total to 28 appearances.

Winter said that the LP is now in touch with higher level people in television that it has been before. He said this includes people at CNN's Crossfire as well as John Stossel's unit at ABC News.

Winter reported that the average issue of LP News in 2000 was just over 32 pages. He said that a subscription to LP News is the party's major membership benefit. He said that subscribers are now getting twice as much content as three years ago.

MG said that he is interested in pursuing going to a semi-monthly publication schedule for LP News.

Winter said doing so this would double postage costs.

Winter said that in the coming year he expects to see issues ranging from 24 to 36 pages per issue.

Winter said that he hopes to hire an LP News writer in the coming months.

Givot asked Winter whether it would be fair to characterize the proposed budget for 2001 to be continuing what had been done in the past.

Winter said that it would be a fair characterization regarding those items in his area of responsibility. He said that there is nothing new anticipated in the 2001 budget.

Tuniewicz asked what, if any, policy is in place for non-presidential campaigns to use the party's media fax list.

Winter said that the current list is not broken down geographically or by media type or content. He said that the LP HQ purchases the Bacon's media directory which, by contract, cannot be distributed to affiliated organizations.

Kaneshiki asked for clarification about the amount charged to advertisers for a full page ad in LP News.

Dasbach said that the average cost to the party to produce LP News is about \$150 per page.

Dasbach said that the amount charged for a full page ad (without quantity discount) is about \$1,000 per full page ad.

Givot asked Dasbach to confirm that this means that - even at the highest discount rate for multiple appearances (40%) - adding four additional pages to an LP News issue will always generate a profit if there is at least a full page of paid advertising being added as well.

Dasbach confirmed that this is correct.

George Getz reported details of a variety of media contacts during the year.

Item: Region 2 Report

Dehn referred the Committee to his written report.

Dehn highlighted the concern of LPCA regarding the amount of funds directed to affiliate parties from UMP. He said that LPCA feels particularly handicapped in this regard. He said that there are people within LPCA are disappointed by the amount of membership growth under UMP. He said that some feel that there are few financial incentives for LPCA to expend money to grow membership under UMP. He referred to a proposal developed by Aaron Starr in response to this.

Dehn said that there is also a written report relating to activities in NV.

Tuniewicz asked Dehn if LPCA will be reconsidering its decision to go from monthly to semi-monthly publication of its newsletter.

Dehn said that during the height of optimism of Project Archimedes, decisions were made that assumed that substantial membership growth would occur. He said that when the member did not grow as projected, it was necessary to reduce certain costs. He said that frequency of publication of the newsletter was one such cost.

Dasbach said that it may be possible to revise the UMP contract to be somewhat responsive to proposals received from LPCA.

Winter addressed some of the issues that the LP would face if trying to accommodate some of these requests.

Lieberman said that Operation Breakthrough cost about \$30,000 and led to election of 13 candidates. He said that this was very cost-effective. He acknowledged that this occurred because these candidates ran without opposition.

Dasbach said that LNC provided additional funding to LPCA for Operation Breakthrough when it was needed.

Item: Region 3 Report

Chambers said that three states in her region ran 100 or more candidates. She said that three other states met or exceeded their prior record for number of candidates.

Chambers said that the feedback that she is getting is that the states in her region are more desirous of intellectual help and tools

from the LNC than for money.

Item: Convention Planning

Dasbach distributed materials relating to holding the 2002 convention in Indianapolis. He said that - thus far - he has been unable to locate space in Atlanta for the 2002 convention.

Dasbach said that the Browne campaign has recommended that the LNC consider holding the 2004 presidential nominating convention before July 4, 2004 to provide more time for the presidential campaign to get underway.

Givot reported that his recent visit to Indianapolis convinced him that it would be an excellent choice for the 2002 convention. He said that the city has undergone a major facelift and new construction in the past 12 years. He said that air transportation costs to Indianapolis are comparable to those to Chicago and are very reasonable as compared with Minneapolis, Dallas, St. Louis, or Denver.

Gaztanaga said that, although he has always liked the historical significance of having the convention on July 4, he believes that it is somewhat unusual to be dealing with weighty matters on a holiday that is more typically a celebration.

Givot moved that the LNC authorizes the National Director to proceed to negotiate the details of holding the 2002 convention in Indianapolis within two weeks before or after July 4, 2002 and authorizes the Executive Committee to review and approve contracts to do so.

Tuniewicz seconded.

Kaneshiki asked why the Executive Committee should make the decision instead of bringing the matter before the LNC.

Givot said that doing a mail ballot would be cumbersome. He said that allowing time for discussion would require a full month from the time the proposal is ready for consideration until it is approved.

Fylstra said that he supports the motion and believes that the level of detail that the Executive Committee will be dealing with does not rise to the level that would warrant LNC discussion.

Dehn said that he agrees with Fylstra. He said that LNC members who do not want the convention to be held in Indianapolis or within two weeks of July 4, 2002 should speak up now. He said that these sorts of decisions - choice of city and dates - should be made by the LNC, leaving the details to staff or the Executive Committee.

Martin expressed concern about the extent to which this process has gone forward without LNC members having more information about the status of convention planning.

Givot said that prior discussions have been publicized in Executive Committee minutes which have been emailed to LNC members in a timely manner.

The motion passed on a voice vote.

Dasbach asked the Committee for input on the perceived value of moving the convention to some time prior to July 4, 2004.

Givot said that he believes that any time between March 1, 2004 and July 4, 2004 would seem reasonable to him.

Lark advised the Committee that some affiliates have restrictions as to when their state conventions can take place. He said that this should factor into the decision about the convention date.

Turney expressed a strong preference for April, but does not object to Givot's March-July 4 sentiment.

Karlan said that he strongly supports holding the convention in April or fairly early in the spring. He said that the more serious they are or the more they are running for local office, the more important that it is that the candidate be available locally by July.

Karlan said that the LP Bylaws require that affiliate Bylaws be on file. He said that we would be able to review them to see which affiliates have a potential problem with an earlier date. He said that if a state fails to provide the national office with current bylaw and if the LNC schedules a convention early based on the bylaws currently on file, that would be the problem and responsibility of the affiliate not the LNC.

Dehn said that he prefers hold the 2004 convention on July 4. He said that some of these requirements are tailored to state requirements and schedules.

MG agreed with Lark that holding the convention during the springtime may cause some problems.

Dexter said that the period from April 15 - April 19 also provides an historical time frame for holding the convention.

Gaztanaga said that, although we should look carefully at potential problems, that the springtime may provide a better choice.

Kaneshiki said that candidates may need to be campaigning by July 4 and on that date, so that holding the convention earlier might be of value. She suggested possibly polling the membership in LP News.

Israel said that NH has signature-gathering deadlines which conflict with July 4.

Item: 2000 Convention Report

Dasbach said that the goal of breaking even (excluding banquet fundraising) was not met. He said that the shortfall was about \$63,000. He said that the overrun was largely due to audio-video costs. He said that billing for items such as camera operators were subject to disagreement between the LP and the contractor. He said that in the future, more care must be taken to assure that these contracts do not lead to similar results.

Item: Presidential Campaign Report

Willis presented a summary report from the Browne campaign.

Willis said that the things that the campaign did well are fairly obvious. He said that his report - and the followup detailed report - will focus on mistakes which the campaign made. He said that reviewing these mistakes provides a basis to learn and improve.

Willis said that the primary problem that the campaign had was maintaining momentum.

Willis said that the concept of establishing an exploratory committee was to build up a war chest so that the campaign could be kicked off with an advertising campaign and start out with great momentum. He said that the exploratory committee should have determined who the major donors were so that the campaign could have focused more on one-on-one fundraising from major donors, avoiding relatively more costly direct mail fundraising.

Willis said that the campaign had a good vehicle to proceed to do this, but that it was not undertaken when it should have been - the FEC lawsuit which, he said, should have been filed in 1997.

Willis said that the 30-minute video is another example of a good idea that was not done at the right time. He said that production of the video interfered with the planned fundraising cycle and was a far larger undertaking than had initially been envisioned.

Willis said that the campaign recovered well from these problems. He said that he believes that the campaign picked the right projects, but erred in how they were sequenced.

Kaneshiki asked whether Willis regrets not campaigning actively in the California primary.

Willis said that he does not regret that decision. He said that campaigning actively in the California primary would have further drained the campaign financially. He said that it is not likely that active participation in that primary would have resulted in significantly more coverage than was received at other times during the campaign.

Schwarz said that Browne had recently attempted to raise about \$100,000 to pay off campaign obligations. He said that this debt is not reflected in the latest FEC filings. He asked Willis to explain this.

Willis said that the FEC reports need to be amended to reflect outstanding vendor debt.

Karlan said that after the 1996 campaign Browne said that he would not run for president again unless the party members reached certain milestones. He said that Browne ran although those milestones were not met. He asked whether the decision to run was a mistake.

Willis said that he has not gone back to determine how strong that intention was stated.

Fylstra said that the 1996 and 2000 campaigns were very different in that the 1996 campaign was co-located within LP HQ, while the 2000 campaign was very separate. He asked Willis to comment on the effects of this.

Willis said that the decision to be separate in 2000 was in response to criticism that was taken very hard by Browne and himself. He said that he believes that the party benefitted from the way that things were handled in 1996 and suffered from having separate operations at separate locations in 2000.

Dasbach asked about the details of several operational issues.

Willis said that information exchanges were delayed, in part, by the fact that the parties were not on the same premises. He said that Browne authoring an additional book was a drain on the campaign. He said that authoring the book was a financial necessity for Browne and made him unavailable for large amounts of time when he might otherwise have made personal fundraising calls. He said that four months is insufficient time to incorporate a convention-selected vice-presidential candidate into the campaign and get the campaign underway.

MG asked Willis whether he feels that holding the presidential nominating convention in the spring of the election year would be helpful.

Willis said that it would be helpful

MG said that as we enter into strategic planning, it would be helpful to have Willis' input. He asked if Willis would assist in this process.

Willis said that he would be delighted to help.

Chambers related some negative feedback about the campaign that she had received from people she knows is related to the decision to locate the presidential campaign at a site other than LPHQ.

Willis said that 2000 was no better or worse than 1996 in this regard. He said that many campaign activities are executed on an ad hoc basis and that this sort of criticism results. He said that the Nader campaign had 100 staffers and that the media provided similar feedback about how the Nader campaign appeared to operate.

Chambers said that he had heard that Browne's visit to Indianapolis was done at a net loss.

Willis confirmed that several last-minute visits failed to produce a net positive financial result.

Dehn said that, at times, it seemed to him that the campaign was citing what needed to be done while doing other things that were unrelated to the campaign. He said that it appeared to him that the campaign was ending long before the election day.

Willis said that some decisions were made - at personal expense to him - to try to keep the campaign moving forward until the end.

Dasbach informed the LNC that the date of the convention ends the time frame during which a presidential candidate can accept pre-nomination funds. He said that holding the convention too early will reduce the number of donor who will likely contribute the maximum \$1,000 pre-nominations and the maximum post-nomination \$1,000.

Gilson moved that the LNC expresses its gratitude to the Browne campaign for its efforts.

The motion was adopted with objection.

Item: Information on Possible FEC Lawsuit

Herb Titus made a presentation regarding a proposed lawsuit against the Federal Election Commission. Titus discussed the issue of standing. He said that it would be desirable to have a presidential candidate as a plaintiff because of the issue of standing.

Titus outlined current and potential plaintiffs to participate in the lawsuit.

Titus reviewed the detailed allegations within the complaint.

Tuniewicz complimented Titus on his presentation. He asked if a litigation plan has been developed yet.

Titus said that he has not yet developed a full litigation plan aside from the complaint. He said that he will need to work on experts, testimony, subpoenas and depose all present and former FEC members, some congressmen, and others

Tuniewicz said that he is sensitive to conflict of interest issues. He asked Titus whether his law firm also represent other national political committees.

Titus said that his law firm also represents the two national political committees who are plaintiffs in this case. He said that his law firm is mindful of potential conflicts of interest that may arise.

Tuniewicz asked for clarification of the "title of nobility" issue.

Titus said that the prohibition in the Constitution has never been the subject of litigation. He said that a government which gives entitlements is a government that can no longer govern equally. He said that with a title come political and economic privilege. He said that this claim calls for removing political entitlements.

Givot asked whether the litigation intends to attack the legal prohibition against corporations making political contributions.

Titus said that he intends to attack these prohibitions as well.

Kaneshiki asked Titus about his fees, past collaboration with the Libertarian Party, and past history of litigation against the government.

Titus said that Larry Straw has a history of litigating against the EPA. He said that Straw has probably litigated more cases against the EPA than any other lawyer in southern CA.

Titus said that Bill Olson and John Miles concentrate in postal law and election law. He said that Olson has represented a number of organizations including political parties.

Titus said that he has taught in five ABA-accredited law schools, focusing on constitutional law.

Titus said that he is unaware of Straw's fees are, but that they are in the range of \$200 to \$250 per hour. He said that all attorneys are independent of the establishment. He said that these attorneys do not have establishment clients, thus they are not likely to have a conflict of interest or a conflict with other clients.

Willis said that all four attorneys have done a lot of work on this project so far but that none has been paid yet.

Gazanaga said that there is a lot of educational information available in what has been presented to the LNC. He asked what might be done to get this information out to the public.

Titus said that he has done a lot of marketing in this area. He said that he is a former ACLU attorney - a former radical liberal. He said that he was taught to litigate, to legislate, and to take issues to the court of public opinion. He said that these attorneys work with members of Congress. He said that with a case like this, it is necessary to take the case to the court of public opinion as well.

Karlan asked if there has there been thought to extending the sought after result to state disclosure laws.

Titus said that attention also needs to be paid to state constitutions and draconian state laws.

Dasbach asked about the U S Justice Foundation, how it is working, and the payment of fees.

Willis said that David James, who works for Ron Paul, suggested a coalition to pursue this lawsuit and the use of a foundation or a 501(c)(3) organization as the basis to pursue this litigation. He said that the US Justice Foundation is willing to act as a conduit to fund this.

Dasbach asked whether that would make contributions in support of the litigation tax deductible.

Titus said that it would. He said that it is important to establish a steering committee of plaintiffs to assure that the lawyers do not own the case.

Givot asked Titus whether it is his understanding that the LNC and the Libertarian Party are under no financial obligation regarding the cost of this litigation.

Titus said that he understands that to be the case. He recommended that the LNC should have a contract stating this to protect its rights.

Bisson asked what advantage is there to the plaintiffs to have the Libertarian Party participate in this litigation if the LNC is under no obligation to pay any of the costs.

Titus said that Libertarian Party participation gives standing and legitimacy by virtue of the expectation that the part will be fielding future presidential candidates, that the party had established longevity, and that the part had already established a breadth

of support and a history of fielding candidates.

Willis said that it is the intention of the Browne organization to do the "heavy lifting" to raise the money required to help fund this effort. He said that it would be very helpful to do email appeals to the party email list or for the party to provide its direct mail list to aid in raising the money.

Fylstra said that early on it appeared that several other organizations were going to provide a significant amount of the funding for this project. Subsequently it appears that this may not be the case. He asked Willis for an update regarding this.

Willis said that the Constitution Party made a commitment to do a good-faith effort to raise money after the election. He said that Gun Owners of America were concerned about the impact of the election on their organization's funding. He said that he hopes to persuade GOA to provide access to their donor list to help fund the project. He said that he is hoping to find major donors as well.

Item: Region 5 Report

Schwarz reported on leadership changes in LPPA in the past few months.

Schwarz said that the leading candidate in PA, John Featherman, received 45,918 votes. He said that LPPA may have lost minor party status which brings with it certain privileges including placing people on the ballot for special elections.

Milsted reported on several projects that have been executed in VA. He said that he believes that some of these may be of value to national for use in other states.

Steve Boone - LPMD - reported on developments in MD.

Carol Moore - LPDC - reported on developments in DC.

Item: Region 6 Reports

Karlan reported on developments in NJ.

Israel reported on developments in MA.

Don Gorman - LPNH - reported on developments in NH.

Bisson asked Israel whether money spent on the Howell campaign helped down-ticket candidates.

Israel said that the degree of notice that Howell received certainly brought greater attention to other Libertarian candidates.

Kaneshiki said that she had heard that Browne did better in the western part of MA than in the eastern part.

Israel said that he does not have such details with him, but that the western part of MA tends to be less "infected" with the liberal affliction that then eastern part of MA.

Item: Region 7 Report

Martin said that he has been gathering information for his report since October.

Martin said that the general theme he finds in Region 7 is disappointment at the performance of the national ticket. He said that the results in TX were strong. He said that Geoff Neale reports that more than \$40,000 was spent by LPTX to advertise the party. He said that the national party has a definite advantage in developing ads.

Martin said that - as he would expect - the national party dropped the ball in communicating during the height of the election. He said that some of this is to be expected.

Martin said that national should take a leadership position in developing support materials for local issues. He said that national should help draw the line on local issues and provide support and training for local candidates.

Martin said that running a large number of candidates has very positive benefits.

Martin said that, although the states in his region support UMP, there is some diversity of opinion - and some ignorance - on the details of the program.

Martin said that he believes that state chairs are in need of training and that this is an area where the national party can help.

Item: Discussion of General Counsel

Lark introduced the topic. He said that the responses he has received from three possible candidates all require some payment for their services.

Lark expressed some queasiness that the party may - for the first time - be compensating the LP General Counsel for services rendered.

Lark said that he knows all of the individuals. He said that he would be very comfortable appointing Hall if the Committee was supportive of that idea.

Dasbach said that the outside auditors had asked the LNC to determine what the fair market value of legal services provided by Hall had been. He said that Hall estimated that to be \$50,000 based on his records.

Lark said that he is somewhat queasy that - at the time possible candidates were sought - because he did not indicate to potential candidates that this might be a paid position. He said that he is not sure that he "cast the net wide enough" in letting people know that the LNC was proceeding in this direction.

Bisson moved the proposal from Bill Hall be accepted for a term of one year.

Hoch seconded.

Bisson said that he has no doubt that he will be satisfied with Hall's continued efforts. He said that if LNC members are concerned with perceptions of Hall as an insider, he could also support offering the same arrangement to Mark Rutherford.

Givot suggested that we have a fiduciary responsibility to publicize that we will be paying for legal services of our General Counsel in the future, soliciting proposals, and reviewing them with the understanding that the pricing of legal services is not the only factor to be considered.

Givot suggested that he would be more comfortable to have Hall continue as General Counsel on some interim basis while the party solicits proposals and makes a long-term selection.

Dasbach said that Hall as agreed to complete several projects underway.

Gilson asked what the role of the General Counsel is.

Lark said that the role of the General Counsel is to provide general legal advice and work - primarily relating to transactions, not litigation - as well as selection of other legal specialists to assist in specific matters.

Kaneshiki asked whether Hall would also provide advice or input on such matters as the proposed FEC lawsuit.

Dasbach said that Hall has already read the prior draft of the FEC lawsuit and pointed out strengths and weaknesses.

Kaneshiki asked whether Hall had offered an opinion on the likelihood of prevailing in the recent litigation in AZ.

Lark said that he does not recall Hall offering such an opinion.

Dehn said that it appears to him that Buttrick is not asking for compensation for his time, rather reimbursement for out-of-pocket costs, including travel.

Bisson said that, although he likes John Buttrick, Buttrick carries certain "baggage" because of his past involvement in the dispute in AZ. He said that it may well take a year to select a long-term general counsel, in which case Givot's suggestion is not necessarily in conflict with Bisson's proposal.

Givot asked Bisson if anticipates exploring other alternatives if Hall's proposal is accepted for on a one-year basis.

Bisson said that it was his intention that this would be the case.

Bisson clarified that has moved that the LNC accepts Bill Hall's proposal for a term of one year as an interim measure while beginning a broader search process for a long-term appointment of General Counsel.

There was no objection to Bisson's clarification.

Kaneshiki asked why we would not want to appoint Mark Rutherford as General Counsel for the coming year.

Givot said that Hall provides a degree of continuity that Rutherford cannot provide. He said that Hall has built up considerable expertise in areas such as ballot access law and FEC regulations which would take a substantial time for Rutherford to match.

The motion passed on a voice vote. Schwarz voted no. Gilson abstained.

Item: Approval of Minutes

The Committee approved adoption of the minutes of its June 29, 2000 meeting on a voice vote.

The Committee approved adoption of the minutes of its July 2, 2000 meeting on a voice vote.

The Committee approved adoption of the minutes of its July 3, 2000 meeting on a voice vote.

The Committee approved adoption of the minutes of its August 24, 2000 meeting on a voice vote.

Item: Appointment of Committees

Lark entertained nominations for the Advertising and Publications Review Committee  
Fylstra nominated Dehn.

Bisson seconded.

Hoch nominated Dexter.

Bisson seconded.

MG nominated himself.

Bisson seconded.

The Committee approved appointment of all three nominees by acclamation.

Lark said that the Convention Planning Committee has been vacant for the past two years.

Tuniewicz said that it has been populated but inactive.

Tuniewicz moved to amend the LNC Policy Manual to abolish the Convention Planning Committee.

Bisson seconded.

Tuniewicz said that eliminating the committee does not end oversight of the convention process by the LNC and Executive Committee or individual LNC members.

Gaztanaga said that he sees no reason to abolish the committee if what Tuniewicz says it true.

Dasbach said that the former Convention Oversight Committee was involved in dealing with outside contractors who ran our conventions. He said that when convention management was internalized, the Convention Planning Committee was formed to work with staff on convention details.

Dehn said that we should not eliminating the Convention Oversight Committee simply because we don't have to oversee the an outside contractor.

Dixon said that staff now has its own expertise and no longer needs as much input from a committee.

MG said that he agrees with Dehn.

Dasbach said that staff has continued to consult with LNC members at various stages of the process as needed.

Kaneshiki said that she is concerned that our conventions lose money year-after-year. She said that the last time that the convention was profitable was when it was not run by staff. She said that the LNC should not bear the liability for a convention loss.

Dasbach said that in 1993 the vendor lost money and the hotel sought to collect from the LNC.

Tuniewicz said that staff will continue to bring the LNC budgets and that the LNC will continue to exercise oversight over the national convention.

Martin said that the staff is able to continue to employ outside contractors to the extent it deems appropriate.

The motion passed on a voice vote.

Lark opened nominations for appointments to the Program Committee.

Givot said that he drafted the Bylaws which established the Program Committee. He said that the party has not been successful in making the LP Program all that it can be. He said that the LNC is probably responsible for providing a lack of direction as to what was expected by the LNC. He said that the result was a proposal that was not embraced by the LNC. He said that he recommends that the Program Committee should do very little until the strategic plan is developed - providing better direction to the Program Committee.

Gaztanaga nominated himself.

Dehn said he wants to comment as the outgoing chair of the Program Committee. He said that the problem in early 2000 was more than what Givot said. He said there was a lack of consensus as to what direction of change would lead to the LNC embracing a proposed new program. He said that the lack of consensus didn't provide the Program Committee with good input as to how to proceed.

Dehn said that the current program is "moldy" and that something should be done to update the current program to avoid the embarrassment of having it out there in the near term.

Dasbach said that currently available text might be substituted on an interim basis.

Chambers said that lots of members don't know what the LP Program is or how it should be used.

Givot said that the former LNC was resistant to the idea of approving new text unless it was willing to put its reputation behind it. He suggested that as an alternative, the current, embarrassing program could simply be withdrawn in its entirety.

Hoch nominated MG.

Gaztanaga nominated Chambers.

MG seconded.

The Committee appointed all nominees by acclamation.

Lark introduced the topic of appointing an internal auditor.

Dehn moved that the LNC authorizes the appointment of Bill Redpath as Internal Auditor.

Kaneshiki said that it would advisable to have something in writing about the individual being nominated prior to voting. The appointment was approved without objection.

Item: Comments from Don Gorman

Gorman expressed support for the LNC's activities as seen today. However, he said, there is too much talk about procedures and planning and not enough about politics.

Gorman shared several email messages he has received from various LP members indicating a need to focus more on politics. He said that these communications demonstrate a lack of support for political activity by the national party.

Gorman said that "we got our butts kicked" in the presidential race by Nader and he has only been running for four years. He said that the Green Party now has ballot access in as many states as the LP.

Gorman said that he heard no mention about the "split in Michigan" which should concern the LNC.

Gorman said that Perry Willis has just masterminded the biggest disaster the LP has ever had. He says that he hears complaints that the LP News is no longer the LP News but the Harry Browne newspaper. He said that the LP needs a divorce from Harry Browne. He said that - having had two bites of the apple - we need to move on.

Gorman said that he does not believe that there is anyone in the LP that has more political experience than he has. He reviewed his record of political achievements. He said that he has never been asked for his ideas on how to move forward in the political arena.

Gorman said that he has put together a program - a seminar - on doing politics. He said that he has one day and three day versions of it. He said that he plans to put that seminar on in as many states as possible.

Gorman said that he is asking for neither help nor money from the LNC. He said that he would like to participate in planning the LNC's strategy in the future, but that he will proceed with his seminars regardless of what the LNC does.

Lark asked Gorman what he would need in the way of help or money.

Gorman said that he will be charging for it in excess of expenses. He said that he plans to manage this by himself.

Givot asked Gorman if he believes that he could train other people to deliver his message.

Gorman said that he believes that would be effective and that he would be interested in doing so. He said that he believes that someone who does not have his level of experience in retail politics could effectively deliver his message.

Bisson expressed concern that if the LNC were to be supportive of his efforts, that the LNC might subsequently be criticized for supporting a potential future Gorman campaign as the LNC has been criticized for its past support of Harry Browne's efforts in support of the LP prior to seeking the 2000 nomination.

Tuniewicz suggested that Dasbach give strong consideration to employing Gorman's expertise in developing the content for the upcoming meeting of state chairs.

Kaneshiki said that Gorman has not come to the LNC looking for help. She said that she believes that little is gained by throwing money at local affiliates.

MG said that he believes that the LNC is aware that it is time to bring in experienced, elected LP members as mentors - people who can help spread our message not only to the outside world, but also to others within the LP.

Lark thanked Gorman for his many accomplishments on behalf of liberty and for coming to address the Committee.

Committee recessed at 7:16 PM EST.

Committee reconvened at 8:07 AM EST.

Item: 2001 Budget and Goals

Dasbach presented a lengthy review of the the major components of the proposed 2001 budget. He described the budgetary categories and explained them in detail.

Committee members inquired about specific line items and specific LNC operations.

Dasbach provided answers to these questions.

Dasbach proposed several goals for 2001. He said that the first goal is to complete ballot drives in NC, NE, MI, and OH.

Kaneshiki asked whether there is specific information available as to why the national party should participate in each of these ballot drives.

Dasbach said that Crickenberger had covered that in his report the prior day. He said that this will move the party closer to achieving 50 state ballot access in 2004. He said that this will also be supportive of maximizing the number of US House candidates. He said that in each of these states will be making a significant contribution toward achieving ballot access.

Kaneshiki said that she believes that there should be something in writing from the state chairs indicating why national assistance is required. She said that he prefers to get affiliate parties "on their own feet" so that they can do this themselves. She said that this is just "another welfare program." She said that there should be a long term plan to get all affiliate parties on the ballot. She said that the details are missing regarding such a plan.

Dasbach said that, as a benchmark, affiliate parties are expected to provide 25 signatures per member - either by volunteer petitioners or by the affiliate funding purchase of that number of signatures.

Karlan said that considerable discrepancies among state ballot access laws makes it critical that the national party assist some affiliate parties achieve ballot access.

Kaneshiki said that every state should be able to arrange for the successful completion of its own ballot drive. She said that the LNC will not develop past its current level if this cannot be achieved by affiliate parties. She said that, like welfare programs, if it is felt that the national party will always step in to bail out failed ballot drives, that affiliate parties will not have adequate incentives to undertake ballot drives on their own.

Lark said that this discussion would more properly have been entered during the Political Director's report.

Givot said that he feels that this is a very appropriate time to discuss this topic, because it is directly applicable to the question of whether or not this goal should be adopted.

Givot said that the national party already makes efforts to encourage affiliate parties to be self-sufficient in terms of ballot access. He said that the national party does nothing to discourage its affiliates from becoming self-sufficient. He said that the large number of affiliates that neither seek nor require assistance demonstrates that the party is not encouraging dependency.

Dehn asked whether the purpose of this discussion is to approve a list of goals for the coming year or whether it is to simply enumerate the goals which were the basis of the proposed budget.

Lark said that he understands that the purpose of this agenda topic is present the proposed budget and to build the goals from the ground up.

MG said that the LNC has begun a process which will address the issues being raised. He said that the party is running on past momentum and perhaps the best thing to do today is to let that momentum.

Givot moved that the LNC approves the proposed four-month budget proposed by the National Director and directs the National Director to present a fully enumerated set of written goals and a budget to achieve them at the April 2001 LNC meeting.

Israel seconded.

Givot said that the legwork has not been done by the LNC to establish goals for 200, yet there is a full year budget before it. He said that the organization is running on momentum. He said that it is inconceivable to him that serious consideration can be given to these goals, possibly changing them, and emerge with a budget which is geared to achieving those goals. Israel said that he supports the motion. He said that he agrees with Kaneshiki's assessment that we need to formulate better plans to make our affiliates more autonomous. He said that the next four months can be used to do that.

Bisson moved to substitute that the LNC approves the proposed full-year budget with an addition of \$20,000 to legal, accounting, banking under the category of governance, reducing the net surplus to \$46,000.

Tuniewicz seconded.

Bisson said that this can be done repetitively in small increments. He said that much time will be spent on strategic planning in the coming months, but that by April we will not know our long term strategy any more than today.

Dasbach said that either the LNC or Executive Committee - not the staff - should develop goals for the year.

Gaztanaga said that he is torn between the two proposals. He said that the lateness of the budget presentation is a problem.

Dehn disagreed that the Committee will not do much more in April. He said that he can see the discussions that take place during the strategic planning efforts might be a good foundation for establishing goals for 2001. He said that adopting a full-year budget on an interim basis provides no incentive for the Committee to reopen the issue of goals adoption.

Tuniewicz said that he favors passing the full-year budget. He said that the budget can be amended at the April 2000 meeting.

Israel said that he can support either proposal, but that he favors adoption of the four-month budget because it imposes a timetable to address the issue of goal establishment.

MG said that the strategic planning process will likely develop consensus in certain areas along the way which may provide input to the April 2001 LNC meeting.

Fylstra said that he needs additional information in order to assess which of the two alternatives he prefers. He said that information on the timing of expenditures such as direct mail prospecting and ballot access is significant.

Dasbach said that the four-month budget reflects the timing of expenditures in the first four months. He said that ballot access is heavily weighted toward the first third of the year. He said that about one third of the direct mail prospecting will be done in the first third of the year.

Dasbach said that it would be valuable for the Executive Committee to develop 2001 goals prior to starting strategic planning.

Dehn said that he did not intend to suggest that the strategic planning group should be diverted from its main task to develop these goals.

Givot said that strategic plan and the 2001 budget issues should proceed independently. He said that we will have much more info in four months. He said that in four months the Committee will know what goals have support for the current year. He said that it is important to adopt a constraint to ensure that no more than four month's of the year's planned expenditures are made in the first four months. He said that there has been a serious regression in the party's budgetary process over prior years.

Tuniewicz referred to the LNC Policy Manual Article 5 Section 2 Paragraph A which states, in part:

The Executive Committee in consultation with the National Director shall develop an annual operating budget presented to the LNC for approval prior to the start of each fiscal year.

MG asked the Chair to rule that Givot's motion was out of order because of the LNC Policy Manual cited by Tuniewicz.

Lark declined to do so.

Givot said that the LNC Policy Manual requires "development" of an annual budget, not approval of an annual budget. He said that the LNC is not obligated to approve a full-year budget at this time if it finds that it does not have an acceptable budget proposal before it.

Bisson's motion was substituted for Givot's motion on a vote of 9 to 7.

The Committee voted to adopt the proposed full-year budget on a vote of 10 to 3 with 1 abstention.

Tuniewicz moved that the Article 5 Section 5 of the LNC Policy Manual be amended by adding new paragraph B

"Reserve Requirement: The LNC shall set an amount to be set aside as a cash reserve, separate from operating funds. Withdrawal of funds from the Reserve shall require prior approval of the LNC or the Executive Committee."

Givot seconded.

Tuniewicz said that this is consistent with the prior day's discussion, formally defines the Reserve Policy, and formally defines how money in the Reserve Fund can be accessed, if needed.

Gaztanaga asked how closely associated this Reserve Fund is associated with possible future purchase of real estate.

Tuniewicz said that, at the present time, he sees no association between the two, although this mechanism could be used in the future for that purpose.

Martin said that he supports an even stronger proposal, but that he can support Tuniewicz's proposal as a necessary first step in the right direction.

Israel said that he wants to be reasonable and prudent, but that he is concerned with the Dasbach's reaction to how this would affect operations.

Dasbach said that, depending on the amount of the reserve set by the LNC, this is consistent with how he would like to proceed.

Kaneshiki asked Tuniewicz if it makes sense to modify his proposal to require that the Reserve Fund would be net of any outstanding accounts payable or debts.

Tuniewicz said that the current policy does permit accounts payable to encumber the Reserve Fund.

Givot said that he understands Kaneshiki to be asking whether it would be prudent to let accounts payable to exceed that cash which is not part of the Reserve Fund.

MG said that he agrees with Tuniewicz. He said that this is a good first step.

Fylstra said that Kaneshiki's comment relates to what was decided yesterday, not the action before the LNC currently. He said that to implement what Kaneshiki is suggesting would require amending the action taken on the prior day.

Martin said that this may be something that will be addressed as part of strategic planning.

Motion passed without objection.

Tuniewicz moved that the LNC sets the dollar amount of the Reserve Fund at \$150,000 to be funded over the first six months of 2001 consistent with the Treasurer's Report.

Givot seconded.

Tuniewicz said that we must start somewhere. He said that there may be questions about whether this is large enough. He urged the Committee to pass an amount no less than \$150,000. He said this establishes an initial starting point which is sufficient, given past experience, and one which we can afford to establish at this time.

Hoch asked where the \$150,000 figure comes from. He said that he recalls that the LNC has been building up to this amount over the past two years. He asked why the LNC should stop at that level.

Givot suggested increasing the amount of the proposed Reserve Fund. He said that in the past, the Reserve Fund was built up by adding a percentage of revenues each month. He suggest ramping up the Reserve Fund by 1% of Revenues each month.

Kaneshiki said that she supports the idea of ramping up the Reserve Fund.

Dasbach said that the Reserve Policy previously in place did not get the party to where it is. He said that stopping spending caused the surplus to grow. He said that the \$150,000 proposed by Tuniewicz is a "quantum leap" forward in creating financial stability. Dasbach said that having to monitor - each month - the amount to be added to the Reserve Fund creates administrative problem.

Martin said that he supports the concept of adding to the Reserve Fund.

Fylstra said that the past Reserve Policy was largely a fiction. He said that while it would be nice to have more money. He said that the low point over the past year was a negative net worth of minus \$150,000. He said that establishing a \$150,000 Reserve Fund would have covered the party's worst situation over the course of the past year.

Tuniewicz said that the intent of his motion is that there will be a six month time frame in 2001 to purchase the certificates of deposit which will fund the Reserve Fund.

The motion passed without objection.

Item: Strategic Planning (continued)

Givot distributed a draft Mission Statement for the LNC-Strategic Planning Team (LNC-SPT). He said that the Mission Statement that the LNC develops for LNC-SPT is critical because it defines the boundaries within which LNC-SPT will operate.

Givot sought consensus regarding the role of LNC-SPT in strategic planning. He suggested language which defines the role of LNC-SPT as developing and recommending a strategic plan as opposed to adopting a strategic plan for the party.

Kaneshiki said that she believes the LNC should do strategic planning.

Fylstra said that even if LNC-SPT is defined to include the same people as LNC, when the group is operating as LNC-SPT, it needs a well defined mission statement to keep it on track.

A discussion ensued about whether the LNC-SPT Mission Statement should include a statement of the purpose of the strategic plan.

Strong consensus developed around the following statement:

The mission of the LNC-SPT is to develop and recommend a strategic plan to the LNC to advance the mission of the Libertarian Party. Givot sought consensus of the Committee regarding target dates as well as how it will keep the LNC up to date.

A brief discussion ensued in which strong consensus developed that the LNC-SPT will make its final recommendations to the August 2001

LCN meeting and that Lark will keep LNC members who are not LNC-SPT participants briefed on the progress of strategic planning.

Givot sought consensus on the deliverables. He introduced the concept of planning cycles. He summarized the sense of the Executive Committee that it is probably too late to include 2001 in the strategic planning process. He said that the sense of the Executive Committee was that LNC- SPT should develop and recommend a plan which begins in 2002.

Kaneshiki said that in addition to a one-, two-, or four-year plans, LNC-SPT should also take a look much further out.

Givot said that Kaneshiki's concept is what is sometimes called the "vision" of the organization.

Turney said that he is not sure that the LNC should be setting the time frames of the plan.

A discussion ensued as to whether the LNC should set the time frames for strategic planning.

Dehn said that his willingness to comfort level with LNC-SPT determining the time frames for strategic planning is directly related to how many LNC members are on LNC-SPT.

Chambers agreed.

The Committee set this topic aside pending resolution of who will be participating on LNC-SPT.

Givot sought consensus on the level of detail the LNC would like to see in the strategic plan. He suggested a list including: goals, strategies, tactics, and measurables. He said that it may also be appropriate to including contingency plans.

Fylstra said that he would like to see a written discussion of why certain choices were made by LNC-SPT. He said that this could be characterized as a set of underlying assumptions (e.g., what a third party can accomplish in a winner-take-all environment in American politics). He said that these should be stated explicitly.

Givot said that there are two categories that relate to what Fylstra is suggesting: underlying assumptions and underlying factual information or evidence.

Hoch said that if LNC-SPT only presents a recommendation without the basis for making that recommendation, a lot of questions can be answered before they are asked.

There was strong consensus that the report of LNC-SPT should explicitly including any assumptions made in developing the plan as well as any facts upon which underlie the strategic plan.

Israel raised the issue of what is meant by goals, strategies, and tactics.

Givot provided an example in which the goal is fielding competitive candidates, a strategy in support of that goal is membership growth to provide better funding, and a tactic in support of that strategy is direct mail prospecting.

A lengthy discussion ensued as to how to structure and what to call the various levels of the strategic plan.

Bisson suggested that LNC-SPT be allowed to develop its own hierarchy for presenting its recommended strategic plan.

After additional discussion, the Committee reached consensus on the use of the hierarchy provided in the TEC strategic planning brochure: goals, strategies, objectives, and action steps. There was consensus that "objectives" are also known as "measurables" and "action steps" are also known as "tactics."

Givot sought consensus as to who shall be on LNC-SPT.

The Committee listed potential people to consider for inclusion on LNC-SPT. This list included: LNC members, LNC alternates, state chairs or executive directors, candidates running serious campaigns, elected office holders, appointed office holders, staff, members, outside professionals, outside politicians, registered Libertarians, former members, and Libertarian think tank staff.

Givot said that - in his experience - a large group is fine for brainstorming, but that for discussion the maximum size of the group should be 15 to 20 people. He recommended that the group should try to fill no more than that many places.

Kaneshiki said that if LNC-SPT is not going to conduct all of its business in in-person meetings, then much of the input and work can be done by a larger group prior to any in-person meeting.

Dixon said that he envisions that this process might work like the LP Platform Committee, with much work and input being done by email and culminating with in-person meetings.

Givot suggested that perhaps it would help to determine the extent to which LNC-SPT will be meeting in-person.

Kaneshiki said that requiring physical presence at four to six meetings in additional to LNC meeting is a barrier to participation for many.

Chambers said that she strongly supports meeting in person although it will preclude her participation.

A strong consensus developed that LNC-SPT should conduct its business in in-person meetings.

Givot polled the Committee and found that 12 LNC members felt they were highly likely to attend and LNC-SPT meetings.

Gaztanaga said that selection of LNC-SPT participants need to be chosen in a manner that is inclusionary.

After considerable discussion, the Committee reached consensus that the LNC members who have expressed that they are highly likely to participate in LNC-SPT will include representation by people who also have been candidates running serious campaigns or are current or past state chairs,

Lark expressed his opinion that LNC-SPT should be comprised solely of LNC members. He said that this will protect the integrity of the LNC. He said that this would still permit broad input into the process. He said that he sees staff participation in an adjunct, non-voting role.

Dasbach said that it is important to bring in some others for their expertise.

Fylstra said that he strongly supports including elected Libertarians as LNC-SPT participants. He said that he does not see LNC-SPT as voting on various things, but rather working to achieve consensus. He said that he also thinks that including people who are libertarians but not necessarily active in the party.

Tuniewicz said that he believes that Don Gorman brings particular expertise that is unlike what anyone else can bring. He said that he believes that Gorman is the only elected Libertarian who should participate.

After additional discussion, the Committee reached consensus that LNC-SPT would have adequate representation if the LNC members who are highly likely to attend are joined by some combination of elected Libertarians, libertarians who are not active in the party, and staff.

A lengthy discussion was held on the issue of the participation of the staff on LNC-SPT. The Committee was unable to reach consensus on this issue. The Committee proceeded to vote on three issues relating to staff participation on LNC-SPT.

The Committee voted that staff should be invited to be present at the table during all LNC-SPT meetings, except if something staff-sensitive is being discussed).

The Committee voted that the staff should be equal participants at all LNC-SPT meetings.

The Committee voted that Steve Dasbach and Ron Crickenberger from staff should be appointed to LNC-SPT.

After considerable discussion, consensus developed to invite all LNC members and alternates to participate on LNC-SPT in addition to Steve Dasbach, Ron Crickenberger, two elected Libertarians (Don Gorman and one to be appointed by Lark), and two libertarians not active in the party to be appointed by Lark. All LNC-SPT participants will participate on an equal basis.

After a lengthy discussion, the Committee developed consensus to hold its meetings as follows:

February 10-11 in Indianapolis

March 10-11 in Chicago

April 22 in Washington

May 5-6 at the site of the LPNC convention

June 16-17 at a site to be determined

July 15-16 at a site to be determined (if needed)

July 28-29 at a site to be determined (if needed)

As part of this discussion the Committee also agreed that the LNC shall meet on April 21 in Washington, August 25-26 at a site to be determine, and December 8-9 in Washington.

Givot said that the Executive Committee has discussed the issue of expense reimbursement policy for those attending LNC-SPT meetings. He said that there was a consensus, but not unanimity on the subject. He said that he will not present his personal view to the LNC.

Lark said that he feels that participation on LNC-SPT is voluntary. He said that he has some queasiness regarding LNC reimbursing LNC-SPT participants for their travel expenses.

Tuniewicz referred to Article 5 Section 4 of the LNC Policy Manual. He said that the Policy Manual says that travel expense for LNC members traveling to LNC members is excluded from reimbursement. He said that it is his understand that this policy permits reimbursement to LNC members who are traveling to LNC-SPT meetings.

Dasbach said that LNC members are already making a substantial financial commitment to attend LNC meetings. He said that failing to reimburse LNC-SPT members for their travel expenses would invite non-participation. He said that the variable cost among participants is transportation at the lowest available fare. He said that the next logical step would be to cover lodging costs.

Dixon said that he prefers to cover transportation costs, leaving the participants to cover lodging and other expenses.

Lieberman said agreed with Dixon that the LNC should cover only airfare.

Chambers said that this could be a publicity nightmare for the LNC. She said that in agreeing to serve on the LNC, one undertakes the costs of traveling to meetings. She said that absent a public relations mechanism in place to deal with criticism, issues raised by members relating to this could be very distracting.

Dasbach said that for state chairs' meetings, only transportation is covered. He said that lodging and other expenses are paid by the attendees. He said that there was no criticism of this policy.

Dixon said that there is a difference between offering to reimburse and applying for reimbursement. He said that he often scheduled business travel to coincide with such meetings so that his employer ends up subsidizing his travel expenses to such meetings.

Givot said that the LNC also needs to consider a reimbursement policy for those attending who are neither LNC members nor alternates. He said that he believes it is unreasonable to expect these people to cover all of their own travel costs.

Gilson said that he believes both transportation and lodging should be reimbursable.

Tuniewicz moved that the LNC shall offer to cover the costs of all LNC-SPT participants for transportation (airfare or driving) costs, lodging, and any working meals.

Givot seconded.

Tuniewicz said that LNC members already make sacrifices in terms of time and money in fulfilling their obligations. He said that this is an appropriate business function which reasonably calls for reimbursement. He said that having the party cover these costs will broaden participation. He said that if some members take exception to this policy, he will be willing to respond to such criticism.

The motion passed on a voice vote. Kaneshiki and Lieberman voted no. Martin, Chambers, Schwarz, Fylstra, and Givot abstained.

Tuniewicz said that this is "uncharted ground" for the LNC. He said that it is his expectation that, with regard to choice of lodging, he is looking for hotels costing under \$100 per night, where possible.

Givot sought consensus on the attendance policy for LNC-SPT participants.

Lark said that the language in the draft LNC-SPT Mission Statement adequately provides for this.

Kaneshiki asked whether there will be minutes taken at LNC-SPT meetings.

Givot said that he does not anticipate that minutes will be taken.

Kaneshiki said that she believes that the meetings should be recorded to establish a record.

Lark said that the meetings will be recorded to create a record.

Schwarz asked whether the meetings will be open.

Fylstra asked whether the participants will behave differently if there are public observers or if the meetings are recorded.

Israel said that he is as much a fan of openness as anyone in the room, but that it may be more difficult to say certain things if the meetings are open.

Gaztanaga said that LNC-SPT can reserve the right to determine this for itself depending on what was being discussed at any point in time.

Kaneshiki said that it is very important that all meetings are open.

Martin said that if the meetings are open to the public, it is important that the audience is told the ground rules for strategic planning.

Dasbach said that if the meeting is open, it is almost axiomatic that some people will not feel free to speak their minds openly. He said that this will change the discussion.

Crickenberger said that he tends to favor open meetings. He said that if the meetings are closed, there will be a rumor mill. He said that if the meetings are open, then anything that is discussed will be reported by some as something that has been decided.

Dixon said that he has a problem with the electronic recording of the meetings. He said that if the meetings are recorded, the release of the recording may be determined at some future time by others.

Givot said that if the decision on open meetings is left to LNC-SPT, someone is going to have to establish the rules for the first meeting before the first meeting convenes so that others will know, in advance, if they will be permitted to attend.

Lark said that, while he favors openness, the result will be less than a frank discussion. He said that there may be some sensitive material discussed relating to staff or legal matters. He said that it may be helpful to discuss at least these topics in a closed session. He said that because LNC-SPT is not taking any action which commits the Libertarian Party to anything, there is no legal requirement that the meetings be open.

Karlan said that he doesn't expect to play to the camera. He said that since the nature of LNC-SPT is more of a discussion group than a deliberative body, he sees no reason to record the meetings for posterity. He said that people desiring to view the meetings could be approved by LNC-SPT upon application to do so.

Turney said that LNC should have a recording of the meetings for its own purposes. He said that the first meeting, which will involve the state chairs, should be open to all. He said that LNC-SPT could decide how to proceed after that first meeting.

MG said that he feels that recording all of the meetings will be of benefit to the LNC. He said that portions of the meetings might be helpful to distribute to affiliates for training purposes. He said that he thinks that the recording can be turned off when some of the non-LNC members speak, if they wish to do so.

Dehn said that he believes that there is value to record the meetings for posterity. He said that if someone misses a meeting, the recordings could help bring that person up-to-date. He said that if the reason not to record the meeting is to preserve confidentiality, then the group should not be so large. He said that he agrees with Crickenberger that secrecy breeds rumors. He said that in exceptional cases, the recording could be turned off if someone feels that comments to be made should not be recorded.

Givot said that the first question is whether there should be an open attendance policy - perhaps with exceptional closed portions of the meeting.

By a narrow margin, the Committee determined that it will set the attendance policy for LNC-SPT meetings.

Consensus was also developed in support of making all LNC-SPT meetings open, with the possible exception of specific, sensitive discussions.

Givot said that the second question is whether the LP should record LNC-SPT meetings for internal purposes.

There was strong consensus that the LNC should determine this policy.

There was also strong consensus that the LNC should record all LNC-SPT meetings.

Givot said that the strong question is whether others should be permitted to record LNC-SPT meetings.

There was strong consensus that the LNC should determine this policy.

Turney said that based on his personal experience in recording similar meetings, video recording should not be permitted, but that audio recording should be done. He said that video recording is very distracting. He said that he can provide audio recording for the LNC-SPT meetings.

Dasbach agreed with Turney. He said that, after the fact, the LNC can decide to make the recording available to others if it wishes to do so.

Kaneshiki said that strategic planning is an extension of the LNC function. She said that LNC meetings can be recorded, so there is no reason to prohibit recording of LNC-SPT meetings by others.

Schwarz said that he does not believe that camera or microphones get in the way of others. He said that, in response to Crickenberger's concerns about rumor mills, that he has sometimes used recordings to disprove rumors.

Israel said that our strategic planning should not be done in a manner that our political opponent have access to our thinking.

Gaztanaga said that he believes that potentially disruptive aspects of allowing others to record LNC-SPT meetings can be addressed by LNC-SPT should problems arise.

Dasbach proposed a compromise whereby other would be prohibited from making such recordings, but that LNC would make recordings of the meetings available to members at cost.

Chambers said that "politics is war." She said that she is concerned because appeasing our members may work against us politically.

Tuniewicz suggested a compromise whereby the LNC records the meetings and, for the time being, withholds judgment as to whether it will make the recordings available.

Dasbach said that he prefers Tuniewicz's proposal.

Dehn said that he wants access to a recording in case someone else is taping the meeting illicitly.

Kaneshiki said that this is "uncharted territory" and that we need to learn from this experience. She said that we should err on the side of openness.

Givot observed that little progress is being made on this issue. He asked a member of the Committee to propose how to proceed.

Martin suggested that the Committee reconsider its decision on the first question: open meetings.

Without objection, the Committee reconsidered that topic.

Kaneshiki asked why some people wanted closed meetings.

Israel said that this is a team-building exercise and that participants shouldn't have to worry about making a mistake or how others - outside LNC-SPT - would react.

Givot cited some of his experiences in strategic planning in which closed sessions enabled people to have discussions that might never have taken place in an open meeting.

Schwarz said that the LNC can review these matters in April. He said that all that needs to be determined at this time is the policy governing the first two LNC-SPT meetings.

Givot said that the fourth question is whether the content of LNC-SPT meetings should be held confidential by LNC-SPT participants.

There was strong consensus that the LNC should determine this policy.

Tuniewicz moved to appoint Givot as the LNC-SPT Facilitator.

Israel seconded.

(Givot absented himself from the room at this time.)

The motion passed.

(Givot returned at this time.)

Givot thanked the Committee and encouraged the members of the Committee to provide him with both positive and negative feedback.

Dixon suggested an alternative plan. He proposed that the LNC establishes that it will establish the openness policies for LNC-SPT. He proposed that the February LNC-SPT meeting shall be open and that the March LNC-SPT meeting shall be closed.

Givot said that the meeting in February will be primarily brainstorming, training, and team building. He said that the March meeting will be primarily used to structure the ideas that have been brought forth and will probably be the first time that various ideas may be passed over. He said that Dixon's proposal fits well with the schedule for the first two meetings.

Martin said that he supports Dixon's proposal.

Dasbach said that this proposal will afford some experience with both approaches which will be good input to the LNC regarding a final decision to be made at its April meeting.

Givot summarized Dixon's proposal as an open meeting in February at which the LNC and anyone else can record the meeting, a closed meeting in March with only the LNC recording the meeting and that recording archived for the time being, and LNC determining the ongoing policy at its April meeting.

Karlan reminded Givot that the issue of who will determine the time frame for strategic planning has yet to be decided.

Consensus was developed to permit LNC-SPT to determine the time frame for strategic planning.

Givot said that he would prepare and distribute a final Mission Statement for LNC-SPT. (Copy attached.)

Dasbach said that, due to the lateness of the day, it would be inappropriate to change the Mission Statement of the Libertarian Party at this time. He said that it would be reasonable to see if there is much sentiment to change the current Mission Statement.

Tuniewicz said that fatigue is setting in among the Committee. He said that his initial belief was that the LNC should review the Mission Statement and provide it to LNC-SPT to use. He said that due to the late hour, he now believes that it would be most appropriate to defer any action on that and permit LNC-SPT an opportunity to discuss the Mission Statement and propose possible changes.

Dasbach said that he would like to know if there is much interest among the Committee to change the Mission Statement.

MG said that the current Mission Statement is very succinct. He said that one of the benefits of conducting a review is that it provides incremental buy-in.

Dehn asked Givot whether the LNC has approved the Mission Statement for LNC-SPT incrementally.

Givot said that is his understanding.

Item: Proposed Resolution Recognizing James Merritt

Tuniewicz moved adoption of the following resolution:

Where as the Libertarian Party is the third largest political party in the United States, and  
Whereas the party regularly seeks to recognize those activists who have made a substantial and continuing contrib to the success of the party, and

Where as party member James Merritt of Santa Cruz, California has been a L P members since 1989 and has hosted the Libertarian Party forum on America Online at keyword Libertarian Party since 1993, and

Whereas the LP forum on America Online represents a valuable resource to over 20 million user s of that service and has grown in size activity AND influence over the last 7 years, and

whereas Mr. Merritt has recently concluded his service as the LP forum host on AOL after having served with distinction in that role for 7 years,

Be it resolved therefore that the Libertarian National Committee expressed its thanks to James Merritt for his outstanding service to the LP and bestows an honorary life membership upon him as a small token of appreciation on behalf of party members across the United States.

MG seconded.

Karlan said that he believes an insufficient number of LNC members is present to bestow a Life Membership.

Lark ruled that 2/3 of the LNC members present and voting is required by the LNC Policy Manual and that a quorum is still present.

Tuniewicz spoke on behalf of his resolution. He said that Merritt had developed substantial content on America Online from nothing to a thriving, content-rich area.

Dasbach said that he supports the motion but for the grant of a Life Membership. He said that the Committee should develop a formal policy relating to granting Life Memberships in recognition of outstanding contributions to the party.

Turney said that he is very pleased with the precedent that would be set if this motion were adopted.

Lieberman asked if the LNC had previously granted Life Membership to someone to recognize the individual's contribution.

Dasbach said that it had been done previously.

Crickenberger said that he supports the resolution except for the granting of a Life Membership. He said that there are hundreds of individuals who deserve a Life Membership based on their contributions to the party.

The motion passed by a vote of 8 to 4.

The meeting was adjourned at 5:56 PM EST.

#### MISSION STATEMENT

##### LNC STRATEGIC PLANNING TEAM

The mission of the LNC Strategic Planning Team (LNC-SPT) is to develop and recommend a strategic plan to the LNC to advance the mission of the Libertarian Party.

LNC-SPT shall deliver an interim report to the LNC at its April 21, 2001 meeting and a final recommendation at its August 25-26, 2001 meeting. LNC Chair shall update the LNC, in writing, on the progress of LNC-SPT after each LNC-SPT meeting.

LNC-SPT shall develop and recommend a strategic plan which has the following characteristics:

A short-term strategic plan.  
A long-term strategic plan.  
A proposed strategic planning cycle which defines how strategic planning will be done prospectively.  
The strategic plan shall include such components as:

Strategies to achieve the LNC's mission.  
Goals enroute to implementing each strategy  
Objectives - to evaluate success in achieving goals  
Actions to be taken to achieve each goal  
Assumptions and facts underlying the proposed plan  
The LNC-SPT shall be composed:

All LNC members and LNC alternate regional representatives who agree to participate  
Steve Dasbach and Ron Crickenberger of staff  
Don Gorman and one additional elected Libertarian to be selected by the Chair with the advice and input of LNC members  
Two individuals who are active in the libertarian movement, but not necessarily active in the Libertarian Party, to be selected by the Chair with the advice and input of LNC members  
The LNC-SPT shall schedule meetings on:

February 10-11 in Indianapolis  
March 10-11 in Chicago  
April 22 in Washington  
May 5-6 at the site of the LPNC convention  
June 16-17 at a place to be determined later  
July 14-15 at a place to be determined later  
July 28-29 at a place to be determined later  
The last two meetings will only be held if needed.

Steve Givot shall serve as facilitator.

The LNC shall offer to cover the costs of travel, hotel, and working meals for all LNC-SPT participants.

The February 10-11 LNC-SPT meeting shall be open to the public. Electronic recordings of that meeting can be made as long as the recording process is not disruptive to the meeting.

The March 10-11 LNC-SPT meeting shall be attended only by LNC-SPT participants and those whom they invite.

At its April 21, 2001 meeting, the LNC shall determine who may attend subsequent LNC-SPT meetings.

The staff shall electronically record all meetings of LNC-SPT. These recordings shall not be released to anyone but participants and LNC members and alternates without LNC permission.

LNC-SPT participants are expected to attend every meeting, without exception. Should any participant miss a meeting, the LNC Chair shall endeavor to bring the absent participant up to date regarding progress made at the missed meeting. The participant shall be expected to undertake the initiative to get this information from the LNC Chair. Should absence of an LNC-SPT member from meetings result in delaying or disrupting the work of LNC-SPT, the LNC Chair may - at his sole direction - remove that participant from LNC-SPT.

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Published for friends & supporters of the Libertarian Party

# LIBERTY PLEDGE

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APRIL 1999

## newsletter

### LIBERTARIAN OUTREACH . . .

## LP sends out million-piece Project Archimedes mailing

The Libertarian Party shifted its Project Archimedes into high gear this month, dropping a million membership recruitment letters in the mail on April 30.

The mailing is expected to generate "over 7,000 new members/contributors, and over 10,000 additional inquiries," said LP National Director Steve Dasbach. "We expect it to return most of the cost, so that we will be able to send out another mailing in a few months."

Targeting 900,000 names on previously tested lists and 100,000 names from new lists, the mailing is the largest ever in LP history, said Dasbach. It will cost about \$330,000 for list rentals, printing, and postage.

Lists being mailed to include subscribers to *Reason*, *National Review*, and *The American Spectator* magazines, members of the National Taxpayers Union, and supporters of U.S. Term Limits, Citizens for a Sound Economy, and Citizens Against Government Waste.

### Longer than expected

The massive mailing went out later than the party had hoped, said Dasbach, because it took longer than expected to test various versions of the recruitment letter, learn which lists responded best, and raise the money needed.

"We had to build a large enough capital fund to finance the

mailing, and complete enough testing of lists and letters to be confident of success," he said.

If this mailing and others generate the expected response, the party could triple in size by the 2000 convention, said Dasbach.

"I still expect to have 100,000 contributors (members and subscribers combined) by the July 2000 convention," he said. "I expect to have about 50,000 by the end of 1999, assuming that we are able to complete our mailing schedule."

### MEDIA NEWS . . .

## STUDY: LIBERTARIANS STRONG ON TALK RADIO

Libertarians continue to play a major role in talk radio, with 22% of listeners describing themselves as "fiscal conservatives/social liberals," says a new study by *Talkers Magazine*.

According to a report published in the March 1999 issue, 51% of talk radio fans are politically independent — but "an amazing 10% are fans of the Libertarian Party."

The study, part of an ongoing nine-year "Talk Radio Research Project," is based on interviews with listeners, programmers, and hosts.

*Talkers* also noted: "The Libertarian Party is one of the most successful third parties in American history, and one of talk radio's favorites."

### 2000 CAMPAIGN . . .

## Hornberger forms 2000 presidential exploratory group

Jacob ("Bumper") Hornberger has formed a presidential exploratory committee as a first step in possibly seeking the LP's 2000 presidential nomination.

Hornberger made the announcement at the Massachusetts LP state convention over the weekend of April 17-18, and said he would reach out to the poor and to immigrants with a "guerrilla-style" campaign.

"Since I love to argue and debate, a guerrilla campaign would suit my style perfectly," he said. "A Hornberger campaign would constantly be on the attack."

During the primary season, Hornberger said he would concentrate on LP presidential primaries, with his goal "to garner more votes than the lower-echelon Republican candidates."

Hornberger said his campaign would stress economic liberty, free markets, and voluntary charity and would reach out to the poor and immigrants — two constituencies that are "often overlooked" by the LP.

"The poor have paid the biggest price for the war on drugs, occupational licensure, economic regulations, the IRS and federal income taxation, trade restrictions, and immigration controls," he said. "My campaign would call for the repeal, not the reform, of those government programs."

Hornberger, 49, is president of the Future of Freedom Foundation, a Fairfax (VA) libertarian think tank.

# Libertarians urged to run for election

## Petition enables establishment of party committee in Butler County

By David R. Eltz  
STAFF WRITER

Speakers at the Libertarian Party's state convention on Saturday urged fellow party members to run for office — any office.

"It doesn't matter if it's dog catcher. It doesn't matter if it's governor. You've got Libertarians in office," said Ken Krawchuk of Montgomery County, who was wearing a T-shirt that said simply "Liberty."

The second day of the Libertarian Party's Pennsylvania convention at the Holiday Inn in Moon Township was filled with powerful words from political activists who are trying to get more party members elected.

"We are filling the power vacuum. We are the next party. We are coming up the way it's supposed to be done — from the bottom up," Krawchuk said.

Libertarians believe that government shouldn't interfere with individual liberties and property rights.

Krawchuk, who ran unsuccessfully for governor last year, said 43 party members hold office statewide, 34 of them elected last year.

Twelve won offices in Montgomery County, more than any county in the United States, he said. Four made it with one write-in vote each — "their own," Krawchuk said.

State party Chairman Tim Moir said Libertarians have until the end of July to file candidacy petitions for the November general election. Libertarians cannot run in the May primary, which will decide Republican and Democratic candidates for the fall election, Moir said.

With Moir presiding over the

### Information

The state convention for the Libertarian Party continues at 9 a.m. today. For more information, in Allegheny County, call (412) 553-6464, or visit the party's Web site at [www.lppa.org](http://www.lppa.org).

convention, about 100 people accepted a petition to form a party committee in Butler County, making it the 16th Libertarian county committee in the state.

Moir said there were just three such chapters when he attended his first conference six years ago.

Bill Shadle, a Lebanon County chapter member who spoke about forming county committees, introduced himself with Libertarian humor.

"Hi, my name is Bill, and I'm a Libertarian. ... Just like drugs and alcohol, freedom and liberty is addictive," he said.

People who want to form a county committee must develop thick skin and patience, while using state and national contacts in the party to get information, support and guidance, Shadle said.

But most of all, such people must become fast friends with the elections department in their county, he said.

Krawchuk agreed, saying elections departments love Libertarians because they can't get enough people to run for many offices.

"We're not there yet. We have a long way to go," said Shawn Patrick House, chairman of the Lancaster County committee.

The convention concludes today.



TOM HENNESSY

## The Feds vs. sick people

If you have not heard of him, let me introduce you to Peter McWilliams.

The author of 35 books on subjects ranging from poetry to computers, McWilliams, 50, of Los Angeles, suffers from AIDS and cancer (non-Hodgkins lymphoma).

His AIDS medication causes severe nausea. But McWilliams has found something other than a spoonful of sugar to help the medicine go down.

He has found marijuana. "If I do not keep the medications down, I will not live," he says. His life has become as simple and as fragile as that.

After passage of California's Proposition 215 in 1996, McWilliams figured, not unreasonably, that the way was clear for him (actually, for a partner) to grow pot for his use and for use by others who are ill.

Enter the U. S. of A. Last July, federal agents arrested McWilliams on charges of conspiracy to grow marijuana.

Seven months earlier, the Drug Enforcement Agency had raided his home and office, seizing two external hard-drives from his computer. (McWilliams publishes an online magazine about medical use of marijuana.)

Now our federal government, which acts as if Proposition 215 is the creed of a handful of lawless nincompoops instead of an initiative approved by 56 percent of voters, wants to put McWilliams in prison.

### Drugs and politics

There is more to the story. McWilliams is a prominent, outspoken member of the Libertarian Party and a harsh critic of federal drug policy. "I am a vocal and occasionally effective proponent of medical marijuana, and that is why I am in jail," he said at the time of his arrest. He was apprehended 19 days after shredding U.S. drug policy in a speech at the Libertarian National Convention, broadcast over C-SPAN.

In January, federal agents also arrested Steve Kubby, the 1998 Libertarian candidate for governor, and his wife, Michele, on drug charges. The party says it is investigating the possibility of "political persecution" by the feds.

Meanwhile, McWilliams is getting prominent support. Conservative columnist William Buckley has raised questions about the case. Along with others, Buckley questions the fact that McWilliams was given a high bail of \$250,000, forcing his 72-year-old mother to post her Michigan house as security.

State Sen. John Vasconcellos, D-Santa Clara, has called upon federal officials to respect the will of California voters. And with even the United Nations now studying the medical potential of marijuana, others are saying it is time for Washington to stop harassing sick people.

A letter-writer to another newspaper this week suggested a novel, if only temporary approach to the case by proposing that the state of California take McWilliams into protective custody.

Where he will be safe from the reach of the federal government.

▲ *The Long Beach Press-Telegram*  
Long Beach, California, March 4, 1999

◀ *The Greensburg Tribune-Review*  
Greensburg, Pennsylvania, March 21, 1999

# Why I crossed the aisle to the Libertarian Party

*The Cumberland County GOP is steadily losing the battle for the hearts and minds of new voters.*

By Richard M. Miller  
Fayetteville

In May 1904, a young Winston Churchill entered the House of Commons and strode resolutely down the center aisle that divided the ruling conservatives from the opposition benches. Churchill had practically grown up in the Conservative Party before succeeding his father in parliament. On this day, however, Churchill bowed solemnly to the speaker, turned smartly to the right, and joined the Liberal Party in opposition to the party of his birth.

Recently, after spending my formative years as a GOP activist, I too "crossed the aisle," departing the Republican fold and joining Ameri-

ca's third largest and fastest growing political party — the Libertarian Party. I took this difficult step after considerable personal introspection, and after watching the Republican Party unravel at every level.

Nationally, the GOP no longer has any coherent agenda. In 1997, House Republicans passed massive tax cuts, and the Republican Senate promptly killed them. Last year, Congressional Republicans in both chambers fell all over one another to fund the Clinton Administration's latest expansion of abusive federal power. This year, Congressional Republicans have agreed with our President to spend at least 62 percent of our so-called budget "surplus" to prop up a bankrupt, fundamentally dishonest Social Security scheme. After 12 years of Republican presidents and four years of GOP congresses, the federal government has more than tripled in size, and not a single cabinet department has been eliminated or downsized.

At the state level, the North Carolina GOP has become the party of ineptitude and intolerance. Last year the party wasted thousands of dol-

lars on a legally defective absentee voter initiative, then tried to stick cameras inside polling places to bully minority voters. Meanwhile, state GOP leaders viciously attacked an elected Republican for his sexual orientation, while ostracizing party members who did not meet their rigid ideological litmus tests.

Locally, the Cumberland County GOP is steadily losing the battle for the hearts and minds of new voters. In seven of the county's 63 precincts, unaffiliated voters now outnumber Republicans, in one precinct by more than three-to-one.

As the county GOP shrivels, its leadership has refused to conduct serious party-building activities. Instead it is content to send e-mail blizzards back and forth within a dwindling circle of party ideologues. There is no outreach to new voters, disgruntled Democrats or disaffected Unaffiliateds.

Although a few Republicans have achieved electoral success at the local level, their victories were either in nonpartisan contests, or were largely the product of individual efforts, implemented outside the party

structure and despite the party's lethargy.

As the Republican Party deteriorates, I have resolved to return to those "first principles" which originally inspired me to become involved in politics.

For me, politics has always been built on consistent moral principles, not cronyism, patronage or condescending paternalism. These principles include a healthy respect for individual liberty, property rights and personal responsibility, and a deep regard for the individual differences that make each American unique. These principles are the only sound foundation for a just, human and abundant society, and they are the heart and soul of today's Libertarian Party.

The Republican Party has insisted on defining itself in terms of what it is against. Since its creation in the 1850s from the remnants of the Whig, Know-Nothing and National Republican parties, the GOP has been against slavery, against secession, against organized labor and against Communism. The contemporary GOP continues to define itself

negatively. It is against abortion, against individual liberty, and against personal conduct it deems "objectionable."

The Libertarian Party brings a blast of fresh air into this stagnant pool of negativism. The Libertarian Party supports a substantial reduction in the size and intrusiveness of government at all levels, and the dramatic reduction of all taxes. Libertarians are willing to let peaceful, honest people offer their goods and services to willing consumers without hassle from government bureaucrats. More importantly, Libertarians trust people to decide for themselves what they will eat, drink, read, or smoke and how to dress, medicate themselves or make love, without fear of criminal penalties. The Libertarian Party is the only national party to call for the U.S. government to stop footing the defense bill for wealthy countries like Germany and Japan.

The Libertarian Party was formed in 1971 and has been a continuous fixture on the North Carolina ballot for almost 30 years. In the past year statewide party registra-

tion has tripled, and last November the Libertarians were the only political party to field a complete slate of candidates for federal office in every Congressional District.

In 1904, British Conservatives hooted derisively when Winston Churchill "crossed the aisle" and joined the Liberals. "Good riddance," many Tories cried. I am confident many area Republicans will say the same thing about my departure from the ranks of the GOP faithful. I expect nothing less from a divisive party devoted to employing the "circular firing squad" model of party-building. I will always have fond memories of my years spent toiling in the rank-and-file of the Republican Party. Unfortunately, as Ronald Reagan said when he finally left the Democratic Party: "I never went anywhere. They (his fellow Democrats) left me long ago."

Miller is a former GOP legislative candidate and precinct chairman who now serves as Issues Director for the Libertarian Party of Cumberland County.

◀ *The Fayetteville Observer-Times*  
Fayetteville, North Carolina  
March 20, 1999

## Libertarian calls run for VP slot unlikely

By Sylvia A. Smith  
Washington editor

Chances that Ken Bisson, an Angola physician, will run for the Libertarian Party's nomination for vice president in 2000 are slim — but not completely non-existent.



Bisson

"If I win the lottery," Bisson said he would run. Otherwise, "I really don't want to raise the idea that it's anything but a very, very remote possibility."

A speculative front-page story in an Angola newspaper, however, said Bisson won't rule the idea out until April. But later Wednesday he said the likelihood "is so low, I probably won't."

Bisson's four children all will be in college next year, and running a campaign would require him to take four months off work.

Bisson has run for office unsuccessfully twice in the past decade. In 1988 he ran for state representative; in 1996 he ran for Congress, getting 3 percent of the vote in northeast Indiana.

▲ *The Journal Gazette*  
Fort Wayne, Indiana  
February 18, 1999

Editorials

Big Brother comes calling

**B**etter think twice before you deposit that big Christmas bonus or the nest egg you inherit from Aunt Gertrude.

If the FDIC has its way, Big Brother will soon be watching your bank accounts.

Under the FDIC's proposed "Know Your Customer" regulation, banks would be required to develop profiles of every customer by April 1, 2000. They would then have to monitor all transactions for anything out of the ordinary — and report anything suspicious to the government.

Before you know it, the FBI or the IRS could be interrogating you about Aunt Gertrude.

The idea is to catch more money launderers and drug dealers. But the result is an outrageous invasion of the privacy rights of millions of innocent people.

The Libertarian Party aptly describes Know Your Customer as "a law that only the KGB could love." It has the potential to turn your friendly bank teller in a secret government informer and make every bank customer a suspected criminal — guilty until proven innocent.

Such frightening scenarios have sparked widespread public outrage against Know Your Customer. Groups such as the American Civil Liberties Union, the Small Business Survival Committee and the Libertarian Party started massive letter-writing campaigns. More than 135,000 people swamped the FDIC in protest.

Among the outraged is Cincinnati Congressman Steve Chabot. Chabot is a member of the House Subcommittee on Commercial and Administrative Law, which held a hearing on

the proposal last week.

The conservative Republican dubbed Know Your Customer a scheme worthy of George Orwell's classic 1949 novel, "Nineteen Eighty-Four," and argued it should never see the light of day. He's right on both counts.

Chabot argues that technical advances have made invading personal privacy for the sake of crime-busting a government hobby. As examples he lists an FBI plan to catch mobsters and drug dealers by simultaneously tapping 1 in every 100 phone calls and a proposal to curb illegal immigration by requiring employers to report all new hires to the federal government.

Of course, spying on people who have done nothing wrong isn't a new concept in Washington. The Bank Secrecy Act of 1974 requires financial institutions to notify the treasury department of suspicious cash transactions of more than \$10,000.

Some monitoring may be necessary to stop drug crimes. But the Know Your Government proposal is a ludicrously overbroad license to snoop. And the FDIC wants to make customers pay for the privilege, by forcing their bank to bear the cost of the federally-mandated snooping! (The banks, of course, would pass those expenses on to their customers.)

Given the public opposition, the FDIC has acknowledged that Know Your Customer can't go through in its current form. The agency is expected to announce later this month whether it will try to revise the proposal — or withdraw it altogether.

The FDIC should not only withdraw the plan. It should bury it in a deep grave.

▲ *The Cincinnati Post*, Cincinnati Post, March 13, 1999

▶ *The Washington Times*, Washington DC, March 15, 1999

Briefs

Libertarians rally to ensure surplus is returned

Amid the fiscal abundance that Minnesota is enjoying this year, tax cuts seem as certain as March following February. But the state's Libertarian Party isn't taking any chances, in case Gov. Jesse Ventura and other politicians forget their campaign pledges to slash taxes and return the surplus to taxpayers.

Party leaders donned tri-cornered hats Saturday and assembled about 100 like-minded people outside the State Capitol to rally for the cause.

Ventura, in particular, wooed Libertarians with promises to return the surplus, said state party chairman Charles Test.

"He was all for giving back all of the surplus back then," Test said. "Now he's saying, 'We've got to wait. Maybe the economy will go down.' He's giving excuses. He didn't see any excuses to give on the campaign trail."

But the party's message also is intended for the Legislature.

Above all, Libertarians want permanent tax cuts, Test said.

"We feel that tax rebates and surpluses are just excuses for the government and politicians to play Santa Claus with our money," he said. "We think that's wrong. With tax cuts, they wouldn't be overtaxing us in the

first place."

With the state's projected surplus approaching \$4 billion, Ventura has proposed a \$1.1 billion sales-tax rebate, as well as an income-tax cut and reductions in vehicle license tab fees and other state fees. House Republicans have proposed a \$1.5 billion tax rebate and tax cuts. Three GOP legislators spoke at the rally. Sen. Linda Runbeck of Circle Pines and Reps. Phil Klinkie of Shoreview and Tom Workman of Chanhassen.

— Sharon Schmickle

▲ *The Minneapolis Star-Tribune*  
Minneapolis, Minnesota  
February 26, 1999

Of mice and pen

The Libertarian Party is taking much of the credit for squashing — for the time being, anyway — a regulation that would have required banks to "spy" on their customers on behalf of Uncle Sam.

"We have won the first round of the battle against the 'Know Your Customer' regulation," says Steve Dasbach, the party's national director. "But the fight against this dangerous proposal may not be over yet."

Last week, the head of the Federal Deposit Insurance Corp. announced that "the public has spoken very loudly and clearly." Chairman Donna Danose said she will urge the FDIC's four-member board to drop the controversial rule at their next meeting later this month.

The "Know Your Customer" regulation would have required banks to determine where customers get their money, monitor bank transactions, and report any "unusual activity" to federal law enforcement agencies.

The FDIC apparently backed away from the proposal after being hammered by up to 253,000 e-mail messages, letters and faxes during a public-comment period that ended March 8. The Libertarians say 171,268 of those comments were generated by its DefendYourPrivacy.com Web site, which has been up and running for less than a month.

Which proves, says Mr. Dasbach, that "the computer mouse is mightier than the musket."

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