

MEETING MINUTES  
LIBERTARIAN NATIONAL COMMITTEE  
SEPTEMBER 12-13, 2020  
MINNEAPOLIS, MN



CURRENT STATUS:  
LAST REVISION DATE:

**FINAL**  
**10/16/20**

PREPARED BY **CARYN ANN HARLOS**, LNC SECRETARY

## TABLE OF CONTENTS

<b>OPENING CEREMONY</b>	<b>6</b>
<b><u>CALL TO ORDER</u></b>	<b>6</b>
<b>OPPORTUNITY FOR PUBLIC COMMENT</b>	<b>6</b>
<b>HOUSEKEEPING</b>	<b>6</b>
<b><u>ATTENDANCE</u></b>	<b>6</b>
<b><u>ADOPTION OF THE AGENDA</u></b>	<b>7</b>
<b><u>REPORT OF POTENTIAL CONFLICTS OF INTEREST</u></b>	<b>10</b>
<b>OFFICER REPORTS</b>	<b>10</b>
<b><u>CHAIR'S REPORT</u></b>	<b>11</b>
<b><u>VICE-CHAIR'S REPORT</u></b>	<b>11</b>
<b><u>TREASURER'S REPORT</u></b>	<b>11</b>
<b><u>SECRETARY'S REPORT</u></b>	<b>11</b>
<b>APPROVAL OF THE 2020 NATIONAL CONVENTION MINUTES – FIRST SITTING</b>	<b>11</b>
<b>NEW BUSINESS WITH PREVIOUS NOTICE</b>	<b>11</b>
<b><u>CRM PRESENTATION</u></b>	<b>12</b>
<b>COMMITTEE REPORTS</b>	<b>12</b>
<b><u>BALLOT ACCESS COMMITTEE</u></b>	<b>12</b>
<b>ANNOUNCEMENT FROM SECRETARY</b>	<b>12</b>
<b><u>PRESENTATION OF NAME PLATES</u></b>	<b>12</b>
<b>STAFF REPORTS</b>	<b>12</b>
<b><u>PRESENTATIONS BY STAFF</u></b>	<b>12</b>
<b>BREAK FOR LUNCH AND EXECUTIVE SESSION</b>	<b>13</b>
<b><u>EXECUTIVE SESSION</u></b>	<b>13</b>
<b>REGIONAL REPORTS</b>	<b>13</b>
<b><u>REGION 1 REPORT</u></b>	<b>13</b>
<b><u>REGION 2 REPORT</u></b>	<b>13</b>
<b><u>REGION 3 REPORT</u></b>	<b>13</b>
<b><u>REGION 4 REPORT</u></b>	<b>13</b>
<b><u>REGION 5 REPORT</u></b>	<b>13</b>
<b><u>REGION 6 REPORT</u></b>	<b>14</b>
<b><u>REGION 7 REPORT</u></b>	<b>14</b>
<b><u>REGION 8 REPORT</u></b>	<b>14</b>
<b><u>REGIONLESS REPORT</u></b>	<b>14</b>

<b>COMMITTEE REPORTS (CONT'D)</b>	<b>14</b>
<a href="#"><u>ADVERTISING &amp; PUBLICATION REVIEW COMMITTEE</u></a>	14
<a href="#"><u>AUDIT COMMITTEE</u></a>	14
<a href="#"><u>AWARDS COMMITTEE</u></a>	15
<a href="#"><u>CONVENTION OVERSIGHT COMMITTEE</u></a>	15
<a href="#"><u>EMPLOYMENT POLICY AND COMPENSATION COMMITTEE</u></a>	15
<a href="#"><u>HISTORICAL PRESERVATION COMMITTEE</u></a>	16
<b>UNFINISHED BUSINESS AND POSTPONED ITEMS</b>	<b>16</b>
<a href="#"><u>LEARNING MANAGEMENT SYSTEM</u></a>	16
<a href="#"><u>SCHEDULING OF FUTURE MEETINGS</u></a>	16
<b>EVENING ADJOURNMENT</b>	<b>17</b>
<b>SUNDAY MORNING SESSION</b>	<b>17</b>
<b>CALL TO ORDER</b>	<b>17</b>
<b>NEW BUSINESS WITH PREVIOUS NOTICE (CONT'D)</b>	<b>17</b>
<a href="#"><u>RESTRUCTURING COC, BALLOT ACCESS, AND IS COMMITTEES</u></a>	17
<a href="#"><u>SOCIAL MEDIA AND PARAMETERS FOR MESSAGING</u></a>	17
<a href="#"><u>STATUS OF CANDIDATE SUPPORT COMMITTEE</u></a>	18
<a href="#"><u>STATUS OF AFFILIATE SUPPORT COMMITTEE</u></a>	18
<a href="#"><u>STATUS OF MEMBERSHIP SUPPORT COMMITTEE</u></a>	19
<a href="#"><u>STYLE CHANGES TO BYLAWS AND PLATFORM</u></a>	19
<a href="#"><u>RONR-RELATED POLICY MANUAL CHANGE</u></a>	19
<a href="#"><u>POLICIES &amp; PROCEDURES COMMITTEE PROPOSAL</u></a>	19
<a href="#"><u>PLACE ASSISTANT TREASURER ON WEBSITE QUESTION</u></a>	19
<a href="#"><u>ADOPT PORCUPINE AS OFFICIAL MASCOT</u></a>	20
<a href="#"><u>STATUS OF 2020 PLATFORM COMMITTEE REPORT</u></a>	21
<b>NEW BUSINESS WITH PREVIOUS NOTICE (CONT'D)</b>	<b>21</b>
<a href="#"><u>STATUS OF CANDIDATE SUPPORT COMMITTEE (cont'd)</u></a>	21
<b>UNFINISHED BUSINESS AND POSTPONED ITEMS</b>	<b>21</b>
<a href="#"><u>SCHEDULING OF FUTURE MEETINGS</u></a>	22
<b>ADJOURNMENT</b>	<b>22</b>
<b>ANNOUNCEMENTS</b>	<b>22</b>
<b>OPPORTUNITY FOR PUBLIC COMMENT</b>	<b>22</b>
<b>TABLE OF NUMBERED MOTIONS/BALLOTS</b>	<b>23</b>
<b>TABLE OF APPENDICES</b>	<b>23</b>
APPENDIX A - PUBLIC ATTENDANCE ROSTER AND COMMENTS	25
APPENDIX B – UPDATED CONFLICTS OF INTEREST	26
APPENDIX C – CHAIR’S REPORT	29
APPENDIX D – VICE-CHAIRS REPORT	37

APPENDIX E – TREASURER’S REPORT	38
APPENDIX F – SECRETARY’S REPORT	52
APPENDIX G – STAFF REPORTS	64
APPENDIX H – AUGUST MEMBERSHIP REPORT	99
APPENDIX I – COUNSEL’S REPORT	108
APPENDIX J – REGION 1 REPORT	109
APPENDIX K – REGION 2 REPORT	112
APPENDIX L – REGION 3 REPORT	113
APPENDIX M – REGION 4 REPORT	115
APPENDIX N – REGION 5 CREPORT	116
APPENDIX O – REGION 6 REPORT	121
APPENDIX P – REGION 7 REPORT	122
APPENDIX Q – REGION 8 REPORT	128
APPENDIX R – AFFILIATE SUPPORT COMMITTEE REPORT	130
APPENDIX S – AUDIT COMMITTEE REPORT	131
APPENDIX T – AWARDS COMMITTEE REPORT	132
APPENDIX U – BALLOT ACCESS COMMITTEE REPORT	138
APPENDIX V – CONVENTION OVERSIGHT COMMITTEE REPORT	139
APPENDIX W – EMPLOYMENT POLICY AND COMPENSATION COMMITTEE REPORT	154
APPENDIX X – HISTORICAL PRESERVATION COMMITTEE REPORT	155
APPENDIX Y – INFORMATION SERVICES COMMITTEE REPORT	161
APPENDIX Z – CAMPUS ORGANIZING REPORT	162
APPENDIX AA – INTERNATIONAL REPRESENTATIVE REPORT	163
APPENDIX BB – LNC CHAIR’S FRAMEWORK FOR A STRATEGIC PLAN	164
APPENDIX CC – CHAIR’S PROPOSAL FOR ADVISORY COMMITTEES	177
APPENDIX DD – INDEX OF PROPOSED STYLE CHANGES TO BYLAWS	180
APPENDIX EE – INDEX OF PROPOSED STYLE CHANGES TO PLATFORM	199
APPENDIX FF – UPDATES TO RONR CITATIONS IN POLICY MANUAL ENDNOTES	211
APPENDIX GG – POLICY MANUAL AMENDMENT – MINUTES	217
APPENDIX HH – PROPOSED FUTURE MEETING LOCATIONS	220
APPENDIX II – PROPOSED POLICY MANUAL CHANGE TO IMPLEMENT COMMITTEE “DIRECTOR MODEL”	221

**LEGEND:** *text to be inserted*, ~~text to be deleted~~, unchanged existing text, *substantive final main motions*.

All main substantive motions will be set off by *bold and italics in green font* (with related subsidiary and incidental motions *set off by highlighted italics*) and will be assigned a motion number comprising the date and a sequential number to be recorded in the Secretary's Main Motion/Ballot Tally record located at <https://tinyurl.com/lncvotestally2020>

Points of Order and substantive objections will be indicated in **BOLD RED TEXT**.

All vote results, challenges, and rulings will be set off by **BOLD ITALICS**.

The Secretary produces an electronic One Note notebook for each meeting that contains all reports submitted as well as supplementary information. The notebook for this meeting can be found at <https://tinyurl.com/LNCOneNoteSept2020>.

The LPedia article for this meeting can be found at: [https://lpedia.org/wiki/LNC Meeting 12-13 September 2020](https://lpedia.org/wiki/LNC_Meeting_12-13_September_2020) Recordings for this meeting can be found at the LPedia link.

QR codes are placed throughout the minutes which lead directly to the media files that cover the referenced business.

## OPENING CEREMONY

### CALL TO ORDER



Chairman Joseph Bishop-Henchman called the meeting to order at 9:10 a.m. (all times Central).

### OPPORTUNITY FOR PUBLIC COMMENT

Brief abstracts of issues mentioned during public comment are attached as **Appendix A**.

## HOUSEKEEPING

### ATTENDANCE



The following were in attendance as per the roll call of the Secretary:

**Officers:** Joseph Bishop-Henchman (Chair), Ken Moellman (Vice-Chair), Caryn Ann Harlos (Secretary), Tim Hagan (Treasurer)

**At-Large Representatives:** Laura Ebke, Richard Longstreth, Erik Raudsep, Valerie Sarwark, Joshua Smith

**Regional Representatives:** Steven Nekhaila (Region 2), Dustin Nanna (Region 3), Jeff Hewitt (Region 4), Susan Hogarth (Region 5), John Phillips (Region 6), Whitney Bilyeu (Region 7), Tucker Coburn (Region 8)

**Regional Alternates:** Chris Luchini (Region 1), David Sexton (Region 2), Jared Hall (Region 3), Tim Ferreira (Region 4), David Valente (Region 5), Matthew Bughman (Region 6), Erin Adams (Region 7),

**Absent:** Richard Bowen (Region 8 Alternate), Francis Wendt (Region 1 Representative)

**Staff:** Andy Burns (State Affiliate Development), Tara DeSisto (Development Director), Daniel Fishman (Executive Director), Apollo Pazell (Campaigns Specialist)<sup>1</sup>, Cara Schulz (Candidate Recruitment Specialist)

**Other:** Robert Pepiton (Assistant Treasurer), Bette Rose Ryan (Convention Oversight Committee Chair)

The gallery contained many attendees as noted in the Attendance Roster attached hereto as **Appendix A** comprising attendees who signed the attendance book circulated by the Secretary.

<sup>1</sup> Accompanying Mr. Pazell was his assistant Mario Presutti.

Mr. Wendt (absent) had requested via email a ruling from the Chair whether or not his absence from this meeting would trigger the bylaws requirement for his removal.<sup>2</sup> Mr. Bishop-Henchman ruled that it did not as this is the first regular meeting of this term. The prior electronic meeting was a special meeting.<sup>3</sup>

## ADOPTION OF THE AGENDA



The Chair previously submitted a proposed agenda as follows:

Saturday, September 12, 2020		
1. Welcome		
a. Call to Order		9:00 AM CT
b. Opportunity for Public Comment		15 minutes
2. Housekeeping		
a. Attendance Roll Call		2 minutes
b. Adoption of Agenda		3 minutes
c. Report of Potential Conflicts of Interest		5 minutes
3. Officer Reports		
a. Chair's Report (Mr. Bishop-Henchman)		30 minutes
b. Vice-Chair's Report (Mr. Moellman)		20 minutes
c. Treasurer's Report (Mr. Hagan)		20 minutes
d. Secretary's Report (Ms. Harlos)		20 minutes
4. Staff Reports		
a. Executive Director (Mr. Fishman)		10 minutes
b. Candidates & Elected Officials (Mr. Pazell & Ms. Schulz)		30 minutes
c. Development (Ms. DeSisto)		20 minutes
d. Activism & Membership (Ms. Mears & Mr. Burns)		10 minutes
e. Budget & Operations (Mr. Kraus)		10 minutes
Break or Lunch – 12:15 PM to 1:30 PM		
5. Counsel's Report (if requested)		
6. Regional Reports (supplements to printed reports)		
a. Region 1 (Mr. Wendt and/or Mr. Luchini)		10 minutes
AK, AZ, CO, HI, KS, MT, NV, NM, OR, UT, WA, WY		
b. Region 2 (Mr. Nekhaila and/or Mr. Sexton)		10 minutes
FL, GA, TN		
c. Region 3 (Mr. Nanna and/or Mr. Hall)		10 minutes
IN, KY, MI, OH		

<sup>2</sup> See Bylaws Article 7.6: A National Committee member who fails to attend two consecutive regular sessions of the National Committee shall be deemed to have vacated his or her seat. The appointing body shall be free to reappoint the member who vacated the seat.

<sup>3</sup> All electronic meetings are special meetings. See Policy Manual 1.02.7(l): Electronic meetings are special meetings such that only the topics listed in the call of the meeting may be considered during the meeting.

d. Region 4 (Mr. Hewitt and/or Mr. Ferreira) CA	10 minutes
e. Region 5 (Ms. Hogarth and/or Mr. Valente) DE, DC, MD, NC, PA, SC, VA, WV	10 minutes
f. Region 6 (Mr. Phillips and/or Mr. Bughman) IL, IA, MN, MO, NE, ND, D, WI	10 minutes
g. Region 7 (Ms. Bilyeu and/or Ms. Adams) AL, AR, LA, OK, TX	10 minutes
h. Region 8 (Mr. Coburn and/or Mr. Bowen) CT, ME, MA, NH, NJ, NY, VT	10 minutes
i. Regionless (Mr. Moellman) ID, MS	10 minutes
7. Committee Reports	
a. Advertising & Publication Review (Ms. Bilyeu)	15 minutes
b. Audit	5 minutes
c. Awards	15 minutes
d. Convention Oversight (Mr. Moellman)	15 minutes
e. Employment Policy & Compensation (Mr. Longstreth)	15 minutes
f. Ballot Access (Mr. Redpath)	15 minutes
g. Historical Preservation (Ms. Harlos)	15 minutes
8. Unfinished Business & Items Postponed from Previous Meeting	
a. Learning Management System (Mr. Nekhaila)	15 minutes
b. Scheduling of Future Meeting(s)	10 minutes
ADJOURN FOR EVENING	5:00 PM CT
Saturday, September 12, 2020	
11. New Business with Previous Notice	9:00 AM
a. Restructuring COC, Ballot Access, and IS (Mr. Moellman)	10 minutes
b. CRM (Mr. Moellman)	30 minutes
c. Social media and parameters for messaging (Ms. Harlos)	20 minutes
d. Status of affiliate support, candidate support, and membership support committee (Mr. Phillips)	10 minutes
e. Style changes to Bylaws and Platform (Ms. Harlos)	10 minutes
g. Policies & Procedures Committee proposal (Ms. Harlos)	15 minutes
h. Place Assistant Treasurer on website question (Ms. Harlos)	5 minutes
i. Adopt porcupine as official mascot (Ms. Harlos)	10 minutes
j. Status of 2020 platform committee report (Ms. Harlos)	10 minutes
10. Closing Ceremony	
a. Announcements	5 minutes
b. Opportunity for Public Comment	10 Minutes
11. Adjourn	11:45 AM CT

Ms. Harlos requested that election of the Convention Voting Process Committee be added to the Agenda. Mr. Bishop-Henchman asked if she would agree to postpone until the next monthly meeting in order to solicit additional applications. Ms. Harlos agreed.



***WITHOUT OBJECTION, the Ballot Access Committee report and the presentation on the CRM project were moved to following the Secretary's Report.***

The amended agenda was adopted ***WITHOUT OBJECTION*** as moved by Ms. Ebke as follows:

Saturday, September 12, 2020		
1. Welcome		
a. Call to Order		9:00 AM CT
b. Opportunity for Public Comment		15 minutes
2. Housekeeping		
a. Attendance Roll Call		2 minutes
b. Adoption of Agenda		3 minutes
c. Report of Potential Conflicts of Interest		5 minutes
3. Officer Reports		
a. Chair's Report (Mr. Bishop-Henchman)		30 minutes
b. Vice-Chair's Report (Mr. Moellman)		20 minutes
c. Treasurer's Report (Mr. Hagan)		20 minutes
d. Secretary's Report (Ms. Harlos)		20 minutes
4. Committee Reports		
a. Ballot Access (Mr. Redpath)		15 minutes
5. New Business with Previous Notice		
a. CRM (Mr. Moellman)		30 minutes
6. Staff Reports		
a. Executive Director (Mr. Fishman)		10 minutes
b. Candidates & Elected Officials (Mr. Pazell & Ms. Schulz)		30 minutes
c. Development (Ms. DeSisto)		20 minutes
d. Activism & Membership (Ms. Mears & Mr. Burns)		10 minutes
e. Budget & Operations (Mr. Kraus)		10 minutes
Break or Lunch – 12:15 PM to 1:30 PM		
7. Counsel's Report (if requested)		
8. Regional Reports (supplements to printed reports)		
a. Region 1 (Mr. Wendt and/or Mr. Luchini) AK, AZ, CO, HI, KS, MT, NV, NM, OR, UT, WA, WY		10 minutes
b. Region 2 (Mr. Nekhaila and/or Mr. Sexton) FL, GA, TN		10 minutes
c. Region 3 (Mr. Nanna and/or Mr. Hall) IN, KY, MI, OH		10 minutes
d. Region 4 (Mr. Hewitt and/or Mr. Ferreira) CA		10 minutes
e. Region 5 (Ms. Hogarth and/or Mr. Valente)		10 minutes

DE, DC, MD, NC, PA, SC, VA, WV	
f. Region 6 (Mr. Phillips and/or Mr. Bughman)	10 minutes
IL, IA, MN, MO, NE, ND, D, WI	
g. Region 7 (Ms. Bilyeu and/or Ms. Adams)	10 minutes
AL, AR, LA, OK, TX	
h. Region 8 (Mr. Coburn and/or Mr. Bowen)	10 minutes
CT, ME, MA, NH, NJ, NY, VT	
i. Regionless (Mr. Moellman)	10 minutes
ID, MS	
9. Committee Reports	
a. Advertising & Publication Review (Ms. Bilyeu)	15 minutes
b. Audit	5 minutes
c. Awards	15 minutes
d. Convention Oversight (Mr. Moellman)	15 minutes
e. Employment Policy & Compensation (Mr. Longstreth)	15 minutes
f. Historical Preservation (Ms. Harlos)	15 minutes
9. Unfinished Business & Items Postponed from Previous Meeting	
a. Learning Management System (Mr. Nekhaila)	15 minutes
b. Scheduling of Future Meeting(s)	10 minutes
ADJOURN FOR EVENING	5:00 PM CT
Saturday, September 12, 2020	
10. New Business with Previous Notice	9:00 AM
a. Restructuring COC, Ballot Access, and IS (Mr. Moellman)	10 minutes
b. CRM (Mr. Moellman)	30 minutes
c. Social media and parameters for messaging (Ms. Harlos)	20 minutes
d. Status of affiliate support, candidate support, and membership support committee (Mr. Phillips)	10 minutes
e. Style changes to Bylaws and Platform (Ms. Harlos)	10 minutes
g. Policies & Procedures Committee proposal (Ms. Harlos)	15 minutes
h. Place Assistant Treasurer on website question (Ms. Harlos)	5 minutes
i. Adopt porcupine as official mascot (Ms. Harlos)	10 minutes
j. Status of 2020 platform committee report (Ms. Harlos)	10 minutes
11. Closing Ceremony	
a. Announcements	5 minutes
b. Opportunity for Public Comment	10 Minutes
12. Adjourn	11:45 AM CT

## REPORT OF POTENTIAL CONFLICTS OF INTEREST



Ms. Harlos had previously circulated a copy of the currently disclosed conflicts and asked for any updates. The updated list of conflicts of interests is attached as **Appendix B**.

## **OFFICER REPORTS**

## CHAIR'S REPORT



Mr. Bishop-Henchman had submitted a written report and strategic plan in advance (see **Appendices C and BB**) and supplemented with a brief oral report. He specifically recognized Christopher Thrasher for his valiant efforts with ballot access this election year.

He concluded by fielding questions and comments.

The LNC took no action.

## VICE-CHAIR'S REPORT



Mr. Moellman had submitted a written report in advance (see **Appendix D**) and supplemented with a brief oral report.

He concluded by fielding questions and comments.

The LNC took no action.

## TREASURER'S REPORT



Mr. Hagan submitted his regular monthly end-of-month financial report in advance (see **Appendix E**) and supplemented with a slide presentation.

The LNC took no action.

## SECRETARY'S REPORT



Ms. Harlos had submitted a written report in advance (see **Appendix F**) and supplemented with an oral report.

## *APPROVAL OF THE 2020 NATIONAL CONVENTION MINUTES – FIRST SITTING*

*Ms. Harlos moved to approve version 6 of the minutes of the first sitting for the 2020 National Convention. There was **NO OBJECTION** to the motion. [200912-1]*

## **NEW BUSINESS WITH PREVIOUS NOTICE**

**As Bill Redpath was not yet available, *WITHOUT OBJECTION*, the CRM presentation was taken up after the Secretary's Report.**

## CRM PRESENTATION



Mr. Moellman and Andy Burns gave an oral presentation, supplemented by slides, on the status of the CRM project.<sup>4</sup> They concluded by fielding questions and comments.

***WITHOUT OBJECTION, Mr. Nanna moved to extend time for five (5) minutes.***

## COMMITTEE REPORTS

### BALLOT ACCESS COMMITTEE



Bill Redpath, as Chair of the Ballot Access Committee, provided an oral report only due to being completely occupied with urgent petition campaigns to get us to our current position of having access in fifty (50) states plus DC. He concluded by fielding questions and comments.

The LNC gave a round of applause to the Ballot Access Committee for their outstanding work.

## ANNOUNCEMENT FROM SECRETARY

### PRESENTATION OF NAME PLATES



Ms. Harlos presented a personal gift of name plates to each new LNC member and each LNC who was in a different position from last term along with a “Grand Poo Bah” hat for Mr. Bishop-Henchman.

## STAFF REPORTS

### PRESENTATIONS BY STAFF



Staff members had submitted written reports (see composite **Appendix G**) with the following staff members providing oral supplements:

- Daniel Fishman
- Robert Kraus
- Jess Mears
- Tyler Harris
- Michelle MacCutcheon
- Apollo Pazell
- Cara Schulz
- Tara DeSisto

***WITHOUT OBJECTION, Ms. Adams moved to extend time for ten (10) minutes.***

<sup>4</sup> The full presentation video file presented to the LNC can be viewed here: <https://youtu.be/rxfqjySvEqk>

The LNC took no action.

## **BREAK FOR LUNCH AND EXECUTIVE SESSION**

### **EXECUTIVE SESSION**



**WITHOUT OBJECTION, Ms. Harlos moved to take a short lunch recess and then go into Executive Session to discuss the following items for fifteen (15) minutes each:**

- **Political Strategy<sup>5</sup>**
- **Pending and potential litigation [200912-2]**

The LNC arose out of Executive Session at 1:48 p.m.

## **REGIONAL REPORTS**

### **REGION 1 REPORT**

*Alaska, Arkansas, Colorado, Hawaii, Kansas, Montana, New Mexico, Nevada, Oregon, Utah, Washington, Wyoming*



Region 1 Alternate Mr. Luchini had submitted a written report in advance (see **Appendix J**) and supplemented with a brief oral report. He concluded by fielding questions and answers. The LNC took no action.

### **REGION 2 REPORT**

*Florida, Georgia, Tennessee*



Region 2 Representative Mr. Nekhaila had submitted a written report in advance (see **Appendix K**), and both he and Region 2 Alternate Mr. Sexton supplemented with brief oral reports. They concluded by fielding questions and answers. The LNC took no action.

### **REGION 3 REPORT**

*Indiana, Kentucky, Michigan, Ohio*



Region 3 Representative Mr. Nanna had submitted a written report in advance (see **Appendix L**) and supplemented with a brief oral report. There were no questions. The LNC took no action.

### **REGION 4 REPORT**

*California*



Region 4 Representative Mr. Hewitt had submitted a written report in advance (see **Appendix M**) and supplemented with a brief oral report. He concluded by fielding questions and answers. The LNC took no action.

### **REGION 5 REPORT**

*Delaware, District of Columbia, Maryland, North Carolina, Pennsylvania, South Carolina, Virginia, West Virginia*

<sup>5</sup> Mr. Pazell and Mario Presutti were authorized to be present for the discussion of this item.



Region 5 Representative Ms. Hogarth had submitted a written report in advance (see **Appendix N**), and both she and Region 5 Alternate Mr. Valente supplemented with a brief oral report. There were no questions. The LNC took no action.

#### REGION 6 REPORT

*Illinois, Iowa, Minnesota, Missouri, Nebraska, North Dakota, South Dakota, Wisconsin*



Region 6 Representative Mr. Phillips had submitted a written report in advance (see **Appendix O**) and supplemented with a brief oral report. There were no questions. The LNC took no action.

#### REGION 7 REPORT

*Alabama, Arkansas, Louisiana, Oklahoma, Texas*



Region 7 Representative Ms. Bilyeu had submitted a written report in advance (see **Appendix P**), and both she and Region 7 Alternate Ms. Adams supplemented with a brief oral report. There were no questions. The LNC took no action.

#### REGION 8 REPORT

*Connecticut, Maine, Massachusetts, New Hampshire, New Jersey, New York, Rhode Island, Vermont*



Region 8 Representative Mr. Coburn had submitted a written report in advance (see **Appendix Q**) and supplemented with a brief oral report. There were no questions. The LNC took no action.

#### REGIONLESS REPORT

*Idaho, Mississippi*



LNC Vice-Chair Mr. Moellman advised that he covered this item in his prior report absent a brief update from Idaho. There were no questions. The LNC took no action.

### **COMMITTEE REPORTS (CONT'D)**

#### ADVERTISING & PUBLICATION REVIEW COMMITTEE



Ms. Bilyeu, as Advertising and Publication Review Committee (APRC) chair gave a brief oral report. There were no questions. The LNC took no action.

#### AUDIT COMMITTEE



Mr. Bishop-Henchman outlined the Policy Manual criteria for appointments to this committee as follows: One (1) non-officer LNC member<sup>6</sup> and two (2) non-LNC members to be selected by non-officer LNC members.

<sup>6</sup> Additionally, the Bylaws prohibit the Assistant Treasurer from serving on the Audit Committee.

As applications had not yet been solicited, the only seat ripe to be filled was the one (1) non-officer LNC member seat.

*Ms. Adams nominated Rich Bowen.*

**WITHOUT OBJECTION**, nominations were closed.

*WITHOUT OBJECTION, Mr. Bowen was appointed as the non-office LNC member of the Audit Committee. [200912-3]*

### **AWARDS COMMITTEE**



The outgoing Awards Committee had submitted a written report in advance (see **Appendix T**) and Mr. Hagan supplemented with an oral report on behalf of the Committee.

Mr. Bishop-Henchman outlined the Policy Manual criteria for appointments to this committee as follows: Five (5) members, including up to two (2) non-LNC members to be selected by the LNC who will strive to keep two (2) members of past committees for continuity purposes.

As applications had not yet been solicited, the only seats ripe to be filled were the three (3) LNC member seats.

- Mr. Nanna nominated Joshua Smith.
- Mr. Phillips nominated Tim Hagan.
- Ms. Ebke nominated Jared Hall.

**WITHOUT OBJECTION**, nominations were closed.

*WITHOUT OBJECTION, Mr. Hagan, Mr. Hall, and Mr. Smith were appointed as the LNC members of the Awards Committee. [200912-4]*

### **CONVENTION OVERSIGHT COMMITTEE**



Bette Rose Ryan, as Chair of the Convention Oversight Committee, had submitted a written report in advance (see **Appendix V**) and supplemented with an oral report. She concluded by fielding questions and comments.

The LNC took no action.

### **EMPLOYMENT POLICY AND COMPENSATION COMMITTEE**



Richard Longstreth, as Chair of the Employment Policy and Compensation Committee, had submitted a written report in advance (see **Appendix W**) and supplemented with an oral report.

The LNC took no action.

## HISTORICAL PRESERVATION COMMITTEE



Caryn Ann Harlos, as Chair of the Historical Preservation Committee, had submitted a written report in advance (see **Appendix X**) and supplemented with an oral report and fielded questions and answers.

*Mr. Phillips moved to re-appoint Caryn Ann Harlos as the Committee Chair. [200912-5]*

Richard Longstreth raised a **POINT OF ORDER** that this item was not on the agenda. Mr. Bishop-Henchman ruled the point of order **NOT WELL-TAKEN** as it is relating to the business of the Committee.<sup>7</sup>

**WITHOUT OBJECTION**, nominations were closed.

*There was NO OBJECTION to the re-appointment of Ms. Harlos as Committee Chair. [200912-5]*

## **UNFINISHED BUSINESS AND POSTPONED ITEMS**

### LEARNING MANAGEMENT SYSTEM



Mr. Nekhaila led an informal discussion of implementing a learning management system which would consolidate institutional knowledge.

### SCHEDULING OF FUTURE MEETINGS



*Mr. Longstreth moved the following:<sup>8</sup>*

- *Set the December 2020 meeting in Riverside, California.*
- *Set the March 2021 meeting in Boston or New York.*
- *Set the June 2021 meeting in Ohio, potentially in Columbus with staff to research locations.*
- *Set the September 2021 meeting in Denver to occur with a 50<sup>th</sup> anniversary celebration.*
- *Set the December 2021 meeting in Atlanta or somewhere else in Region 2 with staff to find the best location.*
- *Set the March 2022 meeting in Region 7 with staff to find the best location.*
- *Set the May 2022 meeting to occur at the convention in Sparks, Nevada.*

<sup>7</sup> This is consistent with the appointments of the LNC members of the Audit Committee and Awards Committee which were also not listed on the agenda but handled as matters relating to the business of those committees during the allotted time for their reports.

<sup>8</sup> See **Appendix HH** for the list of potential locations with justifications distributed by the Chair.



[200912-5]

*The motion passed **WITHOUT OBJECTION**.*

**WITHOUT OBJECTION**, Ms. Bilyeu moved that a poll be sent out this evening to determine preferences for the dates of the December 2020 meeting.

*Ms. Harlos moved that the regular monthly meetings, excluding the months that for which an in-person meeting is scheduled, be set for 9:00 p.m. Eastern on the second Sunday of each month. [200912-6]*

**WITHOUT OBJECTION**, Mr. Nanna moved to amend the time to 8:00 p.m. Eastern.

**WITHOUT OBJECTION**, Mr. Nekhaila moved to amend the day to the first Sunday of each month.

*The main motion, as amended, **PASSED WITHOUT OBJECTION**. [200912-6]*

## **EVENING ADJOURNMENT**

The LNC adjourned for the day **WITHOUT OBJECTION** at 4:10 p.m.

## **SUNDAY MORNING SESSION**

### **CALL TO ORDER**

Chairman Joseph Bishop-Henchman called the meeting back to order at 9:11 a.m. on Sunday, September 13, 2020.

## **NEW BUSINESS WITH PREVIOUS NOTICE (CONT'D)**

### **RESTRUCTURING COC, BALLOT ACCESS, AND IS COMMITTEES**

Mr. Moellman led an informal discussion regarding the potential for restructuring the Convention Oversight, Ballot Access, and Information Services Committees into a “director model” rather than the current “committee model.” A copy of proposed Policy Manual amendments needed to implement this plan is attached hereto as **Appendix II**.

### **SOCIAL MEDIA AND PARAMETERS FOR MESSAGING**

Ms. Harlos led an informal discussion on the issues that have been happening with the national social media accounts and urged that decisions be made to rectify. Mr. Nanna mentioned that there is an unauthorized “official” national Libertarian Party account on Parler.



**WITHOUT OBJECTION, Dustin Nanna moved to postpone action on this item until the next e-meeting of the LNC.**

## **STATUS OF CANDIDATE SUPPORT COMMITTEE**



**Mr. Longstreth moved to open nominations for the five (5) LNC members of the Candidate Support Committee.<sup>9</sup>**

- Mr. Luchini self-nominated.
- Mr. Nekhaila nominated David Sexton.
- Mr. Phillips self-nominated.

As members of the newly formed Chair's Advisory Committee on Campaigns and Elected Official, the following LNC members indicated acceptance for inclusion in the nominations for the Candidate Support Committee (who were not already nominated previously):<sup>10</sup>

- Mr. Bughman
- Mr. Coburn
- Ms. Ebke
- Mr. Hall
- Mr. Hewitt
- Mr. Phillips

**WITHOUT OBJECTION, nominations were closed.**

**WITHOUT OBJECTION, Ms. Hogarth moved to conduct this election via an online ballot.**

## **STATUS OF AFFILIATE SUPPORT COMMITTEE**



Ms. Adams informed the LNC that the LSLA has named their appointees as follows:<sup>11</sup>

- David Demarest
- Pat Ford
- Ken Moellman

**WITHOUT OBJECTION, Mr. Longstreth moved for a five (5) minute recess.**

<sup>9</sup> The Candidate Support Committee comprises five (5) LNC members and two (2) non-LNC members.

<sup>10</sup> Outside of official business, Mr. Bishop-Henchman set up informal advisory committees. The structure and composition of these committees is detailed in **Appendix CC**.

<sup>11</sup> The committee chair is selected by the Party Chair from the pool of LNC At-Large, Regional Representatives, and the Vice-Chair. Three (3) LNC Regional Representatives to be selected by the committee chair. Three (3) additional members to be selected by the Libertarian State Leadership Alliance.

Mr. Bishop-Henchman appointed Ms. Sarwark as the Affiliate Support Committee Chair and Mr. Phillips, Mr. Valente, and Mr. Wendt as the other members.<sup>12</sup>

### STATUS OF MEMBERSHIP SUPPORT COMMITTEE



Mr. Phillips had stepped out the room, and in his stead, Mr. Longstreth stated that this was a one (1) term only ad hoc committee, and if anyone wished to re-constitute it, they would need to make a motion for same.

### STYLE CHANGES TO BYLAWS AND PLATFORM



Ms. Harlos had conducted a style review of the bylaws and platform pursuant to the *Chicago Manual of Style* and proposed changes attached hereto as **Appendices DD** and **EE**.<sup>13</sup>

*Ms. Harlos moved to make the changes reflected in Appendices DD and EE to the Party bylaws and platform.*

*The motion PASSED WITHOUT OBJECTION. [200913-1]*

### RONR-RELATED POLICY MANUAL CHANGE<sup>14</sup>



Ms. Harlos explained that the latest edition of RONR (the 12<sup>th</sup> edition) has been published and as per Bylaw Article 16 is the current Parliamentary authority for the Party. As such the RONR references in the footnotes to the Policy Manual are now incorrect as they followed the previous edition.

*Ms. Harlos moved to make the changes reflected in Appendix FF to the endnotes to the Policy Manual.*

*The motion PASSED WITHOUT OBJECTION. [200913-2]*

### POLICIES & PROCEDURES COMMITTEE PROPOSAL



Ms. Harlos stated that with the formation of the informal advisory committees, this item is moot.

### PLACE ASSISTANT TREASURER ON WEBSITE QUESTION



*Ms. Harlos moved that the Assistant Treasurer be placed on the website under the subcommittee page and assigned an LP.org email address. [200913-3]*

<sup>12</sup> After the meeting, the Secretary notified the Chair of the error in appointments as it is the committee chair and not the Party chair that appoints the remaining three (3) members of the committee.

<sup>13</sup> This is authorized by Rule 5.8: Should changes to the bylaws or platform result in a grammatical error in accordance with the latest edition of the Chicago Manual of Style, the LNC presiding at the time of that discovery is authorized to make those grammatical corrections provided it does not change the meaning or intent of the item edited.

<sup>14</sup> RONR is the abbreviation for *Robert's Rules of Order, Newly Revised*

After discussion on the conforming change needed to the Policy Manual to clarify that the Assistant Treasurer cannot serve on the Audit Committee, Ms. Harlos agreed to put that off to an e-meeting or electronic ballot.

### **ADOPT PORCUPINE AS OFFICIAL MASCOT**



Ms. Harlos clarified that she did not intend by way of her motion to make the porcupine a mascot but that was the only word that came to her at the time. She clarified her intent as follows:

In election seasons, the media uses very recognizable animals in a certain type of style for the old parties, and we need something that will encourage them to use something for us that fits that style, and the chicken ain't right for that, but the porcupine is, and that is really the ONLY use case I am advocating for. If we want the media coverage we need to fit in the existing template as it were, and we have done that by having the colour yellow - so on an electoral map, we fit into their "template" - blue, red, and yellow. Perfect. We need to that with an animal - ass, elephant, and porcupine is perfect. And the porcupine does communicate something about our philosophy that the other minority contenders like the penguin, lion, or bison do not, and it has wide popularity. We even sell porcupine t-shirts and pins.

***Ms. Harlos moved to amend the Policy Manual as follows:***

#### ***Policy Manual 2.06(2)***

***2) Graphic Symbols and Colors - The Statue of Liberty graphic and the Torch Eagle graphic are considered the appropriate graphic symbols to be used on Party materials. Yellow, black, and grey are the appropriate primary colors to be used on Party materials. The porcupine can be used in settings where it is typical for a graphical animal image to be used, such as in election coverages in races with the Democrats and Republicans in which the donkey and the elephant are used for their representations. [200913-4]***

***Ms. Hogarth moved to amend to strike out porcupine and insert American bison.***

The motion died for lack of second.

***Ms. Sarwark moved to add that the name of the porcupine is George Quillies.***

With the consent of the body, Ms. Sarwark withdrew the motion and asked that we consider the name unofficial.

***Ms. Harlos moved to extend time for ten (10) minutes.***

The motion ***PASSED*** by a show of hands with a count of 10-4.

**Mr. Luchini moved to end debate.**

The motion **PASSED** by a show of hands with a count of 10-3.

A roll call vote was conducted on the main motion with the following results:

Member / Alternate	Aye	Nay	Abstain
Bilyeu / Adams	X		
Coburn / Bowen		X	
Ebke		X	
Hagan	X		
Harlos	X		
Hewitt / Ferreira	X		
Hogarth / Valente		X	
Longstreth			X
Moellman		X	
Nanna / Hall		X	
Nekhaila / Sexton	X		
Phillips / Bughman	X		
Raudsep	X		
Sarwark	X		
Smith	X		
Wendt / Luchini	X		
Bishop-Henchman	X		
<b>TOTALS</b>	<b>11</b>	<b>5</b>	<b>1</b>

**This motion PASSED with a roll call vote of 11-5-1. [200913-4]**

### **STATUS OF 2020 PLATFORM COMMITTEE REPORT**

Ms. Harlos asked for informal discussion on potential options for the 2020 Platform Committee report to be heard at the next convention in order to honor the work of the volunteers.

### ***NEW BUSINESS WITH PREVIOUS NOTICE (CONT'D)***

### **STATUS OF CANDIDATE SUPPORT COMMITTEE (cont'd)**

**Mr. Moellman moved to use Ranked Choice Voting for the ballot to select the members of the Candidate Support Committee. [200913-5]**

**WITHOUT OBJECTION, Mr. Nanna moved to end debate.**

**The Moellman motion PASSED by a show of hands with a vote count of 13-1-2.**

### ***UNFINISHED BUSINESS AND POSTPONED ITEMS***



## SCHEDULING OF FUTURE MEETINGS

A poll was sent out regarding which dates in December were preferred for the next meeting.

*Mr. Nanna moved to set the dates of the next meeting for December 5-6, 2020. [200913-6]*

**WITHOUT OBJECTION, Mr. Nanna moved to end debate.**

A roll call vote was conducted with the following results:

Member / Alternate	Aye	Nay	Abstain
Bilyeu / Adams		X	
Coburn / Bowen	X		
Ebke	X		
Hagan	X		
Harlos			X
Hewitt / Ferreira	X		
Hogarth / Valente	X		
Longstreth			X
Moellman	X		
Nanna / Hall	X		
Nekhaila / Sexton	X		
Phillips / Bughman			X
Raudsep	X		
Sarwark	X		
Smith	X		
Wendt / Luchini	X		
Bishop-Henchman	X		
<b>TOTALS</b>	<b>13</b>	<b>1</b>	<b>3</b>

*This motion PASSED with a roll call vote of 13-1-3. [200913-6]*

## ADJOURNMENT

### ANNOUNCEMENTS

Time was allotted for announcements and several were heard.

### OPPORTUNITY FOR PUBLIC COMMENT

There were no comments from the public. Mr. Bishop-Henchman took the time to explain his formation of the informal Chair's Advisory Committees.

Following announcements and opportunity for public comment, the meeting adjourned **WITHOUT OBJECTION** at 10:56 a.m.

### **TABLE OF NUMBERED MOTIONS/BALLOTS**

*\*note that the master log of motions in 2020 can be found here: <https://tinyurl.com/IncvoTestally2020>*

<b>ID#</b>	<b>Motion/Ballot</b>	<b>Result</b>
<b>200912-1</b>	Approve minutes of the first sitting the 2020 National Convention	<b>PASSED</b>
<b>200912-2</b>	Go into Executive Session to discuss political strategy and litigation issues	<b>PASSED</b>
<b>200912-3</b>	Appoint Rich Bowen as the non-office LNC member of the Audit Committee.	<b>PASSED</b>
<b>200912-4</b>	Appoint Mr. Hagan, Mr. Hall, and Mr. Smith as the LNC members of the Awards Committee	<b>PASSED</b>
<b>200912-5</b>	Set months and potential locations for meetings for rest of term	<b>PASSED</b>
<b>200913-1</b>	Make style changes to bylaws and platform.	<b>PASSED</b>
<b>200913-2</b>	Make conforming changes to new RONR in Policy Manual footnotes.	<b>PASSED</b>
<b>200913-3</b>	Put Assistant Treasurer on website and assign an LP email address	<b>PASSED</b>
<b>200913-4</b>	Adopt porcupine as emblem in contexts where the elephant and donkey are used.	<b>PASSED</b>
<b>200913-5</b>	Use RCV for election of Candidate Support Committee.	<b>PASSED</b>
<b>200914-6</b>	Set dates of next meeting for December 5-6, 2020.	<b>PASSED</b>

### **TABLE OF APPENDICES**

<b>Appendix</b>	<b>Title</b>	<b>Author</b>
<b>A</b>	Public Attendance Roster and Comments	Caryn Ann Harlos
<b>B</b>	Updated Conflicts of Interest	Caryn Ann Harlos
<b>C</b>	Chair's Report	Joe Bishop-Henchman
<b>D</b>	Vice-Chair's Report	Ken Moellman
<b>E</b>	Treasurer's Report (August End-of-Month Financial Reports)	Robert Kraus
<b>F</b>	Secretary's Report	Caryn Ann Harlos
<b>G</b>	Staff Reports	Staff
<b>H</b>	August Membership Report	Robert Kraus
<b>I</b>	Counsel's Report	Oliver Hall
<b>J</b>	Region 1 Report	Francis Wendt
<b>K</b>	Region 2 Report	Steven Nekhaila
<b>L</b>	Region 3 Report	Dustin Nanna
<b>M</b>	Region 4 Report	Jeff Hewitt
<b>N</b>	Region 5 Report	Susan Hogarth

<b>O</b>	Region 6 Report	John Phillips
<b>P</b>	Region 7 Report	Whitney Bilyeu
<b>Q</b>	Region 8 Report	Tucker Coburn
<b>R</b>	Affiliate Support Committee Report	N/A
<b>S</b>	Audit Committee Report	N/A
<b>T</b>	Awards Committee Report	
<b>U</b>	Ballot Access Committee Report	Bill Redpath
<b>V</b>	Candidate Support Committee Report	N/A
<b>W</b>	Convention Oversight Committee Report	Bette Rose Ryan
<b>X</b>	Employment Policy and Compensation Committee Report	Richard Longstreth
<b>Y</b>	Historical Preservation Committee Report	Caryn Ann Harlos
<b>Z</b>	Campus Organizing Report	Jim Lark
<b>AA</b>	International Representative Report	Jim Lark
<b>BB</b>	LNC Chair's Framework For A Strategic Plan	Joe Bishop-Henchman
<b>CC</b>	Chair's Proposal for Advisory Committees	Joe Bishop-Henchman
<b>DD</b>	Index of Proposed Style Changes to Bylaws	Caryn Ann Harlos
<b>EE</b>	Index of Proposed Style Changes to Platform	Caryn Ann Harlos
<b>FF</b>	Updates To RONR Citations In Policy Manual Endnotes	Caryn Ann Harlos
<b>GG</b>	Policy Manual Amendment – Minutes	Caryn Ann Harlos
<b>HH</b>	Proposed Future Meeting Locations	Joe Bishop-Henchman
<b>II</b>	Proposed Policy Manual Change to Implement "Director Model"	Ken Moellman

Respectfully submitted,



LNC Secretary ~ Secretary@LP.org ~ 561.523.2250



**APPENDIX A  
PUBLIC ATTENDANCE ROSTER AND COMMENTS**

**APPENDIX A - PUBLIC ATTENDANCE ROSTER AND COMMENTS**

**GALLERY ATTENDANCE SHEET<sup>15</sup>**

<b><u>NAME</u></b>	<b><u>STATE</u></b>
Heather Biederman	MN
Joe Buchman	UT
Brian Defferding	WI
Patrick Ford	RI
Justin Jelinek	MN
Scott Lieberman	CA
Tony Ryan	CO
Paige Sexton	TN
Amelia Sexton	TN
Christopher Thrasher	NE

**BRIEF SUMMARIES OF ISSUES RAISED DURING PUBLIC COMMENT<sup>16</sup>**

**Justin Jelinek (MN):** Thanked the LNC for holding their meeting in Minneapolis and for assisting in the door-knocking campaign the previous evening for Chis Klavetter.

<sup>15</sup> Also included are persons observed to be in attendance but did not sign in on the attendance sheet.

<sup>16</sup> Notation of these comments does not entail approval by the LNC.

**APPENDIX B – UPDATED CONFLICTS OF INTEREST**

**Cumulative LNC Potential Conflicts of Interest**

As of September 11, 2020

Erin Adams

- Board Member, The Feldman Foundation
- Co-host of the Crossover TV show
- Elected Chair of the Libertarian State Leadership Alliance 2018
- Networking Director for Roads to Freedom Foundation

Whitney Bilyeu

- Member, Steering Committee of the Foreign Policy Alliance
- Husband is Vice-Chair of the Harris County Libertarian Party
- Chair of the Libertarian Party of Texas

Joe Bishop-Henchman

- Employer law firm (McDermott Will & Emery) has added the LNC to its conflicts database. No conflicts were identified at present.

Rich Bowen

- Deputy Treasurer of New Jersey Libertarian Party

Matthew Bughman

- City of Milwaukee Police Department (Employer)
- Law Enforcement Action Partnership, formerly Law Enforcement Against Prohibition (member)
- Libertarian Party of Wisconsin (State Chair)

Tucker Coburn

- 1st Vice Chair, Libertarian Party of New York
- Candidate for State Senate - NY SD-20
- Campaign Manager, Thomas Daniel Quiter for NY Senate

Laura Ebke

- Senior Fellow w/Platte Institute in Nebraska (Public Policy think tank, my work occasionally takes me to work in other states for work on occupational licensing reform w/legislatures and other policy groups).
- Libertarian Pragmatist Caucus, current national chair

T.J. Ferreira

- Local, state, national, and international involvement with Libertarian party and campaigns
- Board member for a credit union in Southern California

Tim Hagan

- Treasurer, Libertarian Party of Nevada
- Candidate, Nevada State Senate

Jared Hall

- Libertarian Party of Indiana Political Director,
- Acting Indiana State Coordinator for Jo Jorgensen 2020

Caryn Ann Harlos

- Page Owner/Admin multiple FB groups/Pages, largest of which is Libertarian Party USA
- Runs a liberty activist YouTube channel (Pink Flame of Liberty)
- Runs LP-centric podcasts (The Big L Podcast and the Cult of RONR)
- Communications Director, Libertarian Party of Douglas County
- Declared candidate for 2020 National Secretary
- Candidate for Colorado State House
- Policy Committee Member, Colorado RCV

Jeff Hewitt

- Mayor, Calimesa, California
- Member, Libertarian Millennial Caucus
- Member, West Riverside County Council of Governments

Susan Hogarth

- Staff, Campaign to Elect Steven DiFiore
- Board member, Libertarian Party Radical Caucus

Richard Longstreth

- Works for Lowe's Home Improvement
- Member of the Libertarian Party Radical Caucus
- Arizona Libertarian Party Platform
- Committee and Arizona Libertarian Party County Development Committee

Chris Luchini

- Chair of the Libertarian Party of New Mexico
- Candidate for New Mexico Public Regulation Commission district 3
- Spouse is a LP candidate for New Mexico Education Commission district 4

Ken Moellman

- IT volunteer with Jo Jorgensen campaign
- IT volunteer for the Libertarian Party of Kentucky
- Elections Committee member for the Libertarian Party of Kentucky

Dustin Nanna

- Vice-Chair and acting Chair of the Libertarian Party of Ohio
- 12th Congressional District Central Committee rep
- Steering Committee, City of Delaware Ohio
- Midwest Regional rep for the Libertarian Youth Caucus

Steven Nekhaila

- Treasurer/Secretary, Libertarian Party of the Florida Keys
- Chair, Libertarian Party of Florida
- Alumni member, Young Americans for Liberty

John Phillips

- County Chair
- Gas Station Owner/Operator
- Executive Board (CFO) of Decatur Defenders - an anti-violence organization
- Secretary Libertarian Unity Caucus
- Incurrigible Smart Ass

Erik Raudsep

- Owns Iron Homes Inspections
- Coalition Director, Libertarian Party North Carolina
- County Chair, Libertarian Party of Durham County

Valerie Sarwark

- At-large member for the Southern New Hampshire Libertarian Party
- Director of Operations for Wedge Squared Strategies, LLC consulting firm

David Sexton

(none)

David Valente

- Federal Employee
- State Chair Libertarian Party of West Virginia
- National Board Member, The People

Francis Wendt

- Treasurer, Montana Libertarian Party (MTLP)
- Chair, MTLP Judicial Committee
- Secretary, Libertarian Party of Gallatin Valley (county party)
- Employer: Hilton Worldwide
- Officer Candidate, Montana Army National Guard
- Treasurer, Roger Root's Montana State Auditor race
- Candidate for Montana House District 62

## APPENDIX C – CHAIR'S REPORT

### Chair's Report

I became Chair upon the close of the second sitting of the National Convention on July 12, 2020. I was confronted with two immediate priorities: (1) assisting the Secretary in finalizing and releasing the At-Large and Judicial Committee vote totals and (2) assessing our ballot access efforts to determine where to deploy additional resources, particularly in light of the pandemic conditions. In the subsequent two months, I have been quickly tackling a number of urgent action items:

#### **LNC Matters**

- On July 14, we released At-Large and Judicial Committee vote totals. The Secretary and I chose to have results triple-checked (verified by delegation on ballot being cast, being checked by tellers when tabulated, and being re-verified by the delegation) as the best proxy for the "scroll call" that we couldn't do as a result of adjournment. This triple-check discovered a tabulation error (Maryland seemingly casting far more votes than it was permitted, and the error not being caught by the delegation upon submission or the tellers upon data entry or verification) and a teller leak prior to the results being finalized unfortunately led to incorrect Internet speculation as to the winners, specifically that Ms. Sexton had won and Mr. Raudsep had lost when it was the reverse. I spoke extensively with both of those individuals as the count was being finalized, and apologized to Ms. Sexton on behalf of the Party for what happened. I am aware of other examples in the official tally of states seeming to cast more votes than authorized, although none affect the final results. **I ask that the Secretary and the LNC work together to revise our processes to address this prior to our next convention.**
- On August 4, I appointed Jennifer Moore of Pennsylvania to the vacant seat on the Ballot Access Committee. Ms. Moore helped coordinate over 200 petition gatherers in the just-concluded Pennsylvania ballot access drive (including volunteers across the state, volunteers from neighboring states, and paid petitioners) under challenging pandemic conditions that required innovative tactics. She worked non-stop for three weeks, keeping in constant touch with the state, national HQ, and the presidential campaign. I believe this experience will be a valuable addition to the Committee as we complete 50-state ballot access.
- At our July meeting, I proposed the establishment of six Chair's Advisory Committees upon which representatives and alternates of the LNC would sit to assist in developing metrics and monitoring progress: Activism & Membership, Budget & Operations, Candidates & Elected Officials, Development, Marketing & Media, and Policies & Procedures. I expressed a desire that these ultimately be established as Standing Committees of the LNC, but that I would proceed with establishing them as Chair's committees as a sort of trial run, absent any negative feedback. I have heard no negative feedback since that meeting, and indeed about half the LNC have sent me their ranked preferences for Committee choices. I am aware that there is interest in establishing the P&P committee as a standing committee so aside from that one, **I consequently will establish the remaining five as Chair's Advisory Committees and welcome LNC representatives' and alternates' ranked preferences on which committees you would like to serve on.**

- By the September 12 meeting, I will have completed one-on-one conversations with each of our staff and contractors, discussing their background, understanding of main duties and responsibilities, difficult and most interesting parts of the job, and training or other experiences that may be beneficial. These discussions are helpful for a number of reasons, including in aligning our staff capabilities and our strategic priorities.
- On September 2, on behalf of the LNC I expressed our condolences to Jo Jorgensen on the loss of her mother earlier that day. I am grateful to Mr. Fishman, Ms. DeSisto, Mr. Dasbach, Mr. Craig, and Mr. Bughman in helping with this statement. Ms. Adams has in the past suggested that the LNC establish a Bereavement Committee to ensure consistency in such matters, and **I ask the LNC to consider acting on that suggestion.**

### **Candidates & Elected Officials**

- Ballot Access: As of September 4, the Libertarian Party has been certified on the presidential ballot in 49 states and the District of Columbia. The final state, Rhode Island, was due to turn in signatures on that date. We were previously on all 50 states + DC in 1980, 1992, 1996, and 2016.
  - We entered 2016 with ballot status in 36 states + DC. Ballot drives were necessary in Alabama, Alaska, Iowa, Maine, Maryland, Minnesota, New Hampshire, New Jersey, Pennsylvania, Rhode Island, Tennessee, Virginia, Washington, and Wisconsin. There are too many volunteers to list to be thanked, but I am grateful for all they did to make this happen. Altogether, we collected some 60,000 signatures.
  - The national party and/or the Jorgensen campaign provided resources (people and/or funds) to the Alabama, Iowa, Maine, Pennsylvania, Rhode Island, Virginia, and Wisconsin efforts. We cooperated closely with all the states involved, and I am grateful to the members of the Ballot Access Committee for their hard work: Mr. Moellman, Ms. Moore, Mr. Nanna, Mr. Phillips, Mr. Redpath, Mr. Thrasher, and Mr. Winger. I am especially grateful to Mr. Oliver Hall, our special counsel, for his legal efforts in a number of states, especially Pennsylvania where he succeeded in getting our signature requirement reduced and fought off several appeals by the state.
  - As of September 4, the Green Party is on 30 states + DC, the Constitution Party on 18 states, Rocky De La Fuente on 15 states + DC, Brock Pierce on 14 states, Gloria La Riva on 11 states + DC, and Kanye West on in 11 states. It is unlikely any of them will be on the ballot in more than 40 states.
  - Shortly after becoming Chair, I became aware that the Maine ballot access drive was falling significantly short of expectations and worked to deploy significant additional resources with Bill Redpath and the committee. Christopher Thrasher agreed to drive across country from Nebraska to assist on the ground, and we deployed additional paid staff (including Tara DeSisto) and volunteers from neighboring states. I also worked with Oliver Hall and the Jorgensen campaign to prepare legal action should our petition drive fall short, which for certain reasons I can describe more fully in closed session had to be brought by the campaign and not the LNC. Maine, like several New England states, requires that petitions be verified at the town hall of the signer before being turned into the state. Ultimately we had 4,007 verified of the 4,000 required, which I understand is our narrowest successful presidential petition ever.

- On July 28, a New Hampshire judge granted 35% signature relief to the state party; it is unlikely we would have achieved presidential ballot status without this relief. I had observed the court hearing but the case was handled entirely by the state party. Kudos especially to Darryl Perry and Justin O'Donnell for enduring cross-examination by the government in that hearing.
- I spent the weekend of August 1-2 assisting in the Pennsylvania petition drive, and joined Jo Jorgensen and state party officials on August 3 for the turn-in in Harrisburg. I also joined the Maryland turn-in in Annapolis that same day.
- I spent August 29 in Providence assisting the Rhode Island petition drive.
- I communicated extensively with the northern Virginia party regarding their part of the Virginia ballot access drive.
- After I submitted a letter to the Guam Election Commission, they confirmed that Jo and Spike will be on their advisory ballot; Guam is the only U.S. territory with such a vote. Thanks to Andy Craig and Scott Lieberman who assisted with this.
- I am grateful to Bob Johnston who ensured each state where we had ballot access then ultimately turned in all required paperwork to ensure our candidates appeared on the ballot (usually, certification from the national party and/or the candidates as well as documents about the electors). (I myself handled the DC paperwork on August 25, and Bob was very good about pestering me until it was done.) As a warning example, the Green Party failed to complete its Louisiana paperwork on time despite being ballot-qualified in the state, so their candidates will not appear on the ballot in that state. Bob (and I) were somewhat maddened by states that left this task until the very last day and greatly risking something going wrong, and this resulted in some last-minute signing/overnighting of documents that might be missing. **I ask the LNC to consider actions that will encourage states to complete this task earlier in future years.**
- The LNC should be aware of the Green Party's woes in Montana. In March, the Greens submitted a petition to be on the June primary ballot, which was certified in March, and their June primary performance got them qualified for the November ballot. In Montana, petitions require a statewide minimum number of signatures as well as signatures from certain legislative districts. The Democrats approached those who signed the petition in one legislative district to inform that the Republicans had funded the Green drive, and got those signers to request "withdrawal" of their petition signatures (despite there being no state process for doing so), to bring the total below the requisite minimum. On August 7, a state trial judge ruled that the Green primary petition didn't have enough signatures due to the withdrawals, and ordered the party is off the November ballot. The judge said because state law doesn't specify a date by which signers can withdraw their signatures, the Secretary cannot enforce a deadline. The Greens have been appealing to a number of state and federal courts but with no success as of now.
- Presidential Campaign Support
  - On August 11, Mr. Hall provided me with the latest draft of our campaign sharing agreement with the Jorgensen campaign, and after incorporating several edits, we provided it to the campaign on August 29. While it has not been finalized, all parties have been operating according to its terms. The Jorgensen campaign has been very open in sharing the data it has collected; we have helped with

fundraising, PR, legal, and events. I have also endeavored to help mediate miscommunications that always crop up in coordination matters.

- I accompanied Spike Cohen at his campaign events in Columbus, OH on July 25, Jo Jorgensen on her bus tour in PA/MD/DC on August 3, Jo Jorgensen at her Austin event on August 10, Spike Cohen at his Virginia event on August 14, and Jo Jorgensen at her Atlanta event on August 22. I spoke on each occasion.
- Jess Mears and Nick Dunbar have been "lent" to the presidential campaign full-time, and Tara DeSisto part-time for a period of time. Jess is acting as Deputy Campaign Manager and has been helpful in coordinating party and campaign activities and being an on-the-ground organizer. Nick was in charge of ballot access from the campaign side. Tara assisted with fundraising events and fundraising strategy.
- Jo Jorgensen joined us at a Boston fundraiser for the party on August 31.
- Frontier Project
  - Mr. Pazell will have more information in his report, but on August 24, I approved his requested reallocation of the budget line item for the project to hire additional canvassers, offset by reducing other expenses.
  - I spoke with Cliff Maloney of YAL on common goals, especially relating to canvassing.
- I have received a handful of requests for candidate endorsements in my role as LNC Chair. My general policy is that as Chair I endorse all LP candidates, but I welcome the LNC's input if a narrower approach is preferred.

## **Development**

- As detailed in the staff reports, our financial picture is much steadier than it has been in the recent past. I have been orienting our staff focus to prospecting and stewarding major gifts, and we are already seeing results in this regard. I have spent many hours on the phone introducing myself to our top donors.
- I have also spent many hours working with our development staff to refine our fundraising strategy. In addition to Ms. DeSisto, Ms. Congdon, and Mr. Clemence, I have also benefitted from extensive discussions from Lauren Daugherty, Rupert Munro, Alexander Hutton, Al Canata, and many others. Actions items have included steps to improve our data (including capturing top issue interest areas on membership sign-up), prioritizing donors for upgrade potential, and systematizing our thank you and stewardship process (including revising our levels language in the policy manual). **I will be requesting that the LNC revise the Policy Manual to be aligned with this direction: increase the \$50 level to \$60 (so that it cleanly divides into \$5 monthly), adjust the thresholds for the high gift levels from 2500/5000/15000/25000 to 1000/5000/10000/FEC max, eliminate the resulting duplicative Benefactor level, and change monthly gift equivalents of annual membership from one-tenth to one-twelfth.** I also welcome input on a separate proposal to increase lifetime membership from \$1,500 to \$2,000, effective January 1, 2022 (\$100 average annual cost X 20 years).
- I am not recommending any change to the \$25 level, which would need to be adopted as a Bylaws change in any event. Instead, I would like to both (1) demonstrate through our actions that we are good stewards of donations and (2) provide value for higher levels of



giving to encourage upgrading. While our median gift is around the \$25 mark, our average gift is much higher, around \$100. (Our costs also work out to about \$100 per member.) Interestingly, zero LP donors gave exactly \$25 in each of the last five years; our members have proven they will give more when the value is demonstrated to them. About two-thirds of our revenue comes from our top 20% of donors; our \$25 donors provide only 12% of our revenue. I do provide the following, however: the 1971 dues were set at \$6, which would be \$39 today in inflation-adjusted terms.

- I am grateful to Judge Jim Gray for generously donating to the party the net proceeds of his most recent book, and for providing several copies of the book for distribution.
- **I request that all LNC members become monthly pledge donors, to set a good example.** I would like to inform prospective donors that 100% of our Board are monthly donors.
- Finally, I would like to express my gratitude to Caryn Ann Harlos, John Phillips, Steven Nekhaila, Chris Luchini, and Laura Ebke for spending time on donor prospecting, asking, and stewardship in the last two months. Mr. Phillips and Mr. Nekhaila in particular were key in bringing on brand new donors with significant capacity. Ms. DeSisto is ready to onboard and train other LNC members who wish to assist our fundraising efforts.

### **Activism & Membership**

- I have inaugurated the Activist of the Month program, celebrating an activist each month who had extraordinary impact. By recognizing these achievements at the grassroots level, I hope we can give examples to follow and make our unsung heroes a little more sung. Nominations for Activist of the Month may be sent to [chair@lp.org](mailto:chair@lp.org).
  - On August 1, I announced Christopher Thrasher as our August Activist of the Month. In mid-July, Chris, a Libertarian campaign and ballot access organizer familiar to many of us, was preparing to start the next phase of his life: his first year at law school in Omaha, Nebraska. He had just moved across the country and was preparing for classes starting in mid-August. But when a judge denied our motion for immediate relief in Maine, and the call went out for help on the ground to get the required 4,000 signatures, Chris answered it. He drove from Nebraska to Maine to be on the ground to help. He stood in the rain getting signatures from voters turning in ballots on primary day - hopefully boosting our validity rate! Faced with Maine's archaic requirement that signatures be brought to the home town of the voter for verification before being sent to state officials, he organized drivers to hundreds of Maine towns, handling many of the trips himself - driving for days all over Maine. He joined the Maine party's late nights checking petitions and updating counts, and helped keep volunteers from national HQ and New Hampshire LP hopping. Chris went above and beyond, throwing himself into a crisis situation and rolling up his sleeves because he knows 50-state ballot access is essential. Chris has sought no special recognition for his efforts, and focused entirely on getting the job done.
  - On September 1, I announced Kasie Dailey as our September Activist of the Month. On August 8, Libertarians across the country participated in over 150 convoys in all 50 states to promote #LetHerSpeak. Cars drove around parade-style to become mobile billboards, getting on-the-ground community attention for Jo Jorgensen. The hashtag became a top trender on Twitter, local news covered the convoys, and we reached lots of people who had never before heard of Jo Jorgensen. Many of you participated. Not all of you may know that the person

who made it happen is Kasie Dailey. Kasie lives in Texas and holds no party office, but in spite of that (or perhaps, because of it!), she didn't stop on her vision of an event large enough to get noticed nationally but small enough to directly impact neighbors and help promote local candidates as well. In Kasie's words: "I did not have resources, funds, connections, or experience in politics. But many grassroots supporters liked the idea, and volunteered to help me bring the Let Her Speak Convoys to life. The landing page, video, graphics, flyers, press releases, facebook resources, and the "convoy finder" database were created with 100% volunteer support. A step-by-step checklist of instructions and training video made the complex web of information and materials easy to digest."

Kasie's enthusiasm brought in others to help with design, promotion, coordination, and resources. Her words again: "The torch has been lit, and the Let Her Speak resources are open to anyone who wants to make their own events, either national or local, online or in person.. You do not need to wait for permission to make a difference. Just make a detailed plan, start pulling together resources, and lead the way." Kasie organized questions for the Commission on Presidential Debates press conference, is organizing a Media Protest for September 5, and I'm sure more to come. The 9/5 event is truly an "event-in-a-box" for organizers, with ready-to-use Facebook event instructions, graphics, printable flyers, messaging tips, talking points, police interaction Q&A, press release, and car decoration tips.

- We are adding top issue interest information to the membership sign-up page, to assist with data segmentation. State affiliates may opt-in to this feature if they wish.

### **Marketing & Media**

- I worked with our staff to resolve production delays on Jorgensen yard signs (relating to COVID and a switch in vendors), and I announced on July 23 that the backlog was in the process of being cleared. Those who had ordered a sign (some as early as in May, after the first sitting) received an apology from me about the lack of communication and a coupon for LP Store.
- On September 4, I became aware of a reply tweet issued from our official account that displayed poor judgment, and after discussions with the Executive Director and learning more about the situation, I promptly dismissed the outside firm that we had been using. Generally, I'm personally not a fan of reply tweets to begin with, unless they're answering an informational question. I get that we want our social media to be timely, conversational, and interactive, and it's hard to resist swiping back when someone swipes at us. But my vision of our social media is promoting the positive vision of the LP and what we're up to. I get some will think that bland but it's also professional and respectful (and worth voting for). It means we will get more notice when we \*do\* have to punch back at something, and in those instances I'd like the wordsmithing of that to be run up the chain for review before going out. As far as I can tell we have no written policy on our social media engagement. Since it's of some urgency, I plan on issuing a Chair's directive establishing guidelines for our social media. In the immediate short-term, Dan Fishman is taking it over and approving what we post. I do have a plan in mind for our marketing generally but for a variety of reasons I can't pull the trigger on it until post-election. I emailed the LNC that same day, September 4, reporting on these actions.
- On July 25, I addressed the Ohio LP convention, and in the past two months have also

spoken virtually to a number of state and county affiliate meetings.

- I have appeared on a number of podcast programs to promote the LP and introduce myself as the new Chair.

### **Budget & Operations**

- President Trump issued an executive order deferring collection of a portion of payroll taxes for the period of September 1 to December 31, 2020, to instead be due between January 1 to April 30, 2021. Employers are given the decision whether or not to participate, and participation would effectively result in reduced withholding followed by double withholding. Due to that gimmick nature, associated administrative costs, and legal risks, we decided not to participate in the deferral. To my knowledge, the vast majority of employers in the United States have made the same decision as us.
- On July 29, I established a Task Force on Respectful Conduct Practices to make recommendations on (1) policy and practice changes for the national LP to consider; (2) a model policy that state LPs may adopt if they wish; (3) steps to ensure a credible and equitable process for handling complaints and investigations; and (4) other proposals that ensure the LP is a place that values and respects all its members. I appointed five individuals to the task force: Tricia Sprankle (Ohio LP), Nicole Kaeding (District of Columbia LP), Mimi Robson (California LP), Paige Sexton (Tennessee LP), and Ashley Shade (Massachusetts LP). I look forward to their recommendations and **will ask the LNC to give them due consideration.**
  - I received several emails objecting to Ms. Shade's appointment in particular, and the lack of gender balance on the task force in general. I hope those who messaged me will be vigilant against future LNC committees that do not have gender balance.
- On July 31, I issued a Chair's enduring executive order rescinding all executive orders issued prior to July 12, 2020, as well as one establishing staff task priorities.
- On August 22, I spoke with the EPCC on steps needed to develop an organization chart and roles, responsibilities, and expectations. I foregrounded these steps in an introductory letter I sent to all staff shortly after I became Chair. EPCC members are preparing draft model job descriptions for the Executive Director and program directors.
- In response to three requests received in early September, I have reiterated that I do not discuss HR matters (hiring, firing, job performance) in public settings. Discussing HR matters in public settings is unprofessional, creates legal risk, and undermines lines of authority and employee morale.

### **Other**

- On August 5, I appointed Chase Oliver as my Chief of Staff. Chase has not fully taken up the post yet as he is running as our nominee in the Georgia 5th U.S. House District special election to be held September 29, so I have dual loyalties on whether he should win. My campaign for LNC Chair involved an amazing team of 30 volunteers, and while we have an excellent professional staff at LPHQ, I want to be mindful of separating their jobs from the work I must do developing and promoting new initiatives and staying connected.

- As COVID continues to spread, I am becoming aware with sad frequency about staffers, activists, members, and event attendees who have become ill. Please, try to stay healthy and take care of yourself and your loved ones. Ethan and I send our best wishes to the many party members experiencing natural disasters and economic challenges in this year of 2020.

**APPENDIX D – VICE-CHAIRS REPORT**

**LNC Vice Chair Report – September 12th, 2020**

Hello! Greetings to all of the members, my fellow LNC members, and staff.

Since taking office after the Orlando portion of the convention, I have been working to get my bearings. I've communicated with our new chair, Mr Bishop-Henchman, as well as several other LNC members. I've also been working to transfer other responsibilities to other Libertarians.

Per the Policy Manual, I represent the otherwise-unrepresented states of Idaho and Mississippi on the LNC. As such, I can report the following from those affiliates:

Mississippi has a special election for state house, and a number of good Libertarians are working for the Libertarian-endorsed candidate. This is a non-partisan race, because it is a special election, but the MSLP-endorsed would declare as a partisan L after the election.

I have not been successful in reaching Idaho as of this time. I am hoping that will change in the future. I hope to speak to many more affiliates in the near future.

My primary focus is, and always will be, growing local affiliates. And to that end, I've dug back into the CRM project. A presentation on the state of the CRM Project will be given during this meeting.

I attended and spoke at the Ohio LP state convention, held after the National Convention. Ohio had a successful convention.

I have also spoken with several candidates for local office around the country. These offices are the low-hanging fruit, and I've passed along some of the tips and tricks I've learned over the years that have been proven effective in local, non-partisan races.

I'm excited for this term. There seems to be an unwritten understanding that things need to change; to evolve. As an IT professional, I see these types of changes regularly, and I love seeing the outcome of lower costs with higher efficiency.

Ken Moellman  
Vice-Chair, Libertarian National Committee

**APPENDIX E – TREASURER'S REPORT**



Page 2 – EOM Membership and Revenue Charts and Graphs

Page 4 – EOM Financial Summary Reports

Page 5 - Statement of Operations Budget vs. Actual

Page 6 - 2020 v. 2018 Comparisons Statement of Operations

Page 7 - 2020 v. 2016 Comparisons Statement of Operations

Page 8 - P&L Detail (w-Functional Allocation of Expenses) by Month

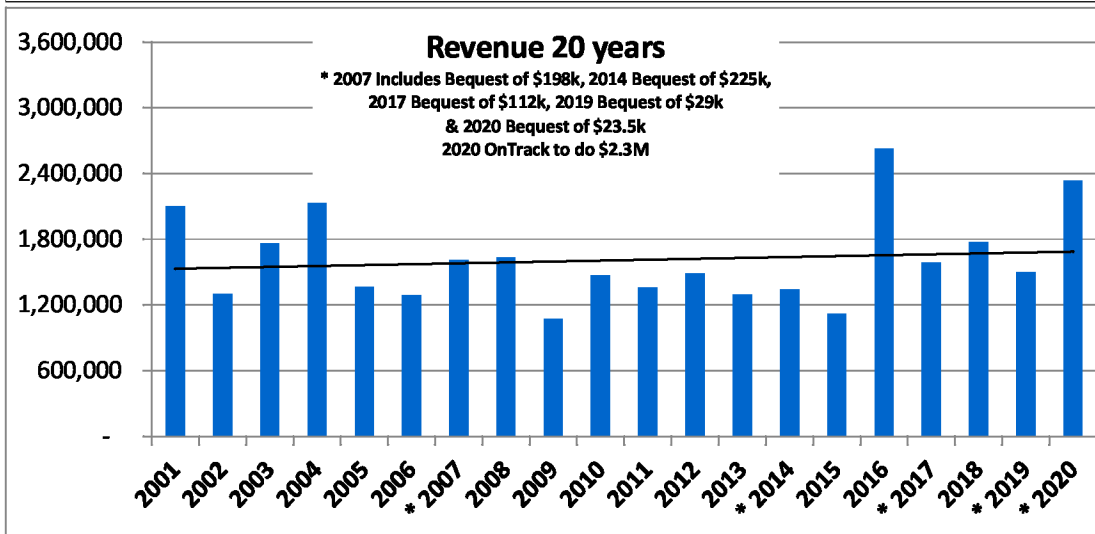
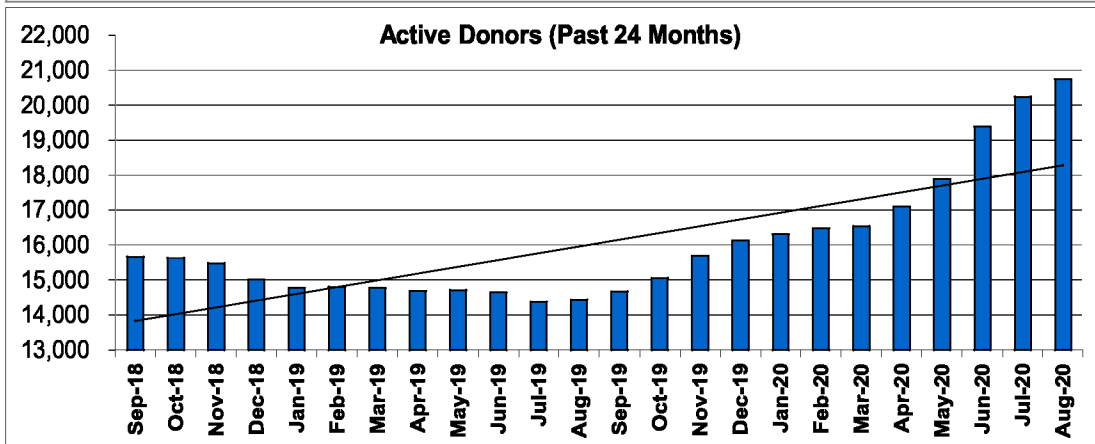
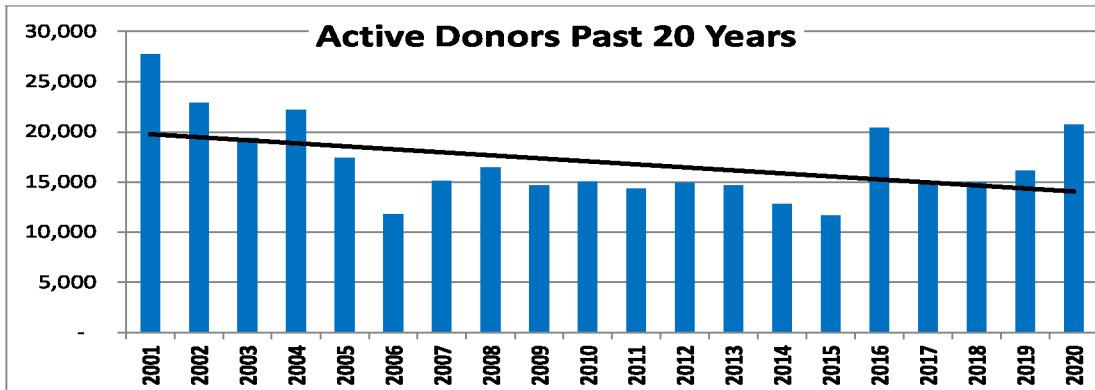
Page 11 – Balance Sheet Curr v. Prior Month Comparison

Page 13 - Cash Flow Report

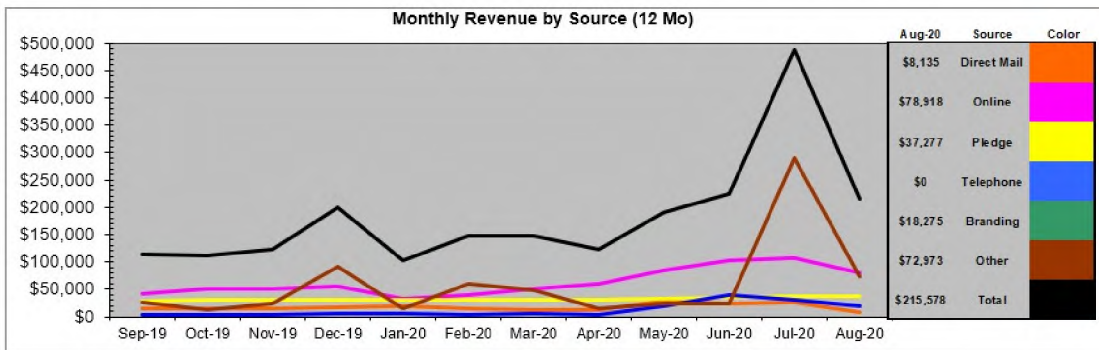
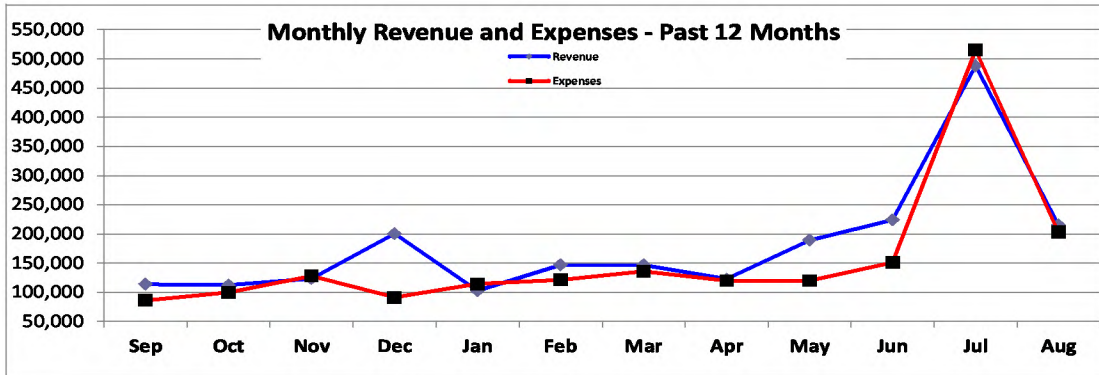
Page 14 – Related Party Contributions and Disbursements

Page 14 – Chair's Discretionary Disbursements

**End of Month Reports – Charts**



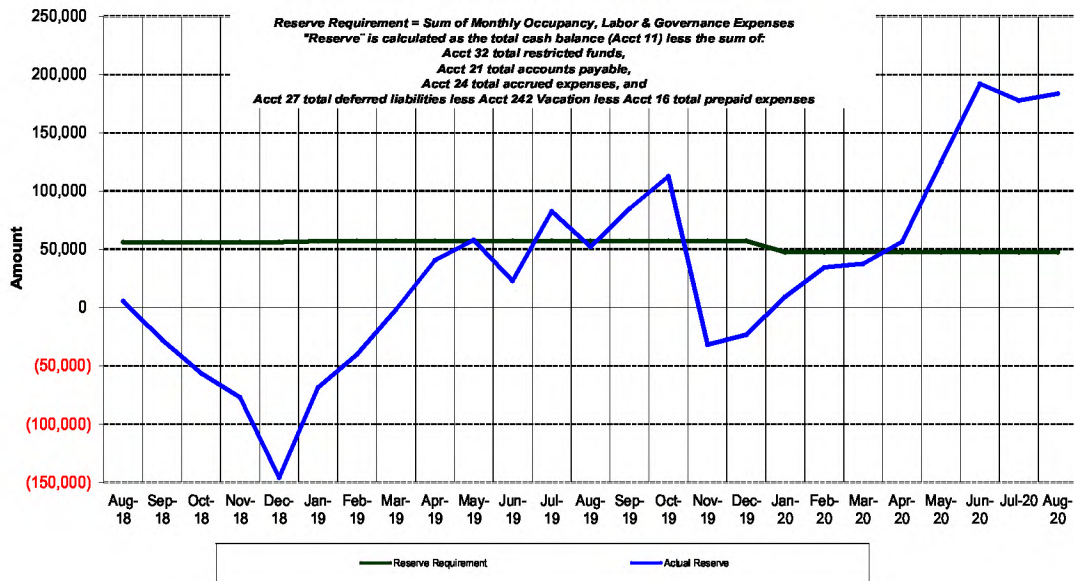
**APPENDIX E  
TREASURER'S REPORT**



### Reserve Adequacy Trend & Cash Less Liabilities (24 Months)

2020 Resv Target = \$47,458 - Curr Month Resv = \$183,577\*

\* Reflects definition change effective 11/19





**End of Month Reports – Financial Summary**

**Revenue - by Function as % of Total  
2016 thru 2020 (Not Including Convention Packages)**

	2016	2017	2018	2019	2020 YTD
Membership Revenue	807,450	554,688	583,082	622,486	629,059
% Total Non Conv Revenue	35%	38%	39%	41%	45%
General Fundraising	1,178,909	764,757	762,568	648,038	574,564
% Total Non Conv Revenue	51%	52%	51%	43%	41%
Project/Program/Other	346,495	156,261	145,456	230,807	190,533
% Total Non Conv Revenue	15%	11%	10%	15%	14%
Total Non Convention Package Revenue	2,332,854	1,475,706	1,491,106	1,501,331	1,394,156

**P&L Acct Summary Last Month Plus YTD  
January through August 2020**

	Jan 20	Feb 20	Mar 20	Apr 20	May 20	Jun 20	Jul 20	Aug 20	TOTAL
<b>Revenue</b>									
4000 · General Fundraising	88,014	141,867	137,879	116,814	164,988	174,527	178,454	182,456	1,184,999
4100 · Project Revenue	6,193	1,000	175	0	3,396	500	1,813	5,800	18,877
4200 · Events and Conventions	813	281	406	10	100	396	277,639	6,000	285,645
4300 · Program Revenue	7,439	5,362	8,255	5,859	20,892	49,144	30,964	21,345	149,260
4600 · Refunds of Contributions	0	(25)	0	(20)	0	(695)	(536)	(23)	(1,299)
4700 · Other Receipts	13	0	118	0	0	33	0	0	164
<b>Total Revenue</b>	<b>102,472</b>	<b>148,485</b>	<b>146,833</b>	<b>122,663</b>	<b>189,376</b>	<b>223,905</b>	<b>488,334</b>	<b>215,578</b>	<b>1,637,646</b>
<b>Expense</b>									
7000 · General Fundraising Expense	33,779	29,716	34,067	29,596	36,780	44,301	63,098	52,338	323,675
7100 · Project-Related Expenses	257	208	0	0	0	0	0	0	465
7200 · Events and Conventions Exp	1,133	2,071	698	531	2,743	1,959	232,611	5,073	246,819
7300 · Program-Related Expenses	34,160	41,615	53,994	41,260	40,806	69,632	162,786	111,918	556,171
8000 · Salary & Related Expense	18,361	15,042	15,941	19,045	20,255	12,762	16,451	11,123	128,980
8100 · Admin & Overhead Expense	14,500	26,384	20,193	20,304	9,993	11,659	12,639	13,644	129,316
8200 · Professional Services	7,957	4,802	7,982	6,148	6,267	7,545	24,512	6,199	71,412
8300 · Depreciation Expense	2,999	2,999	2,999	2,999	2,999	1,650	2,774	2,774	22,193
<b>Total Expense</b>	<b>113,146</b>	<b>122,837</b>	<b>135,874</b>	<b>119,883</b>	<b>119,843</b>	<b>149,508</b>	<b>514,871</b>	<b>203,069</b>	<b>1,479,031</b>
<b>Net Revenue</b>	<b>(10,674)</b>	<b>25,648</b>	<b>10,959</b>	<b>2,780</b>	<b>69,533</b>	<b>74,397</b>	<b>(26,537)</b>	<b>12,509</b>	<b>158,615</b>

**Balance Sheet Summary - Current vs Prior Month**

	Aug 31, 20	Jul 31, 20	\$ Change	% Change
<b>ASSETS</b>				
<b>Current Assets</b>				
Total Checking/Savings	199,960.00	320,772.04	(120,812.04)	-37.66%
Total Other Current Assets	60,432.51	40,667.25	19,765.26	48.60%
<b>Total Current Assets</b>	<b>260,392.51</b>	<b>361,439.29</b>	<b>(101,046.78)</b>	<b>-27.96%</b>
<b>Total Fixed Assets</b>	<b>843,864.73</b>	<b>846,639.05</b>	<b>(2,774.32)</b>	<b>-0.33%</b>
<b>TOTAL ASSETS</b>	<b>1,104,257.24</b>	<b>1,208,078.34</b>	<b>(103,821.10)</b>	<b>-8.59%</b>
<b>LIABILITIES &amp; EQUITY</b>				
<b>Liabilities</b>				
Total Current Liabilities	59,153.66	172,908.88	(113,755.22)	-65.79%
Total Long Term Liabilities	75,339.03	77,913.82	(2,574.79)	-3.31%
<b>Total Liabilities</b>	<b>134,492.69</b>	<b>250,822.70</b>	<b>(116,330.01)</b>	<b>-46.38%</b>
<b>Total Equity</b>	<b>969,764.55</b>	<b>957,255.64</b>	<b>12,508.91</b>	<b>1.31%</b>
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>1,104,257.24</b>	<b>1,208,078.34</b>	<b>(103,821.10)</b>	<b>-8.59%</b>

**Standard Statement of Operations - 2020  
Budget vs. Actual**

	Un- restricted Aug-20	Temp. Restricted	Total Aug- 20	Jan-Aug 2020	Budget Year to Date	Actual vs. Budget YTD	Annual Budget 2020	2020 Budget Remaining
<b>Support and Revenue</b>								
20-Membership Dues	77,550		77,550	629,059	485,000	144,059	727,500	98,441
21-Donations	39,010		39,010	137,526	275,600	(138,074)	413,400	275,874
22-Recurring Gifts	37,277		37,277	261,922	244,733	17,189	367,100	105,178
23-Board/ED Solicitation Major Gifts	27,000		27,000	102,625	92,467	10,158	138,700	36,075
24-Convention Revenue	0		0	243,492	352,000	(108,508)	352,000	108,508
25-Project Program Revenue	3,070	5,800	8,870	39,529	29,933	9,596	44,900	5,371
26-Brand Dev / Political Materials	18,275		18,275	125,012	128,000	(2,988)	192,000	66,988
27-Ballot Access & Related Donations	7,597		7,597	94,722	99,867	(5,145)	149,800	55,079
28-Membership Communication	0		0	3,596	0	3,596	0	(3,596)
29-Other Revenue	0		0	165	0	165	0	(165)
<b>Total Support and Revenue</b>	<b>209,778</b>	<b>5,800</b>	<b>215,578</b>	<b>1,637,648</b>	<b>1,707,600</b>	<b>(69,952)</b>	<b>2,385,400</b>	<b>747,752</b>
<b>Cost of Support and Revenue</b>								
32-Fundraising Costs	39,318		39,318	232,113	222,267	9,847	333,400	101,287
33-Membership Fundraising Costs	15,517		15,517	87,275	107,600	(20,325)	161,400	74,125
35-Convention	0		0	220,238	352,000	(131,762)	352,000	131,762
36-Ballot Access Fundraising Exp	0		0	4,739	6,667	(1,927)	10,000	5,281
37-Building Fundraising Exp	0	0	0	0	0	0	0	0
<b>Total Cost of Support and Revenue</b>	<b>54,835</b>	<b>0</b>	<b>54,835</b>	<b>544,365</b>	<b>688,533</b>	<b>(144,169)</b>	<b>856,800</b>	<b>312,435</b>
<b>Net Support Available for Programs</b>	<b>154,944</b>	<b>5,800</b>	<b>160,744</b>	<b>1,093,283</b>	<b>1,019,067</b>	<b>74,216</b>	<b>1,528,600</b>	<b>435,317</b>
<b>Program Expense</b>								
40-Administrative Costs	22,518	0	22,518	220,369	217,467	2,903	326,200	105,831
45-Compensation	35,703		35,703	302,619	278,667	23,952	418,000	115,381
50-Affiliate Support	6,681		6,681	37,087	55,333	(18,246)	83,000	45,913
55-Brand Dev / Political Materials	26,542		26,542	126,485	128,000	(1,515)	192,000	65,515
58-Campus Outreach	0		0	0	0	0	0	0
60-Candidate, Campaign & Initiatives	33,912		33,912	135,864	122,133	13,731	183,200	47,336
70-Ballot Access VR & Related Exp	22,879		22,879	81,883	156,667	(74,784)	235,000	153,117
75-Litigation	0	0	0	3,649	10,600	(6,951)	15,900	12,251
80-Media	0		0	594	12,133	(11,539)	18,200	17,606
85-Member Communication	0		0	21,516	30,667	(9,151)	46,000	24,484
88-Outreach	0		0	3,500	5,667	(2,167)	8,500	5,000
90-Project Program Other	0	0	0	1,102	1,667	(565)	2,500	1,398
<b>Total Program Expense</b>	<b>148,235</b>	<b>0</b>	<b>148,235</b>	<b>934,668</b>	<b>1,019,000</b>	<b>(84,332)</b>	<b>1,528,500</b>	<b>593,832</b>
<b>Total Net Operating Surplus (or Deficit)</b>	<b>6,709</b>	<b>5,800</b>	<b>12,509</b>	<b>158,615</b>	<b>67</b>	<b>158,549</b>	<b>100</b>	<b>(158,515)</b>
<b>Unrestricted Net Operating Surplus (or Deficit)</b>			<b>6,709</b>	<b>143,191</b>			<b>(24,900)</b>	

**Statement of Operations - 2020 v. 2018 Comparison**

	<u>Total Aug-20</u>	<u>Total Aug 18</u>	<u>Diff 20 v 18</u>	<u>2020 YTD</u>	<u>Jan - Dec 18</u>	<u>Diff 20 v 18</u>
<b>Support and Revenue</b>						
20-Membership Dues	77,550	55,405	22,145	629,059	425,032	204,027
21-Donations	39,010	15,354	23,656	137,526	244,190	-106,664
22-Recurring Gifts	37,277	30,669	6,609	261,922	236,515	25,407
23-BoardSolicitation MajorGifts	27,000	35,950	-8,950	102,625	38,912	63,713
24-Convention Revenue	0	0	0	243,492	280,892	-37,400
25-Project Program Revenue	8,870	27,092	-18,222	39,529	44,142	-4,612
26-Brand Dev / Pol Materials Rev	18,275	3,914	14,361	125,012	41,812	83,200
27-BallotAccess Donations	7,597	1,315	6,282	94,722	44,718	50,004
28-Publications Materials Other	0	0	0	3,596	0	3,596
29-Other Revenue	0	0	0	165	484	-319
<b>Total Support and Revenue</b>	<u>215,578</u>	<u>169,698</u>	<u>45,880</u>	<u>1,637,648</u>	<u>1,356,696</u>	<u>280,951</u>
<b>Cost of Support and Revenue</b>						
32-Fundraising Costs	39,318	8,406	30,912	232,113	99,568	132,545
33-Membership Fundraising Costs	15,517	12,275	3,242	87,275	175,966	-88,692
35-Convention	0	0	0	220,238	277,446	-57,209
36-Ballot Access Fundraising Exp	0	0	0	4,739	8,789	-4,050
37-Building Fundraising Exp	0	0	0	0	60	-60
<b>Total Cost of Support and Revenue</b>	<u>54,835</u>	<u>20,681</u>	<u>34,154</u>	<u>544,365</u>	<u>561,830</u>	<u>-17,465</u>
<b>Net Support Available for Programs</b>	160,744	149,017	11,726	1,093,283	794,867	298,416
<b>Program Expense</b>						
40-Administrative Costs	22,518	25,247	-2,729	220,369	219,568	801
45-Compensation	35,703	54,523	-18,820	302,619	336,276	-33,657
50-Affiliate Support	6,681	19,130	-12,449	37,087	49,921	-12,834
55-Brand Dev / Pol Materials	26,542	6,150	20,392	126,485	41,854	84,630
58-Campus Outreach	0	0	0	0	0	0
60-Candidate, Campaign & Initiatives	33,912	4,097	29,815	135,864	48,311	87,553
70-BallotAccess Petitioning Related Exp	22,879	-500	23,379	81,883	148,173	-66,290
75-Litigation	0	0	0	3,649	889	2,760
80-Media	0	3,817	-3,817	594	17,340	-16,746
85-Member Communication	0	7,768	-7,768	21,516	30,575	-9,060
88-Outreach	0	1,020	-1,020	3,500	8,361	-4,861
90-Project Program Other	0	252	-252	1,102	4,877	-3,775
<b>Total Program Expense</b>	<u>148,235</u>	<u>121,505</u>	<u>26,730</u>	<u>934,668</u>	<u>906,146</u>	<u>28,522</u>
<b>Net Operating Surplus (or Deficit)</b>	<u>12,509</u>	<u>27,513</u>	<u>-15,004</u>	<u>158,615</u>	<u>-111,279</u>	<u>269,894</u>

**Statement of Operations - 2020 v. 2016 Comparision**

	Total Aug-20	Total Aug-16	Diff 20 v 16	2020 YTD	Jan - Dec 16	Diff 20 v 16
<b>Support and Revenue</b>						
20-Membership Dues	77,550	79,849	-2,299	629,059	610,703	18,356
21-Donations	39,010	186,270	-147,260	137,526	567,991	-430,465
22-Recurring Gifts	37,277	32,491	4,786	261,922	224,755	37,167
23-BoardSolicitation MajorGifts	27,000	0	27,000	102,625	0	102,625
24-Convention Revenue	0	0	0	243,492	291,294	-47,802
25-Project Program Revenue	8,870	10,000	-1,130	39,529	15,385	24,144
26-Brand Dev / Pol Materials Rev	18,275	100,115	-81,840	125,012	203,506	-78,494
27-BallotAccess Donations	7,597	4,236	3,361	94,722	148,994	-54,272
28-Publications Materials Other	0	0	0	3,596	10,040	-6,444
29-Other Revenue	0	0	0	165	230	-66
<b>Total Support and Revenue</b>	<b>215,578</b>	<b>412,960</b>	<b>-197,382</b>	<b>1,637,648</b>	<b>2,072,899</b>	<b>-435,251</b>
<b>Cost of Support and Revenue</b>						
32-Fundraising Costs	39,318	30,536	8,782	232,113	131,380	100,733
33-Membership Fundraising Costs	15,517	8,389	7,128	87,275	81,058	6,217
35-Convention	0	0	0	220,238	218,607	1,631
36-Ballot Access Fundraising Exp	0	0	0	4,739	5,830	-1,091
37-Building Fundraising Exp	0	0	0	0	0	0
<b>Total Cost of Support and Revenue</b>	<b>54,835</b>	<b>38,925</b>	<b>15,910</b>	<b>544,365</b>	<b>436,875</b>	<b>107,490</b>
<b>Net Support Available for Programs</b>	<b>160,744</b>	<b>374,035</b>	<b>-213,292</b>	<b>1,093,283</b>	<b>1,636,024</b>	<b>-542,741</b>
<b>Program Expense</b>						
40-Administrative Costs	22,518	30,105	-7,588	220,369	211,632	8,737
45-Compensation	35,703	51,145	-15,442	302,619	318,170	-15,551
50-Affiliate Support	6,681	4,990	1,691	37,087	28,662	8,425
55-Brand Dev / Pol Materials	26,542	142,876	-116,334	126,485	259,596	-133,112
58-Campus Outreach	0	0	0	0	0	0
60-Candidate, Campaign & Initiatives	33,912	0	33,912	135,864	14,426	121,438
70-BallotAccess Petitioning Related Exp	22,879	94,417	-71,538	81,883	384,399	-302,516
75-Litigation	0	0	0	3,649	441	3,207
80-Media	0	37	-37	594	1,088	-494
85-Member Communication	0	3,017	-3,017	21,516	37,020	-15,504
88-Outreach	0	0	0	3,500	5,194	-1,694
90-Project Program Other	0	0	0	1,102	0	1,102
<b>Total Program Expense</b>	<b>148,235</b>	<b>326,587</b>	<b>-178,352</b>	<b>934,668</b>	<b>1,260,628</b>	<b>-325,961</b>
<b>Net Operating Surplus (or Deficit)</b>	<b>12,509</b>	<b>47,448</b>	<b>-34,939</b>	<b>158,615</b>	<b>375,396</b>	<b>-216,780</b>

**P&L Acct Detail w-Funct Alloc of Exps Last Month Plus YTD  
January through August 2020**

	<u>Aug 20</u>	<u>TOTAL</u>
<b>Revenue</b>		
<b>4000 - General Fundraising</b>		
<b>4010 - Direct Mail Fundraising</b>		
4010-10 - DM - House Fundraising General	3,855.00	30,726.87
4010-11 - DM - House Fundraising Renewal	150.00	3,435.00
4010-12 - DM - House Fundraising NewDonor	0.00	579.00
4010-20 - DM - Donor Renewal	2,840.00	102,501.99
4010-30 - DM - New Donor Prospecting	1,290.00	6,020.00
<b>Total 4010 - Direct Mail Fundraising</b>	<u>8,135.00</u>	<u>143,262.86</u>
<b>4020 - Direct Solicitation Major Donor</b>		
4020-10 - Board Solicitation	0.00	25.00
4020-20 - Chair Solicitation	2,000.00	37,500.00
4020-30 - ED Solicitation	25,000.00	65,100.00
<b>Total 4020 - Direct Solicitation Major Donor</b>	<u>27,000.00</u>	<u>102,625.00</u>
<b>4030 - Online Contributions - Web</b>		
4030-10 - Online Cont - General	5,648.35	42,075.30
4030-20 - Online Cont - Donor Renewal	37,171.50	280,080.24
4030-30 - Online Cont - New Donor Prosp	36,098.25	234,732.91
<b>Total 4030 - Online Contributions - Web</b>	<u>78,918.10</u>	<u>556,888.45</u>
<b>4040 - Tele Fundraising - Phone Bank</b>		
4040-10 - Tele Fund - General	0.00	340.00
4040-20 - Tele Fund - Donor Renewal	0.00	1,710.00
<b>Total 4040 - Tele Fundraising - Phone Bank</b>	<u>0.00</u>	<u>2,050.00</u>
<b>4080 - Recurring Contrib - Pledge</b>	37,277.27	261,922.15
<b>4085 - Bequests</b>	23,529.00	23,529.00
<b>4090 - Ballot Access / Voter Reg</b>	7,596.77	94,721.50
<b>Total 4000 - General Fundraising</b>	<u>182,456.14</u>	<u>1,184,998.96</u>
<b>4100 - Project Revenue</b>		
4108 - Building Fund	5,800.00	16,291.00
4111 - Legal Action Fund	0.00	2,585.99
<b>Total 4100 - Project Revenue</b>	<u>5,800.00</u>	<u>18,876.99</u>
<b>4200 - Events and Conventions</b>		
4200-10 - Convention Revenue	0.00	243,492.00
4200-20 - Conv Fundraising - Unrestricted	0.00	36,152.87
4200-30 - Other Events	6,000.00	6,000.00
<b>Total 4200 - Events and Conventions</b>	<u>6,000.00</u>	<u>285,644.87</u>
<b>4300 - Program Revenue</b>		
4310 - Affiliate Development	25.00	2,558.40
4330 - Media Relations	0.00	1,000.00
4340 - LP News	0.00	3,596.19
<b>4360 - Campaign Support &amp; Initiatives</b>		
4360-40 - Campaign/Candidate Support	3,020.00	16,843.76
<b>Total 4360 - Campaign Support &amp; Initiatives</b>	<u>3,020.00</u>	<u>16,843.76</u>
4375 - Brand / Political Materials	18,274.80	125,011.89
4395 - LPedia Historical Preservation	25.00	250.00
<b>Total 4300 - Program Revenue</b>	<u>21,344.80</u>	<u>149,260.24</u>
<b>4600 - Refunds of Contributions</b>	(22.50)	(1,298.28)
<b>4700 - Other Receipts</b>		
4710 - Interest & Dividends	0.00	164.74
<b>Total 4700 - Other Receipts</b>	<u>0.00</u>	<u>164.74</u>
<b>Total Revenue</b>	<u>215,578.44</u>	<u>1,637,647.52</u>

**APPENDIX E  
TREASURER'S REPORT**

Expense	<u>Aug 20</u>	<u>TOTAL</u>
<b>7000 · General Fundraising Expense</b>		
<b>7010 · Direct Mail Fundraising Exp</b>		
7010-10 · DM - House General Expense	27,937.09	157,443.52
7010-20 · DM - Donor Renewal Expense	5,430.57	30,389.87
7010-30 · DM - New Donor Prospecting Exp	3,060.25	18,770.49
<b>Total 7010 · Direct Mail Fundraising Exp</b>	<u>36,427.91</u>	<u>206,603.88</u>
<b>7030 · Online Contributions Exp - Web</b>		
7030-20 · Online Cont Exp - Donor Renewal	3,617.82	20,136.16
7030-30 · Online Cont Exp - New Donor	3,408.45	17,033.09
<b>Total 7030 · Online Contributions Exp - Web</b>	<u>7,026.27</u>	<u>37,169.25</u>
<b>7040 · Tele Fundraising Expense</b>		
7040-20 · Tele Fund Exp - Donor Renewal	0.00	945.00
<b>Total 7040 · Tele Fundraising Expense</b>	<u>0.00</u>	<u>945.00</u>
<b>7080 · Recurring Contrib - Pledge</b>	181.99	15,403.26
<b>7090 · Ballot Access Fundraising Exp</b>	0.00	4,739.20
<b>7095 · Credit Card Prc Fees</b>	6,620.62	47,129.19
<b>7099 · Gen Fundraising Staff Salary</b>	<u>2,081.43</u>	<u>11,684.47</u>
<b>Total 7000 · General Fundraising Expense</b>	<u>52,338.22</u>	<u>323,674.25</u>
<b>7100 · Project-Related Expenses</b>		
<b>7106 · Campus Outreach Project</b>		
7106-20 · Campus Outreach Staff Salary	0.00	465.64
<b>Total 7106 · Campus Outreach Project</b>	<u>0.00</u>	<u>465.64</u>
<b>Total 7100 · Project-Related Expenses</b>	<u>0.00</u>	<u>465.64</u>
<b>7200 · Events and Conventions Exp</b>		
7200-10 · Convention Expenses - General	0.00	126,209.49
7200-15 · Convention Expense - Travel/F&B	0.00	94,028.03
7200-20 · Convention Fundraising Expense	0.00	7,559.46
7200-30 · Other Events	4,577.89	4,577.89
7200-40 · Events & Conv Staff Salary	495.58	14,444.96
<b>Total 7200 · Events and Conventions Exp</b>	<u>5,073.47</u>	<u>246,819.83</u>
<b>7300 · Program-Related Expenses</b>		
<b>7310 · Affiliate Support</b>		
7310-10 · Affiliate Development & Support	6,681.07	37,087.22
7310-20 · Affiliate Support Staff Salary	1,189.39	6,199.22
<b>Total 7310 · Affiliate Support</b>	<u>7,870.46</u>	<u>43,286.44</u>
<b>7320 · Outreach &amp; Marketing</b>		
7320-10 · Outreach & Marketing General	0.00	3,500.00
7320-20 · Outreach & Marketing Staff Sala	792.93	8,008.97
<b>Total 7320 · Outreach &amp; Marketing</b>	<u>792.93</u>	<u>11,508.97</u>
<b>7330 · Media Relations</b>		
7330-10 · Media Relations General	0.00	594.00
7330-20 · Media Relations Staff Salary	297.35	2,540.39
<b>Total 7330 · Media Relations</b>	<u>297.35</u>	<u>3,134.39</u>
<b>7340 · Membership Communications</b>		
7340-10 · LP News	0.00	21,515.79
7340-20 · Mem Comm & Support Staff Salary	8,177.06	93,247.96
<b>Total 7340 · Membership Communications</b>	<u>8,177.06</u>	<u>114,763.75</u>
<b>7360 · Campaign Support &amp; Initiatives</b>		
7360-40 · Campaign/Candidate Support	33,911.85	135,863.98
7360-60 · Camp/Cand Support -Staff Salary	8,077.92	18,726.44
<b>Total 7360 · Campaign Support &amp; Initiatives</b>	<u>41,989.57</u>	<u>154,590.42</u>
<b>7375 · Brand Development</b>		
7375-10 · Brand / Political Materials	26,542.21	126,484.64
7375-20 · Brand Development Staff Salary	2,676.13	11,034.21
<b>Total 7375 · Brand Development</b>	<u>29,218.34</u>	<u>137,518.85</u>

**APPENDIX E  
TREASURER'S REPORT**

	<b>Aug 20</b>	<b>TOTAL</b>
<b>7380 · Ballot Access - Other Related</b>		
7380-10 · Ballot Access Petitioning Exp.	21,348.00	71,249.24
7380-20 · Ballot Access Travel/Other Exp	1,530.86	10,633.32
7380-30 · Ballot Access Legal	0.00	2,645.65
7380-60 · B/A & Petitioning Staff Salary	693.81	5,738.23
<b>Total 7380 · Ballot Access - Other Related</b>	<b>23,572.67</b>	<b>90,266.44</b>
7395 · LPedia Historical Preservation	0.00	1,102.16
<b>Total 7300 · Program-Related Expenses</b>	<b>111,918.38</b>	<b>556,171.42</b>
<b>8000 · Salary &amp; Related Expense</b>		
8005 · Salary Bonus Sick & Vac (Admn)	4,417.44	53,246.05
8010 · Hourly Wages (Admin Portion)	736.59	13,504.86
8015 · Contract & Paid Internships	1,162.00	20,753.42
8020 · Employer Cont to P/R Tax	2,053.99	16,047.74
8030 · Employer Cont to 401K & Adm	796.50	9,186.26
8040 · Fed & State Unemployment	2.49	393.52
8060 · Health Insurance	1,654.51	13,792.86
8065 · Workers Comp Insurance	141.00	704.00
8080 · Payroll Service Fees	157.98	1,350.24
<b>Total 8000 · Salary &amp; Related Expense</b>	<b>11,122.50</b>	<b>128,978.95</b>
<b>8100 · Admin &amp; Overhead Expense</b>		
8110 · Ofc Supplies & Non Cap Equipt	737.54	5,189.27
8120 · Telephone & Data Services	825.21	10,525.01
8125 · Equipment Leases & Maint.	0.00	371.09
8130 · Postage & Shipping	556.25	6,351.73
8140 · Travel, Meeting, & Meals Exp	670.40	10,363.37
8160 · Insurance - D/O Cyber - Other	0.00	9,447.00
<b>8170 · Occupancy Expenses</b>		
8170-10 · Mortgage Interest Expense	325.42	2,918.93
8170-20 · Utilities Expense	372.63	3,322.60
8170-30 · Property Taxes, Fees & Permits	803.20	6,425.61
8170-40 · Maintenance, Cleaning & Repairs	1,755.55	8,017.64
8170-50 · Property / GL Insurance	0.00	2,356.00
8170-60 · Assc Fees, Rent & Storage	520.00	4,160.00
<b>Total 8170 · Occupancy Expenses</b>	<b>3,776.80</b>	<b>27,200.78</b>
8180 · Printing & Copying	617.42	7,463.33
8190 · Software, Hardware & Other IT	5,573.40	48,178.74
8195 · Other Expenses & Bank Fees	886.50	4,224.29
<b>Total 8100 · Admin &amp; Overhead Expense</b>	<b>13,643.52</b>	<b>129,314.61</b>
<b>8200 · Professional Services</b>		
<b>8210 · Legal</b>		
8210-10 · Legal - General	4,500.00	39,560.00
8210-20 · Legal - Proactive	0.00	1,003.30
8210-30 · Litigation-Lobbing Staff Salary	99.12	1,549.57
<b>Total 8210 · Legal</b>	<b>4,599.12</b>	<b>42,112.87</b>
8220 · Accounting	0.00	16,500.00
8230 · FEC Filing & Consulting	1,600.00	12,800.00
<b>Total 8200 · Professional Services</b>	<b>6,199.12</b>	<b>71,412.87</b>
8300 · Depreciation Expense	2,774.32	22,194.59
<b>Total Expense</b>	<b>203,069.53</b>	<b>1,479,032.16</b>
<b>Net Revenue</b>	<b>12,508.91</b>	<b>158,615.36</b>

**Balance Sheet Current vs Prior Month  
As of August 31, 2020**

	<u>Aug 31, 20</u>	<u>Jul 31, 20</u>	<u>\$ Change</u>	<u>% Change</u>
<b>ASSETS</b>				
<b>Current Assets</b>				
<b>Checking/Savings</b>				
<b>11 · Cash</b>				
111U · PNC Check Acct 1 (Unrestricted)	123,149.19	284,506.02	(161,356.83)	(56.72%)
112U · BBT Check Acct 1 (Unrestricted)	59,106.41	24,363.62	34,742.79	142.6%
113R · PNC Check Acct 2 (Restricted)	6,338.38	6,336.38	2.00	0.03%
114R · BBT Chck Acct 2 (Restricted BF)	11,366.02	5,566.02	5,800.00	104.2%
<b>Total 11 · Cash</b>	<u>199,960.00</u>	<u>320,772.04</u>	<u>(120,812.04)</u>	<u>(37.66%)</u>
<b>Total Checking/Savings</b>	<u>199,960.00</u>	<u>320,772.04</u>	<u>(120,812.04)</u>	<u>(37.66%)</u>
<b>Other Current Assets</b>				
<b>13 · Other Current Collectables</b>				
<b>130 · Bequests Expected - Current</b>				
130-10 · Shaber - 1st International Bank	24,381.24	24,381.24	0.00	0.0%
<b>Total 130 · Bequests Expected - Current</b>	<u>24,381.24</u>	<u>24,381.24</u>	<u>0.00</u>	<u>0.0%</u>
<b>Total 13 · Other Current Collectables</b>	<u>24,381.24</u>	<u>24,381.24</u>	<u>0.00</u>	<u>0.0%</u>
<b>16 · Prepaid Expenses</b>				
<b>161 · Bulk Mail Account</b>				
161-10 · Prepaid Bulk Mail VA	1,283.90	1,283.90	0.00	0.0%
<b>Total 161 · Bulk Mail Account</b>	<u>1,283.90</u>	<u>1,283.90</u>	<u>0.00</u>	<u>0.0%</u>
165 · Prepaid Licenses	8,993.69	11,241.69	(2,248.00)	(20.0%)
166 · Prepaid Insurance	3,760.42	3,760.42	0.00	0.0%
169 · Other Prepaid Expense	22,013.26	0.00	22,013.26	100.0%
<b>Total 16 · Prepaid Expenses</b>	<u>36,051.27</u>	<u>16,286.01</u>	<u>19,765.26</u>	<u>121.36%</u>
<b>Total Other Current Assets</b>	<u>60,432.51</u>	<u>40,667.25</u>	<u>19,765.26</u>	<u>48.6%</u>
<b>Total Current Assets</b>	<u>260,392.51</u>	<u>361,439.29</u>	<u>(101,046.78)</u>	<u>(27.96%)</u>
<b>Fixed Assets</b>				
<b>17 · Fixed Assets</b>				
172 · Furniture & Fixtures	25,878.73	25,878.73	0.00	0.0%
173 · Office Equipment	16,796.61	16,796.61	0.00	0.0%
174 · Computer Hardware	22,801.27	22,801.27	0.00	0.0%
175 · Computer Software	134,613.90	134,613.90	0.00	0.0%
<b>177 · Office Building</b>				
177-10 · Physical Structure	477,119.00	477,119.00	0.00	0.0%
177-20 · Land	347,881.00	347,881.00	0.00	0.0%
<b>Total 177 · Office Building</b>	<u>825,000.00</u>	<u>825,000.00</u>	<u>0.00</u>	<u>0.0%</u>
178 · Ofc Impmnt Acq & Capt Expense	64,269.11	64,269.11	0.00	0.0%
179 · Accumulated Depreciation	(245,494.89)	(242,720.57)	(2,774.32)	(1.14%)
<b>Total 17 · Fixed Assets</b>	<u>843,864.73</u>	<u>846,639.05</u>	<u>(2,774.32)</u>	<u>(0.33%)</u>
<b>Total Fixed Assets</b>	<u>843,864.73</u>	<u>846,639.05</u>	<u>(2,774.32)</u>	<u>(0.33%)</u>
<b>TOTAL ASSETS</b>	<u>1,104,257.24</u>	<u>1,208,078.34</u>	<u>(103,821.10)</u>	<u>(8.59%)</u>



**APPENDIX E  
TREASURER'S REPORT**

<b>LIABILITIES &amp; EQUITY</b>	<b>Aug 31, 20</b>	<b>Jul 31, 20</b>	<b>\$ Change</b>	<b>% Change</b>
<b>Liabilities</b>				
<b>Current Liabilities</b>				
<b>Accounts Payable</b>				
21 · Accounts Payable	15,960.51	132,070.16	(116,109.65)	(87.92%)
<b>Total Accounts Payable</b>	15,960.51	132,070.16	(116,109.65)	(87.92%)
<b>Other Current Liabilities</b>				
24 · Accrued Expenses				
241 · Accrued Payroll	17,215.69	14,735.50	2,480.19	16.83%
242 · Accrued Vacation	22,402.00	21,997.00	405.00	1.84%
245 · Accrued Real Estate Tax	1,606.40	803.20	803.20	100.0%
<b>Total 24 · Accrued Expenses</b>	41,224.09	37,535.70	3,688.39	9.83%
25 · Accrued Payroll Taxes				
251 · Payroll Tax Liabilities	0.06	0.04	0.02	50.0%
252 · 401(k) Liability	0.00	1,335.98	(1,335.98)	(100.0%)
<b>Total 25 · Accrued Payroll Taxes</b>	0.06	1,336.02	(1,335.96)	(100.0%)
27 · Deferred Liabilities				
272 · Deferred 2022 Convention Revenue	1,969.00	1,967.00	2.00	0.1%
<b>Total 27 · Deferred Liabilities</b>	1,969.00	1,967.00	2.00	0.1%
<b>Total Other Current Liabilities</b>	43,193.15	40,838.72	2,354.43	5.77%
<b>Total Current Liabilities</b>	59,153.66	172,908.88	(113,755.22)	(65.79%)
<b>Long Term Liabilities</b>				
29 · Loans & Mortgages (Principal)	75,339.03	77,913.82	(2,574.79)	(3.31%)
<b>Total Long Term Liabilities</b>	75,339.03	77,913.82	(2,574.79)	(3.31%)
<b>Total Liabilities</b>	134,492.69	250,822.70	(116,330.01)	(46.38%)
<b>Equity</b>				
31 · General Operating	795,466.79	801,266.79	(5,800.00)	(0.72%)
32 · Temp. Restricted Balances				
3204 · Fund - Campus	1,730.39	1,730.39	0.00	0.0%
3210 · Fund - Building	11,366.02	5,566.02	5,800.00	104.2%
3213 · Fund - Legal Action Fund	2,585.99	2,585.99	0.00	0.0%
<b>Total 32 · Temp. Restricted Balances</b>	15,682.40	9,882.40	5,800.00	58.69%
<b>Net Revenue</b>	158,615.36	146,106.45	12,508.91	8.56%
<b>Total Equity</b>	969,764.55	957,255.64	12,508.91	1.31%
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>1,104,257.24</b>	<b>1,208,078.34</b>	<b>(103,821.10)</b>	<b>(8.59%)</b>

**Statement of Cash Flows  
August 2020 & YTD**

	<u>Aug 20</u>	<u>Jan - Aug 20</u>
<b>OPERATING ACTIVITIES</b>		
Net Revenue	12,508.91	158,615.36
Adjustments to reconcile Net Income		
to net cash provided by operations:		
130-10 · Shaber - 1st International Bank	0.00	11,118.76
130-20 · Clinard - Merch Bank of MI	0.00	13,051.54
161-10 · Prepaid Bulk Mail VA	0.00	(657.40)
165 · Prepaid Licenses	2,248.00	(8,993.69)
167-10 · Prepaid Convention General Exp	0.00	8,049.00
169 · Other Prepaid Expense	(22,013.26)	(20,551.22)
21 · Accounts Payable	(116,109.65)	1,738.50
241 · Accrued Payroll	2,480.19	6,498.73
242 · Accrued Vacation	405.00	8,607.00
245 · Accrued Real Estate Tax	803.20	1,606.40
251 · Payroll Tax Liabilities	0.02	0.06
252 · 401(k) Liability	(1,335.98)	0.06
272 · Deferred Convention Revenue	2.00	(216,018.00)
<b>Net cash provided by Operating Activities</b>	<b>(121,011.57)</b>	<b>(36,934.96)</b>
<b>INVESTING ACTIVITIES</b>		
179 · Accumulated Depreciation	2,774.32	22,194.59
180-10 · Shaber - 1st International Bank	0.00	25,229.93
<b>Net cash provided by Investing Activities</b>	<b>2,774.32</b>	<b>47,424.52</b>
<b>FINANCING ACTIVITIES</b>		
29 · Loans & Mortgages (Principal)	(2,574.79)	(27,765.99)
31 · General Operating	(5,800.00)	(3,557.78)
3210 · Fund - Building	5,800.00	971.79
3213 · Fund - Legal Action Fund	0.00	2,585.99
<b>Net cash provided by Financing Activities</b>	<b>(2,574.79)</b>	<b>(27,765.99)</b>
<b>Net cash increase for period</b>	<b>(120,812.04)</b>	<b>(17,276.43)</b>
<b>Cash at beginning of period</b>	<b>320,772.04</b>	<b>217,236.43</b>
<b>Cash at end of period</b>	<b>199,960.00</b>	<b>199,960.00</b>

**APPENDIX E  
TREASURER'S REPORT**

**RELATED PARTY TRANSACTIONS AS OF: 08/31/20**

Related Party Donations	Mem Expires / BSM Expires	MTD Contributions	YTD Contributions	Lifetime Giving (Since 1990)	Liberty Pledge Club
Erin Adams	Life Member	\$ -	\$ 428.00	\$ 1,720.70	
Paul Bilyeu *	Life Member	\$ 50.00	\$ 570.00	\$ 8,360.00	Yes
Whitney Bilyeu	Life Member	\$ 50.00	\$ 708.00	\$ 7,036.00	Yes
Ethan Bishop-Henchman *	Life Member	\$ -	\$ 25.00	\$ 1,570.00	
Joseph Bishop-Henchman	Life Member	\$ -	\$ 204.00	\$ 15,042.50	Yes
Richard Bowen	06/14/21 - 07/07/21	\$ -	\$ 214.00	\$ 1,176.00	
Matthew Bughman	05/06/21 - 07/06/21	\$ -	\$ 52.50	\$ 77.50	
Christopher Campbell *	07/07/21 - 07/07/21	\$ -	\$ 551.00	\$ 765.00	
Tucker Coburn	10/04/20 - 07/07/21	\$ -	\$ 318.00	\$ 393.00	
Laura Ebke	Life Member	\$ 25.00	\$ 1,700.00	\$ 4,835.00	Yes
Timothy Ferreira	Life Member	\$ 50.00	\$ 1,850.00	\$ 5,351.09	Yes
Kevin Hagan *	10/12/20 - 03/31/21	\$ -	\$ 59.00	\$ 832.00	
Timothy Hagan	Life Member	\$ 10.00	\$ 180.00	\$ 10,846.82	Yes
Jared Hall	07/01/21-09/01/21	\$ 10.00	\$ 214.00	\$ 771.50	Yes
Caryn Ann Harlos	Life Member	\$ 10.00	\$ 1,260.00	\$ 7,525.09	Yes
Wayne Harlos *	04/03/21 - 04/03/21	\$ -	\$ 25.00	\$ 1,388.00	
Jeffery Hewitt	Life Member	\$ -	\$ 567.00	\$ 3,475.00	
Susan Hogarth	06/11/21 - 09/01/21	\$ 125.00	\$ 606.37	\$ 3,322.44	Yes
Richard Longstreth	Life Member	\$ 15.00	\$ 280.00	\$ 2,634.00	Yes
Chris Luchini	Life Member	\$ -	\$ 59.00	\$ 3,202.00	
Kenneth Moelman	Life Member	\$ -	\$ 189.00	\$ 3,351.00	
Dustin Nanna	07/10/21 - 07/12/21	\$ -	\$ 214.00	\$ 2,082.00	
Steven Nekhalla	Life Member	\$ 10.00	\$ 333.77	\$ 3,250.40	Yes
John Phillips	Life Member	\$ 75.00	\$ 625.00	\$ 4,203.20	Yes
Hillary Priebe *	04/07/20-03/21/20	\$ -	\$ -	\$ 125.00	
Erik Raudsep	Life Member	\$ -	\$ 2,089.00	\$ 3,350.00	
Nicholas Sarwark *	Life Member	\$ 20.00	\$ 824.00	\$ 7,156.00	Yes
Valerie Sarwark	Life Member	\$ 10.00	\$ 130.00	\$ 2,194.00	Yes
David Sexton	02/14/21-11/16/20	\$ -	\$ -	\$ 2,219.00	
Victoria Paige Sexton *	01/29/21 - 01/13/21	\$ -	\$ 50.00	\$ 610.50	
Joshua Smith	12/31/20 - 09/01/21	\$ 25.00	\$ 200.00	\$ 1,763.00	Yes
David Valente	Life Member	\$ 10.00	\$ 1,392.50	\$ 3,042.09	Yes
Francis Wendt	02/05/21 - 06/25/21	\$ -	\$ 190.00	\$ 794.00	
Total Contributions:		\$ 495.00	\$ 16,108.14	\$ 114,463.83	

\* Non LNC Member disclosed related party

Related Party Disbursements	Memo	MTD Disbursements	YTD Disbursements
Libertarian Party California	Convention Fee	\$ -	\$ 365.00
Libertarian Party Mississippi	Filing Fee	\$ 2,500.00	\$ 2,500.00
Libertarian Party Pennsylvania	Convention Fee	\$ -	\$ 165.00
Libertarian Party Texas	Convention Fee	\$ -	\$ 190.00
Nicholas Sarwark	Reimbursed Expenses	\$ -	\$ 1,080.51
Caryn Ann Harlos	Reimbursed Expenses	\$ 33.00	\$ 252.13
Total Disbursements:		\$ 2,533.00	\$ 4,552.64

**CHAIR'S DISCRETIONARY DISBURSEMENTS AS OF: 08/31/20**

Chair	Memo	MTD	YTD

**APPENDIX F – SECRETARY’S REPORT**

**SECRETARY’S REPORT – LNC MEETING SEPTEMBER 2020 V3**

**LINK FOR ONENOTE NOTEBOOK FOR THIS MEETING:**

<https://tinyurl.com/LNCOneNoteSept2020>

**Position Duties**

Bylaws Article 6 – OFFICERS

5. The Secretary shall be the recording officer of the Party and shall perform such duties as are assigned by the Chair or the National Committee. The Secretary shall attend all meetings of the National Committee and all Party Conventions and shall act as Secretary thereof, keeping such minutes and records as necessary.

Further specific responsibilities are assigned by the following:

- Bylaws Articles 5.2; 7.2.c; 7.14; 8.3; 10.4.b; 10.9 (if Convention Secretary); 13.
- Convention Rules 2.2; 3.1; 3.2; 3.3; 5.1.e-f; 7.3; 8.1.b; 8.2.b; 10.
- Policy Manual Special Rules of Order 1.01.4; 1.02.5; 1.02.6; 7.g; 7.m; 7.o; 7.p; 1.04.1.
- Policy Manual Standing Rules 2.01.2; 2.06.5; 2.07.2; 2.07.3; 2.07.4; 3.05.2; 3.05.3.

Additionally, I have taken over the posting of notices to the main Party website in order to actively comply with Bylaws Article 7.14: *The Secretary or a designee shall promptly post notice for each session of the National Committee; any National Committee proposed agendas; and approved minutes of each Convention and open National Committee session to a permanent archive section on the Party's website.*

I attend the daily “stand-up meetings” via Google Hangouts with HQ whenever possible to keep updated as a Party officer. I have also started attending the Frontier Project stand-up meetings.

**Regional Agreements**

I have signed copies of the regional agreements as formed by the conclusion of the first sitting of the 2020 National Convention as per Bylaws Article 7.2(c).

**Status of Minutes Since Last Report**

<b>May 9, 2020 Executive Committee Meeting Via Zoom</b>	Approved at July 8, 2020 LNC meeting
<b>May 9, 2020 LNC Meeting Via Zoom</b>	Approved at July 8, 2020 LNC meeting
<b>May 22-24, 2020 2020 Convention First Sitting</b>	V1 submitted to LNC for review July 24, 2020 V2 submitted to LNC for review July 27, 2020 V3 submitted to LNC for review July 29, 2020

**SECRETARY'S REPORT – LNC MEETING SEPTEMBER 2020 V3**

<b>Via Zoom</b>	V4 submitted to LNC for review on August 4, 2020 V5 submitted to LNC for review on August 25, 2020  Posted on website for member review on August 28, 2020
<b>June 1, 2020 Executive Committee Meeting Via Zoom</b>	Approved at July 8, 2020 LNC meeting
<b>July 4, 2020 LNC Meeting Via Zoom</b>	Approved August 23, 2020 via Ballot 200816-2
<b>July 8, 2020 LNC Meeting Orlando, Florida and Via Zoom</b>	Approved August 23, 2020 via Ballot 200816-3
<b>July 9-12, 2020 2020 Convention Second Sitting Orlando, Florida and Via Zoom</b>	Being prepared   Deadline of September 10, 2020
<b>July 19, 2020 LNC Meeting Via Zoom</b>	Auto-approved August 19, 2020
<b>July 23, 2020 Executive Committee Meeting Via Zoom</b>	Auto-approved August 19, 2020
<b>August 2, 2020 Executive Committee Meeting Via Zoom</b>	Auto-approved August 19, 2020

**Motions to be Made at September 2020 Quarterly Meeting**

**Move to approve draft minutes version 6 for first sitting of 2020 National Convention.**

**Documents Updated**

- Conflicts of Interest**
  - Potential conflicts were updated at the previous meeting and in the interim period. A current list was distributed for review and update at this meeting.
- Bylaws**
  - Updated with amendments passed at the second sitting of the 2020 national convention.
- Policy Manual**
  - Updated with changes passed at the July 19, 2020 LNC meeting.

**SECRETARY'S REPORT – LNC MEETING SEPTEMBER 2020 V3**

- Platform**           ○ Added notation that no changes were made at the 2020 Convention and prepared a hot-linked index similar to the bylaws.
- Website**           ○ Added approved minutes and draft convention minutes for first sitting. Added link for LNC web discussion on the LNC Meeting archives page.

**Documents Created**

As per Article 5 of the Bylaws, the Secretary is required to maintain a file of the current Bylaws and Constitutions of each state-level affiliate as follows:

**Bylaws Article 5 – AFFILIATE PARTIES**

2. The National Committee shall charter state-level affiliate parties from any qualifying organization requesting such status in each state, territory and the District of Columbia (hereinafter, state). Organizations which wish to become state-level affiliate parties shall apply for such status on a standard petition form as adopted by the National Committee, which petition shall be signed by no fewer than ten members of the Party residing in the appropriate state. Affiliate party status shall be granted only to those organizations which adopt the Statement of Principles and file a copy of their Constitution and/or Bylaws with the Party Secretary.

Note that having a Constitution is an older practice that is being phased out so many affiliates no longer have two separate documents but have incorporated everything into their Bylaws. Although not required to be kept, I have also collected platforms, policy manuals, and standing rules.

The archive is located here:

[https://lpedia.org/wiki/LNC\\_Secretary\\_Bylaws\\_and\\_Constitution\\_Archive\\_2020-2022\\_LNC\\_Term](https://lpedia.org/wiki/LNC_Secretary_Bylaws_and_Constitution_Archive_2020-2022_LNC_Term)

I also created a list of historical meeting places for the LNC going back two decades in order to make plans for the locations to meet for this term.

**LNC Membership Changes Since July 8, 2020 Meeting and Last Report**

As this is the first quarterly meeting of the 2020-2022 term, following is the present composition of the Libertarian National Committee:

**OFFICERS**

**Chair:** Joe Bishop-Henchman  
**Vice-Chair:** Ken Moellman

**SECRETARY'S REPORT – LNC MEETING SEPTEMBER 2020 V3**

**Treasurer:** Tim Hagan<sup>1</sup>  
**Secretary:** Caryn Ann Harlos<sup>2</sup>

**AT-LARGE REPRESENTATIVES**

Laura Ebke  
Richard Longstreth  
Erik Raudsep  
Valerie Sarwark  
Joshua Smith

**Regional Representatives and Alternates**

**Region One:** Francis Wendt and Chris Luchini  
**Region Two:** Steven Nekhaila and David Sexton  
**Region Three:** Dustin Nanna and Jared Hall  
**Region Four:** Jeffrey Hewitt and Tim Ferreira  
**Region Five:** Susan Hogarth and David Valente  
**Region Six:** John Phillips and Matthew Bughman  
**Region Seven:** Whitney Bilyeu and Erin Adams  
**Region Eight:** Tucker Coburn and Rich Bowen

***Committee Membership Changes Since July 8, 2020 Meeting and Last Report***

**Advertising and Publication Review Committee:** Whitney Bilyeu, Caryn Ann Harlos, Richard Longstreth, Steven Nekhaila, and David Sexton were elected on July 19, 2020.<sup>3</sup> The committee subsequently elected Whitney Bilyeu as its Chair.

**Ballot Access Committee:** Ken Moellman was elected on July 19, 2020<sup>4</sup> to the fill a required LNC member spot as Bill Redpath was not re-elected to the LNC. On the same date, the Policy Manual was amended expanding the committee from five (5) members to seven (7) members, no less than three (3) of which shall be LNC members as well as extending its term to September 30 of each even-numbered years.<sup>5</sup> On August 4, 2020, via email, Mr. Bishop-Henchman appointed Jennifer Moore (PA) to fill the remaining vacancy.

**Blockchain Committee:** This committee was dissolved on July 19, 2020.<sup>6</sup>

**Employment Policy & Compensation Committee:** Erin Adams, Richard Longstreth, and Steven Nekhaila were elected on July 19, 2020.<sup>7</sup> The committee subsequently elected Richard Longstreth as its Chair.

<sup>1</sup> Robert Pepiton was appointed as Assistant Treasurer at the July 19, 2020 LNC Meeting.

<sup>2</sup> Beginning in 2021, I will be working with Evan McMahon as my unofficial Assistant Secretary as proof of concept.

<sup>3</sup> Ballot 200719-4

<sup>4</sup> Ballot 200719-6

<sup>5</sup> Ballot 200719-5

<sup>6</sup> Ballot 200719-9C

<sup>7</sup> Ballot 200719-7

**SECRETARY'S REPORT – LNC MEETING SEPTEMBER 2020 V3**

**Executive Committee:** Laura Ebke, Richard Longstreth, and John Phillips were elected as the non-officer members on July 19, 2020.<sup>8</sup>

**Judicial Committee:** Tom Arnold, Alicia Mattson, Chuck Moulton, D. Frank Robinson, Mary Ruwart, Vermin Supreme, and Jim Turney were elected at the second sitting of the 2020 National Convention. The committee subsequently elected Mary Ruwart as its Chair.

**Youth Engagement Committee:** This committee was dissolved on July 19, 2020.<sup>9</sup>

**Task Force on Respectful Workplace Best Practice:** This is a special investigatory committee initiated by the Party Chair who appointed Nicole Kaeding, Mimi Robson, Paige Sexton, Ashley Shade, and Tricia Sprankle to serve via email dated July 29, 2020. I inquired via email July 31, 2020 if there will be a committee chair.

***Standing Committee Appointments Remaining***

**Affiliate Support Committee:** Seven members to be appointed. The committee chair is selected by the Party Chair from the pool of LNC At-Large, Regional Representatives, and the Vice-Chair. Three (3) LNC Regional Representatives to be selected by the committee chair. Three (3) additional members to be selected by the Libertarian State Leadership Alliance.

**Audit Committee:** One (1) non-officer LNC member and two (2) non-LNC members to be selected by non-officer LNC members. The committee selects its own chair.

**Awards Committee:** Five (5) members, including up to two (2) non-LNC members to be selected by the LNC who will strive to keep two (2) members of past committees for continuity purposes. The committee selects its own chair.

**Candidate Support Committee:** Five (5) LNC members to be selected by the LNC and two (2) non-LNC members to be appointed by the Party Chair based on recommendations from the LNC members of the committee. The committee selects its own chair.

**Historical Preservation Committee:** Committee chair to be selected by the LNC and the remaining members to be selected by the committee chair. The committee comprises a minimum of five (5) members and a maximum of seven (7) members.

**Information Services Committee:** The Party Chair to select two (2) LNC members and up to five (5) non-LNC members who are recommended by the committee. The committee selects its own chair.

***Special Committee Appointments Remaining***

<sup>8</sup> Ballot 200719-3  
<sup>9</sup> Ballot 200719-9B



## SECRETARY'S REPORT – LNC MEETING SEPTEMBER 2020 V3

**Convention Voting Process Committee:**<sup>10</sup> Applications are being solicited to populate this committee at this meeting. The committee comprises no more than five (5) members with the Party Chair and the Party Secretary serving as additional non-voting ex-officio members.

**Membership Support Committee:** The continued existence of this committee has not yet been decided.

### Manuals

#### To be created:

- Convention Secretary's Manual
- LNC Secretary's Manual
- Delegation Chair Manual
- Delegate Manual
- Basic LNC On-Boarding

### Upcoming Critical Dates

- **September 10, 2020:** Draft convention minutes for second sitting provided to LNC.
- **October 10, 2020:** JC to establish rules of Appellate Procedure. LNC will then have sixty (60) days to deny approval if objectionable, otherwise approved.
- **October 10, 2020:** Provide updated Bylaws to state affiliate Chairs.
- **May 26-May 29, 2020:** 2022 National Convention, Reno Nugget
- **No later than April 30, 2021:** Provide to state affiliates the presidential vote totals which the Secretary proposes to use for purposes of delegate allocation.
- **May 23-May 26, 2024:** 2024 National Convention, Washington Hilton

**Please see attached Appendices 1 and 2 for the calendars of critical dates relating to the 2020 convention and the 2022 convention.**

*Special considerations: The 2020 Census data will be available by March 31, 2021 which will be the new dataset used for calculations that rely on population numbers.*

### Other Activities

- Participated in call time with Tara DeSisto on August 12, 2020 and sent out handwritten follow-up notes to donors.
- Created updated "How to Follow LNC List" video.

### Other Activities

<sup>10</sup> 200719-9A

**SECRETARY'S REPORT – LNC MEETING SEPTEMBER 2020 V3**

- Wrote a book review of Judge Jim Gray's 2 Paragraphs 4 Liberty for LP News
- Sent personal thank you emails to attendees of the July 8, 2020 LNC meeting
- Met with Evan McMahon for suggestions and feedback on streamlining convention voting process. Due to other projects, he will be unable to get involved as informal assistant secretary until beginning of 2021.
- Signed nomination certificates in multiple batches

**Pending Issues**

Create data organization architecture for internal file system.

**Email Ballots<sup>11</sup>**

The following email ballots were completed since the July 8, 2020 LNC meeting and my last report.<sup>12</sup>

<p><b>Ballot 200714-01</b> <b>Concluded 7/21/20</b></p>	<p><b>Move to authorize Whitney Bilyeu, Joe Bishop-Henchman, Caryn Ann Harlos, Richard Longstreth, and Steven Nekhaila to serve as the members of the Advertising &amp; Publication Review Committee until the LNC selects permanent members at its first meeting of the term.</b></p>
<p><b>Results:</b></p>	<p><u>Sponsor:</u> Bishop-Henchman</p> <p>All LNC members voted in favor.</p> <p><b>With a final vote tally of 17-0-0-0, the motion PASSED.</b></p> <p><u>Secretary's Notes:</u> Regional Representatives Wendt and Bilyeu explicitly yielded to their alternates.</p> <p>The vote tally record can be viewed here: <a href="https://tinyurl.com/ballot071401-1">https://tinyurl.com/ballot071401-1</a></p>
<p><b>Ballot 200723-01</b> <b>Concluded 7/30/20</b></p>	<p><b>Move to set the dates for the next in-person LNC meeting for September 12-13, 2020 with location TBD.</b></p> <p><u>Co-Sponsors:</u> Bilyeu, Harlos, Longstreth, Phillips, Raudsep</p> <p><u>Voting "aye":</u> Bilyeu, Coburn, Ebke, Hagan, Harlos, Hewitt, Longstreth, Moellman, Nanna, Nekhaila, Phillips, Raudsep, Sarwark, Smith, Valente</p> <p><u>Voting "nay":</u> Wendt</p> <p><u>Express Abstention:</u> Bishop-Henchman</p>

<sup>11</sup> Vote tallies are recorded in the form of X-X-X-X which represents aye-nay-express abstention-passive abstention.  
<sup>12</sup> Email motions and main substantive motions made during LNC and Executive Committee meetings can be tracked at the tally sheet located at: <https://tinyurl.com/lncvotestally2020>

**SECRETARY'S REPORT – LNC MEETING SEPTEMBER 2020 V3**

	<p><u>No Vote Cast:</u> None</p> <p><b>With a final vote tally of 15-1-1-0 , the motion PASSED.</b></p> <p><u>Secretary's Notes:</u> Ms. Hogarth did not vote, so Mr. Valente's vote stands for Region 5.</p> <p>The vote tally record can be viewed here: <a href="https://tinyurl.com/ballot200723-01">https://tinyurl.com/ballot200723-01</a></p>
<b>Ballot 200816-1<sup>13</sup> Concluded XXX</b>	<p>Set the next in-person LNC meeting for September 12-13, 2020 in Minneapolis/St. Paul, MN.</p> <p><u>Sponsor:</u> Bishop-Henchman</p> <p><u>Voting "aye":</u> Bilyeu, Bishop-Henchman, Coburn, Ebke, Hagan, Harlos, Hewitt, Hogarth, Longstreth, Luchini, Moellman, Nanna, Nekhaila, Phillips, Raudsep, Sarwark, Smith</p> <p><u>Voting "nay":</u> None</p> <p><u>Express Abstention:</u> None</p> <p><u>No Vote Cast:</u> None</p> <p><b>With a final vote tally of 17-0-0-0, the motion PASSED.</b></p> <p><u>Secretary's Notes:</u> Mr. Wendt deferred his vote to Mr. Luchini. Mr. Ferreira, Mr. Hall, and Mr. Sexton all also voted yes but their votes were superseded by their primary regional representatives.</p> <p>The vote tally record can be viewed here: <a href="https://tinyurl.com/ballot200816-1">https://tinyurl.com/ballot200816-1</a></p>
<b>Ballot 200816-2 Concluded XXX</b>	<p>Approve LNC Minutes July 4, 2020 V2</p> <p><u>Co-Sponsors:</u> Hagan, Harlos, Longstreth, Moellman, Phillips, Wendt</p>

<sup>13</sup> This ballot was preceded by an RCV poll to narrow down a location for a final ballot. The three choices then were Kentucky, Minnesota, and Montana. The results were as follows:

Counting votes using Instant Runoff Voting.

R	Kentucky	Minnesota	Montana	Exhausted
1	8	9	3	0
-----				
Count of first choices.				
2	10	10	1	0
-----				

Count after eliminating Montana and transferring votes. Candidates Kentucky and Minnesota were tied when choosing winners. Candidate Minnesota was chosen by breaking the tie at round 1. Winner is Minnesota.

SECRETARY'S REPORT – LNC MEETING SEPTEMBER 2020 V3

	<p><u>Voting "aye"</u>: Coburn, Hagan, Harlos, Hogarth, Longstreth, Moellman, Nanna, Nekhaila, Phillips, Raudsep, Smith, Wendt <u>Voting "nay"</u>: None</p> <p><u>Express Abstention</u>: Bishop-Henchman, Ebke, Sarwark</p> <p><u>No Vote Cast</u>: Bilyeu/Adams, Hewitt,/Ferreira</p> <p><b>With a final vote tally of 12-0-3-2, the motion PASSED.</b></p> <p><u>Secretary's Notes</u>: Mr. Luchini also voted yes, but his vote was superseded by Mr. Wendt.</p> <p>The vote tally record can be viewed here: <a href="https://tinyurl.com/ballot200816-2">https://tinyurl.com/ballot200816-2</a></p>
<p>Ballot 200816-3 Concluded XXX</p>	<p>Approve draft minutes July 8, 2020 V2</p>
	<p><u>Co-Sponsors</u>: Hagan, Harlos, Longstreth, Nekhaila, Wendt</p> <p><u>Voting "aye"</u>: Coburn, Hagan, Harlos, Hewitt, Hogarth, Longstreth, Moellman, Nanna, Nekhaila, Phillips, Raudsep, Sarwark, Wendt</p> <p><u>Voting "nay"</u>: None</p> <p><u>Express Abstention</u>: Bishop-Henchman, Ebke</p> <p><u>No Vote Cast</u>: Bilyeu/Adams, Smith</p> <p><b>With a final vote tally of 13-0-2-2, the motion PASSED.</b></p> <p>The vote tally record can be viewed here: <a href="https://tinyurl.com/ballot200816-3">https://tinyurl.com/ballot200816-3</a></p>

Respectfully Submitted,



LNC Secretary ~ Secretary@LP.org ~ 561.523.2250

**SECRETARY'S REPORT – LNC MEETING SEPTEMBER 2020 V3  
APPENDIX 1**

OPENING GAVEL DATE OF 2020 CONVENTION	5/22/2020	CLOSING GAVEL DATE OF 2020 CONVENTION	5/25/2020	NOTES
Second Sitting gavel date	7/9/2020	Second Sitting closing gavel date	7/12/2020	
TASK	DEADLINE	AS PER	SUPPLEMENTAL DEADLINE	
Last day an affiliate charter can be revoked until after regular convention	11/24/2019	Article 5.8		
Bylaws and Rules Committee Appointments	5/22/2020	Bylaws Article 11.2 ...no later than twelve months before a Regular Convention		
Credentials Committee LNC Appointments	11/22/2019	Bylaws Article 11.4(a) ...no later than six months before a Regular Convention		
Platform Committee Appointments (both state and national)	12/31/2019	Bylaws Article 11.3(c) ...no later than the last day of the fifth month prior to the Regular Convention		
Credentials Committee State Appointments	2/22/2020	Bylaws Article 11.4(b) ...no later than three months prior to the Regular Convention		
Secretary to produce draft convention minutes and present to LNC	7/24/2020	Article 10.9 ...within 60 days of the adjournment of the Convention		
Provide copies of updated Bylaws to each LNC member, JC member, and chair of affiliate parties	8/28/2020	Article 18 ...within 90 days of adoption		
Affiliates to provide list of delegates and alternates to Credentials Committee	4/23/2020	Article 10.4(c) ...no later than one month prior to start of the first general session of the Regular Convention	5/22/2020	Amendments to such lists may be made by the affiliate parties and submitted to the Credentials Committee until the close of the Credentials Committee meeting preceding the Convention. The number of alternate names submitted shall not exceed the greater of 50 or the number of delegates allocated.
Beginning of Region Formation period	2/22/2020	Article 7.3(c) "Representative regions" may be formed or dissolved once every two years during a period beginning 90 days before the beginning of and ending on the second day of the National Convention, and notice of new formations or dissolutions must be given in writing to the national Secretary prior to the close of the Convention at which they take place.	5/25/2020	
Draft minutes posted on Party website	8/28/2020	Article 10.9 ...at least 14 days prior to being submitted to the National Committee for approval by a two-thirds vote	8/11/2020	
JC to establish rules of Appellate Procedure	10/16/2020	Article 8.3 Within 60 days following the Regular Convention at which elected, the Judicial Committee shall establish Rules of Appellate Procedure to govern its consideration of matters within the scope of its jurisdiction. The existing Rules shall remain in effect until and unless the Judicial Committee submits new proposed rules to the National Committee for approval, which approval shall be deemed given unless denied by a 2/3 vote of the National Committee within 60 days of submission. A copy of the current Rules of Appellate Procedure shall be maintained by the Secretary at the Party Headquarters and shall be available to any member at cost.	TBD	Fill in date when JC submits to begin timeframe for LNC review.
Distribute updated bylaws to chairs	10/10/2020	Article 18 The National Committee shall promulgate the Bylaws in accordance with applicable law. A copy of these Bylaws and Convention Rules shall be provided to each member of the National Committee, each member of the Judicial Committee and each Chair of an affiliate party within 60 days of adoption.		It would be polite to also send a copy of the new Platform
Distribute to each affiliate party the presidential vote totals which the Secretary proposes to use for purposes of delegate allocation for national conventions as provided for in the bylaws	Manually enter date No later than 4/30/2021	Policy Manual 2.07.2 The Secretary shall distribute to each affiliate party the presidential vote totals which the Secretary proposes to use for purposes of delegate allocation for national conventions as provided for in the bylaws, no later than the last day of April in the year following a presidential election. If any Party member seeks a modification of the vote totals proposed by the Secretary, the member shall file with the Secretary a written request to modify the totals along with any documentation supporting the request no later than the last day of May of the same year. The Secretary shall review all such requests to modify the presidential vote totals and distribute a final allocation of delegates based on presidential vote totals no later than the last day of July of the same year.		

**SECRETARY'S REPORT – LNC MEETING SEPTEMBER 2020 V3  
APPENDIX 1**

OPENING GAVEL DATE OF 2022 CONVENTION	5/28/2022	CLOSING GAVEL DATE OF 2020 CONVENTION	5/29/2022	NOTES
TASK	DEADLINE	AS PER	SUPPLEMENTAL DEADLINE	
Last day an affiliate charter can be revoked until after regular convention	11/27/2021	Article 5.8		
Bylaws and Rules Committee Appointments	5/28/2021	Bylaws Article 11.2 ...no later than twelve months before a Regular Convention		
Credentials Committee LNC Appointments	11/28/2021	Bylaws Article 11.4(e) ...no later than six months before a Regular Convention		
Platform Committee Appointments (both state and national)	12/31/2021	Bylaws Article 11.3(d) ...no later than the last day of the fifth month prior to the Regular Convention		
Credentials Committee State Appointments	2/28/2022	Bylaws Article 11.4(b) ...no later than three months prior to the Regular Convention		
Secretary to produce draft convention minutes and present to LNC	7/28/2022	Article 10.9 ...within 60 days of the adjournment of the Convention		
Provide copies of updated Bylaws to each LNC member, JC member, and chair of affiliate parties	8/24/2022	Article 18 ...within 90 days of adoption		
Affiliates to provide list of delegates and alternates to Credentials Committee	4/28/2022	Article 10.4(c) ...no later than one month prior to start of the first general session of the Regular Convention	5/28/2022	Amendments to such lists may be made by the affiliate parties and submitted to the Credentials Committee until the close of the Credentials Committee meeting preceding the Convention. The number of alternate names submitted shall not exceed the greater of 50 or the number of delegates allocated.
Beginning of Region Formation period	2/25/2022	Article 7.2(c) "Representative regions" may be formed or dissolved once every two years during a period beginning 90 days before the beginning of and ending on the second day of the National Convention, and notice of new formations or dissolutions must be given in writing to the national Secretary prior to the close of the Convention at which they take place.	5/29/2022	
Draft minutes posted on Party website	TBD	Article 10.9 ...at least 14 days prior to being submitted to the National Committee for approval by a two-thirds vote		
JC to establish rules of Appellate Procedure	8/27/2022	Article 8.3 Within 90 days following the Regular Convention at which elected, the Judicial Committee shall establish Rules of Appellate Procedure to govern its consideration of matters within the scope of its jurisdiction. The existing Rules shall remain in effect until and unless the Judicial Committee submits new proposed rules to the National Committee for approval, which approval shall be deemed given unless denied by a 2/3 vote of the National Committee within 60 days of submission. A copy of the current Rules of Appellate Procedure shall be maintained by the Secretary at the Party Headquarters and shall be available to any member at cost.	TBD	Fill in date when JC submits to begin timeframe for LNC review.
Distribute updated bylaws to chairs	8/27/2022	Article 18 The National Committee shall promulgate the Bylaws in accordance with applicable law. A copy of these Bylaws and Convention Rules shall be provided to each member of the National Committee, each member of the Judicial Committee and each Chair of an affiliate party within 90 days of adoption.		It would be polite to also send a copy of the new Platform

**SECRETARY'S REPORT – LNC MEETING SEPTEMBER 2020 V3**

<p>Distribute to each affiliate party the presidential vote totals which the Secretary proposes to use for purposes of delegate allocation for national conventions as provided for in the bylaws</p>	<p>Manually enter date  No later than 4/30/2021</p>	<p>Policy Manual 2.07.2 The Secretary shall distribute to each affiliate party the presidential vote totals which the Secretary proposes to use for purposes of delegate allocation for national conventions as provided for in the bylaws, no later than the last day of April in the year following a presidential election. If any Party member seeks a modification of the vote totals proposed by the Secretary, the member shall file with the Secretary a written request to modify the totals along with any documentation supporting the request no later than the last day of May of the same year. The Secretary shall review all such requests to modify the presidential vote totals and distribute a final allocation of delegates based on presidential vote totals no later than the last day of July of the same year.</p>	
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## APPENDIX G – STAFF REPORTS

### **Bekah Congdon**

Staff Report - September 2020

Direct Supervisor: Tara DeSisto  
Title: Development Associate

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#### **Overview**

I have been with the Libertarian National Committee for eleven months. I feel I have become very comfortable in my role and I am excited each day to excite and encourage people to contribute to the Libertarian Party.

My main responsibilities haven't changed much in the last few months:

- Writing a weekly appeal email, mailout letters, articles, blogs, and social media posts
- Explore and carry out new fundraising opportunities, and collaborate on development initiatives
- Solicit donations from and build relationships with party members, donors, and potential new donors

I am taking a more proactive role in the area of appeals and will ensure that quality appeals continue to be sent out with clear Libertarian messages. I continue to learn a great deal from Tara DeSisto, and I hope that she and I will be able to work on more events as that becomes more possible again.

#### **Appeals/Writing**

I am very proud of the work that I have done with our appeals. The most involved piece of the last few months was a 70,000 piece letter on Jo Jorgensen. That letter just recently began hitting mail boxes so we will soon see how that performs. I believe that the content that is sent out should be of the highest quality, and I do my best to ensure that we achieve that.

#### **Fundraising**

The Frontier Project fundraiser that I spearheaded has brought in over \$10,000. I worked with Tara on another Virtual Donor Summit and an evening event for Jo Jorgensen in Boston. When the Jorgensen Bus Tour came through Austin, I agreed to help with inviting donors to a special reception after the rally. I have continued to contribute support in the areas of graphic design, writing, web page design, and research for events we put on.

#### **Relationships**



I continue to seek out ways to connect with donors, specifically in Texas, but also around the country. I've improved in my confidence on the phone or in person with donors, and I hope to continue improving. I want to attend more events for other organizations to brainstorm other ideas for the future.

**Wrap Up**

Each day I feel that I am more confident and a little closer to knowing what I'm doing. :) I intend to keep learning, keep trying new things, and finding new ways to inspire support for this beautiful party.

**Staff Report for Bob Johnston**

- Oversee preparation and distribution of Certificates of Nomination for presidential and v/p candidates for the 50 states plus DC
- Contact state election offices, verify receipt of necessary documents for presidential and v/p candidates to appear on the ballot
- Contact monthly pledgers whose pledges have not gone through in the last month
- Prepare drafts of blogs for Lp.org
- Help candidates with questions on FEC filing and state campaign finance
- Maintain the elected officials list
- Compile election results
- Monitor ballot access and candidate filing deadlines, and update the appropriate documents
- Field phone calls and emails with general questions

## September 2020 Staff Report

Christopher Clemence  
Stewardship Associate  
August 30, 2020

July and August of this year were months that presented many challenges and provided fertile ground for positive growth for me in my role as a stewardship associate for the Libertarian Party. With the initial months of my engagement over and the pressure and stress of preparing for the national convention behind me, the avenue of expanding my role in the team and providing more value to the party was wide open in front of me, and I did my best to take full advantage of the opportunities to contribute that were presented me.

The period began with the second seating of the national convention, and it was stressful for everyone involved, no less for myself. As I determined that the need to help with the logistics outweighed the need for one more delegate from Texas, I elected to surrender my delegate status on Saturday and Sunday in order to make myself available to assist Executive Director Dan Fishman in administering the online portion of the convention hosted on Zoom. In addition to helping out with the back end of the call, I also aided in shepherding the Texas delegation as it used Discord separately as a rallying point and discussion area between and among in-person delegates and remote attendees. The entire experience was a trial by fire, but I am very happy to have done my part to make that historic event happen. Not only that, the experience behind the scenes for the national convention proved exceedingly valuable to the Texas affiliate only weeks later, as I was able to contribute my knowledge and experience to their hybrid convention and its remote participants.

With the convention done and dusted, the next challenge to the party manifested itself as the massive backlog accumulated by the party's printing contractor. As the feedback and queries by members to the other staff became overwhelming, I was called in to provide support in responding to the many emails generated by the situation. Initially there weren't many solid answers that could be provided, but I did what I could to make sure those who emailed about products they had already paid for felt like they were heard and that our staff was responsive to their situation. Ultimately I

was able to access the printer's database and connected with a contact there, so I gave better answers to members' queries and routed the orders that were still an issue to the appropriate contact with the contractor. That project used a great deal of my time for the first several weeks, but I am happy to report that the volume of emails related to the store has fallen to a trickle.

As the situation with the store continued, I found myself tasked with more writing assignments, which are among the more personally rewarding tasks in this position. Among them was a project to introduce the party's new chair Joe Bishop-Henchman to our membership, which gave me an opportunity to become more acquainted with him than I had been previously. I also drafted a longer-form piece on the subject of the recent Texas convention which is to appear in an upcoming issue of our news publication that highlighted the many momentous accomplishments and milestones the affiliate achieved over the weekend. Also in August I drafted two appeals emails and edited two others, which are tasks I am very much looking forward to doing more of with my recent inclusion in the appeals team.

I found myself doing more of what I think of as "pure donorship" tasks in the past two months as well. One of the primary tasks in my role is to connect with recent donors and express thanks on behalf of the party for their gifts, which I carry out either via telephone or in the form of an email. In the 37 workdays since the last LNC meeting on July 8, I contacted 290 donors regarding their gifts to the Libertarian Party, averaging 7.8 donor interactions per day. Email communication made up the lion's share of contacts, accounting for 207 of that total. The balance consisted of phone calls, and the vast majority of those involved thank-you calls to recent donors. My goal continues to be to contact ten donors per workday, which I have generally been able to accomplish most days by consistently dedicating a block of time to the task.

Several smaller "pure donorship" tasks came my way in the past two months, including collaborating with Development Director Tara DeSisto and Development Associate Bekah Congdon on a dossier project that ultimately yielded a sizable donation from a new donor. I also served in a supporting role as Directors Fishman and DeSisto hosted a donor salon featuring Dr. Jorgensen and Chairman Bishop-Henchman, at which several of the party's top donors were in virtual attendance. Another project with which my assistance was asked was a presentation

prepared for the party's top donors to highlight the return on their donations to the party for which I contributed a write-up of Dr. Jorgensen's professional accomplishments and qualifications.

A major new component to my role in the previous two months was to join with Membership Associate Michelle MacCutcheon in hosting the Member Welcome Hangout each Tuesday evening. Although I doubt I'll ever be as proficient with it as Deputy Director Tyler Harris, I feel like I have taken to the role as either host or co-host quickly and in no small part thanks to the assistance and support of Director Harris.

The final major component of my position is to tend to emails arriving into the [info@lp.org](mailto:info@lp.org) email account, which includes reply-tos from our many mass emails sent from the [info3@lp.org](mailto:info3@lp.org) account and run-for-office interest responses from our online form. As one may imagine, the messages run the gamut from questions to comments and from polite to downright offensive. I don't know of any good way to quantify this than to say that I sent 318 emails in response to messages coming into the infobox since July 8, or an average of 8.6 emails per workday.

On the whole I believe that these past two months have been extremely productive from both the standpoint of my contributions to the party and of my growth into the role I play for the LPHQ team. I find myself daily soaking up knowledge from Directors Fishman and DeSisto, and the various collaborations I've been a part of with the several staff members have been productive and rewarding. My constant goal throughout has been to do what I can to make their professional experiences with me as pleasant and beneficial as mine have been with all of them.

**Director of Operations Report – 09/20**

by Robert Kraus

**Financial**

EOM July there was a couple things to note - we are showing a loss however most of that is due to our new arrangement with Master Print which does fulfillment for LP Store. The expenses reflect merchandise purchased plus shipping & handling costs for late May thru end of July.

Master Print is also most of the A/P at the end of the month. You will note for the year Branding is still profitable - but we do expect to run at about a 20% loss thru end of Oct then break even after that unless we change up how we run LPStore (see Tyler's & Dan's report).

I added a comparison between 2020 & 2016 in the EOM Report as well. In terms of overall revenue we are behind budget but mainly due to the convention (which was profitable). Overall expenses remain significantly below budget as well (partly due to convention not costing as much as budgeted) but we are also running way below budget on all the programs / project areas esp ballot access. Admin & compensation is slightly over budget but within the 10% margin & I think we will remain OK but we can revisit in a few months.

Here is a summary of our revenue & expenses for July & YTD:

<b>P&amp;L Acct Summary Last Month Plus YTD</b>								
<b>January through July 2020</b>								
	Jan 20	Feb 20	Mar 20	Apr 20	May 20	Jun 20	Jul 20	TOTAL
<b>Revenue</b>								
4000 - General Fundraising	88,014	141,957	137,879	116,814	164,988	174,527	178,454	1,002,543
4100 - Project Revenue	6,193	1,000	175	0	3,396	500	1,813	13,077
4200 - Events and Conventions	813	281	406	10	100	396	277,639	279,645
4300 - Program Revenue	7,439	5,362	8,255	5,859	20,892	49,144	30,964	127,915
4600 - Refunds of Contributions	0	(25)	0	(20)	0	(695)	(536)	(1,276)
4700 - Other Receipts	13	0	118	0	0	33	0	164
<b>Total Revenue</b>	<b>102,472</b>	<b>148,485</b>	<b>146,833</b>	<b>122,663</b>	<b>189,376</b>	<b>223,905</b>	<b>488,334</b>	<b>1,422,068</b>
<b>Expense</b>								
7000 - General Fundraising Expense	33,779	29,716	34,067	29,596	36,780	44,301	63,872	272,111
7100 - Project-Related Expenses	257	208	0	0	0	0	0	465
7200 - Events and Conventions Exp	1,133	2,071	698	531	2,743	1,959	230,832	239,967
7300 - Program-Related Expenses	34,160	41,615	53,994	41,260	40,806	69,632	162,786	444,253
8000 - Salary & Related Expense	18,361	15,042	15,941	19,045	20,255	12,762	16,451	117,857
8100 - Admin & Overhead Expense	14,500	26,364	20,193	20,304	9,993	11,659	13,643	116,676
8200 - Professional Services	7,957	4,802	7,982	6,148	6,267	7,545	24,512	65,213
8300 - Depreciation Expense	2,999	2,999	2,999	2,999	2,999	1,650	2,774	19,419
<b>Total Expense</b>	<b>113,146</b>	<b>122,837</b>	<b>135,874</b>	<b>119,863</b>	<b>119,843</b>	<b>149,508</b>	<b>514,870</b>	<b>1,275,961</b>
<b>Net Revenue</b>	<b>(10,674)</b>	<b>25,648</b>	<b>10,959</b>	<b>2,780</b>	<b>69,533</b>	<b>74,397</b>	<b>(26,536)</b>	<b>146,107</b>

The membership surge over the last several months also continues to help. Membership keeps growing as a % of total non convention revenue – from 35% in 2016 to 47% this year:

**Revenue - by Function as % of Total  
2016 thru 2020 (Not Including Convention Packages)**

	2016	2017	2018	2019	2020 YTD
Membership Revenue	807,450	554,688	583,082	622,486	551,509
% Total Non Conv Revenue	35%	38%	39%	41%	47%
General Fundraising	1,178,909	764,757	762,568	648,038	467,186
% Total Non Conv Revenue	51%	52%	51%	43%	41%
Project/Program/Other	346,495	156,261	145,456	230,807	139,881
% Total Non Conv Revenue	15%	11%	10%	15%	12%
<b>Total Non Convention Package Revenue</b>	<b>2,332,854</b>	<b>1,475,706</b>	<b>1,491,106</b>	<b>1,501,331</b>	<b>1,178,576</b>

In part this is due to having a dedicated membership team!

The convention P&L in the July report is as of 08/26 but there has been some very minor adjustments (the convention is even more profitable) – so please refer to Alicia's / COC report that reflects most of these.

**Blackbaud – Data Dumps – Internal Customer Service**

Data Dumps continue to be sent out regularly & via the CRM to several states that are working with Andy Burns.

**Building Fund / Office**

Mortgage balance = \$75,339 as of end of Aug. So far this year we've made \$10,000 in extra payments towards principle.

We have finally gone forward with the masonry repairs that has been put on hold due to COV-19 (but at a highly reduced cost). We hope to get to some minor fire damage repairs in the basement & re-painting the lower level later in the Fall.

**FEC Filing**

We continue to file accurate FEC reports and use Paula Edwards to complete the FEC Filing Process on a monthly basis and handle our amendments. The reconciliation and audit steps to this process continue to work to assure that these reports are correct prior to filing, and to insure that the disbursements and contributions match to our cash accounting records.

As a reminder, the FEC reports are done on a cash basis while our financial reports are done on an accrual basis as required by our bylaws which require adherence to GAAP. Therefore, our Statement of Operations will not always look the same as what is reported on the summary page of our FEC Filings.

**Future LNC Meetings**

I look forward with working on site selection for the future LNC Meetings. Joe had put out the following (& I've added some additional suggestions/comments – of course):

December 2020: Riverside/Orange, CA or Silicon Valley / San Jose (I would add Sacramento or Oakland to this list)

March/April 2021: Boston or New York Metro (I would add Manchester, NH to this if April)

June 2021: Chicago or Detroit (Detroit is usually exceedingly expensive – more so than New York at times – I would add Indianapolis & Grand Rapids – Beer Capital – to this)

September/October 2021: Denver

December 2021: DC Metro or Atlanta (I would add Savannah or Nashville perhaps to this list)

March/April 2022: Austin, Houston, New Orleans, DFW, and Little Rock

Thank you!

Robert





Membership Department Report  
September 2020  
Submitted By: Jess Mears

### Welcome, Michelle MacCutcheon!

Michelle was added to the LPHQ staff in the position of Membership Associate. Her role includes membership engagement and retention. She is contacting each new member individually to ensure they are welcomed and engaged during their first two months of membership.

### Dr. Jo Jorgensen Campaign Trail Update

Greetings from Greenville, SC. I have temporarily relocated to the area to assist Dr. Jorgensen on the campaign trail. While campaigning at public events, I make a call for memberships for LP National, and as you can see, I often recruit LNC representatives to assist me.



We recently ran out of 'Yes! I want to join the LP!' rack cards and a replenishment of 5,000 is on the way. By my estimates, 80% of Dr. Jorgensen's event attendees are not members of the LP. A majority of the attendees are under 40 by a show of hands poll I have taken about a dozen times. For events with fewer than 100 attendees, I hand distribute forms and engage in one-on-one conversations. For larger events, I make a call for memberships and have volunteers distribute the forms.

I recently received some lifetime member pins, which Dr. Jorgensen will pin new lifetime members at campaign stops. Spike's stops also include a membership pitch. There have been a total of 90 campaign stops to date.

**Membership Revenue**

Membership sustains the Libertarian Party in so many ways. Between monthly pledgers and annual memberships, a significant portion of the revenue generated comes from these streams. I send out emails, direct-mail, texting, and social media appeals to generate these results.

Month	Total Revenue from Membership	Percentage of Total Monthly Revenue
June	\$152,177	67.77%
July	\$155,490.05	64.54%
August	\$114,827.02	59.78%

**There Is (Nearly) Such A Thing As A Free Program**

The #ProudlyLP selfies on social media have brought in \$22,530 since 7-26-19 and 399 memberships. These are mostly all new members and some Lifetime Members.



### **Resources To Improve Membership**

Here are three things the organization could do to improve the ability to raise funds for memberships:

1. Bring in a one-click donation system
2. Bring in a text-to-donate system
3. Improve LP.org to emphasize membership

Staff report, September 2020

- Thrice weekly - Receive mail and other deliveries: open and distribute, and process bouncebacks to obtain new addresses (use AlumniFinder or send email)
- Thrice weekly - Enter into Raiser's Edge mailed-in donations (checks and charge authorizations), make data corrections, deposit checks in bank account, and pursue charge authorization failures with donors (by phone and/or email)
- Thrice weekly - Enter into Raiser's Edge online donations, purchases, and memberships (new and renews)
- ~~Thrice weekly - Merchandise fulfillment of orders from LPStore and promotions. (This task has been outsourced to MasterPrint as of June 2020.)~~
- Weekly - Order member cards from vendor. Print, stuff, and frank letters for new and renews
- Weekly - Print, stuff, and frank acknowledgments (thank-you letters and postcards)
- Monthly - In-house generated pledge checks entered into Raiser's Edge and deposit in bank account
- Monthly (approx) - Print, stuff, and frank mailings in response to inquiries
- Occasionally - Layout, print, stuff, and frank In-house mailings
- Regularly - Report low supply levels (branded office, general office, cleaning)
- Regularly - Restock inventory
- Annually - Prepare pledger member cards mailing
- Bi-Annually - Perform required assistance for National Convention (acknowledgments, shipping supplies, etc.)
- Assign above tasks to Assistant as needed

Mat Thexton, External Affairs

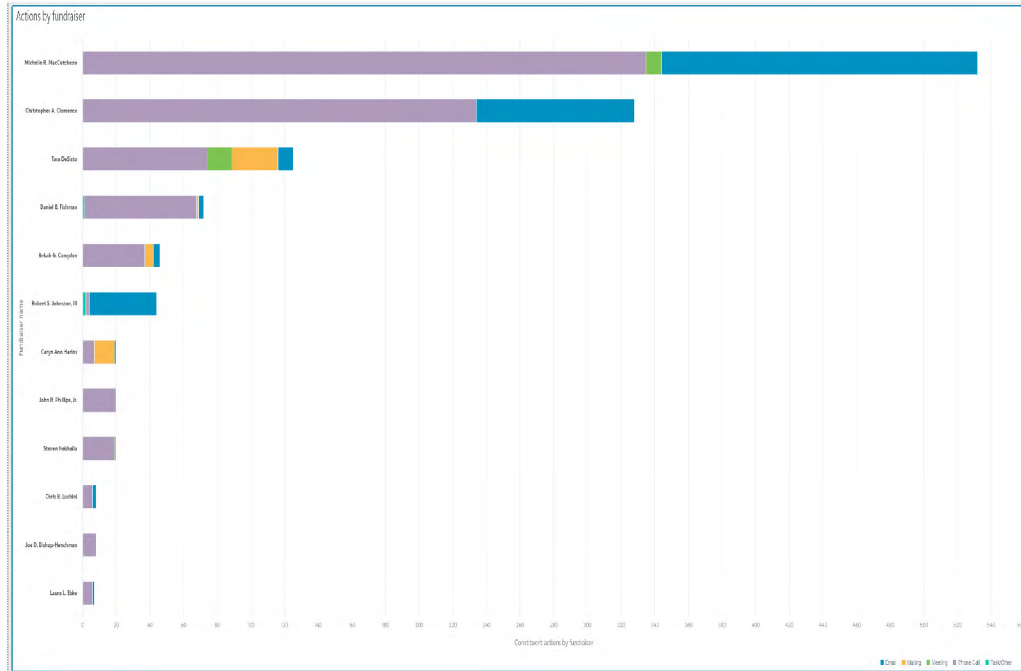


## September 2020 Development Report

Tara DeSisto

Director of Development

(Data pulled September 5, 2020 except where otherwise referenced)



**Gifts** ⓘ

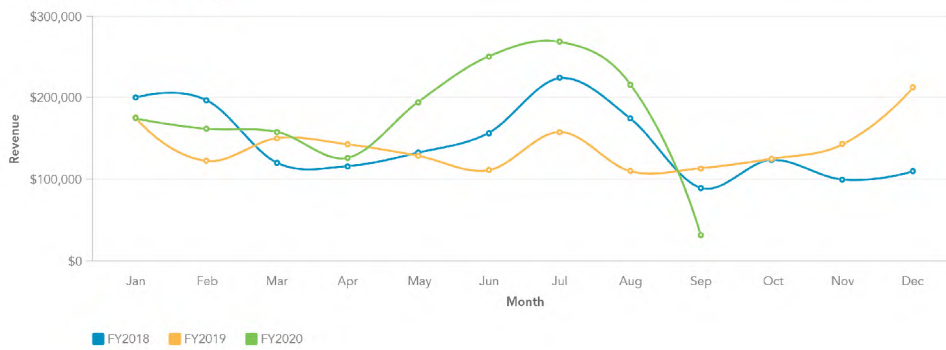
**\$1,547,712**  
Revenue

**29,712**  
Gifts

**\$52**  
Average gift

**0**  
Total past due

**Year over year performance** ⓘ



pg. 2

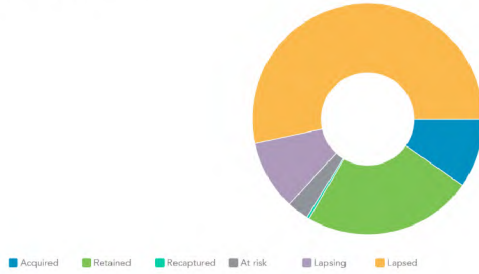
Every staff report I aim to show you things that you did not know before so that you can make better decisions in the future. Obviously 2020 has dealt us a few blows and we are not reaching 2016 peaks, however we are seeing a significant rise in membership as well as donorship and we are implementing new strategies to retain new Libertarians while acquiring metrics and data points which is critical. Development is building out our stewardship strategy. I look forward to reporting out at the next LNC meeting and post-election cycle how we will be nurturing relationships with our constituents thoughtfully and appropriately according to their giving levels. The Chairman is closely involved in this process and I look forward to each opportunity to put our heads together on this and come up with the most efficient and creative plan to ensure that people are excited to return year after year.

The Jorgensen/Cohen campaign chose to work closely with the LP as they build towards election day. We have been data sharing, strategic planning, and finding areas of collaboration where possible. A partnership in stewardship in this fashion brought in a new donor of billionaire status to join in the Chairman's Circle.

Virtual Donor Summits continue quarterly and offer our top active donors opportunities to get closer to all aspects of the party. Our next one will be planned for early January.

Legacy Donorship has been strongly advertised this year and we will continue to make that information available often to members.

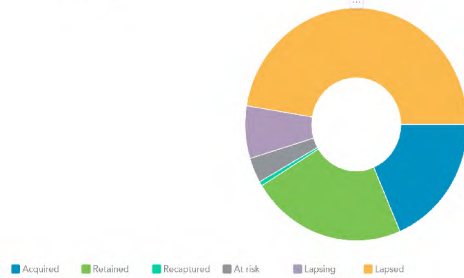
Donors by lifecycle status



**January 2020**

Lapsed – 23,498  
 Retained – 10,450  
 Lapsing – 4,290  
  
 Acquired – 4,276  
 At Risk – 1,327  
 Recaptured – 162

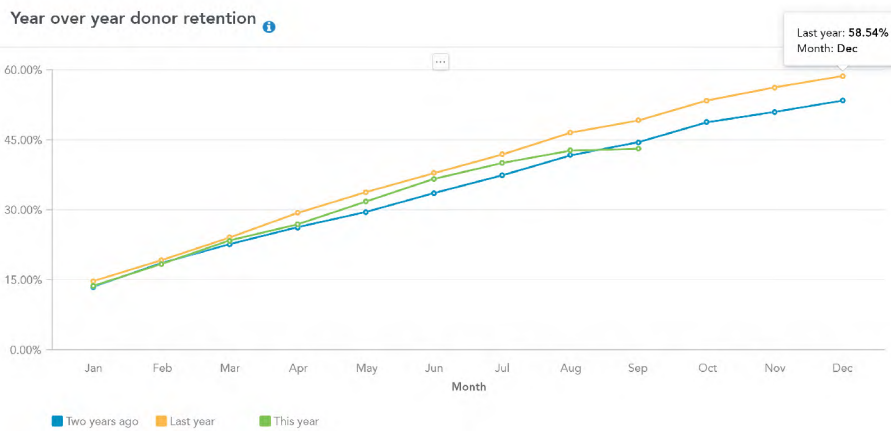
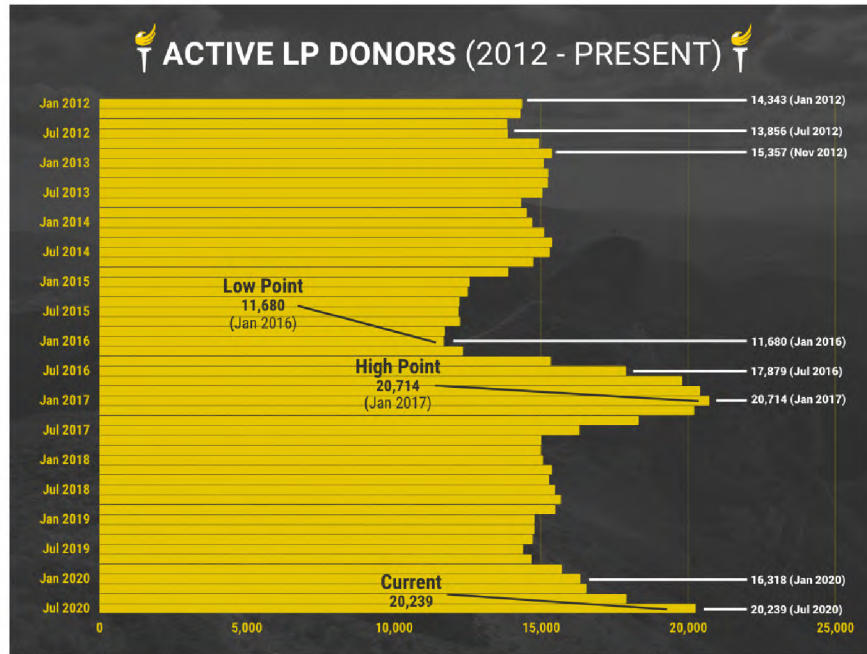
Donors by lifecycle status



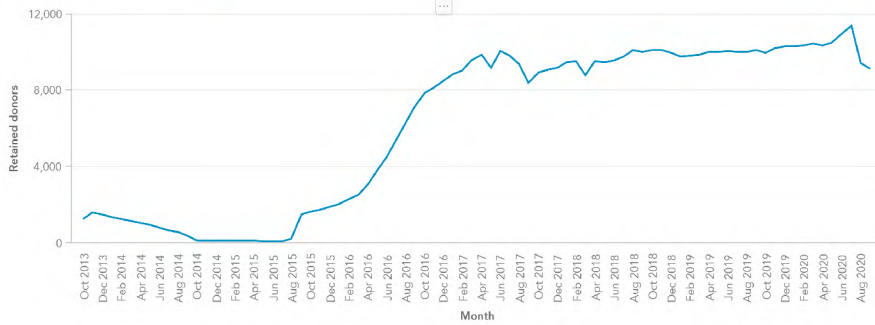
**September 2020**

Lapsed – 24,027  
 Retained – 11,448  
 Lapsing – 3,697  
  
 Acquired – 9,402  
 At Risk – 1,760  
 Recaptured – 321





**Rolling donor retention**

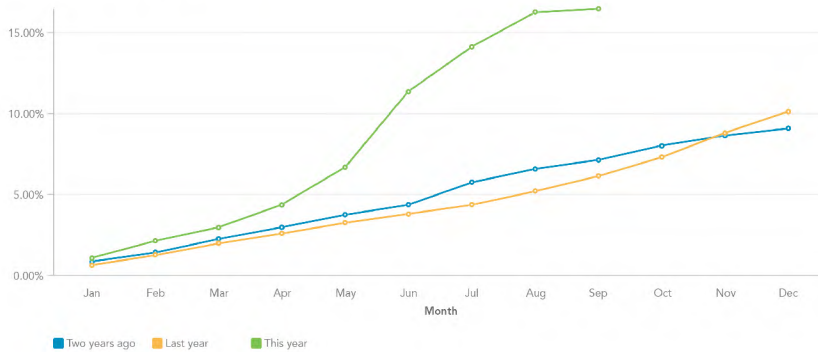


I look forward to doing more call time with LNC Members. Those who are seasoned may begin working with Bekah Congdon on this process as I train up more of the committee. Those of you who are interested in creating an individual fundraising plan outside of call time strategies can reach out to me via email to map. I hope that you all have found yourself giving at your capacity this election cycle. If you haven't, it still matters!

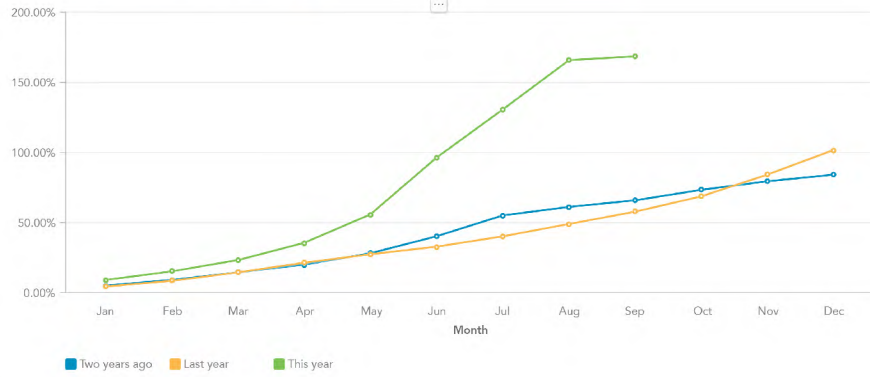
**Year to date acquisition**



**Year over year donor acquisition**



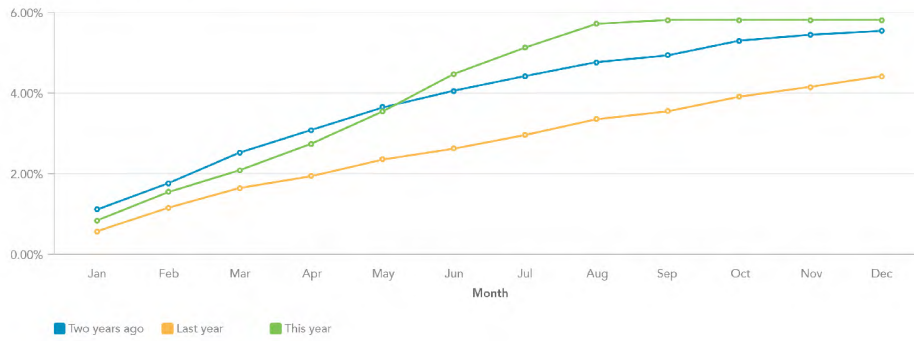
**Year over year revenue acquisition**



**Year to date recapture**

**1,720**
**5.8%**
**\$132,738**
**95.8%**
**27,954**  
 Recaptured donors    Recapture rate    Recaptured revenue    Revenue recapture rate    Recapturable donors

**Year over year donor recapture**



**2021 Development Proposed Event Planning Goals (Formal Approval Requested from LNC and \$50,000 estimated costs):**

- Virtual Donor Summit – January 13– April 21 – July 14 – October 27
- Lifetime of Liberty Celebration – Florida Keys – February 5<sup>th</sup> and 6<sup>th</sup>
- First Convocation of the Association of Libertarian Educators (ALE) to discuss Youth Strategy and Implementation – Boston - April 15-16
- Grass Roots Operations Workshop (GROW) - intensive training for political operatives – Kansas City - July 16-17
- Chairman’s Circle Event – Location TBD - August 21
- 50 Years of Freedom Fighting – Oktoberfest – Denver Colorado – October 8-11
- Chair’s Holiday Celebration – California Wine Country - December 11

**Annual Collaborative Events Expected:**

- Students for Liberty Annual Conference (Feb/Mar),
- FreedomFest (July), Liberty Forum,
- Road to Freedom - Unconvention
- Porc Fest
- LSLA.

**Internal Development Goals:**

- Segmentation – Understanding our donor’s goals and triggers as well as how to cluster that data
- Consistent Direct Mail Schedule and Evaluation – Refine systems in place to maximize success
- SOP formalization – Staff consistencies on data entry for better data hygiene
- CivicCRM Integration – Understand the fundraising potential in tool and put into practice



*NOTE: I am now switching more of my focus to recruiting candidates for 2021, while finishing up 2020. Also, putting systems in place to prepare for the 2022 election.*

**2021 Candidate Recruitment**

We have 145 potential candidates preparing to run for mostly local offices in 2021.

**2021 Regional State Affiliate and Candidate Training - Adding in Pipeline to Liberty Training and Meetings**

Working with newly elected or reelected Regional Reps to pencil in a date and city for their Region's training. The training/Meeting is open to all state affiliate leaders, key volunteers, candidates and campaign teams, high school and college activists (Pipeline Project), and Libertarian Educators (Pipeline Project).

The goals are:

- \* Help state leaders be more effective in their positions and to have peers meet face to face to network, form relationships, and exchange ideas. Training key officers in each state affiliate could reduce churn and increase effectiveness. Face to face relationship/support network building with peers could reduce burnout and feelings of isolation and being overwhelmed.
- \* Train candidates and campaign teams on best practices in fundraising, field ops, data management, volunteer recruitment, FEC and campaign finance compliance, and marketing.
- \* Train high school and college age activists how to be effective leaders, campaign operatives, and recruit peers into the Libertarian Party.
- \* Meet with Libertarian Educators on how best to connect with and activate teen and college age liberty activists.

This training takes place each odd numbered year. LP Staff and other experts lead the training and partner with Regions on funding. Many of the classes and sessions offered appeal to all attendees, while breakout sessions appeal to specific subsets of attendees. Certificates of completion can be issued.

**We currently have 458 candidates running for office in 2020.**

I'm very pleased with this number during an exceptionally challenging year.

To put these numbers in perspective:

In 2018 we had 833 candidates

In 2016 we had just under 500 candidates

The lp.org candidate list is going updates as filing deadlines and balloting finishes. Also, it is the responsibility of the State Affiliates to enter in their candidates' information (such as office, contact information, candidate photo, etc. It's quick and easy for every state to do. If I have to look for candidates and find their information it can take from 4 hours to 2 days per state).

**We've already had some great candidates win election in 2020:**

Mark Hepfinger, Wisconsin, Cottage Grove Municipal Court Judge

Dave Ripp, Wisconsin, Dane County Board of Supervisors, District 29

Brian Defferding, Wisconsin, Winnebago County Board District 6  
Joe Prohaska, Wisconsin, Appleton City Council District 14  
Robert Reynolds, Wisconsin, Edgerton City Council, District 2  
Nick Taiber, Iowa, Cedar Falls City Council At-Large

Many of these candidates have attended multiple candidate training sessions by LP staff and contractors.

**Candidate After Care**

Just as in the 2019 election, I am setting up a Candidate After Care Program. All candidates will receive a handwritten thank you note from me, or, if the win, a congratulations card. I'll create a spreadsheet of candidates and work to fill in contact information (we do not have contact information for many candidates and State Affiliates either also don't have it or do not pass that information on to National) so all candidates can receive a call within 48 hours of the election. I will ask for volunteers from The LNC, Regional Reps, Alts, and At Large.

**Muni and County Elected Officials Pin**

The pin was unveiled at the LP National Convention and will be mailed out to our present elected officials. Delaying this project is finding the mailing address for our elected officials. I have access to the CRM, but not the donor or membership databases. The pins will mail out in a week or two.



**Campaign Newsletter:** Opt in, every two week newsletter, with campaigning tips and information, which goes out to 1778 prospective/declared candidates and their campaign teams. 927 in 2019. 667 in 2018. Old campaigns are removed once the election happens.

**Video Conferencing Candidate Training**

Every two weeks, 20 to 30 minute training which takes place on Zoom and Twitch. 15 minutes of presentation followed by 10 minutes Q & A. It is recorded and then is [uploaded to youtube](#) so candidates can watch it later. Training provided by LP Staff, Contractors, and outside experts.

**Candidate Website and Donation Portal - GoGold**

In 2018 LP National offered free websites to candidates. The benefit to LP National was gathering donor and volunteer information from the various campaigns, the benefit to candidates was a professional, reliable website with minimal effort and secure donation link. This is still the number 1 request from candidates - to bring this back. It had been shelved during the budget cuts of late 2018/early 2019.

This was to be the first step in a much larger project. The second step was the Campaign in a Box (See below) followed by the third step, creating a Candidate and Donation Portal similar to [ActBlue](#) and [WinRed](#). This portal would not only be a place to find every LP candidate and ballot initiative - it would help bring in funds to both candidates and LP National and greatly expand our database of potential volunteers, members, and donors.

**Before we can answer questions (or even know the right questions to ask) regarding technical possibilities, legal issues, security, and staffing, LP Staff and contractors need map out the possible scope of the project. To investigate this further, the LNC would authorize LP National Contractor Ryan Waterbury to work with LP National on project scope, wireframe flow mapping, and a graphic design mock up. Estimated time would be 4 days of his time and a full presentation would be ready for the next LNC meeting.**

**Campaign in a box**

In winter of 2018, we were less than 7 design hours away from being able to offer local candidates a free (hosted) website with donation and volunteer processing, campaign lit design, and a yard sign design. There were three basic designs to choose from and candidates simply filled out a webform to populate the design templates. There was a minimal amount of staff time to look over and make small changes. The websites had been tested during the 2018 campaign year and were solidly functional and attractive. The websites, and the campaign in the a box, were placed on hold during budget cuts. LP National may now be exploring other options for candidates, some of which are contracted services with a 3rd party vendor. Ecanvasser is one of those services.

**We have more members and donations:**

I implemented a small change in my onboarding procedure when prospective candidates contact me. I used to tell them the very first step was to contact their state affiliate, but now the first step is to join the Party and then contact their state affiliate. I also include the Candidate Workbook and set up a time to speak with them.



This change, implemented in February, has resulted in 44 prospective candidates joining the Libertarian Party and \$2635 in donations (including 1 lifetime membership).

**Random Idea - Gold Round Up**

If you have been in a grocery store or ordered pizza from Domino's, you may have been given the option to "round up" your purchase to the nearest dollar and that amount is then given to a specific charity. Similarly, the LP Store could give people the option to round up to the nearest dollar and have the change go to the LP as a donation for candidate support. Small change adds up fast and many people are fine with paying an extra 50 cents as a donation for a specific cause.

**Past In Person Training:**

In January, Kentucky hosted a semi-Regional State Affiliate Leaders and Candidate Training. Apollo Pazell joined me for this training and candidates and leaders from several states attended.

February, trained candidates for the Nebraska convention.

Also trained candidates for the California convention

March - Minnesota convention called off

April - North Carolina Convention called off



**Tyler Harris**  
**Deputy Director of Operations Report**  
Prepared Sept 2020

The past quarter has been a period of change and personal development, as I complete the process of seeing old responsibilities transitioned to new stakeholders, and prepare myself to more fully step into the Deputy Director of Operations role that I accepted in June. The twin challenges of the increased workload of a presidential election year and the unprecedented impact of COVID-19 loom large. However, I remain optimistic that the Libertarian Party is poised to accomplish historic feats, and am prepared to contribute to the very fullest extent of my ability towards those efforts.

**Member Welcome Hangouts**

I cannot be more proud of the Member Welcome Hangout events – where they are in terms of attendance, the positive response from attendees, and the sense of community that has been built in the little more than a year since I began conducting them. Through Member Welcome Hangout, we have reached hundreds of new members to provide a friendly, informative, and enjoyable welcome to the party. It has been a pipeline to connect new members looking to become active with their local affiliates all around the country, and to place in their hands the resources to become not just members, but also activists. It has also become a vehicle for members to communicate questions and concerns to staff in a friendly, informal, face-to-face environment.

It has been my great pleasure to host these events for the past year, but as my path leads me to taking on new responsibilities and challenges with the LP, I am blessed to be able to hand this off to two fantastic new hosts, Stewardship Associate Chris Clemence and Membership Associate Michelle MacCutcheon. Chris and Michelle have been regular contributors to Member Welcome Hangout over the past few months, and both deeply understand the mission, value, and importance of these events. Member Welcome Hangout will be in great hands with them, and I look forward to seeing what amazing new heights their stewardship will take it to.

**LPStore Past, Present, Future**

The transition of LPStore to outside fulfillment has been both necessary and beset by challenges, difficulties, failures, and costs. Furthermore, it comes at a time when store volume is skyrocketing due to the presidential campaign. The initial transition coinciding with a huge increase in orders saw protracted and unacceptable delays in fulfillment and delivery,

particularly of orders placed shortly after the presidential nomination. Furthermore, the overcharging of shipping costs by our fulfillment house has been a recurring problem, necessitating much time and energy from HQ staff to audit and correct and much additional expense where inefficient shipping methods have been used. Operations Director Robert Kraus deserves much credit here in negotiating discounts in cases where shipping overcharges have been particularly egregious.

That said, moving backwards is simply not possible. Bringing in 4-6 new staff to handle the presidential election store volume in-house would create sizable additional expense in its own right. Not to mention that COVID-19 creates additional liabilities that render the option of having a half dozen staff working in close quarters to fulfill the current volume of store orders out of our 19'x19' Operations Center hazardous and impractical.

I am told that it is not unprecedented for the store to run at a loss in presidential election years. But precedent does not necessarily mean that we should be satisfied with doing so now. The first step has been an across-the-board price increase as a stopgap to better cover the new, higher costs. I then undertook a full analysis of store profitability, not just in aggregate but on an item-by-item basis so that we can better target future price adjustments and implement metrics-based changes to our offering to address losses on items with the worst margins. We've also been working diligently with our fulfillment house to correct the issues with the current process. Fulfillment times have already substantially improved, and some lower-cost shipping options have begun to be implemented.

These steps should be sufficient to return the store to profitability rather than the approximately 10% net loss it has been recently running. However, continued monitoring and analysis of the situation, both financially and in terms of the quality of fulfillment going forward are very necessary.

I remain committed to a vision of LPStore that serves the needs of our members by offering a wide variety of desirable items to promote the LP brand, that builds goodwill by providing positive customer experiences, that contributes to rather than detracts from the overall financial health of the party, and that allows staff to focus time on our core competency – the operation of a political party that elects Libertarians to office, strengthens our affiliates, and grows our national membership. LPStore has recently struggled on all of these fronts. Time and diligence will tell if recent measures have been sufficient to rectify the major issues, and I will continue to work with the Executive Director and Operations Director to find the right solutions for LPStore going forward.

#### **Libertarian Frontier Project Support**

It is my strongly held belief that the most valuable gains for the Libertarian Party during my tenure as staff have been made through the efforts of the Libertarian Frontier Project, and I feel privileged to have had some role in assisting with and supporting those efforts since 2018. Though my involvement this past quarter has been adversely impacted by a period of illness, I

will continue to set aside time and energy to support these efforts in any way deemed beneficial by Campaigns Strategist Apollo Pazell. Electing Libertarians to office is our raison d'etre as a political party, and this effort is working confidently towards history-making gains in that regard. I will continue to be, as I have been in the past, available to the LFP for HQ support needs and as a liaison when necessary between the project and other members of national staff.

#### **Operations Cross-Training**

Key to my role as Deputy Director of Operations is cross training on the myriad important tasks and functions of the Director of Operations, Robert Kraus. I will be committing significant amounts of time in the coming months to doing precisely this, including (but not necessarily limited to) coming up to speed on:

- Managing database updates provided by state affiliates to LPHQ
- Processing refunds and contribution returns
- Our processes for accounting and bookkeeping
- The preparation and distribution of financial and membership reports
- Processes relating to providing data to our FEC consultant for FEC filings
- Facilities and equipment planning and maintenance
- Payroll and benefits administration for LP Staff
- Managing monthly gifts for direct account draft
- Re-checking of daily deposits and cash audits

#### **Additional Responsibilities**

In addition to the areas already referenced in this report, my regular responsibilities also include:

- Customer service - internal and external
- Helping to maintain membership/contributor database Raiser's Edge/CRM
- Assisting with member database troubleshooting and cleanup
- Administration of lp.org & hq.lp.org email and group list servers
- General purchasing and procurement
- Working with Chair, OD and Treasurer on financial issues & audit
- Attending LNC meetings (once circumstances allow for a wider in-person staff presence)
- Various miscellaneous filing, research, and member correspondence
- Assisting in general office upkeep, organization, and the ordering of supplies
- Collaborating with LNC staff and assisting with other projects as needed and as requested.

## Executive Director's Report 2020 Q3

### Executive Summary

We have had another excellent quarter in spite of unprecedented difficulties.

- We have just completed 4 consecutive quarters of membership growth
- We had a steady increase in avenues for fundraising.
- The Development team continues to excel.
- 2020 revenue is ALREADY the second highest in the last 20 years
- We held the hybrid convention in Orlando.
- Ballot Access appears completed successfully.
- We are beginning a prospecting campaign on Facebook to continue to explode membership
- The synergy between the Presidential campaign and the LNC has been very rewarding.



Daniel Fishman  
Executive Director  
2020.09.09

**Membership:**

A fourth consecutive quarter of increasing membership has put us just under 21000 members. Considering that there was a point in 2019 where membership dipped below 14000, we are looking at a 50% increase in membership over the last 13 months -- a truly stellar feat.

Yet not one that was unanticipated. As of last January, we have been building towards better stewardship and retention to hopefully increase upon our numbers from 2016, when only 36% of new members stayed with us more than a year. The members who are coming in because of Jo Jorgensen and the disgust with both Biden and Trump are going to be numerically the largest single group of members for at least the next year, so it's important that we retain them.

To that end Michelle MacCutcheon will deliver her report in person today and talk about the steps we are taking to ensure greater customer satisfaction.

Jess Mears has been pulling double duty -- both running membership as well as working for the Jorgensen campaign. At every Jorgensen event Jess has been handing out membership cards, plugging the party and finding ways to support the party with the Presidential campaign. The Jorgensen campaign promised that Jo would bring an unprecedented partnership between Presidential campaign and the LNC, And she has delivered. Jess Mears and Tara DeSisto have been the primary liaisons, and I think the relationship has massively benefitted both the LNC and the Jorgensen campaign.

It is critical that we improve retention numbers. We will continue to explore more ways to add more value to membership.

## Technology:

### Accomplishments:

ULP is online and waiting for content. <https://uplstaging.wpengine.com/>  
LNC converted to GSuite, including upgrading.  
CRM tools for adding value to membership continue to be improved.  
Form Migrations are ready to go waiting on one tech upgrade.  
LP Store migrated to external fulfillment.

We completed the hybrid convention. I strongly recommend the LNC commission an external after action report to make recommendations for future events. **I remain convinced that Project Porcupine is critical for the LP, and I would strongly suggest making it a github project run by Mr. Ferreira if he is amenable.**

Our plan to move off of Raiser's Edge by 2021 will need review by the new LNC, and frankly cannot be assessed adequately right now. It is probably too ambitious for a Presidential year.

We have moved maintenance of most technical aspects of our online presence to the Tadpole Collective, ensuring that there is no single human point of failure for lp.org and the CRM.

I think that while we are saving money hosting the CRM and saving some states some money hosting their email ourselves, we may be able to make significant downsizing of our server footprint soon in favor of more hosted services. We will explore this as those contracts come due at the end of the year.

We have finished the technical work to allow us to poll our members about their interests and tag them accordingly, in the CRM. I anticipate this being a very powerful tool for segmentation of appeals as well as connecting members to each other on issues.

We have contracted with One Dog Solutions based here in Minneapolis to spearhead digital prospecting, and anticipate that this is the best possible time to launch this program. Our goal is to

## **Financials/Operations**

2020 revenue is already the highest revenue the LNC has had in any year in the past 20, save 2016, and we hope we can best that 2016 number this year. To do so in this period of dramatic economic hardship would truly be astonishing.

We moved the physical LP Store out of LPHQ. We still maintain the website and process the payments, but now all orders are fulfilled by our longtime partner MasterPrint. We still review pricing, and allow MasterPrint to bid on items that we sell -- as an example, the Jorgensen signs we sell are created by another vendor because MasterPrint could not produce them as cheaply.

We took a financial hit to move to MasterPrint, but considering the volume of sales it is fortuitous that we had this in the works BEFORE covid closed the office. We could not have done what we did in 2016 -- where Mat Thexton led a group of 6 volunteers crammed into the basement, fulfilling thousands of orders. We had a snafu in the beginning with shipping signs, but we have come through to the other side and the process is starting to hum. We are still working out some shipping costs and inefficiencies with MP.

Post election I am interested in exploring even more outsourcing of the store. I suspect that the store, in the hands of an experienced ecommerce operator, could be much more efficient while still accomplishing our primary goals of data acquisition, prospecting and making it very easy for Libertarian materials to be seen.

LPTV continues to be successful and we have added another show "Libertarios Hispanos con Martha Bueno y Zach Foster." This will be a Spanish language broadcast. Our town halls continue to be very popular and well received, but I would like to develop new appropriate content for LPTV, and hope the LNC can contribute.



## **Elections**

LPTV has continued to give air time to Libertarian candidates around the country, and gives the candidates access to video clips of themselves to learn from as well as interview experience. Candidates Corner (with Pat Ford) has surpassed 100,000 total views.

ECanvasser is still being underutilized for what we are paying for it. Less than 30 of our 100 possible slots are being used by candidates, in spite of the amazing subsidy. My intention is in November to give our 20 days notice to eCanvasser and cancel our existing contract, and negotiate one where the LNC subsidizes a candidate who wants to use eCanvasser, in partnership with the candidate's state party. I remain convinced that eCanvasser is a superb tool for candidates, and I want to make it available to all Libertarians running -- but it's clear to me that we do not have the candidate base to truly take advantage of this right now.

The Frontier Project continues to shine. I'll let Apollo address that more in his report. We also have some exceptional and high profile candidates around the country, including Brad Barron, who will be debating Mitch McConnell in Kentucky, and Ricky Dale Harrington Jr. in Arkansas.

The #LetHerSpeak rolling rally events were great to see, and a wonderful example of something organized outside of the LNC but that strongly supported the Jorgensen/Cohen campaign. The upcoming focus on debates will be a great rallying point.

## **Next Quarter**

In summary, we have had another outstanding quarter by every possible metric in the worst possible economic environment. Every person on the LPHQ team has gone above and beyond. I am very proud of my colleagues in the organization.

I also greatly appreciate the LNC members who dropped in for some of our daily standup meetings. It's a HUGE morale boost for staff when the LNC can make it to a meeting, because they know what they do is being seen. The chair, vice chair, secretary and treasurer have all been in stand-ups in the last month. I'd appreciate it if any LNC member who has been in a stand up to encourage a colleague to drop in occasionally.

-

The next quarter will be consumed with elections. We will do everything we can to support candidates and promote our brand as much as possible, with the long range goals of winning the elections we can and strengthening the party.

We are pursuing possible partners for alternate debates other than those sponsored by the CPD. We also hope to make significant noise around #LetHerSpeak. If you haven't seen the most recent video, it's superb.

**APPENDIX H  
AUGUST MEMBERSHIP REPORT**

**APPENDIX H – AUGUST MEMBERSHIP REPORT**

**Libertarian National Committee - Membership Report  
"Donor" Totals - Aug-20**

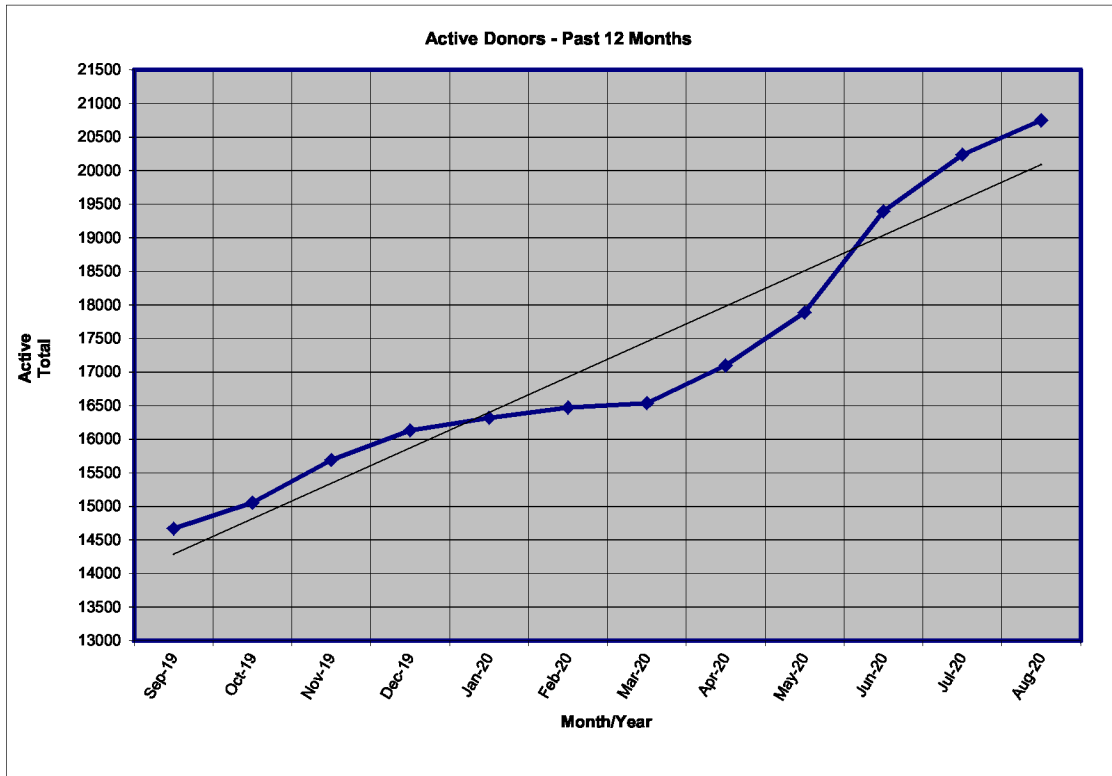
**4 Year & 12 Month Comparison**

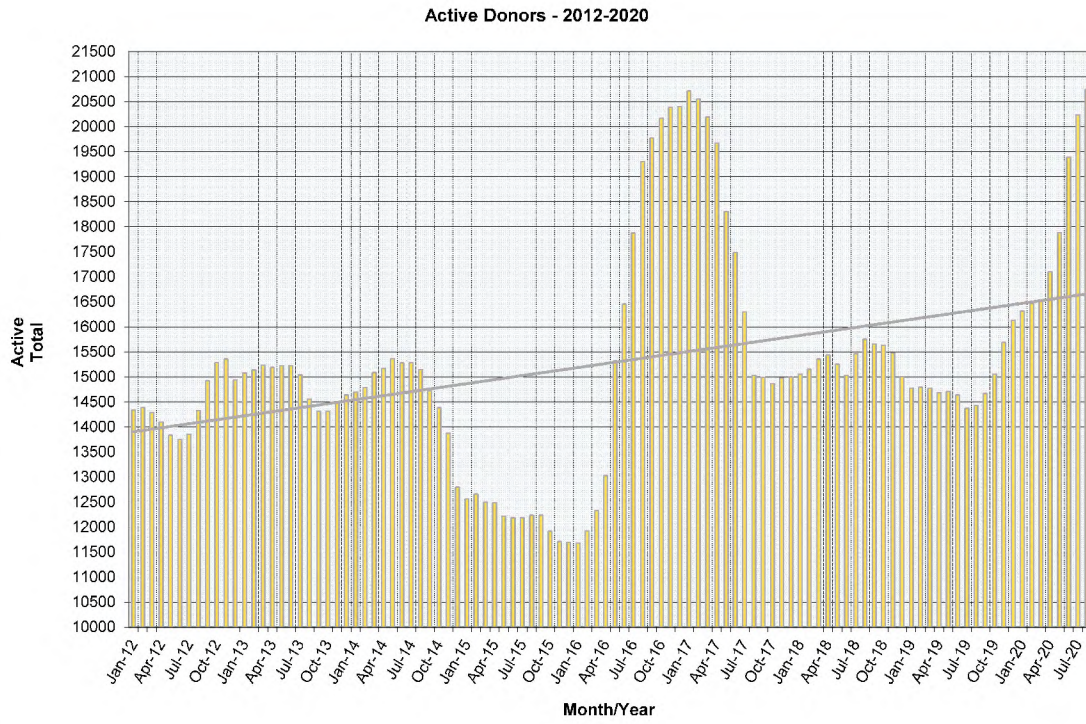
	Dec-16	Dec-17	Dec-18	Dec-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20
Active w-MEM	18592	14445	14494	15711	13991	14232	14632	15271	15711	15887	16037	16119	16682	17461	18819	19639	20109
Active w/out MEM	1814	553	514	421	441	436	423	420	421	431	435	419	417	427	574	600	639
<b>Total Active Donors</b>	<b>20406</b>	<b>14998</b>	<b>15008</b>	<b>16132</b>	<b>14432</b>	<b>14668</b>	<b>15055</b>	<b>15691</b>	<b>16132</b>	<b>16318</b>	<b>16472</b>	<b>16538</b>	<b>17099</b>	<b>17888</b>	<b>19393</b>	<b>20239</b>	<b>20748</b>
<b>Percent Change</b>					<b>0.40%</b>	<b>1.64%</b>	<b>2.64%</b>	<b>4.22%</b>	<b>2.81%</b>	<b>1.15%</b>	<b>0.94%</b>	<b>0.40%</b>	<b>3.39%</b>	<b>4.61%</b>	<b>8.41%</b>	<b>4.36%</b>	<b>2.51%</b>
Lapsed/Drop MEM	1016	1072	1184	844	1080	732	1008	742	844	796	954	944	864	894	802	882	1125
Lapse w/out MEM	27	23	27	26	50	24	26	9	26	11	16	25	21	24	10	18	15
<b>Lapsed/Drop Total</b>	<b>1043</b>	<b>1095</b>	<b>1211</b>	<b>870</b>	<b>1130</b>	<b>756</b>	<b>1034</b>	<b>751</b>	<b>870</b>	<b>807</b>	<b>970</b>	<b>969</b>	<b>885</b>	<b>918</b>	<b>812</b>	<b>900</b>	<b>1140</b>
<b>Percent Change</b>					<b>-1.91%</b>	<b>-33.10%</b>	<b>36.77%</b>	<b>-27.37%</b>	<b>15.85%</b>	<b>-7.24%</b>	<b>20.20%</b>	<b>-0.10%</b>	<b>-8.67%</b>	<b>3.73%</b>	<b>-11.55%</b>	<b>10.84%</b>	<b>26.67%</b>
New Donors w-MEM	321	444	159	612	353	403	533	701	612	388	402	314	553	800	1403	939	894
New w/out MEM	11	15	14	11	10	9	6	3	11	12	14	6	16	33	151	41	52
<b>New Total</b>	<b>332</b>	<b>459</b>	<b>173</b>	<b>623</b>	<b>363</b>	<b>412</b>	<b>539</b>	<b>704</b>	<b>623</b>	<b>400</b>	<b>416</b>	<b>320</b>	<b>569</b>	<b>833</b>	<b>1554</b>	<b>980</b>	<b>946</b>
<b>Percent Change</b>					<b>53.81%</b>	<b>13.50%</b>	<b>30.83%</b>	<b>30.61%</b>	<b>-11.51%</b>	<b>-35.79%</b>	<b>4.00%</b>	<b>-23.08%</b>	<b>77.81%</b>	<b>46.40%</b>	<b>86.55%</b>	<b>-36.94%</b>	<b>-3.47%</b>
Renewed w-MEM	723	651	564	672	823	570	875	680	672	584	702	712	874	873	757	763	701
Renewed w/out MEM	8	4	2	16	2	10	7	3	16	9	6	3	3	1	6	3	2
<b>Total Renewals</b>	<b>731</b>	<b>655</b>	<b>566</b>	<b>688</b>	<b>825</b>	<b>580</b>	<b>882</b>	<b>683</b>	<b>688</b>	<b>593</b>	<b>708</b>	<b>715</b>	<b>877</b>	<b>874</b>	<b>763</b>	<b>766</b>	<b>703</b>
<b>Percent Change</b>					<b>26.53%</b>	<b>-29.70%</b>	<b>52.07%</b>	<b>-22.56%</b>	<b>0.73%</b>	<b>-13.81%</b>	<b>19.39%</b>	<b>0.99%</b>	<b>22.66%</b>	<b>-0.34%</b>	<b>-12.70%</b>	<b>0.39%</b>	<b>-8.22%</b>
<b>Total "MEM"</b>	<b>145814</b>	<b>138815</b>	<b>137321</b>	<b>141386</b>	<b>139127</b>	<b>139520</b>	<b>140067</b>	<b>140787</b>	<b>141386</b>	<b>141798</b>	<b>142157</b>	<b>142482</b>	<b>143683</b>	<b>144537</b>	<b>145937</b>	<b>146959</b>	<b>147774</b>
<b>Percent Change</b>					<b>0.27%</b>	<b>0.28%</b>	<b>0.39%</b>	<b>0.51%</b>	<b>0.43%</b>	<b>0.29%</b>	<b>0.25%</b>	<b>0.23%</b>	<b>0.84%</b>	<b>0.59%</b>	<b>0.97%</b>	<b>0.70%</b>	<b>0.55%</b>
<b>Total "LIFETIME"</b>	<b>2571</b>	<b>2618</b>	<b>2652</b>	<b>2725</b>	<b>2689</b>	<b>2698</b>	<b>2709</b>	<b>2717</b>	<b>2725</b>	<b>2730</b>	<b>2731</b>	<b>2736</b>	<b>2741</b>	<b>2763</b>	<b>2775</b>	<b>2825</b>	<b>2825</b>
<b>Total "BSM"</b>	<b>19003</b>	<b>14668</b>	<b>14639</b>	<b>15627</b>	<b>13963</b>	<b>14139</b>	<b>14501</b>	<b>15117</b>	<b>15627</b>	<b>15791</b>	<b>15936</b>	<b>15944</b>	<b>16374</b>	<b>17026</b>	<b>18294</b>	<b>19013</b>	<b>19418</b>
<b>Last Year vs. This Year</b>									<b>Active Donors w-MEM = 20109</b>								
	<b>Aug-19</b>	<b>Aug-20</b>	<b>Change</b>					<b>12 Mo Ave</b>									
Active w-MEM	13991	20109	43.73%					<b>16717</b>									
Active w/out MEM	441	639	44.90%					<b>470</b>									
<b>Total Active Donor</b>	<b>14432</b>	<b>20748</b>	<b>43.76%</b>					<b>17187</b>									
Lapsed/Dropped	1130	1140	0.88%					<b>901</b>									
New Donors	363	946	160.61%					<b>691</b>									
Renewals	825	703	-14.79%					<b>736</b>									
									<b>Bylaws Defined Sustaining Member = "MEM"</b>								
									<b>Total "BSM" = 19418</b>								
									<b>Bylaws Defined Sustaining Member = "BSM"</b>								

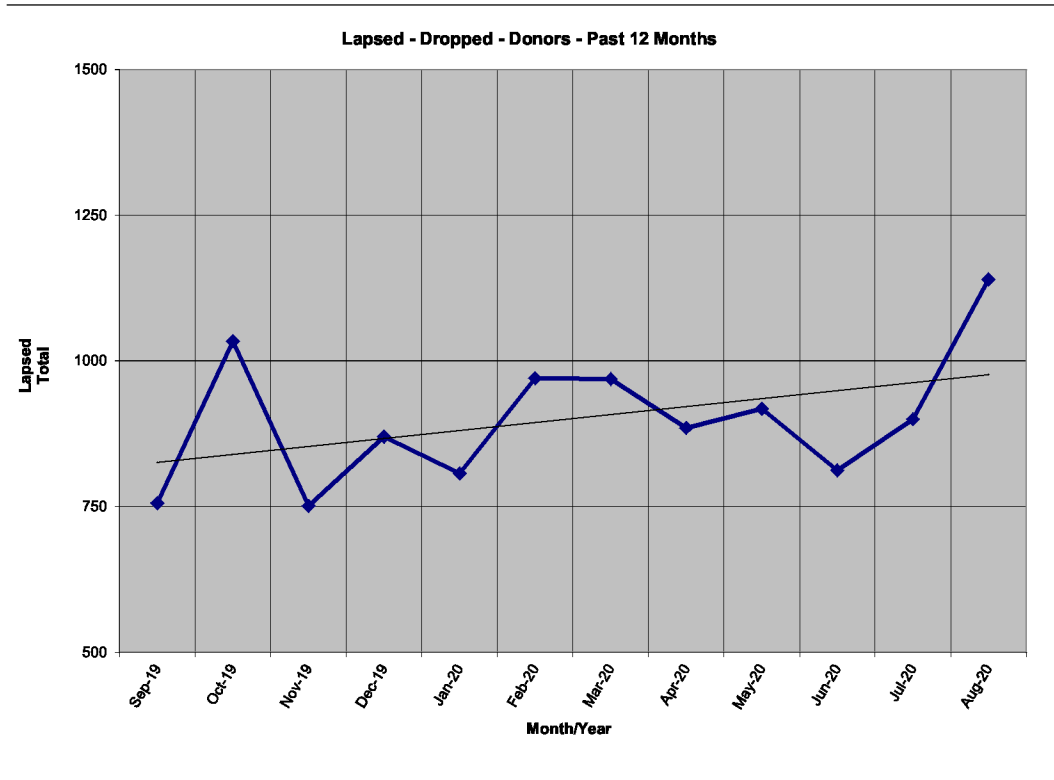
**APPENDIX H  
AUGUST MEMBERSHIP REPORT**

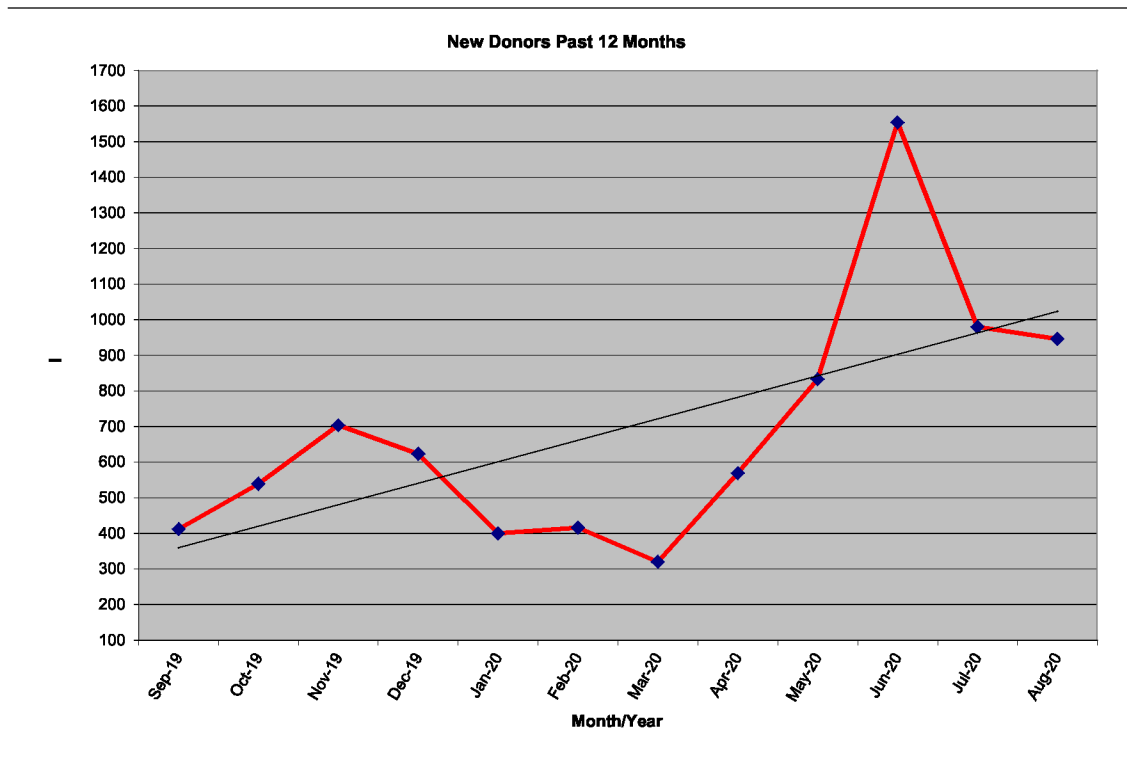
Aug-20 MEMBERSHIP BY STATE — ACTIVE AND NON ACTIVE											SUSTAINING MEMBERSHIP STATE RANKINGS - "BSM"						
STATE	TOTAL "MEM"	ACTIVE "MEM"	ACTIVE "SUB"	TOTAL "ACTIVE"	TOTAL "BSM"	STATE	TOTAL "MEM"	ACTIVE "MEM"	ACTIVE "SUB"	TOTAL "ACTIVE"	TOTAL "BSM"	State	Total BSM	Rank	State	Total BSM	Rank
AK	667	81	2	83	82	MT	615	95	3	96	89	CA	1831	1	KY	231	27
AL	2020	292	7	299	279	NC	3611	509	11	520	499	TX	1690	2	OK	229	28
AR	1011	147	5	152	139	ND	276	56	2	58	52	FL	1031	3	NH	222	29
AZ	3569	483	16	499	462	NE	722	126	6	132	121	OH	875	4	CT	210	30
CA	19176	1901	69	1970	1831	NH	1553	225	8	233	222	NY	853	5	LA	208	31
CO	4176	636	16	652	616	NJ	3184	413	19	432	390	PA	837	6	NM	178	32
CT	1572	216	10	226	210	NM	1264	185	5	190	178	VA	731	7	UT	173	33
DC	369	44	3	47	36	NV	2631	247	8	255	247	MI	694	8	IA	168	34
DE	445	63	1	64	59	NY	5438	883	24	907	853	WA	670	9	KS	167	35
FL	8923	1057	43	1100	1031	OH	5555	993	22	925	875	GA	626	10	AR	139	36
GA	6210	659	12	671	626	OK	1262	238	3	241	229	CO	616	11	ME	125	37
HI	554	58	5	63	55	OR	2379	268	13	281	262	IL	604	12	NE	121	38
IA	1182	175	2	177	168	PA	6382	870	23	893	837	IN	521	13	ID	118	39
ID	909	124	6	130	119	RI	340	53	3	56	51	TN	504	14	MS	116	40
IL	4663	626	18	642	604	SC	2226	341	3	344	329	NC	499	15	WV	95	41
IN	3660	539	14	553	521	SD	311	60	1	61	56	AZ	452	16	MT	89	42
KS	1282	171	5	176	167	TN	3071	520	8	528	504	NJ	390	17	AK	82	43
KY	1370	233	11	244	231	TX	10720	1737	56	1793	1690	MD	367	18	DE	59	44
LA	1329	224	7	231	206	UT	1376	178	8	186	173	WI	353	19	SD	56	45
MA	2957	352	16	368	333	VA	5155	762	26	788	731	MA	333	20	HI	55	46
MD	2567	381	15	396	367	VT	430	49	4	53	50	MO	330	21	WY	55	47
ME	888	129	2	131	125	WA	4950	689	30	719	670	SC	329	22	ND	52	48
MI	5555	785	21	726	694	WI	2309	359	13	372	353	MN	316	23	RI	51	49
MN	2282	332	8	340	316	WV	673	100	1	101	95	AL	279	24	VT	50	50
MO	2545	346	9	355	330	WY	353	55	1	56	55	OR	262	25	DC	38	51
MS	795	122	4	126	116	XX	732	92	13	105	80	NV	247	26	XX	80	52
												TOTAL	ACTIVE	ACTIVE	TOTAL	TOTAL	
												"MEM"	"MEM"	"SUB"	"ACTIVE"	"BSM"	
												TOTALS	147774	20109	639	20748	19418

DEFINITIONS: MEM = Member Signed Certificate  
 Total MEM = Total # Constituents Per State w/Member Signed Certificate  
 ACTIVE MEM = Current Dues Paying or Lifetime Donor w/Signed Certificate  
 ACTIVE SUB (ACTIVE NON MEM) = Current Dues Paying or Lifetime Donors Who Have NOT Signed the Certificate (Formerly Called "Subscriber")  
 TOTAL ACTIVE = Current Dues Paying or Lifetime Donor  
 BSM = By Law Definition of "Sustaining Member" and number used for delegate count  
 (Art 5-3: "Sustaining member" is any Party member who has given at least \$25 to the Party in the prior twelve months, or who is a life member.)

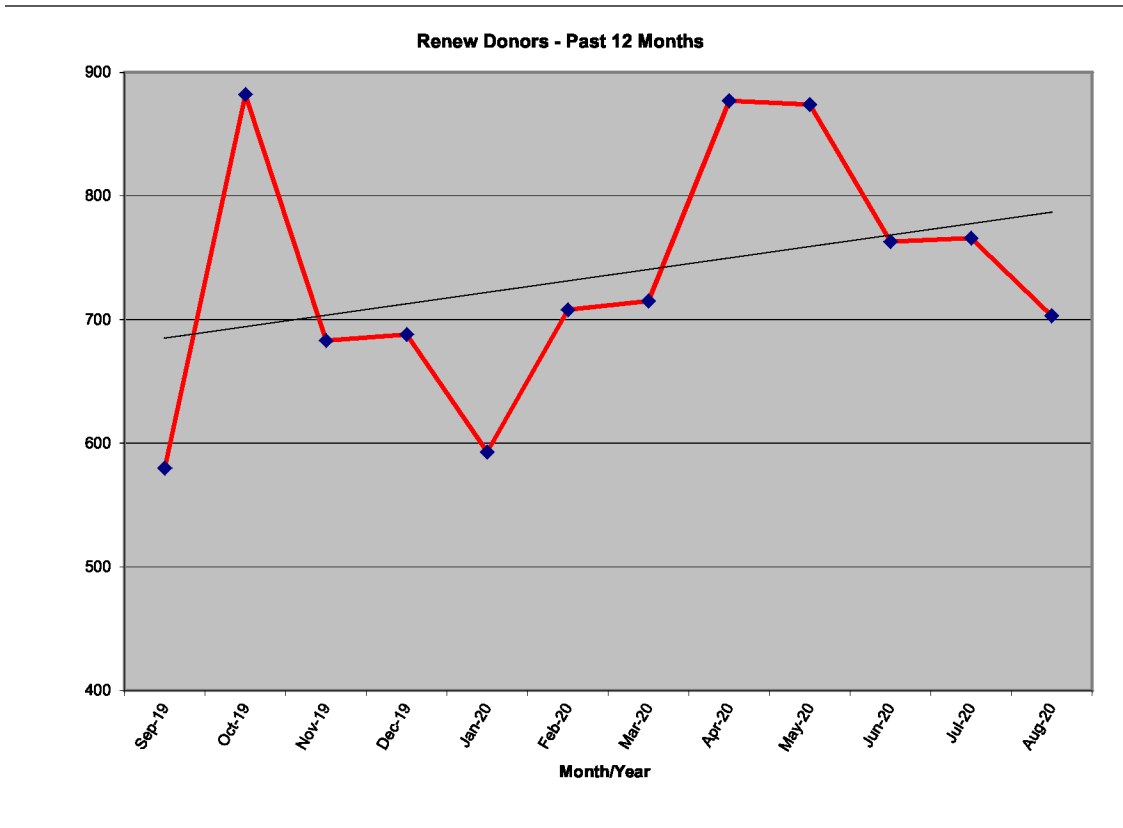












**APPENDIX H  
AUGUST MEMBERSHIP REPORT**

**% OF ACTIVE MEMBERS VS. REGISTERED LIBERTARIAN VOTERS BY STATE**

STATE	TI Reg Voters	Reg Lib	% Reg L to TI Reg	Total Active By State	Active to Registered	STATE	TI Reg Voters	Reg Lib	% Reg L to TI Reg	Total Active By State	Active to Registered
AK	520,646	7,593	1.46%	81	1.07%	MT	695,971	0	n/a	95	n/a
AL	3,303,122	0	n/a	292	n/a	NC	6,571,602	36,010	0.55%	509	1.41%
AR	1,744,141	348	0.02%	147	42.24%	ND	429,978	0	n/a	56	n/a
AZ	3,774,016	32,056	0.85%	483	1.51%	NE	1,203,872	15,029	1.25%	126	0.84%
CA	20,428,270	176,065	0.86%	1,901	1.08%	NH	961,819	0	n/a	225	n/a
CO	3,219,953	36,911	1.15%	636	1.72%	NJ	5,778,406	8,874	0.15%	413	4.65%
CT	2,199,923	2,912	0.13%	216	7.42%	NM	1,278,953	11,326	0.89%	185	1.63%
DC	505,465	1,781	0.35%	44	2.47%	NV	1,601,889	16,224	1.01%	247	1.52%
DE	715,019	1,640	0.23%	63	3.84%	NY	12,695,762	9,757	0.08%	883	9.05%
FL	13,809,451	35,405	0.26%	1,057	2.99%	OH	7,914,320	0	n/a	903	n/a
GA	6,443,457	0	n/a	659	n/a	OK	2,090,107	11,171	0.53%	238	2.13%
HI	716,458	0	n/a	58	n/a	OR	2,652,935	18,962	0.71%	268	1.41%
IA	1,955,058	9,331	0.48%	175	1.88%	PA	8,609,880	44,848	0.52%	870	1.94%
ID	801,151	6,482	0.81%	124	1.91%	RI	772,360	0	n/a	53	n/a
IL	8,780,685	0	n/a	626	n/a	SC	3,268,076	0	n/a	341	n/a
IN	4,355,147	0	n/a	539	n/a	SD	550,529	1,893	0.34%	60	3.17%
KS	1,835,367	18,221	0.99%	171	0.94%	TN	4,112,566	0	n/a	520	n/a
KY	3,346,095	8,250	0.25%	233	2.82%	TX	14,748,880	0	n/a	1,737	n/a
LA	2,972,024	14,569	0.49%	224	1.54%	UT	1,446,211	15,393	1.06%	178	1.16%
MA	4,574,967	15,787	0.35%	352	2.23%	VA	5,473,173	0	n/a	762	n/a
MD	3,903,599	20,894	0.54%	381	1.82%	VT	459,719	0	n/a	49	n/a
ME	1,028,602	5,554	0.54%	129	2.32%	WA	4,646,246	0	n/a	689	n/a
MI	7,347,955	0	n/a	705	n/a	WI	5,842,402	0	n/a	359	n/a
MN	3,268,360	0	n/a	332	n/a	WV	1,228,123	5,616	0.46%	100	1.78%
MO	4,123,266	0	n/a	346	n/a	WY	262,620	2,410	0.92%	55	2.28%
MS	2,044,713	0	n/a	122	n/a	XX	356,791	0	n/a	92	n/a
						Totals	203,370,100	591,312	0.61%	20,109	3.40%

Registration totals provided by Richard Winger - last update 08/20

**APPENDIX H  
AUGUST MEMBERSHIP REPORT**

**% OF ACTIVE MEMBERS VS. 2010 CENSUS POPULATION BY STATE**

STATE	2010 Census	TI Active By State	Active to Population
AK	710,231	81	0.0114%
AL	4,779,736	292	0.0061%
AR	2,915,918	147	0.0050%
AZ	6,392,017	483	0.0076%
CA	37,253,956	1,901	0.0051%
CO	5,029,196	636	0.0126%
CT	3,574,097	216	0.0060%
DC	601,723	44	0.0073%
DE	897,934	63	0.0070%
FL	18,801,310	1,057	0.0056%
GA	9,687,653	659	0.0068%
HI	1,360,301	58	0.0043%
IA	3,046,355	175	0.0057%
ID	1,567,582	124	0.0079%
IL	12,830,632	626	0.0049%
IN	6,483,802	539	0.0083%
KS	2,853,118	171	0.0060%
KY	4,339,367	233	0.0054%
LA	4,533,372	224	0.0049%
MA	6,547,629	352	0.0054%
MD	5,773,552	381	0.0066%
ME	1,328,361	129	0.0097%
MI	9,883,640	705	0.0071%
MN	5,303,925	332	0.0063%
MO	5,988,927	346	0.0058%
MS	2,967,297	122	0.0041%
Totals	308,745,538	20,017	0.0065%

**ACTIVE TO POPULATION BY RANK**

STATE	2010 Census	TI Active By State	Active to Population
MT	989,415	95	0.0096%
NC	9,535,483	509	0.0053%
ND	672,591	56	0.0083%
NE	1,826,341	126	0.0069%
NH	1,316,470	225	0.0171%
NJ	8,791,894	413	0.0047%
NM	2,059,179	185	0.0090%
NV	2,700,551	247	0.0091%
NY	19,378,102	883	0.0046%
OH	11,536,504	903	0.0078%
OK	3,751,351	238	0.0063%
OR	3,831,074	268	0.0070%
PA	12,702,379	870	0.0068%
RI	1,052,567	53	0.0050%
SC	4,625,364	341	0.0074%
SD	814,180	60	0.0074%
TN	6,346,105	520	0.0082%
TX	25,145,561	1,737	0.0069%
UT	2,763,885	178	0.0064%
VA	8,001,024	762	0.0095%
VT	625,741	49	0.0078%
WA	6,724,540	689	0.0102%
WI	5,686,986	359	0.0063%
WV	1,852,994	100	0.0054%
WY	563,626	55	0.0098%
Totals	308,745,538	20,017	0.0065%

STATE	Rank	TI Active By State	Active to Population
NH	1	225	0.0171%
CO	2	636	0.0126%
AK	3	81	0.0114%
WA	4	689	0.0102%
WY	5	55	0.0098%
ME	6	129	0.0097%
MT	7	95	0.0096%
VA	8	762	0.0095%
NV	9	247	0.0091%
NM	10	185	0.0090%
ND	11	56	0.0083%
IN	12	539	0.0083%
TN	13	520	0.0082%
ID	14	124	0.0079%
VT	15	49	0.0078%
OH	16	903	0.0078%
AZ	17	483	0.0076%
SC	18	341	0.0074%
SD	19	60	0.0074%
DC	20	44	0.0073%
MI	21	705	0.0071%
DE	22	63	0.0070%
OR	23	268	0.0070%
TX	24	1,737	0.0069%
NE	25	126	0.0069%
PA	26	870	0.0068%

STATE	Rank	TI Active By State	Active to Population
GA	27	659	0.0068%
MD	28	381	0.0066%
UT	29	178	0.0064%
OK	30	238	0.0063%
WI	31	359	0.0063%
MN	32	332	0.0063%
AL	33	292	0.0061%
CT	34	216	0.0060%
KS	35	171	0.0060%
MO	36	346	0.0058%
IA	37	175	0.0057%
FL	38	1,057	0.0056%
WV	39	100	0.0054%
MA	40	352	0.0054%
KY	41	233	0.0054%
NC	42	509	0.0053%
CA	43	1,901	0.0051%
AR	44	147	0.0050%
RI	45	53	0.0050%
LA	46	224	0.0049%
IL	47	626	0.0049%
NJ	48	413	0.0047%
NY	49	883	0.0046%
HI	50	58	0.0043%
MS	51	122	0.0041%
Totals		20,017	0.0065%

\* 2010 US Census Figures - does not include PR or other territories or out of US ("XX" states)

**APPENDIX I – COUNSEL'S REPORT**

None submitted for this meeting.

## **APPENDIX J – REGION 1 REPORT**

### **Montana:**

Jorgensen campaign will be in Bozeman on the 18th, and Billings on the 19th. Chair, Sid Daoud, will push out to state candidates to be in attendance.

Governor Candidate is Lyman Bishop CEO of Hoplite armor

State auditor candidate is Roger Roots

State Superintendent of public instruction candidate Kevin Leatherbarrow was excluded from debate.

State Senate candidate John Lamb received a fine for failure to report campaign financing.

21 total candidates on Montana Ballots 7 in bipartisan races.

### **Alaska:**

Jorgensen Stops went well. They have a local bill from a ballot access attorney in the amount of ~\$4,000 that Chris Weist is aware of, it seems excessive, but was in relation to a suit to try to remove the potus candidate. LPAK agreed to pay \$500 of the costs, but was looking for help in the remaining costs of this bill, or to negotiate a lower fee.

### **Oregon:**

There is a lawsuit asking the Oregon SoS to remove all LP candidates from the ballot and replace them with 4 candidates chosen by the suing parties. This is a continuation of the decades long drama in Oregon.

### **Washington:**

No Response

### **Nevada:**

Nothing to report

### **Utah:**

Has 7 candidates, two in legislative races. Pandemic is subsiding in Utah, but restrictions have not been lifted yet (likely tied to governor race). Libertarian party has the potential to come in second in the Gubernatorial race ahead of the Democrats.

### **Wyoming:**

The Frontier project is in full swing, and is the only focus of the WY party. Please see Mr Pizel's report.

**Colorado:**

Colorado has over 50 candidates on the ballot. The Un-Convention raised money and awareness for several of these candidates. Chairman Victoria Reynolds (720-933-6900) will submit a full report this weekend (?).

**Kansas:**

Kansas has 10 candidates for various levels of office who will be on the ballot November 3rd. They can be found here [http://www.lpks.org/for\\_and\\_about\\_candidates](http://www.lpks.org/for_and_about_candidates)

The most active of these are:

Jason Buckley for US Senate. This is our statewide race in which we need to attain at least one percent of the vote in order to maintain our minor party status giving us ballot access.

<https://www.facebook.com/JasonBuckley2020>

<http://JasonBuckley2020.com/>

Matt Clark for Kansas State Rep 23

Matt has been putting in the work! He and volunteers have already been canvassing door-to-door and reached over 2000 of the 10,500 homes in his district. And he plans to reach all of them.

<https://www.facebook.com/MattClarkKS>

<http://MattClarkKansas.com>

Rick Parsons for Kansas State Rep 33

<https://www.facebook.com/rickforkansas33>

<http://rickforkansas33.com/>

L.J. Hermreck for Kansas State Rep 103

In addition to serving on the LPKS Executive Committee, LJ runs the very popular media channel Liberty ICT <https://www.facebook.com/LibertyICT> out of Wichita, KS.

<https://www.facebook.com/Hermreck2020>

And of course we are busy with the President election led by the Jorgensen Kansas Campaign Director Mary Gerlt.

Jo stopped by Kansas City, Missouri on her bus tour on August 13th. This was well attended by folks from Kansas.

And Spike visited Wichita, Kansas on August 24th with local media coverage.

Also in Wichita there was a successful Let-Her-Speak caravan and rally led by Kristy Laufer Nelson on August 8th with media coverage.

**New Mexico:**

NM has 25 state candidates on the ballot.

NM parties that achieve 5% of the vote are Major parties, and have much lower ballot petition requirements. There are only 3 positions this year: POTUS, US Senate and Stephen P Curtis for state Appellate court.

Curtis filed as a write-in candidate for the primary; the requirement to advance to the General election ballot is to get as many write in votes as the petition signature requirement. In this case 230 valid write in votes. The initial count after the state canvassing board tally was 204 votes.

Late corrections to the vote count revealed that a systematic problem counting write in votes. The SoS ignored our recount petition and despite receiving a substantial monetary bond, refused to address the undercount.

We filed and won a Federal lawsuit forcing a re-count in 3 of the 33 counties, Every county showed an undercount of write-in ballots for Curtis. Our largest county went from 38 to 183 votes for Curtis. In the end the SoS conceded and placed Curtis on the ballot, and agreed to pay the legal fees.

There is an urgent need for funding for Mr Curtis's campaign. In addition there is one County Council race that is winnable: Jame Rickman in Los Alamos is a former county council member now running as a libertarian for one of the 3 council seats. His campaign needs to raise an additional \$10k to allow for paid door knocking and literature drops.

**Arizona:**

Nothing reported

**Hawaii:**

Per our discussion [www.feena4senate20.com](http://www.feena4senate20.com)

We are trying to unseat a Democrat incumbent in a two way state senate race in Hawaii. We have raised over \$18K to address a district with 25K voters. We are blessed with an active candidate who is good at taking advice. COVID issues have undermined some of the traditional grass root campaigning, but I understand the candidate has distributed most of 10,000 door hangers purchased early on.

Expensive bulk mailing is a key to trying to overcome the odds of defeating this incumbent. I have attached a copy of our first flyer which cost us about \$7,500, including the artwork. We plan to do two more, which should be smaller and a bit less expensive. Despite money coming in daily and more expected, we still have a hole to fill of about 2K as of now. Any wealthy LP member outside of Hawaii who can help would be welcome. Donations over 1K should include job description, if any, and employer (or self) if applicable. Of course small donations in any amount help as well.

I have been in charge of the LPH campaigns for four straight elections after taking a few years off. Like others in my position across the county, I see a lot of things that can be problems in campaigns. Good candidates stuck in three way races they can't win, candidates who are in good races, but don't do any work, and those who won't listen to any advice and embarrass the party. You know what I mean. So having so many of the positive boxes checked off in this campaign is a real upper. The highest vote percent we have had since I joined the LP was the 31% I got in my state senate race in 1996. That's a long time ago. I don't know how voters will ultimately react to our efforts. I do believe it's on us to make the best efforts we can. As long as the possibility of winning exists we need work for it.

Tracy Ryan, LPH Chair

## APPENDIX K – REGION 2 REPORT

### Tennessee

- Tennessee achieved ballot access
- Non-Partisan city candidates on the ballot
- Two candidates have announced campaigns for LPTN Chairman, election in Feb 2021

### Georgia

- Jo Jorgensen caravan stopped by in Atlanta on short noticed and LPGA planned an event with 200 people (needed an overflow venue)
- Planned a Let Her Speak caravan and executed with folks from all over the State.
- Chase Oliver is running in the special election for John Lewis' US House Seat. 5 Democrats, an Independent, and the Libertarian, opportunity election. Election date is 9/29.
- Soliciting applications for a paid Executive Director
- Filed a motion for summary judgement in their ballot access lawsuit. A response is due from the judge by 9/25

### Florida

- Roughly a dozen candidates on the ballot around FL for 2020, taking candidate inquiries to run new and incumbent candidates for 2020 and 2021
- Includes several candidates for partisan office in opportunity races
- Jo Jorgensen is on the ballot in Florida as a Libertarian
- Cleared up several cases involving State & Federal Election activity with the help of LNC Council
- Supporting candidates with LNC eCanvasser subsidization
- Taking part in the National CRM program and website building



APPENDIX L – REGION 3 REPORT



## Region 3 Report

*Submitted on Sunday, September 6th, 2020 by Dustin Nanna*

**Region 3 Representative**

Dustin Nanna  
dustin.nanna@lp.org

**Region 3 Alternate**

Jared Hall  
jared.hall@lp.org

This report details the recent activities of each state in Region 3. Ballot access was already secured in all four states so most of the focus has been on Presidential campaigns. Following are the reports for Region 3:

### INDIANA

The chair of LPIN is Timothy Maguire (chair@lpin.org).

I did not receive anything specific to report from Indiana. Ballot access is not on the line this year.

### KENTUCKY

The chair of LPKY is Christopher Wiest (chis.wiest@lpky.org).

I did not receive anything specific to report from Kentucky but the chair did express a desire for me to weigh in on the latest Twitter controversy which I will do at the appropriate time. The state needs 2% on the Presidential line to retain ballot access.

### MICHIGAN

The chair of LPMI is Gregory Stempfle (gregstempfle@gmail.com).

I did not receive anything specific to report from Michigan. I am happy to report that the SoS will be listing them 3rd on the ballot through 2022. Ballot access is not on the line at this time.

### OHIO

The acting chair of LPO is Dustin Nanna (dustin.nanna@lpo.org).



LPO reports that all is going well and that they seem to be one of the more organized states when it comes to the Presidential campaign. The state needs 3% in the Presidential election to retain ballot access. The central committee decided not to fill the chair vacancy so Mr. Nanna will remain acting chair through the end of the year.

**APPENDIX M – REGION 4 REPORT**

**Region 4 Report for LNC meeting on September 12, 2020**

- 1) Membership. On July 3 California had 177,183 registered members or 0.85% of all registered voters in the state. This is up from 175,352 in February. Since 2016 we have increased registered voters by 47%.
- 2) Candidates. For partisan races we have 3 in the state for November; Jamie Dluzak for State Senate District 9, James Just for State Assembly District 7 and Starchild for State Assembly District 17. In local nonpartisan offices we have at least a dozen with four in Orange County and 3 in Riverside County. Many of these are winnable and a few are actually favored.
- 3) Spike Cohen Bus Tour. On August 29<sup>th</sup> Spike arrived in San Diego and spoke in front of 160 people and some local press. The next day he spoke in front of 190 people at a park in Huntington Beach. On September 3<sup>rd</sup> he spoke in Oakland before a crowd of approx. 100. California state chair Mimi Robson was present at all 3 rallies and said nearly 10 thousand dollars was raised for the campaign. We are looking forward to the Jo Jorgenson tour coming later this month.

**Jeff Hewitt Region 4 Representative**

**APPENDIX N – REGION 5 CREPORT**

**Region 5 Report**

**Sept 7, 2020**

**Compiled by Susan Hogarth, [susan.hogarth@lp.org](mailto:susan.hogarth@lp.org)**

**Pennsylvania, via Steve Scheetz**

**1. ballot status**

We were screwed over by the court system, but through some herculean efforts by over 200 volunteers, and 10 (or so) paid petitioners we turned on 10,315 signatures (5K valid required) One of our paid petitioners, Darryl Bonner brought in around 1000, in Philadelphia, with a MIRACULOUS 60-80% validity rate!

**2. Jorgensen campaign activities**

We can't talk about ballot access completely without discussing the fact that both Jo and Spike were in PA helping motivate volunteers AND petitioning themselves in various places. It was very cool having them here!

**3. other candidates/campaigns of note**

34 of us were nominated, 12 of us are on the ballot, though 2 have been challenged. The one we believe we can win will be the case surrounding Liz Terwilliger ( the first Libertarian to achieve the ballot and run for congress in that district) <http://lizterwilligerforcongress.org> One of the arguments made by Republicans was that Liz could not possibly have gathered over 800 signatures personally! She legitimately worked for it, her bill will be at least \$3K, several of us have already donated to her legal defense fund, and if anyone is able to donate, please do, but also give your employment information for her campaign reporting, and also let her know why you are donating.

**4. particular activists you'd like to acknowledge**

Jennifer Moore is a name everyone should be familiar with. She managed the paid petition drive, which, for anyone who ever managed a paid drive, they will understand exactly what a monumental effort that is required to keep those people working and working well. (60-80% validity in PHILADELPHIA!!!!) It should come as no surprise to anyone when I say that she was recruited to National's Ballot Access Committee!

I want to bring up Bill Redpath in his work / help with our ballot access effort. We would not have made it without all of the players working toward that goal this time around. 65% of our sigs came from volunteers, I am proud of what we were able to accomplish, and I am truly grateful for everyone's work and effort. (CANNOT be overstated!)

**5. general Party activities**

We just had our western board meeting. (first and second quarter are in the center of the state, the third is in the West, and the fourth is in the East.) It was very cool being out there, because we had our meeting in Westmoreland County, a county that was just recently re-organized, and while we were there, we stayed for their county meeting, and we also were

treated to meeting two activists from Armstrong County as they turned in their paperwork to organize Armstrong! Currently, we are working behind the scenes to organize several counties in the Central and Eastern portion of the state. We have also started a brand new membership drive. Some of you may recall that we doubled our membership in 2019, and while we may not keep that level of increase, we will surpass the raw numbers from 2019, and it is likely that when we reach convention, we will have surpassed our record setting fundraising efforts from 2019. (just shy of \$50K) I am projecting, but we will be putting effort into capitalizing on the fact that we achieved ballot access, pretty much in 3 weeks! People seeing us doing things has brought in more membership and money in recent weeks. That and our membership witnessing what the politicians in Harrisburg did while trying to shut us out of the process. Bear in mind that we are not hoarding, we have several initiatives to advertise the fact that we are working here in PA, we will be advertising who we are and what we are about, something that has never been done before. While not as glamorous, we updated our policy manual this past weekend. It is the first time it has been updated since 2013! We made it more relevant to what we actually do instead of it being irrelevant and ignored. The goal is to share what works and the best way to do things to future boards.

6. and issues or problems happening or on the horizon.

We don't have any idea whether or not we will have an in person convention or not.

(however, this is not anything that anyone can do anything about. At least not any time in the near future.) I am hoping to have a convention in the Western portion of the state this time around.

### **West Virginia, via David Valente**

(1) ballot status

West Virginia maintained ballot access in 2016 by attaining 1% in the gubernatorial election. We must retain 1% in the Gubernatorial race to retain access.

(2) Jorgensen campaign activities

Jo Jorgensen appeared in 2 West Virginia events. On August 4, she had a rally outside the Holiday Inn in Martinsburg, WV. Around 75 people were in attendance from Virginia, Maryland and WV. I served as MC and we had speeches from US Senate candidate David Moran and Gubernatorial candidate Erika Kolenich. The following day she appeared at the West Virginia State Capitol Complex in Charleston, West Virginia. For a mid day mid week event they got a good crowd of over 50. Former Paden City Mayor, Joel Davis serves as MC. There were speeches from WV House candidate Michael Young and from Erika Kolenich once again. The WV Jorgensen continues to coordinate activities with the Kolenich campaign to get literature and signs to the people in the absence of in person events. The campaign will benefit from the fact that Kanye West did not make the ballot in West Virginia.

(3) other candidates/campaigns of note:

We have a Gubernatorial candidate, a US Senate candidate, 2 WV Senate candidates and 4 WV House candidates and 1 County Commission and 1 City Council candidates this cycle. Our final candidate filing date was reached on August 3. We will be fighting for ballot

access in this year's gubernatorial race. Erika Kolenich is in a good position and should reach the 1% threshold easily. We got good news in the denial of relief to S Marshall Wilson, a former Republican who likes to present himself as a Liberty minded conservative. He will continue to run as a write in for Governor but the judges decision this week took a lot of the steam out of his campaign. Of course Covid is making campaigning difficult but Erika is working hard on engaging the electorate. She is starting to schedule in person events. Erika will be having a fundraising event in her hometown of Buckhannon on September 13, before 2 events in Wheeling and Parkersburg on September 20.

(4) particular activists you'd like to acknowledge

Jennifer Fisher, the WV State Coordinator for WV for Jorgensen, has put in tremendous effort in coordinating the Charleston campaign event. She has helped improve coordination of the campaigns for Jo and Erika in WV. Chester DeBerry, brand new to the LP, he has put many a mile on his vehicles delivering signs and materials around the state.

(5) general Party activities

We just had our convention to name our 5 Presidential Electors on August 18. We will have a board meeting in September to discuss campaigns and coordination of efforts heading into the final month on September 22. Currently most of our efforts are directed at direct support to the campaigns.

(6) and issues or problems happening or on the horizon.

Getting Erika into the WV Gubernatorial Debates, she and the Green (Mountain) Party candidates were not invited to the one debate scheduled currently. We are thinking of conducting a protest outside the facility when the debate happens.

## **Virginia, via Juanita Walton Billings**

### **1. Ballot Status**

We petitioned until the day prior to submission and succeeded in turning in 5000 signatures on August 21, deadline for such submission. LPVA was notified early this week that our national candidates have indeed qualified to be named on our voting ballots.

### **2. Jorgensen Campaign Activities**

Virginia hosted Spike Cohen at a Black Lives Matter rally at the state Capitol in August as well. Given the lousy weather, tardy arrival of our honored guest (through no fault of his own) and current health warnings, it was quite the success, with many of the BLM members signing petitions, discussing our candidates with us and generally being happy as they left. It was later learned that the BLM chapter endorsed our candidates.

Virginia also is 80% complete for filling leadership slots for the state campaign team. Many other talented volunteers have also been identified for particular skills and have accepted defined roles: from the leadership team to "boots on the ground" activities. Now that ballot access has been earned, activity level is expected to increase as we kick off the state campaign with an All Hands conference call by the middle of this month when leadership will encourage all interested persons to sign up for open team slots requiring specific skills and knowledge. (See, issues and problems below.)

### 3. Other Candidates/Campaigns of Note

Cesar Alberta is running for Roanoke City Council, and Stevan Porter is running for Herndon City Council.

### 4. Particular Activists You'd Like To Acknowledge

Eric Bowling, as our lead on this project, with many others, went above and beyond in the circulating, acknowledging, delivering, collecting, counting, notarizing and, finally, submitting the ballot access petitions just under the wire on the last day for submittal. Of note this year, there was scarcity of notaries available to help with this task. This is notable as, four years ago, members were encouraged to secure notary commissions in advance of the national election in order to facilitate the process. The state party picked up the tab for many who stepped up to be commissioned.

Also of note are the heroic efforts of Dawn Skully, Virginia's volunteers management guru. As soon as our candidates were nominated, Dawn began standing up the infrastructure, processes and data capture capability to not only identify those wishing to sign ballot access petitions but also to map them across Virginia so that petitioners and signers could arrange for personal visits to obtain those signatures. Also, now, all volunteers can sign up on line, can indicate skills available and positions of interest and can be added to our "control" mapping.

### 5. General Party Activities

A regularly scheduled state central committee virtual meeting was held in August, and various local affiliates held long overdue meetings (resulting from the gubernatorial mandate for social distancing and pandemic-related restrictions). Additionally, priority has been assigned to identifying and filling a number of vacant congressional district chair positions. Given notable interest by Virginians in the national campaign, an increase in local affiliates and activities has been noticeable.

### 6. Issues or Problems on the Horizon.

The state Jorgensen/Cohen campaign team had initially planned an All Hands Zoom meeting for this past weekend, but technical issues and unavailability of staff and appropriate technology at the national level made it impossible to broadcast (i.e., text) invitations. It has been reported that a different application will be needed to make this happen going forward, which has negatively impacted our recent momentum.

## **Delaware, via Sean Goward**

Party registration is up by 5% (89 people) so far this year, most of it gained since Dr. Jorgensen was nominated.

Dayl Thomas and Amy LePore have done a phenomenal job setting up a presidential campaign from scratch, and are preparing continuity documents to keep us from having to reinvent the wheel during our next presidential campaign.

Will McVay developed an app to allow our candidates to interface with voter registration data filtered by their respective districts. It also tracks local legislation for any registered user.

Our state board is working on developing both a local candidate guide using Cara Schultz's national guide as a baseline, but with a focus on Delaware's Campaign Finance Reporting System (CFRS), and a process and procedure guide for party leadership.

The State Chair is a slacker and still needs to provide National the names of our local candidates.

### **Maryland, via Bob Johnston**

The Maryland Libertarian Party has regained ballot access, as the Board of Elections last week affirmed that our petition was valid. We needed to submit at least 5,000 valid signatures from registered MD voters, and we had over 6,063 that were good.

Parties that get on the ballot by petitioning get two election cycles, so we are on until 2022. By then, our gubernatorial candidate must get at least 1% of the vote, or the party must have at least 1% of the registered voters by 12/31/22.

We have volunteers that are preparing to do sign waves and literature drops for the Jorgensen campaign this fall.

The Maryland LP held its annual picnic on 18 July. We had a great turnout, including members from the Delaware, North Carolina, and Virginia LP affiliates in attendance. Outgoing region five representative Jim Lark attended, as well as incoming regional rep Susan Hogarth, and LP Executive Director Dan Fishman also made the event.

### **North Carolina**

The Jorgensen campaign team in NC hosted a visit from Jo at a local distillery in August. Despite rain, we had one of the best turnouts for the initial bus tour, at around 300 people. The team is currently working on planning a visit from Spike in early October, and organizing other campaign events.

The DiFiore for Governor campaign is distributing signs and other literature, planning sign waves, arranging interviews, and filming videos for release. Steven spoke at the Jo rally, garnering a lot of interest among young attendees.

The Executive committee is filling volunteer roles in their organization chart, and moving ahead with campaign support functions and educational activities.



## APPENDIX O – REGION 6 REPORT

Region 6 Report 3<sup>rd</sup> qtr 2016

We will keep it short and to the point this time.

Since the national convention region 6 has mostly been involved with getting ballot access in our states. With some help from a couple paid petitioners and lots of volunteers all were successful and have placed our national ticket as well as a large number of state and local candidates on the ballots.ballots.

Items of note.

Illinois had many challenges to their petitions despite winning their lawsuit and the subsequent appeals. The vast majority of which we won, if not all. In particular Bill Redpath defeated his challenge which they layered many complaints on.

Nebraska is facing the usual debate inclusion issues, this time though on a government sponsored television station, and is pursuing some forms of protest on that..

South Dakota was successful in also getting a marijuana legalization initiative on the ballot and is promoting that effort.

Missouri is working their ballot line and has been drawing candidates from the old parties tired of their games.

Iowa is running some very strong candidates for state races in a few ddistricts.

Minnesota has been very active in protests as we know, and among other things has an exciting mayoral race in Burnsville that if they win will have a majority on that city council.

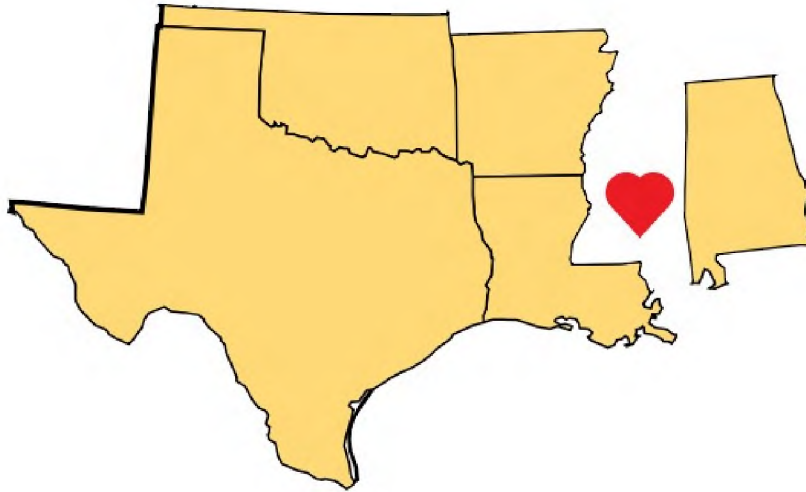
Wisconsin is working the POTUS campaign and strategizing for 21 and 22.

All states have had or have scheduled events for our Presidential ticket and are seeing the usual influx of interest during Potus years.

APPENDIX P – REGION 7 REPORT

# Libertarian National Committee Region 7

*Region Representative - Whitney Bilyeu  
Region Alternate - Erin Adams*



September 12-13, 2020

Minneapolis, MN

❖ **ALABAMA - Laura Lane, Chair**

➤ STATE ORGANIZATION

- Elijah Boyd, Vice Chair
- Thadeus Freed, Secretary
- Scott Hammond, Treasurer
- Noah Rhys, Region 1
- Justin Campbell, Region 2
- Garrett Cotter, Region 3
- Anthony Peebles, Region 4
- Tom Hopf, At-Large
- Frank Dillman, At-Large

➤ BALLOT ACCESS

- The deadline to turn in 5,000 petition signatures was August 20th, and we met that deadline.
- The petitions have been verified and approved - *Jo Jorgensen and Spike Cohen will be on the ballot in Alabama!*

❖ **ARKANSAS - Michael Pakko, Chair**

➤ STATE ORGANIZATION

- Christopher Olson, Vice Chair
- Casey Copeland, Secretary
- Stephen Wait, Treasurer
- Chris Lutterloh, First District Representative
- William Brackeen, Second District Representative
- Bryan Aguiar, Third District Representative
- Ricky Harrington, Jr., Fourth District Representative
- Joe Swafford, At-Large Representative

➤ MEMBERSHIP

- State membership increased 25% between June and August.

➤ ELECTIONS

- We have active campaign teams organizing our two top-of-the-ticket races: Jorgensen/Cohen and Ricky Dale Harrington, Jr. for Senate.
- Mr. Harrington is in a two-way race against incumbent Tom Cotton.
- We also have candidates in two of four U.S. House races who are running active campaigns, and four candidates for state legislature (each in two-way races), plus a handful of candidates running in local elections.

➤ **BALLOT ACCESS**

- We're on the ballot with the help of a federal court injunction that has been upheld by the appeals court. Final resolution of the case (which we expect to go in our favor, whenever it happens) is irrelevant at this point.

➤ **MEDIA**

- Getting fair coverage for the candidates who are pursuing it.

❖ **LOUISIANA - Rufus Craig, Chair**

➤ **STATE ORGANIZATION**

- Michael Dodd, Vice Chair
- Shannon Sloan, Secretary
- Matt Fotsch, Treasurer
- Heide Alejandro-Smith, Membership Officer
- Everett Baudean, Elections Officer
- Kirk Coco, District 1 Representative
- Stephanie Dreher, District 2 Representative
- Donald Dunn, District 6 Representative
- Craig Manuel, District 3 Representative
- Kyle Randol, District 5 Representative
- Keith Thompson, Communications Officer

➤ **ELECTIONS**

- Dr. Aaron Sigler: U.S. Senate
- Howard Kearney: U.S. Representative, Congressional District 1
- Brandon Leleux: U.S. Representative, Congressional District 3
- Shannon Sloan: U.S. Representative, Congressional District 6
- Everett Baudean: Baton Rouge Metro Council, District 7
- Patrick Redmon: Judge, City of Bunkie
- Guy Lemoine: Board of Aldermen, Plaquemine
- Kevin Carroll: Justice of the Peace, Franklin Parish, Ward 8
- Martin Wade: Justice of the Peace, Lafourche Parish, 4th Parish Court
- Andrew Poland: St. Bernard Parish, Constable, Ward B
- Jacquelin "Jackie" Hankins: Board of Aldermen District 5, Town of Newellton (Tensas Parish)

➤ **EVENTS**

- 150 attendees at Jo's Rally on 8/9

❖ **OKLAHOMA - Chad Williams, Chair**

➤ STATE ORGANIZATION

- Kevin Hobbie, Vice Chair
- Cherise Norton, Secretary
- David Greer, Treasurer

➤ MEMBERSHIP

- 114 total active members
- 23 Lifetime members

➤ COUNTY NEWS

- Oklahoma County is in the process of reorganizing.
- Cleveland County will have an exploratory meeting in the coming weeks.

➤ ELECTIONS

- One statewide candidate and one state senate candidate for 2020 - both two-way races against a Republican
- One candidate in a 4-way race for US Senate.
- Three (3) candidates for US House (3-way races)
- One for State House (3-way race)
- One for Pottawatomie County Clerk (3-way race)
- Other Libertarians are preparing for local races, including one candidate running for re-election next April.

➤ BALLOT ACCESS

- Our ballot access was secured through 2022 from the 2018 cycle, and we have a candidate running for statewide office in a two-way race that will keep it secured through 2024, regardless of outcome.

➤ EVENTS

- Jo Jorgensen just made a campaign stop on her bus tour in OKC that saw over 300 people in attendance, along with many more online.

➤ FINANCE/FUNDRAISING

- We had record fundraising at our state convention this past June, raising over \$3000 for the Party, and an additional \$2500 for Jo.

➤ IT

- Working on some ideas to help facilitate state conventions.

➤ MEDIA

- Todd Hagopian and Chris Powell were both featured on several podcasts in recent weeks.

❖ **TEXAS - Whitney Bilyeu, Chair**

➤ STATE ORGANIZATION

- Bekah Congdon, Vice Chair
- Stephanie Berlin, Secretary
- Kate Prather, Treasurer

➤ COUNTY NEWS

- 51 counties held conventions
- 53 affiliated counties at this time
- 12+ applications in process

➤ ELECTIONS

- 88 Total Candidates
  - P/V/P
  - 1 Senate
  - 32 US House
  - 1 Statewide & 3 Statewide Judicial
  - 4 State Board of Education
  - 4 State Senate
  - 32 State House
  - 12 Various County Races

➤ BALLOT ACCESS

- Within my first two weeks as Chair, a Republican organization filed a Writ of Mandamus, asking the Court to direct me to remove 44 of our candidates from the ballot.
- The 3rd Court of Appeals dismissed the petition.
- Republicans regrouped and filed a new petition for the same action in the Texas Supreme Court. That Court denied the Writ of Mandamus on 9/5, leaving our candidates on the ballot for 2020.
- Two cases are still pending in federal and state courts over the filing fees the legislature adopted in 2019 impacting third parties. LPTexas is party to the federal case, and some of our candidates are parties in the state case.

➤ **EVENTS**

- LPTexas Convention was moved from McAllen to Big Spring due to complications from COVID-19. Held July 31 - Aug 2.
- 116 participated in-person & 51 online

➤ **FINANCE/FUNDRAISING**

- We currently are running a fundraiser to defend against the Republicans' latest desperate act in Court.
- We established a perpetual Legal Fund.
- Our state convention raised approximately \$40,000 (preliminary numbers)

➤ **IT**

- We are looking into different email servers, web hosting, and CRM options.
- We have established Discord as our primary intra-party communication platform.
- We are now using Discourse for our SLECT forums for discussion and voting.

➤ **MEDIA**

- Houston Chronicle, Texas Tribune, and Austin-American Statesman picked up the Texas Supreme Court ruling.

➤ **OTHER**

- Committed to retaining legal counsel and hiring paid staff.

APPENDIX Q – REGION 8 REPORT



## Region 8 Report

*Submitted on Sunday, September 6th, 2020 by Tucker Coburn*

**Region 8 Representative**  
Tucker Coburn  
tucker.coburn@lp.org

**Region 8 Alternate**  
Rich Bowen  
rich.bowen@lp.org

This report details the recent activities of each state in LNC Region 8. There have not been any over-arching regional developments since the last report. The states in Region 8 have completed a large push for ballot access, and Region 8 has the last remaining state pending to achieve 50 + DC ballot access. The following are the reports submitted by each state of Region 8:

### Connecticut

The chair of LPCT is Dan Reale (dan.reale@lpct.org).

LPCT reports:

- Connecticut state court ballot access lawsuit has stalled due to COVID.
- Denial of injunction in US District Court is presently on appeal in the Second Circuit.
- Connecticut Republican Party lost its takeover of the Connecticut Independent Party. Due to this, the CT Independent Party is offering to cross-endorse Libertarians everywhere possible to avoid giving Republicans their line (fusion state).

### Maine

The chair of LPME is Jim Baines (jbaines@lpme.org).

I did not receive a report from LPME.

### Massachusetts

The chair of the Libertarian Party of Massachusetts is Don Graham (chair@lpmass.org).

I did not receive a report from LP Mass.





### **New Hampshire**

The chair of LPNH is Brian Shields (brianshields@lpth.org).

#### **LPNH reports:**

LPNH is on the ballot as of 9/2 – petitions certified by the Secretary of State. All candidates were successful.

### **New Jersey**

The chair of NJLP is Dan Krause (chair@njlp.org).

#### **NJLP reports:**

NJ continues to organize local groups. Recently welcomed Union County into the party as the newest affiliate.

### **New York**

The chair of LPNY is Tony D’Orazio (tdorazio@lpny.org).

#### **LPNY reports:**

- LPNY Organizational Meeting and Convention moving to online format with the same dates and times: September 26<sup>th</sup> - 27<sup>th</sup>, due to gubernatorial order.
- SAM/WFP parties lost their ballot access cases regarding the raised vote thresholds to retain ballot access. LPNY’s joint case with the Greens is still pending.

### **Rhode Island**

The chair of LPRI is Pat Ford (pford@lpri.us).

I did not receive a report from LPRI.

RI recently completed its petitioning to get the Presidential ticket on the ballot. The official signature count is currently being tabulated. Requires 1,000 valid signatures.

### **Vermont**

The chair of VTLP is Archie Flower (chair@vtlp.org).

I did not receive a report from VTLP.

**APPENDIX R – AFFILIATE SUPPORT COMMITTEE REPORT**

Not fully populated as of this meeting, so no report at this time.

**APPENDIX S – AUDIT COMMITTEE REPORT**

Not fully populated as of this meeting, so no report at this time.

## APPENDIX T – AWARDS COMMITTEE REPORT

Submitted to: Libertarian National Committee, Sept. 6, 2020

Submitted by: James W. Lark, III  
Chair, 2020 Awards Committee

The members of the 2020 Awards Committee are Tim Hagan, Daniel Hayes, Jim Lark, and Bill Redpath. (Larry Gillis was a member of the Committee; however, he resigned from the Committee due to an increase in job-related responsibilities.)

The Committee solicited nominations from LP members for the national awards (Samuel Adams, Benjamin Franklin, Patrick Henry, Thomas Paine, and Thomas Jefferson), as well as nominations for election to the Hall of Liberty. Specifically, the Committee arranged for announcements about the awards to appear in *LP News* and on LP.org, and for announcements to be sent to the LP e-mail list. Nominations were accepted until the deadline of 5:00 p.m. EDT on Friday, April 10; at least 60 nominations were received

The Committee met on April 11 to select the award recipients and Hall of Liberty inductees. A finalist list for each award was established; for a nominee to be named a finalist, the nominee needed a unanimous vote of the Committee. The recipients were chosen from the finalist lists; a majority vote of the Committee was required to select the recipients.

Similarly, a finalist list was established for the Hall of Liberty; to join the finalist list, a nominee needed a unanimous vote of the Committee. A unanimous vote of the Committee was necessary to select the inductees.

The inductees into the Hall of Liberty are Karl Hess and Gov. Gary Johnson. The names of the inductees were announced prior to the “second sitting” of the LP national convention in July. The award recipients are:

Benjamin Franklin Award: Cara Schulz  
Patrick Henry Award: Bethany Baldes, Laura Ebke  
Samuel Adams Award: Evan McMahon, Aaron Starr  
Thomas Paine Award: Larry Sharpe  
Thomas Jefferson Award: Ken Moellman, Emily Salvette

The names of the recipients were to be announced during the “second sitting.” However, the convention adjourned before the names were announced. The recipients were informed of their awards and received their trophies following the convention.

The Committee and members of the LPHQ staff are planning to organize an event to recognize the award recipients. A date for this event has not been established.

Information about the Awards Committee, the awards, and previous inductees and recipients is available in the appendix.

The Committee expresses its gratitude to the following people:

- Robert Kraus, for his help in distributing information about the awards process and his assistance in obtaining the trophies to be presented to the recipients and inductees
- Daniel Fishman and Robert Kraus, for their efforts following the convention to ensure the award recipients received their trophies
- Matt Hudson, for his work to prepare video presentations for the awards ceremonies (Unfortunately, the videos he prepared were not shown during the convention.)
- The LP members who submitted nominations.

The Committee believes the LNC should be aware of the following matter. At the time the Committee selected the award recipients, some of those recipients were seeking positions on the LNC. Shortly thereafter, at least one award recipient became a candidate for the vice-presidential nomination.

This situation placed the Committee in an awkward position regarding the announcement of the names of the recipients. Specifically, there was concern that announcing the names of the recipients prior to the candidate nominations and the LNC elections might be viewed as providing assistance to certain candidates. There was also concern that in delaying the announcements until after the nominations and the LNC elections, delegates would not receive useful information regarding candidates for nomination and candidates for LNC positions.

## APPENDIX

### **From the LNC Policy Manual:**

Section 2.02 (Committee Scope and Responsibilities)

#### 5) Awards Committee

For the convention awards described below, the Awards Committee shall set the budget, manage the nomination process, select the award winners by committee vote, secure the awards, and present the awards at the convention.

The award descriptions are:

***Thomas Jefferson Leadership Award*** with recognition of outstanding leadership, high character, and dedication to the principles and goals of the Party.

***Patrick Henry Candidate Award*** with recognition of a very effective campaign for public office at the state or federal level, while communicating Libertarian ideas, principles, and values.

***Benjamin Franklin Candidate Award*** with recognition of a very effective campaign for public office at the local level, while communicating Libertarian ideas, principles, and values.

***Thomas Paine Communication Award*** with recognition of outstanding communication of Libertarian ideas, principles, and values through written, published, or spoken communication.

***Samuel Adams Activism Award*** with recognition of effective activism by building Party membership, organizing community outreach, or communicating Libertarian principles.

***The Hall of Liberty*** induction is to honor lifetime or significant achievement that has made a lasting impact on the Libertarian Party and/or libertarian movement.

With a majority vote the committee may select recipients of the Thomas Jefferson, Samuel Adams, Benjamin Franklin, Thomas Paine, and Patrick Henry awards. While the committee has discretion as to the frequency of such convention awards, it is hoped that at least one recipient will be found worthy for each award at each regular convention.

With a unanimous vote the committee may select recipients of the Hall of Liberty award, with up to 3 inductees per convention. While the committee has discretion

as to the frequency of this convention award, it is hoped that at least one recipient will be found worthy for each presidential nominating convention.

**Recipients of Libertarian Party Awards:**

**Benjamin Franklin Award:**

2018: Jeff Hewitt

**2020: Cara Schulz**

**Patrick Henry Award:**

2012: Lex Green, Travis Irvine

2014: Rupert Boneham, Robert Sarvis

2016: Will Hammer

2018: Mark Miller

**2020: Bethany Baldes, Laura Ebke**

**Samuel Adams Award:**

1996: Don Ernsberger

1998: Steve Dasbach

2000: Richard Rider

2002: Bruce Baechler

2004: Jim Lark

2006: Michael Badnarik

2008: Bill Hall

2010: Michael Johnston, Kevin Knedler

2012: Clyde Garland

2014: Hardy Macia

2016: Wendy Adams

2018: Joe Johnson, Alicia Mattson

**2020: Evan McMahon, Aaron Starr**

**Thomas Paine Award:**

1996: Jacob Hornberger

1998: Harry Browne

2000: Michael Cloud

2002: Richard Pearl

2004: Mary Ruwart

2006: John Stossel

2008: Mike Ferguson, Eric Schansberg

2010: Rex Bell

2012: Jim Lark

2014: Sharon Harris

2016: Jason Scheurer

2018: Carla Howell

**2020: Larry Sharpe**

**Thomas Jefferson Award:**

1996: David Nolan

1998: David Bergland



- 2000: Ed Clark
- 2002: John Perry
- 2004: Ron Crickenberger
- 2006: Harry Browne
- 2008: Ruth Bennett, Jim Lark
- 2010: Bill Redpath
- 2012: Sharon Harris
- 2014: Pat Dixon
- 2016: BetteRose Ryan
- 2018: Julie Fox
- 2020: Ken Moellman, Emily Salvette**

**Hall of Liberty:**

- 2012: Ed Clark, John Hospers, Roger MacBride, Tonie Nathan, David Nolan
- 2014: Harry Browne, Richard Winger
- 2016: Ron Paul, Bill Redpath
- 2018: Ruth Bennett, David Bergland, Ron Crickenberger, Jim Lark, and John Perry
- 2020: Karl Hess, Gov. Gary Johnson**

**APPENDIX U – BALLOT ACCESS COMMITTEE REPORT**

No report submitted for this meeting.

## APPENDIX V – CONVENTION OVERSIGHT COMMITTEE REPORT

Convention Oversight Committee  
Report to the LNC on the 2020 national convention  
September 12, 2020

### Background for future readers

The LNC members to whom we submit this report know most of the background story of this pandemic convention, but we'll document the main plot for the benefit of any future readers.

The 2020 convention was originally contracted to be held at the JW Marriott in Austin, Texas over Memorial Day weekend. We started selling packages in April of 2019. Hotel room bookings and package sales were off the charts. We were destined to have an excellent convention. When the JW Marriott would no longer add more rooms to our room block, we contracted with one overflow hotel and were looking to add a second option. In March and April 2020 our revenues-to-date exceeded \$325,000.

The COVID-19 pandemic changed everything. We hoped that conditions would change in time to allow the Austin event to happen, but it did not work out that way. By early May, the public health restrictions in place in Austin would only allow facilities to operate at 25% capacity with 6' social distancing required. The meeting space we had contracted just was not large enough to spread our delegates out that much.

The vicious internal political fighting began. The COC members were caught in the middle and targeted with particularly harsh criticism, and Daniel Hayes as our chair caught the brunt of the social media abuse. Some delegates wanted to find a way to meet in-person, and other delegates wanted to cancel any in-person plans and conduct the entire event online. The LNC was heavily lobbied from both sides.

In early May 2020, the LNC first voted to execute the force majeure clause in the Austin contract. One week later, the LNC voted to adopt a compromise plan in which the party would conduct the presidential ticket selection in an online event over Memorial Day weekend (May 22-24), with the remaining business to continue to an in-person meeting in Orlando. The delegates who participated in the online presidential ticket selection voted at the end to adopt a motion made by Mr. Hayes to adjourn to Orlando for the in-person portion. The COC contracted with Rosen Shingle Creek for the dates of July 9-12. Though the facility was closed when the contract was executed, they assured us that they would reopen on July 1.

Though health restrictions in Orlando still would have permitted the Rosen Shingle Creek plan to happen, on June 26, just under two weeks prior to our scheduled convention start date, the hotel notified us they had made a business decision to not re-open for our event. Rosen offered to move us to the Rosen Centre combined with a large meeting space in the adjacent Orange County Convention Center. The internal political wars raged.

Though we were at wits' end, the COC scrambled, held it together, and within a week amazingly (if we do say so ourselves) managed to quickly come to terms for new contracts with Rosen Centre and Orange County Convention Center.

On July 3 with some delegates already en route to Orlando, the LNC approved the plan to move, but it threw in a new twist by promising delegates that remote participation would also be allowed. The COC was then facing many package cancellations as delegates decided to participate online instead of attending in-person, we had much greater uncertainty about how many would attend, how to scale meal orders, etc.

For a convention full of so much uncertainty, chaos, guessing, political warfare, and plan changes, the very tired COC members hung in there, re-planned the event for a different facility in 4 days, and are rather proud of our work this term. We monitored our finances carefully and still managed to pull off a **PROFITABLE and SAFE** in-person event.

#### Hours Invested by the COC

This COC met 60 times this term, starting bi-weekly in late 2018, and then at least weekly in the final months. With a 7 committee members meeting 60 times for 2-3 hours at a time, just our meeting times alone are near 1000 person-hours. Sam Goldstein was often kept up WAAAY past his preferred bedtime.

That pales in comparison to the time individual COC members spent outside of meetings actually implementing the plans made during the meetings. Daniel Hayes essentially worked full-time on this project for a very long time. This committee's task is a massive one, not one that can just be delegated to existing staff as though it were nothing.

In addition we provide a very important role of financial oversight with our reporting obligations and LNC members sitting on this committee managing large amounts of revenues and large financial risk.

#### Other COC Accomplishments

The COC also completed site searches and executed contracts for the next two conventions, for 2022 and 2024. When the COC has a mind to work and locks down these plans in advance, we have more competitive venue options to choose from. Facilities that can accommodate groups of our size regularly book 4-5 years in advance, and the longer we wait to secure a contract, the more of them become unavailable.

### Casualties of the Chaos

Though convention voting processes are not part of the COC assigned duties, the COC had budgeted to try to provide a Scantron-type voting option for an in-person meeting, with the hopes of being able to reduce the time it takes to run our elections and reduce the chances for human error. A COC member had invested time testing hardware and software toward this goal. The COC had purchased a convention app to use instead of generating a large binder of paper. Both of these projects had to be abandoned once the chaos of the pandemic left us with no bandwidth to spare.

Project Porcupine approached us with an offer to provide software that would at a minimum provide us virtual speaking queues that could be used to merge both in-person and remote delegates, should the delegates amend the bylaws for remote participation. It also would have had optional voting features. The COC voted to offer this software for speaker queues, but it would have needed delegate approval to use its voting features. When that didn't work out, there was more scrambling and improvising.

Alex Merced stepped up and improvised a quick-fix speaker queue for remote delegates, but trying to merge the in-person and remote speaker queues created contention, whether or not it was warranted. Zoom was used for some elements of remote voting, though at times it was questioned whether the hard count from Zoom was accurately integrated with a visual impression from an in-person standing vote on questions requiring a 2/3 vote.

Since those in the convention hall could log into the Zoom meeting and vote in both places, it caused doubt about the integrity of the voting. Some state chairs were actively monitoring their online participants for this potential, but others did not. On July 11<sup>th</sup> delegates received an email from the Executive Director which said (emphasis added):

"You are going to have to register for tomorrow. This will help us cut down on people voting twice. Once you complete your registration you'll get another email that will let you into the room. Sorry for the extra step but we got a little too footloose and fancy free today."

The COC has not been informed of the details that caused such a horrifying message to be sent. We do not know how widespread the problem was believed to be. It doesn't inspire thoughts of confidence. We do not know how involved the Credentials Committee was (if at all) in granting Zoom access. There was no monitoring of who was or wasn't in the convention hall at any given time to use as an exclusion list for the Zoom meeting. We do note that twice this year the delegates were presented credentials reports asking for approval of a delegate list containing more than the maximum 1046 delegate allocation. Many checks and balances on the integrity of the process seemingly were abandoned.

Our Thank-You List

Thank you to everyone who attended the convention in Orlando and to the people who participated online. You have made this a successful convention during this uncertain time.

Thank you to our office staff for all the help they gave before, during, and after the convention.

Thank you to Daniel Hayes for his work to make this the best convention to date. It is unfortunate that the pandemic threw everything into chaos because we were on track to have the most successful convention ever.

Thank you to Jim Turney for jumping in at the last moment with both feet running. He picked up much of what Bette Rose would've had to drop in the end. He quickly found a place to print our branded face masks, found local talent to provide entertainment at our reception and gala, sourced needed equipment and supplies, etc.

Thanks to those who provided direct-to-delegate donations of disposable face masks, convention bags, and hand sanitizers.

Thank you to everyone who volunteered their time to help out: Michele Poague and Kevin Gulbranson as door guards as well as helping at times in registration. Jay and Cherise Norton, Nick Dunbar and his son Dante Dunbar, Kendra Justine, Jeff Lyons, and others who helped at the registration desk.

A special thanks to each of our fellow members of the COC who gave up so much time and money. Every one of them worked hard. Our team was well-rounded because each had their own area of expertise – past convention experience, IT skills, organizing skills, hotel hospitality experience, contract skills, financial skills, etc.

A special acknowledgment goes to those who purchased convention packages, ultimately decided not to attend in Orlando, yet did not request a refund. Normally a convention with only 400 in-person attendees and large a/v needs for such a socially-distanced space would have been a rough financial ride. Yet it wasn't. That's because of your decision to contribute to the event from a distance, combined with this committee's ability to scale down the expenses when plans changed dramatically.

Finances

We need some positive things during this pandemic, and we are happy to report that our 2020 convention finances are good news!!!

After the 2018 convention, because the LNC had allowed use of advance convention revenues to fund deficit spending on party operations, it took many months after that profitable 2018 event to pay off the hotel bill.

But because the LNC finally agreed last term to set policy requiring segregation and protection of convention revenues until the convention bills were paid off, this time we were able to actually pay the large convention bills when they came due!! That also meant we had the cash to issue refunds when the pandemic caused many to change their minds about attending due to health concerns, personal financial difficulty caused by economic shut-downs, etc.

According to the FEC reports, we issued 189 refunds (packages, suites, vendor tables) which totaled \$125,722.59. The vast majority of these refunds occurred during May, June, and July.

Had we not held an in-person event at all, we likely would have had to refund much more of the peak revenue which exceeded \$325,000. Because the LNC waited so long to force the convention revenues to be protected, the remaining \$200,000 convention cash on hand would have been insufficient to do that. Had we not held an in-person event at all, the convention profit would not have happened, and much of the other on-site party fundraising and membership renewals would not have happened at all. These profits are what allowed us to fill the hole that started with the 2018 deficit budget.

After the LNC took the presidential ticket selection online, the unsuccessful presidential contenders cancelled their prime vendor tables, hotel suites, and hospitality rooms for the in-person event. Baseless accusations against COC members (trying to kill grandma, must be on the take) caused others to cancel at least \$10,000 of their generous donations in disgust, and the COC eventually lost a valuable member over it.

The COC had not initially budgeted costs for a very large online meeting or for personal protective equipment for delegates.

<b>Large unbudgeted items</b>	<b>Actual Amount</b>
Electronic meeting and electronic balloting for online presidential ticket selection May 22-24	\$12,423.17
Electronic meeting and electronic balloting for online portion of hybrid Orlando event July 9-12	\$2,589.74
Personal protective equipment for delegates	\$5,000.00

In spite of these financial challenges, even net of the refunds, we retained the following package sales:

<b>Package Type</b>	<b>Quantity Sold</b>	<b>Revenues</b>
Welcome Committee	33	\$ 31,830
Gold	189	\$ 81,321
Silver	43	\$ 15,108
Bronze	21	\$5,400
Basic	234	\$ 38,207
Training/Breakouts Only	153	\$ 13,078

A Day with Joel Salatin	7	\$663
Package Upgrades	---	\$ 2,970
<b>TOTALS:</b>	<b>680</b>	<b>\$188,577</b>

With only about 400 delegates present at the in-person event, clearly many remote participation delegates generously opted to not ask for package refunds. Thank you!!

We were contractually obligated to book 611 guest room nights at the hotel, and we easily avoided attrition penalties since our actual usage was 946 guest room nights. (At the time the Shingle Creek plan fell apart, our event had booked 1,471 guest room nights there.)

Below is the profit/loss statement for the 2020 convention:

**2020 Convention Profit/Loss Statement**

	<b>Revenues Category</b>	<b>Amount</b>
	Package sales	\$188,577.00
	A-La-Carte revenue (mostly gala tickets)	\$ 11,064.60
*	Package add-on donations (for convention printing, a/v and app)	\$6,485.16
	Donations converted from refunds	\$3,397.24
*	Auctions during lunches and elections	\$ 3,650.45
	Suites & meeting space rentals	\$ 23,475.00
*	Theme contest	\$ 24,002.00
	Vendor tables	\$ 14,525.00
	<b>TOTAL:</b>	<b>\$275,176.45</b>
	<b>Expenses Category</b>	<b>Amount</b>
	Audio/visual	\$84,698.63
	Advertising in LP News	\$1,267.76
	Auction Items COGS	\$1,588.20
	Awards	\$774.07
	Badges/Ribbons/Lanyards	\$2,574.38
	Convention App	\$6,198.00
	Convention Book/Printing	\$840.35
	Décor	\$288.27
	Entertainment	\$1,402.26
	Face masks	\$5,000.00
	Food & Beverage	\$88,066.74
	Online event – Memorial Day weekend	\$12,423.17
	Online event – hybrid portion of Orlando	\$2,589.74
	Parliamentarian	\$6,072.48
	Photography	\$505.65
	Rebates & Comps	-\$11,524.56



Shipping	\$300.00
Speakers	\$1,731.87
Staff Lodging, Meals & Travel	\$4,099.47
Suite Sales COGS	\$9,731.58
Supplies	\$549.14
VIP	\$505.65
Website	\$2,442.86
<b>TOTAL:</b>	<b>\$222,125.71</b>
<b>NET PROFIT:</b>	<b>\$53,050.74</b>

\* The revenue numbers in this report vary from those in the party's financial statements, mostly due to these marked items. The party's QuickBooks records do not credit the convention event for these revenues, though there were express advertisements to the donors that the funds would help offset convention expenses.

The gala fundraising is typically dedicated to general party operations, including ballot access for our presidential ticket. These and certain other onsite revenues are in addition to those listed above.

**General Party Fundraising at the Convention**

Category	Amount
Gala fundraiser	\$26,465.00
New party memberships	\$1,050.00
Renewals of party memberships	\$ 30,284.50
LP Store	\$666.00
<b>TOTAL:</b>	<b>\$58,465.50</b>

Post-Convention Survey

In a survey sent out three weeks after the convention, we asked of convention attendees:

“Did you or anyone you know of who was physically present at the convention, get a positive CoViD test result after the convention or show symptoms that were likely CoViD?”

There was not a confirmed case of an attendee having acquired COVID-19 as a result of having attended our in-person 2020 convention.

Three people answered the question with something other than “no.” Two of the three seem to be referencing the same person from the same small delegation. One of them said yes, a member of their delegation did, but it was well after the convention and could have been

contracted afterwards. The second person from that same delegation indicated they were the one who later tested positive, however, they said they actually tested negative for both the virus and antibodies from a test taken DURING our convention at the nearby testing site, and they were pretty sure they instead contracted it from a youth wrestling tournament after returning home from the convention. The third person answered “yes,” and gave no more specifics, but the remaining answers they gave on the survey cast doubts on the veracity of that answer (first said they attended every day of the convention, but later said they did not attend any of the business sessions or breakouts or meals, everything was terrible, the hand sanitizer that was everywhere was insufficient, free face masks were hard to find, they declined to give their name, etc.) It seemed more like a vindictive entry than a truthful one.

The survey also showed that most of the attendees were quite satisfied with the convention. Some indicated that the sight and sound didn’t work for them. The echo in the hard-floor and hard-wall exhibition space was bad. Our a/v plans had been made for a ballroom space with carpeting and lower-echo walls. This is one of the many reasons we can’t typically use a convention center. To minimize the echo, we would need to carpet and drape the hall OR add several more speakers and screens. Both of these options are beyond our current resources.

Most thought the décor was good, but there were many who would like to have seen better stage décor. Realistically there was no time to do more. Most were happy with the pandemic precautions taken at the convention, though some thought masks weren’t always easy to find.

#### Things that we learned

Even when a convention center is handed to us on unusually good financial terms, it is still not a good fit for us, though it was adequate in a pinch this year.

Sell tickets as early as possible. While we like the idea of selling the next convention’s tickets at the current convention, some are concerned that this could hurt onsite fundraising. Tickets for Reno 2022 should go on sale at least 9 months, and preferably a year, before the convention.

A timeline “to do” list, with deadlines, drop dates, and who is responsible for each should be drawn up at the very beginning of the formation of the Convention Oversight Committee. This should be shared with the National Office and with the LNC. It keeps everyone informed and each person knows who to contact for what issue.

A working committee can get so much more done than an oversight committee if that committee has members with expertise that fits the needs of the committee.

- **Daniel Hayes** was very good at creating contacts, getting interesting speakers, and raising money;
- **Alicia Mattson** was our go-to person for finances and historical data, as the creator of two tools the committee has dubbed the Spreadsheet of Awesomeness and the Checklist of Doom;

- **Sam Goldstein** was fantastic at sales, keeping track of room assignments, and vendor table assignments;
- **Erin Adams** used her culinary experience to work out our special menus with the chef to get us the most bang for the buck on our food, and she handled many décor decisions;
- **Whitney Bilyeu** worked with volunteers, special events, décor, and helped us stay on track;
- **Ken Moellman** was a great asset because of his IT knowledge and hard work – his knowledge allowed us to deliver the best A/V at the best price;
- **Jim Turney** was our man on the ground, helping find local talent, supplies, and equipment.

All knowledge should be shared with all committee members, though that's hard to do when you're just trying to get things done. Mr. Hayes had many things in his head that we lost when he wore thin and ultimately resigned from the committee. Specifically, all confirmed speakers should sign a contract outlining what they are being asked to do and what their compensation is, documenting contact information, and that should be placed in the committee's records. We already require major event speakers to sign a policy-mandated agreement that they won't run for internal national offices, so this could be an easy addition. Perhaps a tool like DocuSign would simplify standard contract executions.

LP office staff took in money for vendor tables and other non-package sales, but the committee need to receive one form for each vendor, suite sale, and room rentals that contains contact information.

It was not a good arrangement to have some funds come in via Raiser's Edge (where only staff could access it) and others through the CRM (to which one COC member had access). All the convention funds need to come through same portal, and COC needs to have ready visibility to it to monitor event finances.

#### What the LNC can do to ensure a good convention

- Fill the COC with members that have experience in areas needed for the success of the convention. Avoid voting for someone who can only warm a seat.
- Assign one person to be an ad hoc member of the committee. Currently, the rules say that person is the national chairman. Too many bosses slow everything down and is cause for confusion. Since there are members of the COC on the LNC, the LNC has a pipeline for information.
- The LNC chair needs to work with office staff on how to interact with the COC. LNC policy establishes that the COC acts on behalf of the LNC relative to most convention planning. COC decisions must not be ignored, overturned, or undermined by staff or even by the LNC chair. The importance of the convention to the party must be emphasized, and an appropriate prioritization of convention requests/tasks from the COC must be established, especially in the immediate run-up to the convention date.

**Policy-Required Attendance Roster:**

	Adams	Bilyeu	Goldstein	Hayes	Mattson	Moellman	Ryan	Turney*
02/10/20	Y	Y	N	Y	N	Y	Y	--
02/17/20	N	Y	Y	Y	N	Y	Y	--
03/02/20	Y	Y	N	Y	Y	Y	Y	--
03/09/20	Y	Y	Y	Y	Y	Y	Y	--
03/16/20	Y	Y	Y	Y	Y	Y	Y	--
03/23/20	Y	Y	Y	Y	Y	Y	Y	--
03/30/20	Y	Y	Y	Y	Y	Y	Y	--
04/06/20	N	Y	Y	Y	Y	Y	Y	--
04/13/20	N	Y	Y	Y	Y	Y	Y	--
04/20/20	Y	Y	Y	Y	Y	Y	N	--
04/24/20	Y	Y	Y	Y	Y	Y	Y	--
04/27/20	Y	Y	Y	Y	Y	Y	Y	--
05/04/20	Y	Y	Y	Y	Y	Y	Y	--
05/11/20	Y	Y	Y	Y	Y	Y	Y	--
05/18/20	Y	Y	Y	Y	Y	Y	Y	--
05/20/20	Y	N	Y	Y	Y	Y	Y	--
05/25/20	Y	Y	Y	Y	Y	Y	Y	--
05/28/20	Y	Y	Y	Y	Y	Y	Y	--
05/30/20	Y	Y	Y	Y	Y	Y	Y	--
06/01/20	Y	Y	Y	Y	Y	Y	Y	--
06/05/20	Y	Y	Y	Y	Y	Y	Y	Y
06/08/20	Y	Y	Y	Y	Y	Y	Y	Y
06/10/20	Y	Y	Y	Y	Y	Y	Y	Y
06/15/20	Y	Y	Y	Y	Y	Y	Y	Y
06/22/20	Y	Y	Y	Y	Y	Y	Y	Y
06/23/20	Y	Y	Y	Y	Y	Y	Y	Y
06/26/20	N	Y	Y	N	Y	Y	Y	Y
06/29/20	Y	Y	Y	Y	Y	Y	Y	Y
06/30/20	Y	Y	Y	Y	Y	Y	Y	Y
07/01/20	Y	N	Y	Y	Y	Y	Y	Y
07/03/20	Y	N	Y	Y	Y	Y	Y	Y
07/06/20	N	Y	Y	--	Y	Y	N	N
08/12/20	Y	Y	Y	--	Y	Y	Y	Y
09/05/20	N	N	Y	--	Y	Y	Y	N

\* On 5/29/20, just 5 days following adjournment of the online portion of the event, LNC Chair Nick Sarwark emailed the LNC to announce he was removing Daniel Hayes as COC chair and removing him as a member of the COC. The LNC did not disagree that the LNC Chair can unilaterally appoint/remove the COC chair, but by email ballot vote (starting 5/31/20 and ending 6/7/20) the LNC overturned the chair's ruling that he could unilaterally remove him from the committee. As LNC policy required that filling non-LNC seats on the COC first required a recommendation by the COC, Mr. Sarwark expected the COC in its 6/1/20 meeting to make a recommendation for the vacancy. The COC declined to do so pending the outcome of the LNC vote about whether Mr. Hayes was still on the committee. On 6/2/20 Mr. Sarwark announced that he was appointing (even without a recommendation from the COC) Jim Turney to fill the alleged vacancy. Since the LNC decided Mr. Hayes still retained his seat, the committee was already at its maximum membership. Mr. Turney was a wonderful and valuable addition to our planning team, and he didn't deserve to be placed into such an awkward position. He was ready to work and the COC happily welcomed (and needed) his assistance for the rest of the term regardless of whether he could be an official committee member. Mr. Hayes subsequently resigned from the committee on 7/6/20.

**APPENDIX V  
CONVENTION OVERSIGHT COMMITTEE REPORT**

Date due	Dropdead Date	Item	Item	Who's Responsible	Contacts	Notes
October 15, 2022	November 15, 2020	Time and location of				
December 18, 2020	January 15, 2021	Final budget set	Tenative schedule outlined	COC		
January 2, 2021	March 2, 2021	Theme contest should begin if there is to be one		COC; National Office		If this is done, it must be finished in time for website set up and ads.
January 2, 2021	January 31, 2021	Design contracts for speakers, vendors, suite and rom sales	Develop paprer flow so each person who needs it has a copy of the contracts	COC; National Office		COC should do the design with input from the office staff
January 30, 2021	March 30, 2021	Website designed and set up	Website tested	COC; National Office		
January 31, 2021	March 30, 2021	Ticket prices set and ready to announce		COC		
April 2, 2021	May 30, 2021	Ticket Prices Announced	Tickets go on sale	COC; National Office		Super Early Bird Special
April 15, 2021	??	Ad for LP News produced	Ad for LP News Submitted	COC; National Office		ARC and the National Office need to approve
April 30, 2021	June 30, 2021	Welcome Packages priced and designed	Welcome Packages go on sale	COC		This is provided the perks are set
April 30, 2021	July 2, 2021	Speaker Search begins		COC; National Office		National office can help with contact info
July 15, 2021	??	Ad for LP News produced	Ad for LP News submitted	COC; National Office		ARC and the National Office need to approve
July 15, 2021	September 30, 2021	Vendor Tables go on sale	Vendor area layout completed	COC; National Office		Must be coordinated with the National Office
July 15, 2021	September 30, 2021	Suite sale prices finalized	Suite sales begin	COC; National Office		Must be coordinated with the National Office
July 31, 2021	Spetember 30, 2021	Search for A/V provider		COC		This is the latest we should begin. Ticket prices have to reflect the upper end price of A/V or we start the search much earlier.

**APPENDIX V  
CONVENTION OVERSIGHT COMMITTEE REPORT**

Date due	Dropdead Date	Item	Item	Who's Responsible	Contacts	Notes
October 15, 2021	December 15, 2021	Sign with an A/V provider		COC; LNC executive Committee		Changes are being made in the way we do contracts. This line may change
October 15, 2021	December 30, 2021	Ad for LP News produced	Ad for LP News Submitted	COC; National Office		ARC and the National Office need to approve Robert has done this in the past; the COC must decide how they want to do it this time. This can also be sent out as early as May of 2021.
October 15, 2021	November 15, 2021	RFP for hotel contacts for 2026 go out		COC; National Office		These should go on sale about 6 mnths prior to the start of the convention.
November 24, 2021	December 15, 2021	Regular Early Bird ticket prices		COC		Each entity has their own media contacts to reach out to
December 1, 2021	January 1, 2022	Make media contacts		COC; National Office		
January 2, 2022	January 30, 2022	Design finished for books, programs, convention badges, convention bags		COC		National office has staff to help with this if there is no designer on the COC
January 15, 2021	??	Ad for LP News produced	Ad for LP News Submitted	COC; National Office		ARC and the National Office need to approve. The goal is to hav a minimum of three ads in the LP News. Someone should also write articles about the convention for LP News and the Pledge letter.

**APPENDIX V  
CONVENTION OVERSIGHT COMMITTEE REPORT**

Date due	Dropdead Date	Item	Item	Who's Responsible	Contacts	Notes
February 1, 2022	March 15, 2022	Deadline for ordering of supplies; ribbons, bags, badges, awards, and such		COC; National Office		Some of these things the national office already have vendors for. The COC should search for options.
February 28, 2022	March 28, 2022	meet with the chef to finalize meal selection and price		COC		This cannot happen earlier then 90 days out for pricing but meals can be discussed prior

**APPENDIX V  
CONVENTION OVERSIGHT COMMITTEE REPORT**

Date due	Dropdead Date	Item	Item	Who's Responsible	Contacts	Notes
April 10, 2022	April 28, 2022					
April 28, 2022	May 4, 2022	Preliminary numbers and counts to Hotel	Last check on A/V	COC; National Office		
May 1, 2022	May 9, 2022	Check off all items that have to be ordered and delivered		COC; National Office		
May 9, 2022	May 15, 2022	Finalize Master room list	Last minute orderings ; supplies; printing; specialty items	COC		
May 20, 2022	May 23, 2022	Meal counts due		COC	Hotel contact; hotel catering manager	
May 21, 2022						
May 22, 2022						
May 23, 2022		Last minute Master room list Changes				
May 24, 2022	May 24, 2022	Set up Registration	Set up Registration	National Staff (COC?)		
May 25, 2022	May 25, 2022	Prepare Main Hall	prepare training seminars	COC; National Staff		
May 26, 2022	May 26, 2022	Set up for Reception		COC;		
May 27, 2022	May 27, 2022					
May 28, 2022	May 28, 2022	Prepare Gala room	Distribute donation cards Gala	COC; National Fundraising Staff		set volunteers; check breakouts & vendors
May 29, 2022	May 29, 2022	Breakdown main jhall	Breakdown A/V	COC		



**APPENDIX V  
CONVENTION OVERSIGHT COMMITTEE REPORT**

Date due	Dropdead Date	Item	Item	Who's Responsible	Contacts	Notes
May 30, 2022	May 31, 2022	pack up registration	Return to National Office	National Office		
June 13, 2022	July 1, 2022	Send Convention Survey		National Office; COC		
June 10, 2022	June 20, 2022	Review Final Bill	Review room list	COC; LNC executive committee; COC	Hotel; National Office	
June 18, 2022	June 30, 2022	Final Payment to Hotel		Robert Kraus / National office	Hotel	
July 20, 2022	August 20, 2022	Review Convention Survey	Report Survey results	National Office; COC		
August 10, 2022	August 28, 2022	Final Convention Report		COC; National Office		

**APPENDIX W – EMPLOYMENT POLICY AND COMPENSATION COMMITTEE REPORT**

No report submitted for this meeting.

**APPENDIX X – HISTORICAL PRESERVATION COMMITTEE REPORT**

## HISTORICAL PRESERVATION COMMITTEE REPORT V2 LNC MEETING SEPTEMBER 13-14, 2020

### **COMMITTEE OVERVIEW**

Policy Manual Section 2.02 SCOPE AND RESPONSIBILITIES

#### **Historical Preservation Committee**

*The HPC shall be responsible for directing the preservation and publication of Party historical documents and the administration of LPedia.org. A report of its decisions and activities shall be delivered at each LNC meeting.*

The scope of the initial organizing work will last well into several years (the estimate is at least additional five years depending on member involvement), and LPedia will need to be maintained for the time of its existence.

#### **Committee Members**

- Caryn Ann Harlos (Chair)
- Joe Dehn (Secretary)
- Ed Fochler
- James Gholston
- Andrew Kolstee

#### ***Status of search for potential additions to committee:***

As this is a new term, new applications are being solicited. We are also awaiting the appointment of the committee chair for this term.

#### **Reports, Meetings, and Communications**

The Committee is committed to transparency and conducts open meetings on the first and third Wednesday of each month via Zoom. The monthly agenda is posted and updated here: [http://lpedia.org/LPedia:LPHPC\\_Agenda](http://lpedia.org/LPedia:LPHPC_Agenda). Committee discussion is also conducted via email with a read-only subscription option available to all Party members by sending a message to [lphpc-request@lists.dehnbase.net](mailto:lphpc-request@lists.dehnbase.net) with "subscribe" in the subject line. The minutes and other records from its proceedings are preserved on LPedia<sup>1</sup> (links noted below for member review):<sup>2</sup>

<sup>1</sup> The complete history of minutes and reports can be found at: [http://lpedia.org/National\\_Historical\\_Preservation\\_Committee](http://lpedia.org/National_Historical_Preservation_Committee)

<sup>2</sup> The committee will soon be testing out using the google meeting software instead of Zoom.

**Minutes Prepared since the last report:<sup>3</sup>**

- July 1, 2020 [http://lpedia.org/w/images/d/d3/Minutes\\_2020-07-01\\_HPC.pdf](http://lpedia.org/w/images/d/d3/Minutes_2020-07-01_HPC.pdf)
- July 15, 2020 [http://lpedia.org/w/images/a/a4/Minutes\\_2020-07-15\\_HPC.pdf](http://lpedia.org/w/images/a/a4/Minutes_2020-07-15_HPC.pdf)
- August 5, 2020 [https://lpedia.org/w/images/9/98/Minutes\\_2020-08-05\\_HPC.pdf](https://lpedia.org/w/images/9/98/Minutes_2020-08-05_HPC.pdf)
- August 19, 2020 [https://lpedia.org/w/images/7/73/Minutes\\_2020-08-19\\_HPC.pdf](https://lpedia.org/w/images/7/73/Minutes_2020-08-19_HPC.pdf)

**Prior Committee Reports this Term:**

- July 8, 2020 [https://lpedia.org/w/images/7/7e/LPHPC\\_Report\\_2020-07-08.pdf](https://lpedia.org/w/images/7/7e/LPHPC_Report_2020-07-08.pdf)

**Motions Considered**

- None

**Motions for LNC**

- Appointment of LPHPC Chair

**Regular Dedicated Non-Committee Volunteers**

There are multiple regular volunteers that tend to specialize either in their state or in broader subject matters such as election statistics. The committee is in search of another Colorado on-site volunteer and will be exploring internships once again. I have been encouraging the state affiliates to take ownership of their pages and update them regularly.

**STATUS OF DOCUMENT PRESERVATION**

**Storage Unit**

Initial plans have been made to expand the shelving at the unit in order to maximize the storage space, but we are not at that point. Details on the method behind the organizational process as well as a tour of the site are available upon request.

**Digitization**

**Documents and Papers:**

Batches of documents are scanned regularly. Presently, we have a backlog of items already scanned to be uploaded.

**Audio/Video/Electronic Data Materials:**

We received previously unknown boxes and boxes of Clark video material that will be digitized in the future, with some of the items being in the rarer formats for which there is only one current vendor who does that work. We need volunteers to work on other media categories

<sup>3</sup> As per the requirements of the Policy Manual Section 2.02.1, the above-linked minutes contain the dates and attendance rosters for each of the Committee's meetings since the previous regular LNC Meeting.

such as audio and VHS. All of the past meetings on UStream have been downloaded but are not yet on LPedia. LPHQ took all of our VHS tapes to digitize for use in 50<sup>th</sup> anniversary events. Those files are being received in batches.

## **HISTORICAL COLLECTIONS AND PROJECTS**

### **State Party Preservation Efforts**

#### ***State Party Coordinated Preservation Efforts/Committees:***

- California
  - A historical committee, chaired by Joe Dehn, is working on collecting and preserving material relating to the state and local LP organizations.
- Colorado
  - The affiliate is using LPedia as its public records archive and regularly uploads records.
- New York
  - A historical committee is being led by Andrew Kolstee to organize their substantial records.

### **Individual Preservation Efforts or Donations of Items**

Individuals regularly contact the committee regarding their personal collections. The committee is very focused about what kinds of material it will accept, and offers advice concerning items it generally does not accept. In cases where it appears that important items will be thrown away if the committee does not intervene, we try to find a home for them in an academic archive if possible. The priority remains the national party records, and the committee encourages and trains state parties to use LPedia as their permanent archive and to organize local volunteers to do the digitization work.

### **Nolan Archive**

These materials are presently stored in the Utah home of Dr. Buchman who has expressed interest in writing a biography of David with the encouragement of his widow, Elizabeth. Elizabeth signed a written copyright waiver for these materials to be published with or without attribution to LPedia and for commercial or non-commercial use. As the committee had passed a motion to get these scanned, we are attempting to work with Mr. Buchman to get these records to the scanning facility.

### **Yahoo Lists**

We have downloaded as many groups as possible and have these in the archive.

## **STATUS OF LPEDIA**

### **General Statistics<sup>4</sup>**

- 4,473 Articles
- 32 Active Editors
- 5,224 Document/Image Uploads

Daily unique visitors remain about 100-125 with bumps when particular pieces are featured on Facebook or Ms. Harlos appears at various speaking engagements.

### **Featured Articles**

At least once a month (preferably twice) detailed and image-rich articles are featured on the front page to freshen up content and highlight various affiliates, events, people, and documents. Nearly any article can qualify if they meet the standards of high-quality content. Types of content are alternated in order to not emphasize one interest over any other and provide variety. The following are the 2020 featured articles thus far:

- First Issue of LP News
- California Convention 2020
- Libertarian Party of Colorado
- National Convention 1996
- LNC Meeting 1-2 February 2020
- LP News 1972 January Issue 2
- David Koch

### **Massive Category Clean-Up**

The initial structure has been laid out using OmniOutliner with the master file available for download. The process is coming close to completion with the exclusion of the “images” and “publication files” categories. The current top-level category tree is structured as follows:

- Collections
- Definitions
- Events
- Files
- Images
- Issues
- Lists
- LPedia

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<sup>4</sup> ***Last report statistics:***

- 3,532 Articles
- 22 Active Editors
- 4,222 Document/Image Uploads

- Organizations
- People
- Places
- Publications
- Records

**Technical Issues**

We successfully completed the move to /wiki/ as the subdirectory for main wiki content which was the recommended best practices.

**Data Back-Ups**

Regular back-ups are done professionally and consistently. All of the uploaded documents are also kept offline on hard drives and regularly copied to drives stored at a safety deposit box. Any member who provides Ms. Harlos with hard drives may have a copy of all of these records. The committee would like to see them widely distributed so that there is never a single source/point of failure.

**Rating Articles**

We are working on a system to rate articles in terms of quality and importance to facilitate improvement on below par items.

**ACCOUNTING FOR CALENDAR YEAR 2020**

*Total Expenses Booked:*           \$1,102.16  
*Total Revenue:*                   \$250.00  
*Total Budget:*                   \$2,500.00  
*Funds Committed:*               None

Respectfully Submitted,



*Committee Chair*



**APPENDIX Y – INFORMATION SERVICES COMMITTEE REPORT**

Not populated as of this meeting, so no report at this time.

**APPENDIX Z – CAMPUS ORGANIZING REPORT**

Submitted to: Libertarian National Committee, Sept. 6, 2020

Submitted by: James W. Lark, III  
Campus Coordinator, Libertarian Party

This report provides information concerning efforts to build and support Libertarian campus organizations.

**1)** I continue to respond to inquiries from people who want information about the LP campus outreach effort. I am usually able to respond within 24 hours.

Unfortunately, I have received very few inquiries recently. I suspect this is due to the fact that many colleges and universities are conducting classes online. In addition, at the colleges and universities where students are allowed on campus, it appears that the students are severely limited in their ability to conduct recruiting and outreach events.

As noted in my previous report, I contacted the Jorgensen presidential campaign to inquire about assisting the campaign's outreach efforts on campus. I have not received a response as of this moment. I shall soon contact the campaign again about this matter.

**2)** I continue to work with various state and local LP organizations to assist their campus outreach efforts. In particular, I work with state campus outreach coordinators to assist their programs to build campus organizations and assist campus activists.

**3)** I continue to work with Students For Liberty to build libertarian groups at high schools and colleges. (I am a member of the Board of Advisors of SFL.) SFL board members and I have found ways for the LP to use the services available from SFL; we must be careful to avoid jeopardizing SFL's 501c(3) status. I also work with Young Americans for Liberty on projects of mutual benefit.

**4)** I serve as a member of the Foundation for Economic Education Faculty Network. I have not heard anything from FEE during the past year regarding the proposed workshops I would conduct on risk analysis and understanding public policy data. Early next year I shall inquire again regarding their interest in the workshops.

**APPENDIX AA – INTERNATIONAL REPRESENTATIVE REPORT**

Submitted to: Libertarian National Committee, Sept. 6, 2020

Submitted by: James W. Lark, III  
International Representative, Libertarian National Committee

This report will provide information concerning my efforts as International Representative since the “second sitting” of the 2020 LP national convention to assist the work of libertarian political parties and activists throughout the world.

- 1)** The International Alliance of Libertarian Parties (IALP) meeting, scheduled to take place in Cardiff, Wales on Oct. 3, has been postponed to March 20, 2021. I shall participate if I am able to do so.
  
- 2)** The Liberty International conference in Medellin, Colombia, which had been rescheduled for January 2021, will be rescheduled again; the most likely date is August 2021. However, there is considerable concern as to whether conditions will improve sufficiently to allow the conference to take place.

APPENDIX BB – LNC CHAIR'S FRAMEWORK FOR A STRATEGIC PLAN



# LNC Chair's Framework for a Strategic Plan

September 2020

## Introduction

*All your freedoms, all of the time.* 49 years ago, that dream motivated a group of principled, self-reliant visionaries to gather together and reluctantly enter the political arena. Today, the Libertarian Party they constructed is America's third largest political party. Our ideas have gone from hopes to mainstream, our elected officials are voices of principle and common sense in a contentious and tribalistic political environment, our activists are able to make the impossible happen, and our members are generous with their time and money in working toward our shared vision.

The national party has an important role of providing foundational support for these efforts of our elected officials, candidates, activists, donors, and state and local party leaders. Ideas for activism, Membership leads, Strategy, Phone banking and door knocking, Joint fundraising, Talking points, Training, Branding. To build our party to be able to elect and re-elect Libertarians and change public policy, there is much to be done. We must decide how we will prioritize our staff time and financial resources, and what steps we must take to have more donations and activists and elected officials and results. As the saying goes, plans are useless but planning is important. The strategic planning process focuses on defining the goals to be pursued, the metrics by which we measure our progress, the initiatives and steps to take to make it happen, and the clear decision-making rights needed to reinforce success or shift resources away from efforts that fall short.

As LNC Chair, I view my role is threefold: (1) to facilitate decisions, avoiding the extremes of micromanaging or neglect; (2) to create clarity and remove obstacles; and (3) to represent the organization, serving as a nexus between all our many stakeholders. We owe it to our staff, as well as to all those who support our efforts, to do everything we can to provide clarity and transparency about our goals, priorities, and evaluation methods.

Imagine the impact from a Libertarian Party that:

- ✎ Elects, re-elects, and supports principled Libertarians to change public policy
- ✎ Builds & sustains partnerships that provide the resources for our maximum impact
- ✎ Supports and engages a growing membership to achieve results
- ✎ Conveys the LP as impactful & growing, the best option, and worthy of your support
- ✎ Delivers infrastructure and operating practices that seamlessly support our activities

The blueprint for how we construct these results is in the pages ahead. I am grateful to the many people who have contributed ideas to this report. Necessary next steps are refinement, prioritization, and establishing specific goals and implementation steps. Success begets success, so may we have many team victories to celebrate in the months and years ahead!

In Liberty,



Joe Bishop-Henchman, LNC Chair

## Candidates & Elected Officials

**Goal: Elect, re-elect, and support principled Libertarians to change public policy.**

While there are many fine organizations promoting libertarianism and educating Americans about libertarian ideas and policy solutions, only the Libertarian Party can elect principled Libertarians to make that policy happen. The 2018-20 LNC made history in prioritizing building infrastructure to elect Libertarians to state legislatures with the Libertarian Frontier Project: using data and research to identify winnable seats, recruiting principled Libertarians involved in their communities and capable of winning public office, providing branding and strategy help, and training and deploying canvassing and Get Out The Vote (GOTV) teams. Moving away from a direct subsidy model, candidates must raise their own campaign funds and build their teams, but National HQ provides infrastructure, strategic support, and canvassing personnel. After November 2020, which will hopefully see the first Libertarians elected to state legislatures in a generation, the lessons learned from this experience can be used to fine tune the approach and expand it to other promising opportunities in the future.

In addition to winnable races, Libertarians across the country run for office to preserve or gain ballot access, to ensure choices on the ballot for all Americans, or to promote Libertarian perspectives on key issues. Many of these candidates have benefitted from campaign logistics and messaging training provided by national HQ, programs that should be continued and expanded to include media and messaging training, treasurer training, and more. Ultimately, we want to create a pool of talent: people with the experience and ability to be candidates, campaign managers, treasurers, and other roles. We also want to ensure that those officials who are elected are supported in that role such that they can thrive.

Finally, retaining 50+DC ballot access is crucial, as a key asset and talking point for our party. We are the only party other than the Ds and the Rs to consistently have 50+DC access, and estimates of what it would cost to "buy" such access range up to \$30 million per election cycle. We are able to achieve it for a tiny fraction of that amount thanks to a combination of familiarity with the tricks of the trade and a dedicated base of activists who make it happen.

### **Initiatives:**

- ✎ **Frontier Project** (underway): Described above. Summer 2020 activities include building up GOTV teams and supportive issue messaging.
- ✎ **Frontier next phase:** Based on the lessons learned from the Frontier Project in 2020, modifications to expand and scale up to other areas of the country.
- ✎ **Libertarian Elected Officials Network** (new): Nationwide support network for Libertarians in public office, to connect with each other, share ideas and achievements, be a sounding board, and generally support each other in their difficult roles.
- ✎ **Ballot Access Summit** (new): A roundtable that maps out ballot access strategy for 2022 and 2024 with key national and state LP participants, including legislative changes and litigation targets and developing ideas for generating public awareness of

Libertarian Party: LNC Chair's Framework for a Strategic Plan

the disparate treatment Ds and Rs give, with a goal of minimizing last minute (and expensive) "parachute drops" to secure ballot access.

**Moulton Maneuver** (adopted nationally) for **Elected & Appointed Libertarians**:

Pennsylvania elected 40 Libertarians in 2020, by systematically identifying all local races with no candidate, or vacant appointed positions, and matching them with a Libertarian willing to serve. While not all states have as many of these races as Pennsylvania, this project will work with state affiliates to identify them and expand our number of Libertarians gaining experience serving in local public office.

**Campaign Trainings & Handbook** (expanded): Expanding our wildly successful programs training Libertarians on how to be effective candidates for public office and political directors for their state affiliate.

**Vendor Network** (new): Directory of Libertarian vendors for campaign-related services.

**Treasurer Trainings** (new): Providing "certifications" to those who undergo FEC training, building a bench of qualified treasurers to serve on campaigns.

**Door Knocking Program** (expanded): Training a pool of experienced canvassers that can be deployed anywhere in the nation. Door knocking and lit drops, along with phone banking, remains our most effective campaign outreach technique.

**Donation conduit website** (ambitious goal): ActBlue and WinRed are "conduit PACs" that are one-stop clearinghouses for donating to candidates on their "team" en masse. We lack an equivalent, resulting in balkanized digital fundraising that does not take advantage of economies of scale from donors interested in supporting multiple races. The value of such a website and how to implement it should be explored.

**Potential Metrics (draft, subject to change):**

- # state legislators elected
- # local officials elected
- Re-election rate as Libertarian
- # people who have door knocked & # doors knocked
- % of vote test races with Libertarian candidate
- % success rate in "vote test" races that preserve ballot access
- # people completing treasurer / campaign manager / strategy trainings
- # people completing media training
- % of candidates running sub-state legislature (local office) vs. state rep vs. Congress
- % of "winnable" local races with a Libertarian candidate
- % of Americans with at least one non-presidential Libertarian candidate on their ballot
- # of states with ballot access
- % votes for targeted races
- # in Elected Officials Support Network



## Development

**Goal: Build and sustain partnerships that provide the resources for our maximum impact.**

Membership dues cover less than a quarter of the national party's expenses, with the remainder coming from general fundraising and project-specific fundraising. Only in 2016, however, did the party commit to adding a permanent dedicated fundraising staffer and only in 2019-20 has the LNC prioritized fundraising sufficiently to begin building a fundraising team.

We have a number of different avenues for people to contribute financially to the Party:

- \$25 basic memberships (set at that dollar level in the Bylaws; has been \$25 since 1991 aside from a short-lived increase to \$50 in 2004-05)
- Pledge memberships (monthly recurring gifts)
- Direct mail donations
- Digital solicitation donations
- Lifetime memberships (currently \$1,500, as set in the Policy Manual)
- Larger donations, up to the FEC cap, both general operating and project-specific
- Planned gifts (estate and legacy gifts)
- Sales of merchandise at the LP Store
- Sales of convention packages and other event tickets

Our financial supporters are long-term investors in our Party. For example, our most generous 100 current donors have been giving to the Party on average for 26 years, a total of \$4.2 million through our various giving avenues. Of the 857 people who have donated at least \$1,000 to the party in the last several years, the average first gift date is 2005. Our other supporters, though giving less in aggregate, similarly have long-lasting loyalty and give through a mix of our different giving avenues.

To build and sustain these life-long partnerships, we must carry out clear and systematic prospecting, asking, and stewardship strategies. Our prospecting will use generated leads, list trades, and research on issue segmenting and upgrade potential from existing donors to identify direct mail donors and major donor prospects (high giving potential and capacity), thereby minimizing cold calling. Our asking will be both pleasantly persistent in getting calls and meetings with our target prospects, and rely on compelling, authentic, memorable, and prepared pitches drawing on the donor's interests to sell the vision, mission, impact, and plans of what we do. Our stewardship must be thoughtful, interactive, and proactive, tailored as appropriate for the particular donor. The scope of stewardship will depend on gift size, but all donors should be thanked and feel engaged and appreciated.

Multiple people, including non-development staff, can and should participate in each step, but a development staffer will be given ultimate ownership over the qualification and stewardship steps. Bottleneck potential is thereby minimized in this "moves management" system. Prospector(s) are responsible for our number of new meetings and number of new donors



Libertarian Party: LNC Chair's Framework for a Strategic Plan

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metrics. Asker(s) are responsible for our number of asks and number of update meetings metrics. Stewardship staff are responsible for our retention and average gift growth metrics. All together are responsible for total number of donors and total revenue raised metrics.

For direct mail and membership revenue in particular, we must carefully balance revenues, acquisition and house file costs, staff time, renewal rates, and upgrade initiatives. We should strive to meet or exceed industry averages of 1% acquisition response rate, 50% first-year renewal rates, and 70% subsequent year renewal rates.

**Initiatives:**

- ✎ **Issues Segmenting Information** (new): Methods of soliciting information about key issue interest areas from our members and donors, including on the membership form.
- ✎ **Open New FEC Accounts** (new): Determine balance of FEC reporting and giving options.
- ✎ **Prospecting Master List** (revamp): A system of generating leads and researching them for qualification for major gift asks.
- ✎ **Construct Asking Pipeline** (revamp): A system of calling and meeting, including travel costs, to request support that anticipates engagement of multiple askers.
- ✎ **Overhaul of Stewardship Strategy** (revamp): Defined checklist and schedule of touches for various giving levels. Assess existing stewardship products such as newsletters, and add new ones such as an Annual Pledge Pin, periodic stickers, and donor touches.
- ✎ **Direct Mail Strategy Assessment** (revamp): Periodic evaluation of direct mail strategy to ensure proper balance of revenues, costs, staff time, and renewal rates.
- ✎ **Digital Giving Strategy Assessment** (revamp): Refining our strategy and calendar for email and website solicitations, using target issues information.
- ✎ **Donor Event Strategy Assessment** (new): Developing a checklist and proactive strategy for donor events.
- ✎ **Create Party Strategic Plan and Prospectus Sheets for Major Projects** (expand): These marketing documents that recite our goals and metrics will assist in concise and accurate messaging about the priorities for which we are seeking financial support.

**Potential Metrics (draft, subject to change):**

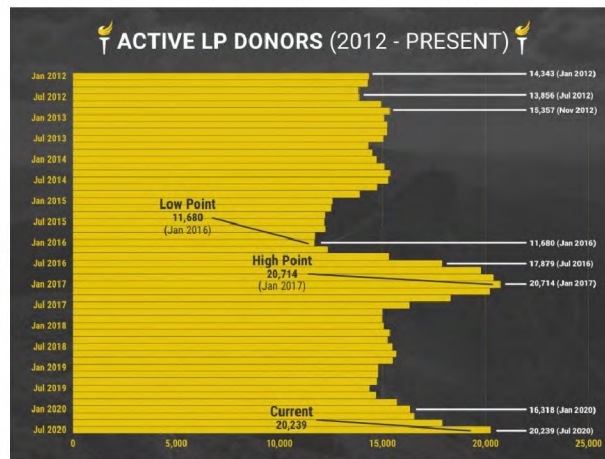
- ✎ \$ raised
- ✎ % renewal rate
- ✎ # and \$ from FEC max donors
- ✎ # and \$ from \$10,000 and up
- ✎ # and \$ from \$1,000 and up
- ✎ Direct mail revenue, acquisition costs, house file costs, staff time, and renewal rates
- ✎ % of stewardship/thank you to do list complete
- ✎ % of large donors who receive a monthly touch
- ✎ % of donors with affinity issue information
- ✎ \$ convention net revenue
- ✎ % of donors thanked within 48 hours
- ✎ % of LNC who are current donors

## Activism & Membership

**Goal: Support and engage a growing membership to achieve results.**

Libertarian Party membership stands at just over 20,000 nationwide. This represents a recent high for membership in line with a clear four-year cycle surrounding the presidential election (see chart), but short of the all-time high 33,017 (December 1999). The membership number is a tiny fraction of the number of registered Libertarians (609,234 in 31 states + DC, double ten years ago), Libertarian votes for U.S. House (1.6 million in 2016, an all-time high), Libertarian votes for President in 2016 (4,489,341), or various estimates of the number of libertarians in the United States (between 23 million and 72 million, depending on survey wording).

Membership is not an end in itself. While the LP is built upon a paid membership, our activities must go beyond membership services to reaching non-member libertarians, persuading voters, and winning elections. New members include future donors, future candidates, future activists from all walks, and future party leaders, and our engagement with each must be differentiated. Those who choose to be activists should be provided with the tools and engagement opportunities that enable them to achieve impact.



### Initiatives:

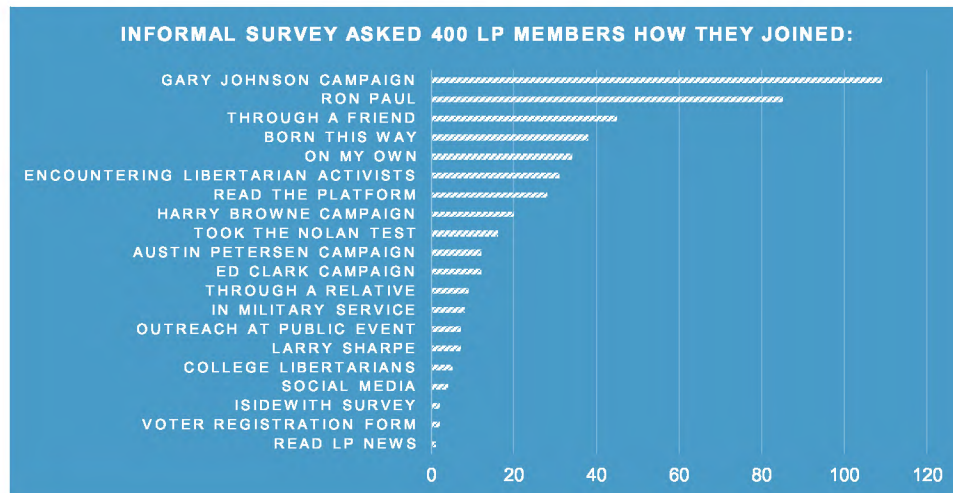
- 👤 **Activist of the Month (new):** Celebrating an activist each month who had extraordinary impact, going above and beyond. Recognizes achievements at the grassroots level and encourages others to follow the lead.
- 👤 **Affiliate in a Box (new):** A ready-to-use kit of best practices and successful ideas for state and local Libertarian leaders, minimizing wheel-reinventing they must do.
- 👤 **Affinity Groups (revamped):** Surveying new and existing members for areas of focus or interest, to enable better targeting for coalitions, issue activities, and fundraising. Examples include **Libertarian Youth**, **Libertarian Moms & Dads**, **Libertarian Veterans**, **Libertarian Business Owners**, and specific policy issues.
- 👤 **Lobbying Days & Protest Days (new):** Tools to assist activists in organizing lobbying and protest days on key issues to draw attention and pressure policymakers, including coordinated national days of action (and participating in others' action days).
- 👤 **Membership Levels (existing, revamp):** Incentivize giving at more than the \$25 basic national membership level, such as with monthly pledge programs, benefits with higher

Libertarian Party: LNC Chair's Framework for a Strategic Plan

- giving levels, and voluntary agreements with states for combined membership.
- Membership Referral Program** (existing, revamp): A minimal fee paid for referring new paid members above a certain level. Monitor net revenues and revamp as necessary.
- Revisit Unified Membership Plan (UMP-III)** (new): From 1996 to 2005, the national and state parties had joint membership at the \$25 level; the program ended due to expense, fund transfer delays, and new FEC rulings. However, we should develop a new partnership for FEC-filing states, on a voluntary basis, to collect joint dues at a combined rate. Many new members are confused about why national and state membership aren't joint, with many joining one but not the other.
- Stronger Affiliates** (existing, revamp): A package of optional training certifications and cooperative activities to boost affiliate capabilities for fundraising prospecting and stewardship, outreach and events (including convention best practices), candidate recruitment and development, political strategy and policy impact, media and PR, and administrative/IT.
- Territorial Outreach** (new): Steps to establish affiliates in U.S. territories.
- Volunteer Phone Banking** (new): A national pool of volunteers to supplement affiliate volunteer tasks, with innovative incentives to promote participation.

**Potential Metrics (draft, subject to change):**

- membership #s (total, new, renew, lapse, revenue, cost, net revenue)
- # at \$25 minimum level vs. other levels, including monthly pledge
- # turnout at national and state conventions
- # of months with Activist of the Month, # nominated, # of states with nominations
- # states FEC filing
- # states in joint membership with national and trends resulting
- # Lobby Day & Protest Day events
- # phone banking volunteers and # phone calls made, and impact on projects



## Marketing & Media

**Goal:** Convey the LP as impactful and growing, the best option, and worthy of your support.

As he helped found the Libertarian Party in 1971, David Nolan wrote in *The Case For A Libertarian Political Party* that the party could enable seven things: (1) take advantage of free publicity afforded to candidates for public office to spread libertarian ideas to the public; (2) use the political process to identify new supporters and enlist them into the libertarian movement; (3) through vote totals, estimate the interest in libertarian ideas; (4) provide a permanent focal point for activists, as opposed to one-shot projects; (5) unite libertarians on the left and right of the political spectrum; (6) pressure politicians to adopt libertarian positions; and (7) elect Libertarians.

To this day, spreading libertarian ideas beyond our echo chamber, and building a Libertarian constituency, remains a key goal. Our candidates frequently have opportunities to speak with new audiences about our principles, platform, and policy positions. Many Americans are unhappy with the choices offered by the two other parties, and this opportunity gives our candidates the ability to connect with them on our innovative ideas and our values of personal empowerment, rights, freedom, innovation, privacy, justice, peace, persuasion, voluntary cooperation, and competition, and talk with them (not at them) about our answers to the major public policy issues of the day that affect them.

Our marketing efforts face the challenge of countering the narrative framed by our opponents: essentially, that Libertarians are not empathetic, not in line with where Americans want to go, and not capable of winning. We also face tribalism and partisanship, media not disposed to cover us, and sufficient resources in a competitive and noisy environment. We must be highly innovative and strategic to be heard. To do this, we should aim to reach people we don't traditionally reach, with messages framed on positive forward thinking, connecting with individuals on their terms, and finding common ground as a first step to persuasion.

The best way for us to do this is by embracing the decentralized nature of our party, and relying on our candidates, affiliates, and activists to speak to audiences in ways they know best. The national party has a role in identifying media opportunities and providing talking points that can be used, developing relationships with editors and producers and connecting them with our spokespeople, and providing training and general libertarian promotion. The ROI of our marketing efforts may be difficult to measure, but we must monitor the effectiveness however we can and use that data to reinforce success where we find it.

### **Initiatives:**

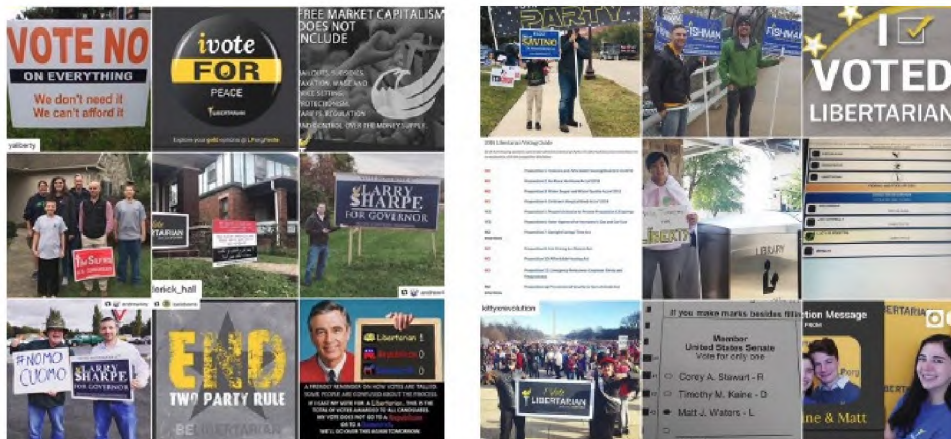
- **Media Training (new):** Providing "certifications" to those who undergo specially provided training to be persuasive spokespeople.
- **Coalitions Strategy (revamp):** Evaluating our current methods of connecting with organizations in the broader libertarian movement, to improve communication,

Libertarian Party: LNC Chair's Framework for a Strategic Plan

- possibility of joint endeavors, and effectiveness.
- LP Newsletters Strategy (LP News, Pledge Newsletter, Lifetime Newsletter, Chair's Newsletter) (revamp):** Evaluate the benefits and costs of our various regular print publications, making improvements or changes as necessary to maximize impact.
- LP Store Assessment (revamp):** Actions to combine items people want, items that raise money, and items that boost LP brand, while balancing staff and financial costs
- LPTV/Video Assessment (revamp):** Evaluate the benefits and costs of our various video enterprises, making improvements or changes as necessary to maximize impact.
- Social Media Strategy (revamp):** Define audience/goals of our social media footprint.
- Marketing Materials on Issues (revamp):** Talking points, up-to-date information, and examples on key topics made available for candidates for their campaign issues.
- LP General Promotion/Branding (revamp):** Promotion of platform planks and related messaging, including op-eds or press releases, designed to result in earned media, supplemented if possible by strategic ad buys. Graphics should use common branding.
- Small Business Initiative (re-launch):** Messaging targeted at the small business community to boost fundraising, membership, and votes from a natural constituency.
- Staffing/Contractor Assessment (revamp):** Constructing a staff structure.

**Potential Metrics (draft, subject to change):**

- # mentions in papers of records (with analysis of how we are framed)
- # of press releases produced, % picked up
- # who receive media training
- # media placements/mentions (print, TV, radio) (with analysis of local vs national)
- # issue or messaging briefs produced
- % social media growth (views/likes/friends)
- % of marquee candidates who get national media attention
- LP Store ROI (sales, "profit")
- \$ raised from mailing of publications/newsletters
- Awareness/impression survey data and other measurables on marketing initiatives



## Budget & Operations

**Goal:** Deliver infrastructure and operating practices that seamlessly support our activities.

The national Libertarian Party has in the past decade built up a professional staff to lead critical functions, shifting away from an all-volunteer model. This transition, while vital, has led to growing pains as our growth outstripped some of our infrastructure and practices. In addition to evaluating our current practices for optimization, we can also work towards a staff structure and set of policies that anticipate future needs, salaries and benefits that allow us to recruit and retain our best, and automating or contracting out functions where it makes sense. The prudent financial management of the 2018-20 LNC, which closed a six-digit structural budget gap, should continue along with matching costs of new initiatives with donor support.

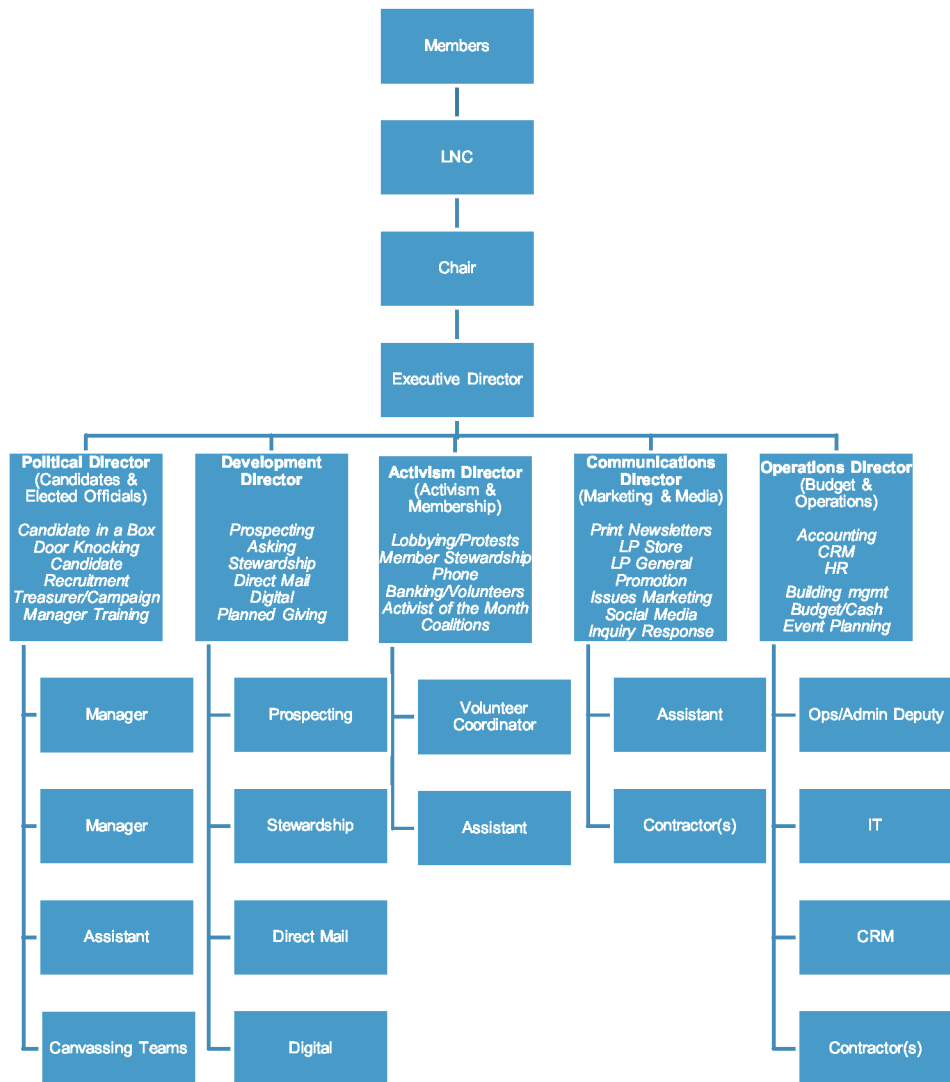
### **Initiatives:**

- ✎ **Strategic Planning Process & Staff Optimization** (new): A comprehensive process to establish roles, responsibilities, and expectations including measurable goals; a new organizational chart with clear lines of authority and decision rights; and exploring salary and benefits revamp.
- ✎ **Information Technology** (revamp): Move IT from committee of volunteers to coordinator or contractor, including providing a clearinghouse for volunteers to help. Pursue off-the-shelf technology where advisable.
- ✎ **Clear CRM Backlog** (ongoing): Numerous states have been seeking to join National HQ's donor database management system, and clearing this backlog should be a top goal. Additional features to the CRM should be carefully planned out and executed within budgeted costs and timeframes.
- ✎ **HR Best Practices** (new): Address concerns about respectful conduct and lack of diversity through training and other best practices as recommended by a task force.
- ✎ **LNC Standing Committees** (new): Establish standing committees to shift workshopping from the full LNC to those committees, while also creating institutional champions for top priorities and engaging all LNC members in the work of the organization.
- ✎ **Building Needs Assessment** (ongoing): Determine needs for space and capabilities.

### **Potential Metrics (draft, subject to change):**

- ✎ Financial metrics (assets, liabilities, net assets, revenues, expenses, net revenues, cash flow by month)
- ✎ Cash flow and budget envision adequate reserve
- ✎ # of days current on 30+ days liabilities
- ✎ # of states on CRM onboarding backlog
- ✎ # of open IT tickets, and days listed for each item
- ✎ % staff turnover (unwanted departures)
- ✎ # individuals trained on FEC compliance
- ✎ Percentile for salaries and benefits compared to peer positions
- ✎ # unplanned downtime for key IT infrastructure

## Targeted Organization Chart



**“After you’ve done a thing the same way for two years, look it over carefully.**

**“After five years, look at it with suspicion.**

**“And after ten years, throw it all away and start over.”**

*-Al Perlman, 20th Century Railroad Executive*



## APPENDIX CC – CHAIR'S PROPOSAL FOR ADVISORY COMMITTEES

### **Proposed Chair's Advisory Committees**

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In 2019, I proposed the establishment of new LNC standing committees for each of our priority areas, to substitute for or expand several existing committees. The goal was to reflect the best practices of most successful boards, to provide specialization, focus, and institutional champions rather than everyone generally responsible for everything. The structure would enable proposals to be fine-tuned and perfected by those who follow the area most closely, enabling the full LNC to vote on vetted proposals, as well as giving a clear line of sight for staff as they carry out their duties.

While there was strong interest in the idea, it was not enough to come up for a vote. Consequently, I propose establishing a revised version of the committees as **Chair's Advisory Committees**, to assist and advise me in working with staff to formulate goals, monitor progress, and assist in execution. If this proof of concept is successful, the LNC may if it chooses make the structure permanent as standing committees.

Committees shall consist of LNC members (including alternates), and outside members as selected by the LNC, with each LNC member (including alternate) who chooses to participate being on at least one and no more than two committees. The LNC Chair shall solicit each LNC member's ranked preference for committee choices and present a list of assignments to the LNC for its consideration, modification, and approval. Each committee shall elect a chair and a vice chair from its members at its first meeting. The LNC Chair and LNC Vice Chair shall be ex officio non-voting members of all five committees. Committee chairs have full voting privileges. Each committee shall meet regularly, monthly if practicable, by phone, web conference, or in-person.

### **Activism & Membership**

---

Strengthen our staff by collaboratively setting goals and reviewing metrics and strategy relating to activities that:

- Attract and retain volunteers and members
- Honor great achievements and respect those who make them happen
- Provide common outreach, lobbying/protest, and grassroots engagement resources and opportunities to activists and affiliates nationwide
- Reinforce fundraising and campaign support objectives
- Increase vote totals for Libertarian candidates

### **Budget & Operations**

---

Strengthen our staff by collaboratively setting goals and reviewing metrics and strategy relating to activities that:

- Follow the adopted budget, or proposed amendments to the budget, that reflect the goals adopted by the LNC
- Ensure positive net cash flow, adequate cash reserve, and positive net assets

- Ensure 100% compliance with legal obligations
- Adopt best practices for staff talent development, human resources, and risk management
- Plan for staff needs, recruitment, and spending needed to advance long-term goals
- Ensure safe, modern, and accountable use of resources

#### **Campaigns & Elected Officials**

---

Strengthen our staff by collaboratively setting goals and reviewing metrics and strategy relating to activities that:

- Elect and re-elect Libertarians to public office
- Identify affiliate and candidate needs
- Promote trainings in best practices in campaign tactics and techniques
- Recruit candidates
- Prioritize 50+DC ballot access

#### **Development**

---

Strengthen our staff by collaboratively setting goals and reviewing metrics and strategy relating to activities that:

- Raise the funds as envisioned in the adopted budget
- Contribute to positive net cash flow
- Involve clear strategies for prospecting and qualifying donors, and related metrics (# meetings, direct mail response rates, etc.)
- Adopt clear strategies for asking donors, and related metrics (dollars raised, renewal rates, etc.)
- Adopt clear strategies for stewarding and cultivating donors, and related metrics (renewal rates, etc.)
- Assist staff in fundraising events and trainings

#### **Marketing & Media**

---

Strengthen our staff by collaboratively setting goals and reviewing metrics and strategy relating to activities that:

- Enhance the Party's public standing and promote its brand
- Obtain positive media attention for the accomplishments and activities of the Party
- Identify target audiences and improve awareness of the Party among them
- Adequately promote new initiatives and projects
- Ensure LNC positions are accurate, principled, and timely

#### **Policies & Procedures**

---

Recommend proposed modifications to the Policy Manual and other rules not under the purview of the Bylaws & Rules Committee, review and fine-tune resolutions of LNC public positions, and ensure the LNC meets the highest ethical standards.

**Chair's Advisory Committees**

Activism & Membership

Tim Ferreira  
John Phillips (Chair)  
Valerie Sarwark  
Joshua Smith  
David Valente  
Francis Wendt

Budget & Operations

Whitney Bilyeu  
Rich Bowen  
Matthew Bughman  
Tim Hagan  
Richard Longstreth (Chair)  
Ken Moellman

Candidates & Elected Officials

Matthew Bughman  
Tucker Coburn (Chair)  
Laura Ebke  
Jared Hall  
Jeffrey Hewitt  
John Phillips  
David Sexton

Development

Susan Hogarth (Chair)  
Chris Luchini  
Steven Nekhaila  
Valerie Sarwark  
David Sexton

Marketing & Media

Erin Adams  
Susan Hogarth  
Dustin Nanna  
Steven Nekhaila  
Erik Raudsep (Chair)  
David Valente

Policies & Procedures

Whitney Bilyeu  
Laura Ebke  
Tim Hagan  
Caryn Ann Harlos (Chair)  
Francis Wendt

**APPENDIX DD – INDEX OF PROPOSED STYLE CHANGES TO BYLAWS**

**INDEX FOR BYLAWS STYLE CHANGE PROPOSALS**

Deletion of comma <i>CMOS 6.19</i>	Articles 4.2, 7.3, 7.4, 8.1, 9.4
Addition of Oxford comma <i>CMOS 6.19</i>	Articles 5.1, 5.2, 6.6, 11.1, 14.3
Alternate rule of spelling out numbers 1-9 and using numerals for rest <i>CMOS 9.7</i>	Articles 4.4(a), 11.21, 11.3(b), 11.4
Make platform, bylaws, constitution, special rules of order, appellate rules of order, resolution, and variations on these words lower case <i>CMOS 7.52, 8.1, 8.75</i>	Articles 3.2, 3.3, 5.2, 5.3, 5.4, 5.5, 7.1, 7.12, 8.2, 8.3, 10.2(b), 10.4(d), 10.9, 15.1, 15.2, 17.1, 18 Rules 5.5, 6.2
Make regular convention and convention lower case <i>CMOS 7.52, 8.1, 8.75</i>	Articles 3.1, 3.3, 5.6, 6.1, 6.3, 6.5, 6.6, 7.2(b), 7.2(c), 7.3, 7.12, 7.14, 8.1, 9.2, all of 10, all of 11, 14.1, 14.2, 14.4, 17.1, 17.2 Rules 1, 2.2, 3.2, 4, 5.2, 5.7, 6.2, 7.4,
Capitalize specifically referenced titles such as Chair and Secretary <i>CMOS 8.20, 14.4</i>	Article 13
Lower case generic use of titles such as chair and officer <i>CMOS 8.20</i>	Articles 10.4(b), 10.7 Rules 1.8, 2.1, 3.3, 7.3, 8.1, 8.1(b), 8.2(b),
Capitalize National Committee and variations <i>CMOS 8.66, 14.4</i>	Article 7.13
Lowercase generic and non-titular use of committee	Articles 7.13, 18 Rules 4, 5.5, 5.6,

**INDEX FOR PLATFORM STYLE CHANGE PROPOSALS**

Add Oxford comma <i>CMOS 6.19</i>	2.4 and 3.6
Change which to that <i>CMOS 5.250, 6.27</i>	1.2 and 3.6

# LIBERTARIAN PARTY

## *BYLAWS, CONVENTION SPECIAL RULES, AND JUDICIAL COMMITTEE RULES OF APPELLATE PROCEDURE*



**ADOPTED IN CONVENTION JULY 2020, ORLANDO, FLORIDA AND VIA ZOOM**

<b><i>Bylaws of the Libertarian Party</i></b> _____	<b>3</b>
ARTICLE 1: NAME _____	3
ARTICLE 2: PURPOSES _____	3
ARTICLE 3: STATEMENT OF PRINCIPLES AND PLATFORM _____	3
ARTICLE 4: MEMBERSHIP _____	3
ARTICLE 5: AFFILIATE PARTIES _____	3
ARTICLE 6: OFFICERS _____	4
ARTICLE 7: NATIONAL COMMITTEE _____	5
ARTICLE 8: JUDICIAL COMMITTEE _____	6
ARTICLE 9: FINANCE AND ACCOUNTING _____	7
ARTICLE 10: CONVENTIONS _____	7
ARTICLE 11: OTHER COMMITTEES _____	9
ARTICLE 12: MEETINGS _____	10
ARTICLE 13: ELECTRONIC MAIL BALLOTS _____	10
ARTICLE 14: PRESIDENTIAL AND VICE-PRESIDENTIAL CAMPAIGNS _____	10
ARTICLE 15: ALTERNATIVE VOTING PROCEDURES _____	10
ARTICLE 16: PARLIAMENTARY AUTHORITY _____	11
ARTICLE 17: AMENDMENT _____	11
ARTICLE 18: PROMULGATION OF BYLAWS _____	11
<b><i>Convention Special Rules of Order of the Libertarian Party</i></b> _____	<b>12</b>
RULE 1: ORDER OF BUSINESS _____	12
RULE 2: VOTING PROCEDURE AND MOTIONS _____	12
RULE 3: POLLING PROCEDURE _____	12
RULE 4: DEBATING AND VOTING -- BYLAWS AND RULES _____	12
RULE 5: DEBATING AND VOTING -- PLATFORM _____	13
RULE 6: RESOLUTIONS _____	14
RULE 7: NOMINATION OF PRESIDENTIAL AND VICE-PRESIDENTIAL CANDIDATES _____	14
RULE 8: ELECTION OF OFFICERS AND NATIONAL COMMITTEE _____	14
RULE 9: ELECTION OF JUDICIAL COMMITTEE _____	15
RULE 10: VERIFICATION OF DELEGATION VOTE TOTALS _____	15
<b><i>Judicial Committee Rules of Appellate Procedure</i></b> _____	<b>16</b>

## Bylaws of the Libertarian Party

### ARTICLE 1: NAME

These articles shall govern the association known as the "Libertarian Party," hereinafter referred to as the "Party."

### ARTICLE 2: PURPOSES

The Party is organized to implement and give voice to the principles embodied in the Statement of Principles by:

1. functioning as a libertarian political entity separate and distinct from all other political parties or movements;
2. electing Libertarians to public office to move public policy in a libertarian direction;
3. chartering affiliate parties throughout the United States and promoting their growth and activities;
4. nominating candidates for President and Vice-President of the United States, and supporting Party and affiliate party candidates for political office; and
5. entering into public information activities.

### ARTICLE 3: STATEMENT OF PRINCIPLES AND PLATFORM

1. The Statement of Principles affirms that philosophy upon which the Libertarian Party is founded, by which it shall be sustained, and through which liberty shall prevail. The enduring importance of the Statement of Principles requires that it may be amended only by a vote of 7/8 of all registered delegates at a Rregular Cconvention.
2. The Party Pplatform shall include, but not be limited to, the Statement of Principles and the implementation of those principles in the form of planks.
3. The current Pplatform shall serve as the basis of all future platforms. The existing Pplatform may be amended only at Rregular Cconvention. A platform plank may be deleted by majority vote. New planks or amendments to existing planks require a 2/3 vote.

### ARTICLE 4: MEMBERSHIP

1. Members of the Party shall be those persons who have certified in writing that they oppose the initiation of force to achieve political or social goals.
2. The National Committee may offer life memberships, and must honor all prior and future life memberships.
3. The National Committee may create other levels of membership and shall determine the contribution or dues levels for such memberships.
4. "Sustaining members" are members of the Party who:
  - a. During the prior twelve 12 months have donated, or have had donated on their behalf, an amount of at least \$25; or
  - b. Are Llife members.

### ARTICLE 5: AFFILIATE PARTIES

1. No person, group, or organization may use the name "Libertarian Party" or any confusingly similar designation except the Party or an organization to which the Party grants affiliate party status or as otherwise provided in these bylaws.
2. The National Committee shall charter state-level affiliate parties from any qualifying organization requesting such status in each state, territory, and the District of Columbia (hereinafter, state). Organizations which wish to become state-level affiliate parties shall apply for such status on a standard petition form as adopted by the National Committee, which petition shall be signed by no fewer than ten members of the Party residing in the appropriate state. Affiliate party status



- shall be granted only to those organizations **which that** adopt the Statement of Principles and file a copy of their **C**onstitution and/or **B**ylaws with the Party Secretary.
3. There shall be no more than one state-level affiliate party in any one state. Each state-level affiliate party shall, in accordance with its own **B**ylaws and these **B**ylaws, determine who shall be its delegates to all **R**egular **C**onventions. A state-level affiliate party may charter sub-affiliate parties within the state, which will entitle such sub-affiliates to use the name "Libertarian Party."
  4. No affiliate party shall endorse any candidate who is a member of another party for public office in any partisan election. No affiliate party shall take any action inconsistent with the Statement of Principles or these **B**ylaws.
  5. The autonomy of the affiliate and sub-affiliate parties shall not be abridged by the National Committee or any other committee of the Party, except as provided by these **B**ylaws.
  6. The National Committee shall have the power to revoke the status of any affiliate party, for cause, by a vote of 3/4 of the entire National Committee. A motion to revoke the status of an affiliate party for cause must specify the nature of the cause for revocation. The affiliate party may challenge the revocation of its status by written appeal to the Judicial Committee within 30 days of receipt of notice of such revocation. Failure to appeal within 30 days shall confirm the revocation and bar any later challenge or appeal. The National Committee shall not revoke the status of any affiliate party within six months prior to a **R**egular **C**onvention. The Judicial Committee shall set a date for hearing the appeal within 20 to 40 days of receipt of the appeal and shall notify all interested persons, which persons shall have the right to appear and submit evidence and argument. At the hearing the burden of persuasion shall rest upon the appellant. The Judicial Committee shall either affirm the National Committee's revocation of affiliate party status or order reinstatement of the affiliate party. The Judicial Committee shall issue its ruling within 30 days of the hearing and in no case later than 90 days prior to a **R**egular **C**onvention. Failure of the Judicial Committee to rule within 30 days shall constitute an affirmation of the National Committee's revocation of affiliate party status except when the last day of the 30 day period falls within 90 days prior to a **R**egular **C**onvention, in which case the Judicial Committee's non-action shall result in reinstatement of affiliate party status.

#### **ARTICLE 6: OFFICERS**

1. The officers of the Party shall be:
  - o Chair,
  - o Vice-Chair,
  - o Secretary, and
  - o Treasurer.All of these officers shall be elected by a **R**egular **C**onvention of the Party, shall take office immediately upon the close of the **C**onvention and shall serve thereafter until the final adjournment of the next **R**egular **C**onvention. No person shall serve as an officer who is not a sustaining member of the Party.
2. No offices shall be combined.
3. The Chair shall preside at all **C**onventions and all meetings of the National Committee. The Chair is the chief executive officer of the Party with full authority to direct its business and affairs, including hiring and discharging of National Committee volunteers and paid personnel, subject to express National Committee policies and directives issued in the exercise of the National Committee's plenary control and management of Party affairs, properties, and funds.
4. The Vice-Chair shall be the chief assistant to the Chair, performing such duties as the Chair shall prescribe, and holding such executive powers as the Chair shall delegate and shall perform the duties of the Chair in the event that the Chair is, for any reason, unable to perform the duties of the office.
5. The Secretary shall be the recording officer of the Party and shall perform such duties as are assigned by the Chair or the National Committee. The Secretary shall attend all meetings of the National Committee and all Party **C**onventions and shall act as Secretary thereof, keeping such minutes and records as necessary.
6. The Treasurer shall receive, expend, and account for the funds of the Party under the supervision and direction of the Chair and the National Committee. The Treasurer shall make an annual

- financial report to the National Committee and shall perform all duties required of the office by applicable federal and state law. The Treasurer is responsible for oversight of all financial functions, including, but not limited to receipts, disbursements, internal and external reporting. The Treasurer shall report to the National Committee and the **C**onvention both the financial situation of the Party and the results of its activities. The report of the Treasurer to the **C**onvention, specified in Convention Rule 1 agenda item 4, shall include an independent auditor's report opining whether the financial statements present fairly, in all material respects, the financial position of the Party and the changes in its net assets and its cash flow for the years then ended, in conformity with accounting principles generally accepted in the United States of America. Unaudited interim financial statements shall also be presented. Such reports shall be made available to every delegate.
7. The National Committee may, for cause, suspend any officer by a vote of 2/3 of the entire National Committee, excepting the officer that is the subject of the vote who may not participate in that vote. The suspended officer may challenge the suspension by an appeal in writing to the Judicial Committee within seven days of receipt of notice of suspension. Failure to appeal within seven days shall confirm the suspension and bar any later challenge or appeal. The Judicial Committee shall set a date for hearing the appeal between 20 and 40 days of receipt of the appeal and shall notify all interested persons, which persons shall have the right to appear and present evidence and argument. At the hearing the burden of persuasion shall rest upon the appellant. The Judicial Committee shall either affirm the National Committee's suspension of the officer or order the officer's reinstatement within 30 days of the hearing. Failure of the Judicial Committee to rule within 30 days shall constitute an affirmation of the National Committee's suspension of the officer. At such time as the suspension is final, the office in question shall be deemed vacant.
  8. The National Committee shall appoint new officers if vacancies occur, such officers to complete the term of the office vacated.

#### ARTICLE 7: NATIONAL COMMITTEE

1. The National Committee shall have control and management of all the affairs, properties, and funds of the Party consistent with these **B**ylaws. The Libertarian National Committee shall establish and oversee an organizational structure to implement the purposes of the Party as stated in Article 2. The National Committee shall adopt rules of procedure for the conduct of its meetings and the carrying out of its duties and responsibilities. The National Committee may delegate its authority in any manner it deems necessary.
2. The National Committee shall be composed of the following members:
  - a. the officers of the Party;
  - b. five members elected at large by the delegates at a **R**egular **C**onvention; and
  - c. any additional members as specified below:

Any affiliate party with 10% or more of the total national **p**Party sustaining membership within affiliate parties (as determined for delegate allocation) shall be entitled to one National Committee representative and one alternate for each 10% of national sustaining membership. Affiliate parties may, by mutual consent, band together to form "representative regions," and each such "region" with an aggregate national party sustaining membership of 10% or more shall be entitled to one National Committee representative and one alternate for each 10% of national party sustaining membership. "Representative regions" may be formed or dissolved once every two years during a period beginning 90 days before the beginning of and ending on the second day of the National **C**onvention, and notice of new formations or dissolutions must be given in writing to the national Secretary prior to the close of the **C**onvention at which they take place.
3. The National Committee shall take office immediately upon the close of the **R**egular **C**onvention at which they are selected, and serve until the final adjournment of the next **R**egular **C**onvention.
4. A National Committee member shall be a sustaining member of the Party, and shall not be the candidate of any party except the Party or an affiliate.

5. The National Committee may, for cause, suspend any member-at-large by a vote of 2/3 of the entire National Committee, excepting the member that is the subject of the vote who may not participate in that vote. The suspended member-at-large may challenge the suspension by an appeal in writing to the Judicial Committee within seven days of receipt of notice of suspension. Failure to appeal within seven days shall confirm the suspension and bar any later challenge or appeal. The Judicial Committee shall set a date for hearing the appeal between 20 and 40 days of receipt of the appeal and shall notify all interested persons, which persons shall have the right to appear and present evidence and argument. At the hearing the burden of persuasion shall rest upon the appellant. The Judicial Committee shall either affirm the National Committee's suspension of the member-at-large or order reinstatement of the member-at-large within 30 days of the hearing. Failure of the Judicial Committee to rule within 30 days shall constitute an affirmation of the National Committee's suspension of the member-at-large. At such times as the suspension is final, the office in question shall be deemed vacant.
6. A National Committee member who fails to attend two consecutive regular sessions of the National Committee shall be deemed to have vacated his or her seat. The appointing body shall be free to reappoint the member who vacated the seat.
7. The National Committee shall appoint new officers and members-at-large if vacancies occur, such officers and members-at-large to complete the term of the office vacated.
8. A National Committee Regional Representative or Alternate may be removed and replaced only by the act of the affiliate parties that constitute the subject region. The voting procedure for the removal and replacement of regional representatives or alternates shall be determined by the regions. In the absence of any such procedures, a majority vote of the state chairs comprising the region shall prevail.
9. The National Committee shall meet at such times and places as may be determined by: action of the Committee, call of the Chair, or written request of 1/3 or more of its members.
10. A majority of the membership of the National Committee shall constitute a quorum for the transaction of business at all meetings.
11. The National Committee may adopt public policy resolutions by a 3/4 vote with previous notice or by unanimous consent without previous notice.
12. Upon appeal by ten percent of the delegates credentialed at the most recent **R**regular **C**onvention or one percent of the Party sustaining members the Judicial Committee shall consider the question of whether or not a decision of the National Committee contravenes specified sections of the **B**ylaws. If the decision is vetoed by the Judicial Committee, it shall be declared null and void.
13. The National Committee shall use roll call voting on all substantive motions. Additionally, the National **C**ommittee must have a roll call vote upon request of any single **C**ommittee member present on any motion. On all roll call votes, the vote of each individual **C**ommittee member shall be recorded in the minutes.
14. The Secretary or a designee shall promptly post notice for each session of the National Committee; any National Committee proposed agendas; and approved minutes of each **C**onvention and open National Committee session to a permanent archive section on the Party's website. Any person may record the National Committee's proceedings while in open session, or subscribe to a read-only email list on which **National Committee LNC** votes are recorded.
15. The **LNC National Committee** and all of its committees shall conduct all votes and actions in open session; executive session may only be used for discussion of personnel matters, contractual negotiations, pending or potential litigation, or political strategy requiring confidentiality.

#### **ARTICLE 8: JUDICIAL COMMITTEE**

1. The Judicial Committee shall be composed of seven Party members elected at each **R**regular **N**on-Presidential **C**onvention, and any five members shall constitute a quorum. No member of the National Committee may be a member of the Judicial Committee. The members of the Judicial Committee shall select the Chair of the Judicial Committee. The Judicial Committee shall take office immediately upon the close of the **R**regular **N**on-Presidential **C**onvention at which elected and shall serve until the final adjournment of the next **R**regular **N**on-Presidential

- C**onvention. All Judicial Committee members shall have been Party members at least four years at the time of their selection. The remaining members of the Judicial Committee shall appoint new members if vacancies occur, such appointees to serve until the final adjournment of the next **R**egular **N**on-Presidential **C**onvention. Should all Judicial Committee positions be vacant, an Intervening convention may fill such vacancies.
2. The subject matter jurisdiction of the Judicial Committee is limited to consideration of only those matters expressly identified as follows:
    - a. suspension of affiliate parties (Article 5, Section 6),
    - b. suspension of officers (Article 6, Section 7),
    - c. suspension of National Committee members-at-large (Article 7, Section 5),
    - d. voiding of National Committee decisions (Article 7, Section 12),
    - e. challenges to platform planks (Rule 5, Section 7),
    - f. challenges to **R**esolutions (Rule 6, Section 2), and
    - g. suspension of Presidential and Vice-Presidential candidates (Article 14, Section 5).
  3. Within 90 days following the **R**egular **C**onvention at which elected, the Judicial Committee shall establish **R**ules of **A**ppellate **P**rocedure to govern its consideration of matters within the scope of its jurisdiction. The existing **R**ules shall remain in effect until and unless the Judicial Committee submits new proposed rules to the National Committee for approval, which approval shall be deemed given unless denied by a 2/3 vote of the National Committee within 60 days of submission. A copy of the current **R**ules of **A**ppellate **P**rocedure shall be maintained by the Secretary at the Party **H**eadquarters and shall be available to any member at cost.

#### **ARTICLE 9: FINANCE AND ACCOUNTING**

1. The fiscal term of the Party shall begin on January 1 of each year. From January 1 until the National Committee has approved a budget, the Treasurer may authorize expenditures for any item incorporated in the previous year's budget as long as the level of expenditure is consistent with that budget.
2. The National Committee shall cause an efficient double-entry system of accounts to be installed and maintained. Financial statements of the Party shall be prepared in accordance with Generally Accepted Accounting Principles (GAAP). Audits shall be performed annually by an independent auditor. The non-officer members of the National Committee shall appoint a standing Audit Committee of three members with power to select the independent auditor. One member shall be a non-officer member or alternate of the National Committee and the other two shall not be members or alternates of the National Committee. The Assistant Treasurer is not eligible to serve on the Audit Committee. The Audit Committee shall present its findings to each **R**egular **C**onvention and clarify for the National Committee any recommendations made by the auditor.
3. No disbursements exceeding \$100 may be made with cash.
4. The National Committee shall have the power to designate the depository of all funds of the Party, and shall appoint such officers and employees as in its judgment may seem advisable to deposit and withdraw funds.
5. The Party shall not borrow in excess of \$2,000 total without prior approval by 2/3 vote of the National Committee. This shall not include current operating debt for trade payables.
6. The National Committee shall designate an Assistant Treasurer to temporarily serve in the event the Treasurer is incapacitated or unavailable, or vacates the position.

#### **ARTICLE 10: CONVENTIONS**

1. Regular Conventions:  
The Party shall hold a **R**egular **C**onvention every two years, at a time and place selected by the National Committee. Regular **C**onventions shall be held sometime during the period of July of an odd-numbered year through August of an even-numbered year. All business required to be conducted at **R**egular **C**onventions shall be conducted at **R**egular **C**onventions only.
2. Delegates:

- a. Delegates shall be required to be members of either the Party or an affiliate party. At all **R**regular **C**onventions delegates shall be those so accredited who have registered at the **C**onvention.
  - b. Any federal or state law to the contrary notwithstanding, delegates to a **R**regular **C**onvention shall be selected by a method adopted by each affiliate party; provided however, that only members of the Party as defined in these **B**ylaws, or members of the affiliate party as defined in the constitution or bylaws of such affiliate party, shall be eligible to vote for the selection of delegates to a **R**regular **C**onvention.
3. Affiliate Party Delegate Entitlements:  
Each affiliate party shall be entitled to send delegates to each **R**regular **C**onvention on the following basis:
- a. One delegate for each 0.14 percent, or fraction thereof, of the total Party sustaining membership in that affiliate; provided that at least one such delegate must be a resident of that **S**tate or **D**istrict.
  - b. One delegate for each 0.35 percent, or fraction thereof, of the votes cast nationwide for the Libertarian Party candidate in the most recent presidential election, cast in that affiliate's state. If a state conducts its presidential election via Ranked-Choice or Instant Runoff Voting, the ballots for the Libertarian candidate as tabulated in the first round of ballot counting will be used for this purpose.
4. Delegate Allocation:
- a. In order to be counted for delegate allocation, sustaining membership applications must be sent to the National Headquarters by either the individual member or the affiliate party and received or postmarked no later than the last day of the seventh month prior to the **R**regular **C**onvention.
  - b. The Secretary shall make a count of the sustaining members qualified under the requirements set forth here and shall compute the delegate allocations for the affiliate parties. Notification of the sustaining membership totals and allocation totals shall be sent by the Secretary to the **C**hair of each affiliate party no later than the last day of the sixth month prior to a **R**regular **C**onvention.
  - c. A list of the names and addresses of all delegates and alternates chosen by each affiliate party shall be sent to the Credentials Committee no later than month prior to start of the first general session of the **R**regular **C**onvention. Amendments to such lists may be made by the affiliate parties and submitted to the Credentials Committee until the close of the Credentials Committee meeting preceding the **C**onvention. The number of alternates' names submitted shall not exceed the greater of 50 or the number of delegates allocated.
  - d. Failure to submit a listing of delegate/alternate names and addresses, as prescribed within these **B**ylaws, shall cause no delegation to be registered from that affiliate party.
  - e. By **seven-eighths 7/8** vote, the **C**onvention may approve additional delegates and alternates whose names and addresses are submitted to the Credentials Committee during the **C**onvention.
5. Delegate List:  
Any Party member shall be provided, upon request and payment of copying and mailing costs, a list of the names and addresses of all delegates selected to attend and those who actually attended the most recent two **C**onventions, with those who attended clearly identified, and all delegates / alternates selected to the upcoming convention, if available.
6. Voting Eligibility:
- a. Use of the unit rule or unit voting is prohibited at national conventions.
  - b. Duly selected alternates may be freely substituted for any members of their delegation who are temporarily or permanently absent from the floor, provided the procedure has been clearly specified by the affiliate party in advance of the **C**onvention, and the Credentials Committee has been provided with lists of the affiliate party's delegates and alternates as well as a copy of the affiliate party's rules governing substitutions.
  - c. An alternate, upon certification by the Credentials Committee, may function as a delegate whenever a delegate of the same state has not been registered in attendance. This status shall continue until the absent delegate registers in attendance. If the affiliate party

- has made no provision for filling delegate vacancies, the alternate substitute shall be decided by drawing lots.
- d. If the affiliate party has made no other provision, an alternate may temporarily vote in place of a delegate from the same state while he or she has the written consent of that delegate; however, no delegate may cast more than one vote on a question.
  - e. All members must wear the identification badge issued upon registration in order to be admitted to the **C**onvention hall.
7. Votes cast for "None of the Above" in voting on the Party's nominees for President and Vice-President, the Party **O**fficers, and at-large members of the National Committee, shall be considered valid. Should a majority of the votes be cast for "None of the Above" in the Presidential or Vice-Presidential balloting, no candidate shall be nominated for that office. Should "None of the Above" be selected for any Party office, that position shall be declared vacant, and none of the losing candidates for that position may be selected to fill the vacancy for that term of office.
  8. Quorum:  
A quorum shall consist of 40% of the total number of delegates registered in attendance at the **C**onvention.
  9. The Convention Secretary shall produce draft convention minutes within 60 days of the adjournment of the **C**onvention and present them to the National Committee. Draft convention minutes shall be posted on the Party's website at least 14 days prior to being submitted to the National Committee for approval by a ~~two-thirds~~ **2/3** vote.
  10. Convention Rules:  
The Party's **C**onvention **S**pecial **R**ules of **O**rder may be amended only by a **R**egular **C**onvention.

#### ARTICLE 11: OTHER COMMITTEES

1. There shall be a Platform Committee, a Bylaws and Rules Committee, and a Credentials Committee for each **R**egular **C**onvention. The National Committee shall appoint a temporary chair of each committee to serve until each committee selects its own chair.
2. The Bylaws and Rules Committee shall consist of ten Party members appointed by the National Committee no later than ~~twelve~~ **12** months before a **R**egular **C**onvention. No more than five of these members shall be members of the current National Committee.
3. The Platform Committee shall consist of 20 members selected as follows:
  - a. One member by each of the five affiliate parties having the greatest per capita sustaining membership as determined for **C**onvention delegate allocations at the most recent **R**egular **C**onvention.
  - b. One member by each of the ~~ten~~ **10** affiliate parties having the largest sustaining memberships, excluding those affiliates from (a), as determined for **C**onvention delegate allocations at the most recent **R**egular **C**onvention.
  - c. Five members selected by the National Committee.
  - d. These members shall be selected no later than the last day of the fifth month prior to the **R**egular **C**onvention.
4. The Credentials Committee, composed of ~~ten~~ **10** members, shall be selected as follows.
  - a. Five members chosen by the National Committee no later than six months before a **R**egular **C**onvention.
  - b. One member by each of the five affiliate parties having the largest sustaining memberships as determined for **C**onventions delegate allocations at the most recent **R**egular **C**onvention. These shall be selected by each of the affiliate parties no later than three months prior to the **R**egular **C**onvention
5. Ranked alternates may be named by the appointing bodies to fill any vacancies or absences in the **C**onvention Committees.
6. Committee Procedures
  - a. A majority vote of those Committee members present is necessary for a "do pass" recommendation, and in the case of the Platform Committee, a majority must approve each specific plank separately.

- b. Four or more members of the Platform Committee may join together to issue a minority report regarding any plank reported to the floor of the **C**onvention. Two or more members of the Bylaws and Rules Committee or of the **C**redentials Committee may join together to issue a minority report regarding their business.

#### **ARTICLE 12: MEETINGS**

Boards and committees may conduct business by teleconference or videoconference. The National Committee shall have power to adopt special rules of order and standing rules to facilitate the conduct of business by teleconference or videoconference.

#### **ARTICLE 13: ELECTRONIC MAIL BALLOTS**

Boards and committees may transact business by electronic mail. The **C**hair or **S**ecretary shall send out electronic mail ballots on any question submitted by the **C**hair or cosponsored by at least 1/5 of the members of the board or committee. The period for voting on a question shall remain open for seven days, unless all members have cast votes, or have stated an intention to abstain or be absent during the voting period, by electronic mail to the entire board or committee. Votes from alternates will be counted, in accordance with previously defined ranked order, in the absence of the corresponding committee member(s). The outcome of each motion shall be announced promptly and recorded in the minutes of the next meeting. The number of votes required for passage of any motion shall be the same as that required during a meeting. Motions dispensed through electronic mail ballots satisfy the requirement of giving previous notice.

#### **ARTICLE 14: PRESIDENTIAL AND VICE-PRESIDENTIAL CAMPAIGNS**

1. Nominations of candidates for President and Vice-President of the United States may be made only at the **R**egular **C**onvention immediately preceding a Presidential election.
2. No candidate may be nominated for President or Vice-President who is ineligible under the United States Constitution, who has not expressed a willingness to accept the nomination of the Party, who served as a stand-in candidate during the current election cycle, or who is not a sustaining member of the Party. A stand-in is an individual who has agreed to be placed on a state affiliate's nomination petition prior to the selection of nominees by the Libertarian Party at **C**onvention.
3. In the event of the death, resignation, disqualification, or suspension of the nomination of the Party's nominee for President, the Vice-Presidential nominee shall become the Presidential nominee. Two-thirds of the entire membership of the National Committee may, at a meeting, fill a Vice-Presidential vacancy, and, if necessary, a simultaneous Presidential vacancy.
4. The National Committee shall respect the vote of the delegates at **N**ominating **C**onventions and provide full support for the Party's nominee for President and nominee for Vice-President as long as their campaigns are conducted in accordance with the **P**latform of the Party.
5. A candidate's nomination may be suspended by a 3/4 vote of the entire membership of the National Committee at a meeting. That candidate's nomination shall then be declared null and void unless the suspended candidate appeals the suspension to the Judicial Committee within seven days of receipt of notification of suspension. The resolution of suspension must state the specific reasons for suspension and must be signed by each member of the National Committee agreeing thereto. The Judicial Committee shall meet and act on this appeal within 30 days and before the election.

#### **ARTICLE 15: ALTERNATIVE VOTING PROCEDURES**

1. The **C**onvention **S**pecial **R**ules of **O**rder may authorize specified forms of preferential voting.
2. The **C**onvention **S**pecial **R**ules of **O**rder may provide a mechanism under which, when no candidate initially receives a majority, the candidate receiving the fewest votes is removed from consideration.

**ARTICLE 16: PARLIAMENTARY AUTHORITY**

The rules contained in the current edition of Robert's Rules of Order, Newly Revised shall govern the Party in all cases to which they are applicable and in which they are not inconsistent with these bylaws and any special rules of order adopted by the Party.

**ARTICLE 17: AMENDMENT**

1. These **B**ylaws may be amended by a 2/3 vote of the delegates at any **R**egular **C**onvention.
2. Article 3, Section 1, or this Section, shall not be amended by a vote of less than 7/8 of all registered delegates at a **R**egular **C**onvention.

**ARTICLE 18: PROMULGATION OF BYLAWS**

The National Committee shall promulgate the **B**ylaws in accordance with applicable law. A copy of these **B**ylaws and **C**onvention **R**ules shall be provided to each member of the National Committee, each member of the Judicial Committee and each **C**hair of an affiliate party within 90 days of adoption.



Convention Special Rules of Order of the Libertarian Party

**RULE 1: ORDER OF BUSINESS**

The standing order of business for a Rregular Cconvention shall be as follows:

1. Call to order
2. Credentials Committee report
3. Adoption of agenda
4. Treasurer's report
5. Audit Committee report
6. Bylaws and Rules Committee report
7. Election of Judicial Committee (in appropriate years)
8. Election of Party Officers and at-large members of the National Committee
9. Platform Committee report
10. Nomination of Party candidates for President and Vice-President (in appropriate years)
11. Resolutions
12. Other business

**RULE 2: VOTING PROCEDURE AND MOTIONS**

1. On all matters, except the retention of platform planks, the election of Judicial Committee Members, Party Officers and at-large members of the National Committee, and the nomination of Presidential and Vice-Presidential candidates, voting will be by either voice vote or rising vote. If any delegate objects to the Chair's ruling on the outcome of a voice vote, a rising vote shall be conducted. If 20 or more delegates object to the Chair's ruling on the outcome of a rising vote, a counted vote will be held.
2. The Chair may require any motion offered from the Cconvention floor to be in writing, signed by the mover and submitted to the Secretary.

**RULE 3: POLLING PROCEDURE**

1. The State Chair shall serve as chair of his or her delegation, unless that delegation selects another of its members to serve as its chair and so notifies the Secretary.
2. In cases where a roll call vote is required, polling shall be by state. The Secretary will ask for the vote from each state in alphabetical order, and the chair of each delegation shall report the vote for that state. The Cconvention seating will be by state delegation. If someone challenges the vote reported by any state's chair, the Secretary shall poll the delegates from that state individually.
3. In cases where computer readable ballots are used, each delegate must sign the ballot and submit it to the dDelegation eChair. After verifying that the number of votes cast does not exceed the number the state is entitled to, the chair of each delegation shall submit the ballots to the Secretary. During the period of time allotted for such votes, the business of the convention shall continue without interruption.

**RULE 4: DEBATING AND VOTING – BYLAWS AND RULES**

The Chair of the Bylaws and Rules Committee shall report each recommendation of the Ccommittee to the Cconvention separately and shall have two minutes to explain the intent or purpose of the proposed amendment(s). The Convention Chair shall open each recommendation to discussion without amendment from the floor. Each recommendation shall be considered and adopted separately, with a maximum of eight minutes discussion on any recommendation. After the discussion, the Convention Chair shall bring the recommendation to a vote. If the recommendation fails, the Convention Chair shall open the recommendation to amendment for an additional 10 minutes.

**RULE 5: DEBATING AND VOTING – PLATFORM**

1. After the adoption of the convention agenda, the convention will vote whether to delete planks from the existing platform. This will be accomplished as follows:
  - a. The Credentials Committee shall issue five signature tokens to each delegate.
  - b. Tokens shall only be issued to delegates. Delegates are responsible for transferring possession of unused tokens to their alternates if necessary.
  - c. Each delegate may cast each token as a recommendation for deletion of one plank by noting on the token the plank to be deleted and signing the token.
  - d. A delegate may cumulate recommendations by casting any number of tokens for deletion of the same plank.
  - e. Delegates will be given until one hour prior to the scheduled start of the platform report to mark their tokens and deliver them to the Secretary.
  - f. Prior to the scheduled start of the platform report, the Secretary shall review the tokens received and tabulate and report the tokens submitted for deletion of each plank.
  - g. As its first item of platform business, the convention shall vote whether to delete each of those planks that received a number of tokens for deletion equal to 20% or more of the number of credentialed delegates. Such votes shall be cast without amendment or debate.
2. The Platform Committee shall meet before each **R**egular **C**onvention and prepare a report containing its recommendations. At the convention, the Platform Committee's recommendations shall be reported to the floor and debated and voted upon separately. The Platform Committee shall set forth the order in which each recommendation shall be considered.
3. Recommendations for which there is no minority report shall be debated and voted upon in the following manner:
  - a. The Platform Committee Chair, or some other person designated by him or her, shall read the proposed recommendation and shall have up to two minutes to explain the recommendation.
  - b. The Convention Chair shall then open the recommendation to debate without amendment for a period of up to 15 minutes before bringing the matter to a vote. If the recommendation fails, the Convention Chair shall inquire if any amendments are proposed from the floor. If there are such proposals, the Convention Chair shall request a vote on whether to consider amendments, and with majority approval may consider amendments for a period of up to 10 minutes.
4. Recommendations for which there is a minority report shall be debated and voted upon in the following manner:
  - a. Spokespersons for both the majority and minority positions shall each have two minutes to present their views.
  - b. The Chair shall then open consideration of both positions for five minutes during which time any delegates may express their views without offering amendments. After five minutes, there will be a vote on which of the two reports shall be considered for purposes of adopting a recommendation. The report receiving the greater number of votes shall then be discussed and voted upon in the manner described in Section 3b.
5. After all **C**ommittee recommendations have received initial consideration, any delegate may propose amendments to the **P**latform. The delegate may take up to two minutes to state and explain the proposal, with debating and voting to proceed as described in Section 3b.
6. Finally, if time permits, proposals which were considered by the Platform Committee but which received an unfavorable vote from a majority of the **C**ommittee, may be considered, with a spokesperson for the minority position giving the reasons in favor and the Platform Committee Chair or other representative of the majority position giving the reasons why it was voted down, before the proposal is taken to the floor for debate.
7. Challenges of adopted Party planks believed by 10% of the delegates to be in conflict with the Statement of Principles shall be referred in writing, during the **C**onvention, to the Judicial Committee by the delegates requesting action for consideration. The challenge shall specify in what manner the plank is believed to be in conflict. The Judicial Committee shall consider the challenge, decide whether the Statement of Principles is conformed to and report their findings

- and reasons to the **C**onvention. If the plank is vetoed by the Judicial Committee, it will be declared null and void but can be reinstated by a 3/4 vote of the **C**onvention.
8. Should changes to the bylaws or platform result in a grammatical error in accordance with the latest edition of the Chicago Manual of Style, the **LNC National Committee** presiding at the time of that discovery is authorized to make those grammatical corrections provided it does not change the meaning or intent of the item edited.

**RULE 6: RESOLUTIONS**

1. Resolutions must be approved by a 2/3 vote.
2. Resolutions must not be in conflict with the Statement of Principles. Challenges of such adopted resolutions believed by 10% of the delegates to be in conflict with the Statement of Principles shall be referred in writing, during the **C**onvention, to the Judicial Committee by the delegates requesting action for consideration. The challenge shall specify in what manner the resolution is believed to be in conflict. The Judicial Committee shall consider the challenge, decide whether the Statement of Principles is conformed to, and report their findings and reasons to the **C**onvention. If the resolution is vetoed by the Judicial Committee, it will be declared null and void but can be reinstated by a 3/4 vote of the **C**onvention.

**RULE 7: NOMINATION OF PRESIDENTIAL AND VICE-PRESIDENTIAL CANDIDATES**

1. No person shall be nominated for President or Vice-President unless at least 30 registered delegates join in the nomination in writing submitted to the Secretary, and the nominee has submitted to the Secretary evidence of sustaining membership and a statement of willingness to accept the nomination. No delegate may join in nominating more than one candidate for each office. The affixing of signatures to a nominating petition per this requirement shall be effected by a transfer of signature tokens issued by the Credentials Committee.
2. The Party's nominee for President shall be chosen by majority vote. If no candidate has attained a majority, the candidate with the fewest votes and any candidates polling less than 5% shall be struck from subsequent ballots. This procedure shall be repeated after every ballot in which no candidate has received a majority vote, until one candidate attains a majority.
3. Each delegation shall tabulate its total vote, and the **d**Delegation **e**Chair shall deliver a written total to the Secretary. When all the delegations have submitted their votes, the Secretary shall declare the voting closed. Following the first presidential ballot, an announcement of each delegation's vote total shall be made by **d**Delegation **e**Chairs in alphabetical order beginning with a randomly selected delegation. For all ballots, the Secretary shall then display the results.
4. The Party's nominee for Vice-President shall be chosen by the same procedure as for the Presidential nominee except that the Presidential nominee shall have the privilege of addressing the **C**onvention for 5 minutes, after nominations have been made but before voting has begun, for the purpose of endorsing or objecting to any of the Vice-Presidential nominees. Nominations for Vice-President shall close after selection of the Presidential nominee.
5. Nominating and seconding speeches for each candidate shall be limited in duration as follows:
  - a. President: Total of 16 minutes;
  - b. Vice-President: Total of 11 minutes.

A delegate who collects the required number of nominating tokens so designated may speak up to 5 minutes in favor of voting for None **of the Of The** Above.

**RULE 8: ELECTION OF OFFICERS AND NATIONAL COMMITTEE**

1. Nominations for Party **O**fficers shall be from the floor. The election shall be conducted in the following manner:
  - a. For each office, a majority vote will be necessary for election.

- b. Each delegation shall tabulate its total vote, and the ~~d~~Delegation ~~e~~Chair shall deliver a written total to the Secretary. When all delegations have submitted their votes, the Secretary shall declare the voting closed.
      - c. In cases where no candidate receives a majority, runoff votes will be held, dropping the candidate with the fewest votes after each ballot.
  2. Nominations for the at-large members of the National Committee shall be from the floor. The election shall be conducted in the following manner:
    - a. Each delegate may cast a ballot with a vote for either ~~none-of-the-above~~ **None of the Above** or one vote per candidate for any number of candidates. Every ballot with a vote for ~~none-of-the-above~~ **None of the Above** or one or more candidates is counted as one ballot cast. A vote for ~~none-of-the-above~~ **None of the Above** shall be ignored if the ballot also includes a vote for any other candidate.
    - b. Each delegation shall tabulate its total vote, and the ~~d~~Delegation ~~e~~Chair shall deliver a written total to the Secretary, along with the ballots cast.
    - c. When all delegations have submitted their votes, the Chair shall declare the voting closed. The top five candidates receiving a majority vote of the ballots cast shall be elected. Tie votes affecting the outcome shall be decided by lot.
  3. No person shall be nominated unless at least 15 registered delegates join in the nomination submitted to the Secretary, and the nominee has submitted to the Secretary evidence of the required level of membership and a statement of willingness to accept the nomination. No delegate may join in nominating more than one candidate per seat. Nominating speeches shall be limited in duration as follows:
    - a. Chair: Total of 10 minutes;
    - b. All others: Total of 5 minutes.
  4. In the event a region has not otherwise provided for the election of its National Committee representation then the delegates from the region shall elect its regional representative and alternate, provided there are at least five delegates present. Each Region's delegates may elect their representative and alternate in whatever manner they choose, provided all delegates present from that region are given equal voice in the selection.

#### **RULE 9: ELECTION OF JUDICIAL COMMITTEE**

Nominations and elections for members of the Judicial Committee shall be conducted in the same manner as specified for at-large members of the National Committee.

#### **RULE 10: VERIFICATION OF DELEGATION VOTE TOTALS**

For each vote in which subtotals are submitted by delegation, each delegation shall conduct its vote by written ballot. After each delegation has tabulated its own vote totals, before submitting the totals to the Secretary, tellers approved by the Secretary shall review the ballot tabulation for accuracy and cosign the delegation totals.

After the Secretary has recorded all delegation submissions, the state-by-state delegation totals for each candidate or choice shall be displayed on a projection screen for each delegation to review for accuracy.

## **Judicial Committee Rules of Appellate Procedure**

### **As Amended 2016**

1. The Judicial Committee shall take action only when its Chair receives a written request for a ruling on a matter identified in the Party's Bylaws as being within the Committee's jurisdiction ("petition"). Such petition(s) shall identify: (a) the basis for the subject matter jurisdiction of the Committee; (b) the ruling requested; (c) the verifiable identity of the person or persons, affiliate or Party committee petitioning for the requested ruling ("petitioner(s)"); and (d) the identity by individual name of any person who or affiliate or Party committee that would be directly affected by the requested ruling. Such a person, affiliate or committee directly affected by the requested ruling, together with any other person, affiliate or committee identified by the Chair in his or her discretion as likely to be so affected, will be considered a prospective "respondent". The petition(s) should be supported by such written and other evidence as the petitioner(s) believes supports the grant of the ruling requested.
2. Within seven days following receipt of such petition(s) (or promptly, if the request is received during a National Convention), the Committee Chair shall provide a copy of the petition(s) to each prospective respondent, along with any supporting material the Chair has been sent, and notice that if the prospective respondent(s) desires to respond to the petition(s) the prospective respondent(s) must do so in writing within seven days (or promptly, if the request is received during a National Convention) ("response").
3. If the Committee is called into action during a National Convention, the Chair shall convene the Committee as soon as is reasonably possible, and the Committee shall consider written petition(s), response(s), and evidence provided by petitioner(s) and respondent(s) in a meeting open to Convention delegates, who may observe, but not participate in, the proceedings. Upon request of either petitioner(s) or respondent(s), and/or at the Committee's direction, the Committee may hear arguments from petitioner(s) and respondent(s) in person.
4. When such petition(s) is received at any time other than during a National Convention, the Chair shall contact and advise the other Committee members by phone at their last known number (where possible), or by electronic mail for which the member(s) acknowledge receipt, within seven days of receiving the request. Within ten days after providing a copy of the petition(s) to the prospective respondent(s), the Chair shall forward a copy of the petition(s) and any response(s) received to each of the other Committee members at their last known electronic mail address (or postal mail address, if explicitly requested), along with any supporting material and counter-arguments he or she has been sent. A copy of the petition(s) and any response(s) shall be made available electronically to any sustaining member upon request. The Committee may by a majority vote redact portions of the petition(s) and response(s) so made available.
5. When such petition(s) is received at any time other than during a National Convention, the Committee members shall review all material they are sent within seven days of receiving it, and each member shall advise the Chair as soon as he or she has done so.
6. After the Chair has been advised by at least two other Committee members that they have reviewed the materials provided, he or she shall set a time for a meeting of the Committee to decide the matter at hand and notify the Committee in writing of such time. Unless all of the

Committee members request a physical gathering, the meeting shall take place by telephone conference or videoconference. Any meeting shall be open to sustaining members, who may observe (but not participate in) the proceedings. The Committee may by a 2/3 vote deliberate in open session; otherwise, deliberations shall be in executive session. However, any oral arguments shall be in open session and any decision shall be rendered in writing, which written decision shall be public. The Committee may in its discretion offer to the petitioner(s) and respondent(s) an equal opportunity to make their arguments orally via a telephone conference, videoconference, or physical meeting, under such rules as the Committee shall specify. Members who are unable to participate in the meeting shall retain the right to vote by electronic mail or by phone, provided their vote is received by the Chair no later than 10 days after the meeting.

7. When the Committee reaches a decision, the Chair shall notify the petitioner(s) who requested the ruling, any respondent(s) to the petition(s), the National Chair and the National Secretary. Preliminary notification may be made orally, either in person or by telephone; official notification shall be made in writing, as soon as all participating Committee members have voted on the matter in question or 10 days after the meeting, if all members have not voted.

8. Petitions, responses, supporting materials and notifications required to be provided in writing in connection with any proceeding may be delivered personally, or by United States mail, private overnight delivery service, fax or electronic mail.

**APPENDIX EE – INDEX OF PROPOSED STYLE CHANGES TO PLATFORM**

**INDEX FOR PLATFORM STYLE CHANGE PROPOSALS**

Add Oxford comma <i>CMOS 6.19</i>	2.4 and 3.6
Change which to that <i>CMOS 5.250, 6.27</i>	1.2 and 3.6

# LIBERTARIAN PARTY

## *PLATFORM*





**APPENDIX EE**  
**INDEX OF PROPOSED STYLE CHANGES TO PLATFORM**

*As adopted in Convention, July 2018, New Orleans, Louisiana with style changes November 30, 2018 pursuant to Convention Rule 5.8. No changes were made at the May 2020 or July 2020 session of the 2020 National Convention.*

<b>PREAMBLE</b>	<b>4</b>
<b>STATEMENT OF PRINCIPLES</b>	<b>4</b>
<b>1.0 PERSONAL LIBERTY</b>	<b>5</b>
1.1 SELF-OWNERSHIP	5
1.2 EXPRESSION AND COMMUNICATION	5
1.3 PRIVACY	5
1.4 PERSONAL RELATIONSHIPS	5
1.5 ABORTION	6
1.6 PARENTAL RIGHTS	6
1.7 CRIME AND JUSTICE	6
1.8 DEATH PENALTY	6
1.9 SELF-DEFENSE	6
<b>2.0 ECONOMIC LIBERTY</b>	<b>6</b>
2.1 PROPERTY AND CONTRACT	7
2.2 ENVIRONMENT	7
2.3 ENERGY AND RESOURCES	7
2.4 GOVERNMENT FINANCE AND SPENDING	7
2.5 GOVERNMENT DEBT	7
2.6 GOVERNMENT EMPLOYEES	8
2.7 MONEY AND FINANCIAL MARKETS	8
2.8 MARKETPLACE FREEDOM	8
2.9 LICENSING	8
2.10 SEX WORK	8
2.11 LABOR MARKETS	8
2.12 EDUCATION	8
2.13 HEALTH CARE	9
2.14 RETIREMENT AND INCOME SECURITY	9
<b>3.0 SECURING LIBERTY</b>	<b>9</b>
3.1 NATIONAL DEFENSE	9
3.2 INTERNAL SECURITY AND INDIVIDUAL RIGHTS	9
3.3 INTERNATIONAL AFFAIRS	9
3.4 FREE TRADE AND MIGRATION	10
3.5 RIGHTS AND DISCRIMINATION	10
3.6 REPRESENTATIVE GOVERNMENT	10
3.7 SELF-DETERMINATION	10
<b>4.0 OMISSIONS</b>	<b>10</b>

## ***PREAMBLE***

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As Libertarians, we seek a world of liberty: a world in which all individuals are sovereign over their own lives and are not forced to sacrifice their values for the benefit of others.

We believe that respect for individual rights is the essential precondition for a free and prosperous world, that force and fraud must be banished from human relationships, and that only through freedom can peace and prosperity be realized.

Consequently, we defend each person's right to engage in any activity that is peaceful and honest, and welcome the diversity that freedom brings. The world we seek to build is one where individuals are free to follow their own dreams in their own ways, without interference from government or any authoritarian power.

In the following pages we set forth our basic principles and enumerate various policy stands derived from those principles.

These specific policies are not our goal, however. Our goal is nothing more nor less than a world set free in our lifetime, and it is to this end that we take these stands.

## ***STATEMENT OF PRINCIPLES***

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We, the members of the Libertarian Party, challenge the cult of the omnipotent state and defend the rights of the individual.

We hold that all individuals have the right to exercise sole dominion over their own lives, and have the right to live in whatever manner they choose, so long as they do not forcibly interfere with the equal right of others to live in whatever manner they choose.

Governments throughout history have regularly operated on the opposite principle, that the State has the right to dispose of the lives of individuals and the fruits of their labor. Even within the United States, all political parties other than our own grant to government the right to regulate the lives of individuals and seize the fruits of their labor without their consent.

We, on the contrary, deny the right of any government to do these things, and hold that where governments exist, they must not violate the rights of any individual: namely, (1) the right to life — accordingly we support the prohibition of the initiation of physical force against others; (2) the right to liberty of speech and action — accordingly we oppose all attempts by government to abridge the freedom of speech and press, as well as government censorship in any form; and (3) the right to property — accordingly we oppose all government interference with private property, such as confiscation, nationalization, and eminent domain, and support the prohibition of robbery, trespass, fraud, and misrepresentation.

Since governments, when instituted, must not violate individual rights, we oppose all interference by government in the areas of voluntary and contractual relations among individuals. People should not be forced to sacrifice their lives and property for the benefit of others. They should be left free

by government to deal with one another as free traders; and the resultant economic system, the only one compatible with the protection of individual rights, is the free market.

## ***1.0 PERSONAL LIBERTY***

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Individuals are inherently free to make choices for themselves and must accept responsibility for the consequences of the choices they make. Our support of an individual's right to make choices in life does not mean that we necessarily approve or disapprove of those choices. No individual, group, or government may rightly initiate force against any other individual, group, or government. Libertarians reject the notion that groups have inherent rights. We support the rights of the smallest minority, the individual.

### ***1.1 Self-Ownership***

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Individuals own their bodies and have rights over them that other individuals, groups, and governments may not violate. Individuals have the freedom and responsibility to decide what they knowingly and voluntarily consume, and what risks they accept to their own health, finances, safety, or life.

### ***1.2 Expression and Communication***

---

We support full freedom of expression and oppose government censorship, regulation, or control of communications media and technology. We favor the freedom to engage in or abstain from any religious activities that do not violate the rights of others. We oppose government actions **which** **that** either aid or attack any religion.

### ***1.3 Privacy***

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Libertarians advocate individual privacy and government transparency. We are committed to ending government's practice of spying on everyone. We support the rights recognized by the Fourth Amendment to be secure in our persons, homes, property, and communications. Protection from unreasonable search and seizure should include records held by third parties, such as email, medical, and library records.

### ***1.4 Personal Relationships***

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Sexual orientation, preference, gender, or gender identity should have no impact on the government's treatment of individuals, such as in current marriage, child custody, adoption, immigration, or military service laws. Government does not have the authority to define, promote, license, or restrict personal relationships, regardless of the number of participants. Consenting adults should be free to choose their own sexual practices and personal relationships. Until such time as the government stops its illegitimate practice of marriage licensing, such licenses must be granted to all consenting adults who apply.

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### ***1.5 Abortion***

Recognizing that abortion is a sensitive issue and that people can hold good-faith views on all sides, we believe that government should be kept out of the matter, leaving the question to each person for their conscientious consideration.

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### ***1.6 Parental Rights***

Parents, or other guardians, have the right to raise their children according to their own standards and beliefs, provided that the rights of children to be free from abuse and neglect are also protected.

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### ***1.7 Crime and Justice***

Government force must be limited to the protection of the rights of individuals to life, liberty, and property, and governments must never be permitted to violate these rights. Laws should be limited in their application to violations of the rights of others through force or fraud, or to deliberate actions that place others involuntarily at significant risk of harm. Therefore, we favor the repeal of all laws creating “crimes” without victims, such as gambling, the use of drugs for medicinal or recreational purposes, and consensual transactions involving sexual services. We support restitution to the victim to the fullest degree possible at the expense of the criminal or the negligent wrongdoer. The constitutional rights of the criminally accused, including due process, a speedy trial, legal counsel, trial by jury, and the legal presumption of innocence until proven guilty, must be preserved. We assert the common-law right of juries to judge not only the facts but also the justice of the law. We oppose the prosecutorial practice of “over-charging” in criminal prosecutions so as to avoid jury trials by intimidating defendants into accepting plea bargains.

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### ***1.8 Death Penalty***

We oppose the administration of the death penalty by the state.

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### ***1.9 Self-Defense***

The only legitimate use of force is in defense of individual rights — life, liberty, and justly acquired property — against aggression. This right inheres in the individual, who may agree to be aided by any other individual or group. We affirm the individual right recognized by the Second Amendment to keep and bear arms, and oppose the prosecution of individuals for exercising their rights of self-defense. Private property owners should be free to establish their own conditions regarding the presence of personal defense weapons on their own property. We oppose all laws at any level of government restricting, registering, or monitoring the ownership, manufacture, or transfer of firearms or ammunition.

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## ***2.0 ECONOMIC LIBERTY***

Libertarians want all members of society to have abundant opportunities to achieve economic success. A free and competitive market allocates resources in the most efficient manner. Each person has the right to offer goods and services to others on the free market. The only proper role of

government in the economic realm is to protect property rights, adjudicate disputes, and provide a legal framework in which voluntary trade is protected. All efforts by government to redistribute wealth, or to control or manage trade, are improper in a free society.

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### ***2.1 Property and Contract***

As respect for property rights is fundamental to maintaining a free and prosperous society, it follows that the freedom to contract to obtain, retain, profit from, manage, or dispose of one's property must also be upheld. Libertarians would free property owners from government restrictions on their rights to control and enjoy their property, as long as their choices do not harm or infringe on the rights of others. Eminent domain, civil asset forfeiture, governmental limits on profits, governmental production mandates, and governmental controls on prices of goods and services (including wages, rents, and interest) are abridgements of such fundamental rights. For voluntary dealings among private entities, parties should be free to choose with whom they trade and set whatever trade terms are mutually agreeable.

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### ***2.2 Environment***

Competitive free markets and property rights stimulate the technological innovations and behavioral changes required to protect our environment and ecosystems. Private landowners and conservation groups have a vested interest in maintaining natural resources. Governments are unaccountable for damage done to our environment and have a terrible track record when it comes to environmental protection. Protecting the environment requires a clear definition and enforcement of individual rights and responsibilities regarding resources like land, water, air, and wildlife. Where damages can be proven and quantified in a court of law, restitution to the injured parties must be required.

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### ***2.3 Energy and Resources***

While energy is needed to fuel a modern society, government should not be subsidizing any particular form of energy. We oppose all government control of energy pricing, allocation, and production.

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### ***2.4 Government Finance and Spending***

All persons are entitled to keep the fruits of their labor. We call for the repeal of the income tax, the abolishment of the Internal Revenue Service, and all federal programs and services not required under the U.S. Constitution. We oppose any legal requirements forcing employers to serve as tax collectors. We support any initiative to reduce or abolish any tax, and oppose any increase on any tax for any reason. To the extent possible, we advocate that all public services be funded in a voluntary manner.

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### ***2.5 Government Debt***

Government should not incur debt, which burdens future generations without their consent. We support the passage of a "Balanced Budget Amendment" to the U.S. Constitution, provided that the budget is balanced exclusively by cutting expenditures, and not by raising taxes.

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### ***2.6 Government Employees***

We favor repealing any requirement that one must join or pay dues to a union as a condition of government employment. We advocate replacing defined-benefit pensions with defined-contribution plans, as are commonly offered in the private sector, so as not to impose debt on future generations without their consent.

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### ***2.7 Money and Financial Markets***

We favor free-market banking, with unrestricted competition among banks and depository institutions of all types. Markets are not actually free unless fraud is vigorously combated. Those who enjoy the possibility of profits must not impose risks of losses upon others, such as through government guarantees or bailouts. We support ending federal student loan guarantees and special treatment of student loan debt in bankruptcy proceedings. Individuals engaged in voluntary exchange should be free to use as money any mutually agreeable commodity or item. We support a halt to inflationary monetary policies and unconstitutional legal tender laws.

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### ***2.8 Marketplace Freedom***

Libertarians support free markets. We defend the right of individuals to form corporations, cooperatives, and other types of entities based on voluntary association. We oppose all forms of government subsidies and bailouts to business, labor, or any other special interest. Government should not compete with private enterprise.

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### ***2.9 Licensing***

Libertarians support the right of every person to earn an honest and peaceful living through the free and voluntary exchange of goods and services. Accordingly, we oppose occupational and other licensing laws that infringe on this right or treat it as a state-granted privilege. We encourage certifications by voluntary associations of professionals.

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### ***2.10 Sex Work***

The Libertarian Party supports the decriminalization of prostitution. We assert the right of consenting adults to provide sexual services to clients for compensation, and the right of clients to purchase sexual services from consenting sex workers.

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### ***2.11 Labor Markets***

Employment and compensation agreements between private employers and employees are outside the scope of government, and these contracts should not be encumbered by government-mandated benefits or social engineering. We support the right of private employers and employees to choose whether or not to bargain with each other through a labor union. Bargaining should be free of government interference, such as compulsory arbitration or imposing an obligation to bargain.

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### ***2.12 Education***

Education is best provided by the free market, achieving greater quality, accountability, and efficiency with more diversity of choice. Recognizing that the education of children is a parental responsibility, we would restore authority to parents to determine the education of their children, without interference from government. Parents should have control of and responsibility for all funds expended for their children's education.

### ***2.13 Health Care***

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We favor a free market health care system. We recognize the freedom of individuals to determine the level of health insurance they want (if any), the level of health care they want, the care providers they want, the medicines and treatments they will use, and all other aspects of their medical care, including end-of-life decisions. People should be free to purchase health insurance across state lines.

### ***2.14 Retirement and Income Security***

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Retirement planning is the responsibility of the individual, not the government. Libertarians would phase out the current government-sponsored Social Security system and transition to a private voluntary system. The proper and most effective source of help for the poor is the voluntary efforts of private groups and individuals. We believe members of society will become even more charitable and civil society will be strengthened as government reduces its activity in this realm.

## ***3.0 SECURING LIBERTY***

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The protection of individual rights is the only proper purpose of government. Government is constitutionally limited so as to prevent the infringement of individual rights by the government itself. The principle of non-initiation of force should guide the relationships between governments.

### ***3.1 National Defense***

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We support the maintenance of a sufficient military to defend the United States against aggression. The United States should both avoid entangling alliances and abandon its attempts to act as policeman for the world. We oppose any form of compulsory national service.

### ***3.2 Internal Security and Individual Rights***

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The defense of the country requires that we have adequate intelligence to detect and to counter threats to domestic security. This requirement must not take priority over maintaining the civil liberties of our citizens. The Constitution and Bill of Rights shall not be suspended even during time of war. Intelligence agencies that legitimately seek to preserve the security of the nation must be subject to oversight and transparency. We oppose the government's use of secret classifications to keep from the public information that it should have, especially that which shows that the government has violated the law. We oppose the use of torture and other cruel and unusual punishments, without exception.

### ***3.3 International Affairs***

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American foreign policy should seek an America at peace with the world. Our foreign policy should emphasize defense against attack from abroad and enhance the likelihood of peace by avoiding foreign entanglements. We would end the current U.S. government policy of foreign intervention, including military and economic aid. We recognize the right of all people to resist tyranny and defend themselves and their rights. We condemn the use of force, and especially the use of terrorism, against the innocent, regardless of whether such acts are committed by governments or by political or revolutionary groups.

### ***3.4 Free Trade and Migration***

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We support the removal of governmental impediments to free trade. Political freedom and escape from tyranny demand that individuals not be unreasonably constrained by government in the crossing of political boundaries. Economic freedom demands the unrestricted movement of human as well as financial capital across national borders.

### ***3.5 Rights and Discrimination***

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Libertarians embrace the concept that all people are born with certain inherent rights. We reject the idea that a natural right can ever impose an obligation upon others to fulfill that “right.” We condemn bigotry as irrational and repugnant. Government should neither deny nor abridge any individual’s human right based upon sex, wealth, ethnicity, creed, age, national origin, personal habits, political preference, or sexual orientation. Members of private organizations retain their rights to set whatever standards of association they deem appropriate, and individuals are free to respond with ostracism, boycotts, and other free market solutions.

### ***3.6 Representative Government***

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We support election systems that are more representative of the electorate at the federal, state, and local levels. As private voluntary groups, political parties should be free to establish their own rules for nomination procedures, primaries, and conventions. We call for an end to any tax-financed subsidies to candidates or parties and the repeal of all laws **which that** restrict voluntary financing of election campaigns. We oppose laws that effectively exclude alternative candidates and parties, deny ballot access, gerrymander districts, or deny the voters their right to consider all legitimate alternatives. We advocate initiative, referendum, recall, and repeal when used as popular checks on government.

### ***3.7 Self-Determination***

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Whenever any form of government becomes destructive of individual liberty, it is the right of the people to alter or to abolish it, and to agree to such new governance as to them shall seem most likely to protect their liberty.

## ***4.0 OMISSIONS***

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Our silence about any other particular government law, regulation, ordinance, directive, edict, control, regulatory agency, activity, or machination should not be construed to imply approval.

**APPENDIX FF – UPDATES TO RONR CITATIONS IN POLICY MANUAL ENDNOTES**

**Libertarian National Committee - Policy Manual  
Endnotes**

**ENDNOTES**

<sup>1</sup> Other terms defined in the bylaws may also be included in this document.

<sup>2</sup> ~~See RONR, p. 260 lines 19–22, p. 264 line 29–p. 265 line 23.~~ [See RONR \(12<sup>th</sup> ed.\) 10:45, 25:2, 25:13.](#)

<sup>3</sup> Normally, alternates may only fill vacancies, not absences. However, Bylaw Article 7.1 authorizes the LNC to delegate its authority to others, otherwise only members could participate in meetings. In the absence of this rule, the only role for alternates would be voting in mail ballots, in accordance with Bylaw Article 13.

<sup>4</sup> In the absence of this rule, ~~RONR p. 459~~ [RONR \(12<sup>th</sup> ed.\) 47:33](#) states that the Secretary would be responsible for preparing “prior to each meeting an order of business for the use of the presiding officer, showing in their exact order, under the correct headings, all matters known in advance that are due to come up and— if applicable— the times for which they are set.”

Note: ~~RONR p. 82~~ [RONR \(12<sup>th</sup> ed.\) 8:2\(2\)](#) defines session as a “meeting or series of connected meetings devoted to a single order of business, program, agenda or announced purpose, in which—when there is more than one (1) meeting—each succeeding meeting is scheduled with a view to continuing business at the point where it was left off at the previous meeting.”

<sup>5</sup> LNC is delegating its authority in accordance with Bylaw Article 7.1, which states “The National Committee may delegate its authority in any manner it deems necessary.” In the absence of this rule, all authority would be retained by the LNC.

<sup>6</sup> ~~RONR p. 598–599~~ [RONR \(12<sup>th</sup> ed.\) 57:19](#) authorizes an assembly to delegate technical changes of documents, provided they do not change the meaning. In the absence of this Rule, virtually all changes would require a vote of the LNC.

<sup>7</sup> There are two divisions of main motions, original main motions and incidental main motions. See ~~RONR pp. 100–102~~ [RONR \(12<sup>th</sup> ed.\) 5:2.](#)

<sup>8</sup> In the absence of this rule, the procedure for providing previous notice is as described in ~~RONR on pp. 121–124~~ [RONR \(12<sup>th</sup> ed.\) 10:44, 44:10](#) and varies depending on whether there is more than a quarterly time interval between meetings. In the case where there is no more than a quarterly time interval between meetings, the announcement must be made at the previous meeting. In the case where more than a quarterly time interval exists between meetings, the member gives notice to the Secretary, who sends it out with the call of the meeting.

In the absence of this rule, previous notice would not require the full text of the motion or resolution, only an accurate and complete statement of purport.

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Effective July 19, 2020  
Last revision August 5, 2020

Page 68 of 73

Libertarian National Committee - Policy Manual  
Endnotes

Note: ~~RONR p. 82~~ [RONR \(12<sup>th</sup> ed.\) 8.2\(2\)](#) defines session as a “meeting or series of connected meetings devoted to a single order of business, program, agenda or announced purpose, in which—when there is more than one (1) meeting—each succeeding meeting is scheduled with a view to continuing business at the point where it was left off at the previous meeting.”

Note: A motion to adopt, amend or rescind a special rule of order requires either (a) a two-thirds (2/3) vote with previous notice, or (b) a vote of a majority of the entire membership of the Libertarian National Committee. See ~~RONR, p. 17 lines 28–31, p. 87 line 33–p. 88 line 5, p. 265 lines 19–23, p. 390 lines 13–15~~ [RONR \(12<sup>th</sup> ed.\) 2:22, 10:45](#).

<sup>9</sup> In the absence of this rule, we would follow the default of order of business as described in ~~RONR beginning p. 353~~ [RONR \(12<sup>th</sup> ed.\) 41:5](#).

<sup>10</sup> In the absence of this rule, changing the order of the agenda requires amending something previously adopted, which requires a two-thirds (2/3) vote or a majority of the entire membership of the LNC or unanimous consent. See ~~RONR p. 373~~ [RONR \(12<sup>th</sup> ed.\) 41:63](#).

<sup>11</sup> In the absence of this rule, RONR requires a suspension of the rules—two-thirds (2/3) vote—to allow a nonmember to speak in debate. See ~~RONR p. 263 footnote~~ [RONR \(12<sup>th</sup> ed.\) 25.9n7](#).

<sup>12</sup> ~~RONR on p. 96~~ [RONR \(12<sup>th</sup> ed.\) 9:27](#) states “A member can be punished under disciplinary procedures if he violates the secrecy of an executive session. Anyone else permitted to be present is honor-bound not to divulge anything that occurred.”

<sup>13</sup> In the absence of this rule, the LNC could enter executive session for any reason with only a majority vote, and there would be no such content requirements for the motion to enter executive session. ~~RONR p. 95~~ [RONR \(12<sup>th</sup> ed.\) 9:24](#) states that “a motion to go into executive session is a question of privilege, and therefore is adopted by a majority vote.”

<sup>14</sup> This section was amended effective July 19, 2020 to comply with an amendment to the Party bylaws stating: “The LNC and all of its committees shall conduct all votes and actions in open session; executive session may only be used for discussion of personnel matters, contractual negotiations, pending or potential litigation, or political strategy requiring confidentiality.”

<sup>15</sup> In the absence of this rule, action can be taken in executive session. ~~RONR on p. 96~~ [RONR \(12<sup>th</sup> ed.\) 9:27](#) states, “the minutes, or record of proceedings, of an executive session must be read and acted upon only in executive session, unless that which would be reported in the minutes – that is, the action taken, as distinct from that which was said in debate – was not secret, or secrecy has been lifted by the assembly.”

**Libertarian National Committee - Policy Manual**  
**Endnotes**

<sup>16</sup> In the absence of this rule, a motion would be required before allowing debate. **RONR-p-34** [RONR \(12<sup>th</sup> ed.\) 4:7-4:8](#) “Unless the assembly has specifically authorized that a particular subject be discussed while no motion is pending, however, such a discussion can be entered into only at the sufferance of the chair or until a point of order is made...”

<sup>17</sup> In the absence of this rule, this action of making public these minutes would be made in executive session. **RONR-on-p-96** [RONR \(12<sup>th</sup> ed.\) 9:27](#) states, “the minutes, or record of proceedings, of an executive session must be read and acted upon only in executive session, unless that which would be reported in the minutes—that is, the action taken, as distinct from that which was said in debate—was not secret, or secrecy has been lifted by the assembly.”

In addition, under RONR, lifting secrecy is a regular motion requiring only a majority vote, so any requirement for a two-thirds (2/3) vote is more burdensome.

<sup>18</sup> In the absence of this rule, the minutes would not reflect who was absent from an Executive Session. See **RONR beginning at p-468** [RONR \(12<sup>th</sup> ed.\) Section 48.](#) for the contents of minutes.

<sup>19</sup> In the absence of this rule, this information may not violate the secrecy of Executive Session. **RONR-on-p-96** [RONR \(12<sup>th</sup> ed.\) 9:27](#) states “A member can be punished under disciplinary procedures if he violates the secrecy of an executive session. Anyone else permitted to be present is honor-bound not to divulge anything that occurred.”

<sup>20</sup> In the absence of this rule, lifting secrecy would require only the consent of the LNC. **RONR-on-p-96** [RONR \(12<sup>th</sup> ed.\) 9:27](#) states, “the minutes, or record of proceedings, of an executive session must be read and acted upon only in executive session, unless that which would be reported in the minutes—that is, the action taken, as distinct from that which was said in debate—was not secret, or secrecy has been lifted by the assembly.”

<sup>21</sup> In the absence of this rule, the minutes would not reflect disclosed conflicts of interest. See **RONR beginning at p-468** [RONR \(12<sup>th</sup> ed.\) Section 48.](#) for the contents of minutes.

<sup>22</sup> RONR recommends against attempting to conduct business by electronic email, as it does not constitute a deliberative assembly and will result in many situations unprecedented in parliamentary law, and many rules and customs of parliamentary law cannot be applied. See **RONR footnote on p. 1 and also p. 98 lines 14-19** [RONR \(12<sup>th</sup> ed.\) 1:1n1 and also 9:34.](#)

<sup>23</sup> In the absence of this rule, each day’s minutes would be approved at the beginning of the next day of the session and the final day’s minutes would be approved before the final adjournment, unless the body authorizes the executive board or a committee to approve the minutes at a later time. See **RONR-p-473-475** [RONR \(12<sup>th</sup> ed.\) 48:9.](#)

<sup>24</sup> In the absence of this rule, minutes would only be accessible by members of the Executive Committee. **RONR-p-460 lines 13-20** [RONR \(12<sup>th</sup> ed.\) 47:33.](#) states “Any member has a

**Libertarian National Committee - Policy Manual  
Endnotes**

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right to examine these reports and the record book(s) ~~referred to on p. 459, lines 13-16~~ including the minutes of an executive session, at a reasonable time and place, but this privilege must not be abused to the annoyance of the secretary. The same principle applies to records kept by boards and committees, these being accessible to members of the boards or committees but to no others (but see ~~p. 487, ll. 13-20~~ [49:18-19](#).”

<sup>25</sup> In the absence of this rule, each day’s minutes would be approved at the beginning of the next day of the session and the final day’s minutes would be approved before the final adjournment, unless the body authorizes the executive board or a committee to approve the minutes at a later time. See ~~RONR p. 473-475~~ [RONR \(12<sup>th</sup> ed.\) 48:9](#).

<sup>26</sup> In the absence of this rule and Bylaw Article 9.2, the LNC would select the committee sizes, select the committee members, and would have the option of appointing the committee chairs. See ~~RONR p. 492, lines 13-22~~ [RONR \(12<sup>th</sup> ed.\) 50:11](#)

<sup>27</sup> Bylaw Article 9.2 requires a standing Audit Committee and specifies the details noted in the “size” and “member selection” columns of this table. In the absence of this row, the non-officer LNC members would have the option of appointing the committee chair. See ~~RONR p. 492, lines 20-22~~ [RONR \(12<sup>th</sup> ed.\) 50:11](#).

<sup>28</sup> In the absence of this rule, the term of office of a special committee would expire when the assigned task is completed and the committee reported back to the assembly (see ~~RONR p. 492 lines 3-7~~ [RONR \(12<sup>th</sup> ed.\) 50:10](#) except that in a board the special committee would expire with the body that appointed it (see ~~RONR p. 502 lines 31-35~~ [RONR \(12<sup>th</sup> ed.\) 50:30](#) ). Standing committees are appointed for a term corresponding to that of the officers, but the members of standing committees continue their duties until their successors are chosen (see ~~RONR p. 502 lines 14-25~~ [RONR \(12<sup>th</sup> ed.\) 50:29](#)).

<sup>29</sup> In the absence of this rule, the chair would not automatically be a member—voting or nonvoting—on any committee, unless appointed to the position. See ~~RONR p. 456-457~~ [RONR \(12<sup>th</sup> ed.\) 47:20](#).

<sup>30</sup> ~~RONR p. 1 footnote~~ [RONR \(12<sup>th</sup> ed.\) 1.1.n1](#) states: “A group that attempts to conduct the deliberative process in writing—such as by postal mail, electronic mail (e-mail), or facsimile transmission (fax)—does not constitute a deliberative assembly. When making decisions by such means, many situations unprecedented in parliamentary law will arise, and many of its rules and customs will not be applicable (see also ~~pp. 97-99~~ [9:30-36](#)).

<sup>31</sup> In the absence of this rule, without notice, the LNC can amend this with a two-thirds (2/3) vote or a majority of the entire board; or with notice, the LNC can amend with a majority vote. See ~~RONR, p. 306~~ [RONR \(12<sup>th</sup> ed.\) 35:2.7](#)

<sup>32</sup> LNC is delegating its authority. In the absence of this rule, such an amendment would require LNC approval.

**Libertarian National Committee - Policy Manual**  
**Endnotes**

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<sup>33</sup> LNC is delegating its authority. In the absence of this rule, such an amendment would require LNC approval.

<sup>34</sup> LNC is delegating its authority. In the absence of this rule, such an amendment would require LNC approval.

<sup>35</sup> In the absence of this rule, a majority vote of the LNC would be sufficient to grant an honorary life membership. Note that honorary life memberships do not confer status as a sustaining member.

<sup>36</sup> See ~~RONR, p. 264 line 29 p. 265 line 7~~ [RONR \(12<sup>th</sup> ed.\) 25:12-13.](#)

<sup>37</sup> Current bylaws-specified committees include Judicial, Bylaws and Rules, Platform, and Credential Committees.

<sup>38</sup> This policy assigns some tasks to the Audit Committee in addition to those specified in Bylaw Article 9.2.

<sup>39</sup> In the absence of this rule, the committee could not begin its work until all of its members were named (see ~~RONR p. 496 lines 8-11~~ [RONR \(12<sup>th</sup> ed.\) 50:13\(d\)](#)).

<sup>40</sup> The term “fixed membership” is defined in the footnote on ~~RONR p. 403~~ [RONR \(12<sup>th</sup> ed.\) 44:9\(b\)n1.](#)

<sup>41</sup> Note that the D.C. corporation code requires board approval to open a bank account.

<sup>42</sup> Bylaws Article 9.4 states, “The National Committee shall have the power to designate the depository of all funds of the Party and shall appoint such officers and employees as in its judgment may seem advisable to deposit and withdraw funds.” The National Committee is delegating its authority here in accordance with Bylaws Article 7.1.

~~<sup>43</sup> In the event that a budget is not adopted by the LNC, Bylaws Article 9.1 authorizes the Treasurer to spend money using the previous year’s budget. “The fiscal term of the Party shall begin on January 1 of each year. From January 1 until the National Committee has approved a budget, the Treasurer may authorize expenditures for any item incorporated in the previous year’s budget as long as the level of expenditure is consistent with that budget.”~~

<sup>44</sup> Authorized by Bylaw Article 6.6.

<sup>45</sup> Authorized by Bylaw Article 6.6.

<sup>46</sup> This policy is derived from and serves as an interpretation of Bylaw Article 9.5.

<sup>47</sup> Authorized by Bylaw Article 4.2.

<sup>48</sup> Qualifications for sustaining membership are defined by Bylaw Article 4.4.

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Effective July 19, 2020  
Last revision August 5, 2020

Page 72 of 73

**Libertarian National Committee - Policy Manual  
Endnotes**

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<sup>49</sup> In the absence of this rule there is no requirement in RONR to send such documents in advance. **RONR p. 459** [RONR \(12<sup>th</sup> ed.\) 47:33.10](#) states that the Secretary is responsible for preparing “prior to each meeting, an order of business for the use of the presiding officer, showing in their exact order, under the correct headings, all matters known in advance that are due to come up and—if applicable—the times for which they are set.”

**RONR p. 372** [RONR \(12<sup>th</sup> ed.\) 41:62](#). states that a proposed agenda is not binding. “In some organizations, it is customary to send each member, in advance of a meeting, an order of business or agenda, with some indication of the matters to be considered under each heading. Such an agenda is often provided for information only, with no intention or practice of submitting it for adoption. Unless a pre-circulated agenda is formally adopted at the session to which it applies, it is not binding as to detail or order of consideration, other than as it lists preexisting orders of the day (**pp. 364ff.** [RONR \(12<sup>th</sup> ed.\) 41:39-40](#) or conforms to the standard order of business (**pp. 25-26, 353ff.** [RONR \(12<sup>th</sup> ed.\) 3:15-17, 41:5](#) ) or an order of business prescribed by the rules of the organization (**pp. 16, 25** [RONR \(12<sup>th</sup> ed.\) 2:14-22, 3:15-17](#)).

It requires a simple majority for the LNC to adopt an agenda (**RONR p. 372** [RONR \(12<sup>th</sup> ed.\) 41:61](#)).

<sup>50</sup> RONR recommends against attempting to conduct business by electronic email, as it does not constitute a deliberative assembly and will result in many situations unprecedented in parliamentary law, and many rules and customs of parliamentary law cannot be applied. See **RONR footnote on p. 1** [RONR \(12<sup>th</sup> ed.\) 1.1n1](#) and also **p. 98 lines 14-19** [9:30-36](#).

<sup>51</sup> See **RONR, p. 264 lines 29-p. 265 line 7** [RONR \(12<sup>th</sup> ed.\) 25:12-13](#).

<sup>52</sup> See **RONR, p. 264 lines 29-p. 265 line 7** [RONR \(12<sup>th</sup> ed.\) 25:12-13](#).



## APPENDIX GG – POLICY MANUAL AMENDMENT – MINUTES

### 1) Meeting Minutes

In addition to the requirements articulated by RONR, the meeting minutes shall include the following:

- Any disclosure of a conflict of interest by an LNC Member shall be noted in the minutes, or in an attached report thereto, of the subsequent LNC meeting, citing the individual and pertinent details needed to identify the conflict of interest.<sup>1</sup>
- Copies of reports submitted for review as appendices.
- The following aspects of each mail ballot conducted since the prior meeting and reported by the Secretary at that meeting:
  - the complete text of the motion,
  - the names of the co-sponsors,
  - the dates of the initiation and completion of the balloting, and
  - the roll of those voting on the motion.<sup>2</sup>

This requirement may be satisfied by including this information in the Secretary's Report appended to the minutes.

- Complete text of all motions made with notations of any vote counts for rising votes or votes by show of hands announced by the Chair.

Minutes must be presented for approval no later than the next regular meeting with a draft circulated no later than thirty (30) days prior to that meeting . Meetings occurring within thirty (30) days of the next regular meeting will be presented for approval at the next following regular meeting with a draft circulated no later than thirty (30) prior to that meeting. Meeting minutes for LNC electronic meetings or face-to-face meetings involving travel to a single site may be promoted from draft status to official during the time between LNC meetings as follows:<sup>3</sup>

- Draft minutes shall be mailed or emailed to all LNC Members not more than ~~fifteen (15)~~ twenty (20) days after each meeting.
- Corrections, clarifications, and changes to the draft minutes may be submitted for the Secretary's consideration for a period of fifteen (15) days following the distribution of the draft minutes. The Secretary shall distribute an updated version of the draft minutes not later than seven (7) days following the end of that submission period. If no changes are distributed during that period, the minutes shall be promoted from draft to final.
- The updated version shall be deemed official if no LNC Member challenges the content to the Secretary within seven (7) days of the distribution of the updated

version. Any additional changes will be made by the Secretary within two (days) and distributed for an additional seven (7) day review period. This process shall repeat until there are no challenges or the next regular LNC meeting, whichever comes first. These provisions are void if the Secretary fails to distribute the draft minutes of a meeting within fifteen 15 days after that meeting, or fails to distribute an updated version as described above.

[also insert footnote here: The only proper way to object to the approval of the secretary's draft of the minutes is to offer a correction to it. See RONR 41:11. Also, a member who believes that further investigation or redrafting is necessary in order to produce a correct version of the minutes may offer a motion to refer the minutes to a committee or to postpone their approval to a certain time. See RONR 41, footnote 3]

- These auto-approval provisions are void if the Secretary fails to distribute the draft minutes of a meeting within twenty (20) days after that meeting or fails to distribute updated versions as described above.
- The Secretary shall send an official copy of meeting minutes to staff within seven (7) days of the promotion of those minutes from draft to official status for posting on the Party website and shall provide a final copy to all LNC members.

Meeting minutes for Executive Committee meetings may be promoted from draft status to official during the time between Executive Committee meetings as follows:

- Draft minutes for Executive Committee meetings shall be emailed to all LNC Members not more than 7 days after each meeting.<sup>4</sup>
- Absent objection from an Executive Committee member who attended the meeting, the minutes shall be deemed to be approved 14 days after their distribution.<sup>5</sup>
- Executive Committee minutes shall be distributed to all LNC Members and alternates within 7 days of such approval.
- The Secretary shall send an official copy of meeting minutes to staff within seven (7) days of the promotion of those minutes from draft to official status for posting on the Party website and shall provide a final copy to all LNC members.

<sup>1</sup> In the absence of this rule, the minutes would not reflect disclosed conflicts of interest. See RONR beginning at p. 468 for the contents of minutes.

<sup>2</sup> **Robert's RONR** recommends against attempting to conduct business by electronic email, as it does not constitute a deliberative assembly and will result in many situations

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unprecedented in parliamentary law, and many rules and customs of parliamentary law cannot be applied. See RONR footnote on p. 1 and also p. 98 lines 14-19.

<sup>3</sup> In the absence of this rule, each day's minutes would be approved at the beginning of the next day of the session and the final day's minutes would be approved before the final adjournment, unless the body authorizes the executive board or a committee to approve the minutes at a later time. See RONR p. 473-475.

<sup>4</sup> In the absence of this rule, minutes would only be accessible by members of the Executive Committee. RONR p. 460 lines 13-20 states "Any member has a right to examine these reports and the record book(s) referred to on p. 459, lines 13-16 including the minutes of an executive session, at a reasonable time and place, but this privilege must not be abused to the annoyance of the secretary. The same principle applies to records kept by boards and committees, these being accessible to members of the boards or committees but to no others (but see p. 487, ll. 13-20)."

<sup>5</sup> In the absence of this rule, each day's minutes would be approved at the beginning of the next day of the session and the final day's minutes would be approved before the final adjournment, unless the body authorizes the executive board or a committee to approve the minutes at a later time. See RONR p. 473-475.

**APPENDIX HH – PROPOSED FUTURE MEETING LOCATIONS**

December 2020: Riverside, CA or Silicon Valley (r. 4). We havenot had a meeting in California since 2008. Los Angeles area is our largest single cluster of donors and Supervisor Hewitt has offered to help host an event. While normally staff travel costs have us in DC, travel costs are much lower this year (for now).

March/April 2021: Boston or New York (r. 8): We have not had a meeting in what is now R8 since 1993. If lower travel/hotel costs hold, staff would like to prepare a large donor event.

June 2021: Chicago (r. 6) or Detroit (r. 3): Chicago is our 5th largest cluster of donors.

September/October 2021: Denver (r. 1): 50th anniversary celebration of party founding. Denver is also our 7th largest cluster of donors.

December 2021: DC metropolitan area (r. 5) or Atlanta (r. 2), depending on travel costs. The 2024 convention is scheduled to be in DC.

March/April 2022: r. 7 location. The largest clusters of donors are Austin, Houston, New Orleans, DFW, and NW Arkansas, but the clusters are large enough to justify standalone visits outside of LNC meetings.

May 23-31, 2022: Sparks, NV (r. 1) – convention.

## APPENDIX II – PROPOSED POLICY MANUAL CHANGE TO IMPLEMENT COMMITTEE “DIRECTOR MODEL”

Background and purpose: The Policy Manual contains information about subcommittees of the LNC in various places. This would consolidate all items related to committees to one article. This also creates coordinators, thereby seeking to delineate committees as (primarily) deliberative bodies, and coordinators as those who execute tasks. Coordinators are volunteers who report to the LNC and the LNC Chair. It specifically replaces the IT Committee with an IT Coordinator, as recommended by the 2016-2018 IT Committee. It splits the Ballot Access Committee into two different things (committee and coordinator). It also replaces the Convention Oversight Committee with the Events Director, who has a slightly broader scope (and better reflects how the COC actually works anyway).

Strike Section 1.01(3) (and re-order other sub-sections accordingly)

Strike Section 1.03 (and re-order other sections under Article I accordingly)

Strike Section 2.02 (and re-order other sections under Article II accordingly)

Create a new Article III (and renumber other subsequent Articles and Sections accordingly) to read as follows:

### ARTICLE III. SUB-COMMITTEES AND COORDINATORS OF THE LNC

#### Section 3.01 DEFINITIONS AND PURPOSE

- 1) A “sub-committee” is any standing or ad-hoc committee created by the LNC, or by any sub-committee of the LNC, to engage in the deliberative process of creating recommendations to report back to the committee which created it.
- 2) A “coordinator” is any person appointed by the LNC to oversee and/or execute a task or set of tasks, report progress on the accomplishment of those tasks to the LNC, and make recommendations to the LNC.
- 3) Each sub-committee and coordinator shall provide a status report to the LNC at each in-person meeting of the LNC.

#### Section 3.02 APPOINTMENTS AND TERMS OF OFFICE

- 1) Sub-Committees
  - a) The LNC shall have the authority to appoint those who qualify as Basic Supporting Members of the National Party to any sub-committee of the LNC. Any sub-committee of the LNC may create a sub-committee for itself, upon request of the LNC or upon its own determination for such purpose.
  - b) The LNC shall have the authority, by two-thirds (2/3) vote, to remove any member of a sub-committee. The LNC shall have the authority to dissolve any ad-hoc committee by majority vote.
  - c) Unless otherwise specified in the bylaws or in this Policy Manual, all sub-committees shall consist of seven (7) members, of which at least one (1) shall be an LNC member and at least one (1) non-LNC member and with the term concluding at the close of the next National Convention.

- d) The Chair, Vice-Chair, and Secretary of each sub-committee shall be chosen by the members of that committee from among the members of that committee.
  - e) The LNC Chair shall serve as a non-voting ex-officio member of all LNC-created committees, except where specifically appointed to the committee as a voting member.
  - f) Unless explicitly excluded in this policy manual or the bylaws, an alternate may fill any appointment requiring an LNC member.
- 2) Coordinators
- a) The LNC may appoint a standing or ad-hoc coordinator at their discretion; by two-thirds (2/3) vote, or by majority vote if the coordinator being appointed qualifies as a Basic Supporting Member (BSM).
  - b) A coordinator may be removed by the LNC Chair or by majority vote of the LNC. Unless otherwise specified, the term of a coordinator shall otherwise be the close of the National Convention.
  - c) A coordinator may appoint one or more BSM as a deputy coordinator to assist in the execution of the assigned tasks, who shall serve at the leisure of the coordinator. Appointment of a non-BSM shall require approval by two-thirds (2/3) vote of the LNC.
  - d) In the event that the LNC hires or contracts a director with duties which overlap those of the coordinator, the coordinator shall transfer those duties to the director.

Section 3.03 DUTIES, PURPOSE, REPORTING, AND ACCOUNTABILITY

- 1) Unless otherwise specified in the bylaws or in this Policy Manual, all sub-committees shall be required to be transparent, with meetings and business mailing lists open to the membership, reserving executive session for only legal and personnel matters. All sub-committees shall operate under the latest edition of Robert's Rules of Order Newly Revised.
- 2) Each sub-committee or coordinator, whether standing or ad-hoc, shall have purpose and tasks defined. No sub-committee or coordinator may be given duties overlapping those given to another sub-committee or coordinator.
- 3) A sub-committee shall meet no less often than monthly.
- 4) Between meetings of the LNC, a coordinator shall provide reports to the LNC Chair when requested by the Chair or when deemed necessary by the coordinator.
- 5) At each regular LNC meeting, each sub-committee and coordinator will, at minimum, provide a written report at least seven (7) days prior to the session noting the dates and attendance rosters for each of their meetings since the previous regular LNC meeting.
- 6) Neither coordinators, nor the members of any sub-committee, shall be compensated beyond actual expenses, and such compensation shall require approval by the LNC.

Section 3.04 STANDING SUB-COMMITTEES OF THE LNC

- 1) Advertising & Publication Review Committee
  - a) The Advertising & Publication Review Committee (APRC) shall review and advise whether public communications of the Party violate our bylaws, policy manual, or

advocate moving public policy in a different direction other than a libertarian direction, as delineated by the Party platform.

- i) Public communications may be defined in either of two (2) categories: time-sensitive or enduring.
    - Public communications that are of a time-sensitive nature, namely mass e-mails, news releases, twitter posts, and blog entries, shall be made available to the APRC upon their publication.
    - Public communications that are of a more enduring nature, such as LP News, Liberty Pledge News, self-published Party literature, and fundraising letters, shall be made available to the APRC before the final proof is approved for printing and distribution.
  - ii) Staff should seek advance advice from the APRC on any proposed communication. Staff may reasonably conclude that the failure of the APRC to provide advice in a timely manner is tantamount to the committee's approval.
    - In the case of public communications that are of a time-sensitive nature, a response is considered timely if made within six (6) hours of staff's submission of the subject matter to the committee, if submitted prior to its publication; and within forty-eight (48) hours, if submitted after its publication.
    - In the case of public communications that are of a more enduring nature, a response is considered timely if made within twenty-four (24) hours of staff's submission of the subject matter to the committee.
  - b) If a majority of the committee concludes that a public communication violates the bylaws, policy manual, or advocates moving public policy in a different direction other than a libertarian direction, as delineated by the Party platform, the committee chair shall report such to the Executive Director and the LNC Chair, citing the specific platform plank, bylaw or policy manual section. Official decisions of the APRC which are overridden shall be promptly reported to the LNC without revealing confidential employer-employee matters.
  - c) This committee shall consist of five (5) LNC members, and shall not have non-LNC members. Communications between the APRC, staff, and the LNC Chair are in the nature of confidential employer-employee communications. However, the APRC may by majority vote agree to consult with other relevant individuals about matters which come before it, conditioned upon the prior agreement by such individuals to maintain confidentiality of the discussions. The LNC Chair in their bylaws-defined role as Chief Executive Officer of the Party retains the sole right to discipline and discharge employees who repeatedly contravene official Party positions.
- 2) Affiliate Support Committee
- a) The Affiliate Support Committee (ASC) shall identify the needs and interests of the various affiliates, and specifically identify those affiliates that are in particular need of assistance that the LNC can provide.
  - b) The ASC shall identify and prioritize the needs and interests of the various affiliates, recommend to the LNC measures that will address the particular affiliates that need

*assistance from the LNC, and establish a process for tracking the progress in meeting those needs. This ranked list shall be taken into consideration when drawing up the following year's budget, and throughout the year as needed. This list will also assist the Executive Director in deciding how to assign tasks to staff, by identifying those services that staff provides to the affiliates that are the most desired.*

3) *Audit Committee*

a) *[Purpose]*

b) *The Audit Committee shall select an independent audit company and to direct the scale and scope of standard annual audits of the Party's accounting records and processes. Following receipt of the audit company's report, the Committee shall help the LNC interpret the audit results and assist the latter in preparing any action plans that might be needed to alleviate deficiencies. The committee shall prepare and present a report to the National Convention.*

c) *This committee shall consist of either three(3) or five (5) members, of which the majority shall be non-LNC members. LNC officers may not be appointed to this committee.*

4) *Awards Committee*

a) *The Awards Committee shall handle the distribution of the following awards in convention:*

i) *Thomas Jefferson Leadership Award with recognition of outstanding leadership, high character, and dedication to the principles and goals of the Party.*

ii) *Patrick Henry Candidate Award with recognition of a very effective campaign for public office at the state or federal level, while communicating Libertarian ideas, principles, and values.*

iii) *Benjamin Franklin Candidate Award with recognition of a very effective campaign for public office at the local level, while communicating Libertarian ideas, principles, and values.*

iv) *Thomas Paine Communication Award with recognition of outstanding communication of Libertarian ideas, principles, and values through written, published, or spoken communication.*

v) *Samuel Adams Activism Award with recognition of effective activism by building Party membership, organizing community outreach, or communicating Libertarian principles.*

vi) *The Hall of Liberty induction is to honor lifetime or significant achievement that has made a lasting impact on the Libertarian Party and/or libertarian movement.*

b) *The Awards Committee shall set the budget, manage the nomination process, select the award winners by committee vote, secure the awards, and present the awards at the convention.*

i) *With a majority vote the committee may select recipients of the Thomas Jefferson, Samuel Adams, Benjamin Franklin, Thomas Paine, and Patrick Henry awards. While the committee has discretion as to the frequency of such*



- convention awards, it is hoped that at least one (1) recipient will be found worthy for each award at each regular convention.*
- ii) *With a unanimous vote the committee may select recipients of the Hall of Liberty award, with up to three (3) inductees per convention. While the committee has discretion as to the frequency of this convention award, it is hoped that at least one recipient will be found worthy for each presidential nominating convention.*
  - c) *This committee shall have five (5) members, and may work in executive session when deliberating and deciding upon award recipients.*
- 5) **Ballot Access Committee**
- a) *The Ballot Access Committee (BAC) exists to develop short-term and long-term strategies to achieve ballot access for our Presidential candidates.*
  - b) **The Ballot Access Committee shall:**
    - i) *Recommend to the LNC the implementation of specific strategies and projects consistent with current budget allocations for ballot access.*
    - ii) *Propose strategies and/or projects representing the best use of budgeted funds allocated among the various acceptable ballot access techniques such as, but not limited to, petitioning, lobbying, litigation, public awareness, and collaboration with other organizations which are pursuing the goal of liberalizing ballot access laws.*
    - iii) *Develop procedures and policies as reasonably appropriate to spread institutional knowledge of ballot access issues within the committee, LNC staff, officers of LNC affiliates, and future holders of these positions.*
  - c) *The term of a Ballot Access Committee appointed after a National Convention held in a non-presidential election year shall conclude in a presidential election year at the close of the in-person LNC meeting immediately following the last legal deadline to submit paperwork for a presidential slate to appear on a ballot in the upcoming general presidential election.*
- 6) **Candidate Support Committee**
- a) **[Purpose]**
  - b) **The Candidate Support Committee will:**
    - i) *Develop and make available to Libertarian Party candidates for public office an application for LNC financial support based on current standards approved by the LNC. The Committee will also review applications and make recommendations to the LNC on their merits.*
    - ii) *Review the standards within the first three (3) months of a new LNC term and report any needed changes to the LNC for approval no later than the second (2nd) LNC meeting of the term.*
    - iii) *Develop, with support of LNC staff, training for candidates and their staff to be presented both online and in LP training workshops. The Committee will also aid LNC staff in the development of various campaign templates for websites, printed materials, etc. that will be made available to LP candidates at little or no cost.*

- 7) Employment Policy and Compensation Committee
- a) [Purpose]
  - b) The Employment Policy and Compensation Committee (EPCC) shall:
    - i) Develop documents, procedures, and guidelines for the effective administration, supervision, and development of staff, including but not limited to job descriptions, compensation ranges, hiring, training, performance reviews, promotion, progressive discipline, and termination. The LNC may supersede any such documents, procedures, and guidelines by adopting a replacement.
    - ii) Be available to staff to discuss on a confidential basis the working environment or observed violations of the policy manual and/or the employee handbook.
    - iii) Review any director-level employment contract or a contract with a contractor for a director-level position, after review by General Counsel and submission by the Chair or the Executive Director. No such contract may be signed by the Chair without having first obtained either EPCC approval of the contract at least ten (10) days prior, or an affirmative vote from a majority of the fixed membership of the LNC.
  - c) This committee shall consist of three (3) or five (5) LNC members who are not the LNC Chair.
- 8) Executive Committee
- a) [Purpose]
  - b) The Executive Committee may exercise all powers of the LNC between LNC meetings except for the addition, deletion, or amendment of the LNC policy manual or amendment of the budget beyond the limits specified elsewhere in this policy manual. Notwithstanding, the LNC reserves the right to exercise its authority through electronic mail ballots.
  - c) This Committee shall be made up of the officers of the LNC, plus any other number of LNC members as determined appropriate by the LNC when appointed.

Section 3.05 STANDING COORDINATORS OF THE LNC

- 1) Ballot Access Coordinator
- a) The Ballot Access Coordinator is responsible for execution of current ballot access efforts and working with the Ballot Access Committee to retain institutional knowledge.
  - b) The Ballot Access Coordinator shall:
    - i) With the assistance of staff, collect and analyze information of all affiliates concerning ballot access needs, and present ballot access reports at each general LNC meeting in a spreadsheet form which will include:
      - The specific affiliate(s) which is intended to benefit from the effort
      - Initial estimated expenses, funds allocated to the effort, and expenses actually incurred
      - Brief description of the progress of the effort in terms of specific statistics related to the effort

- Actual ballot access results, and, if appropriate, ballot access retention results
  - Evaluation of the specific individual(s) or organization(s) to which any funds were disbursed.
  - Significant problems and significant unexpected successes of the effort
  - Any regulatory issues encountered
  - ii) Work with the Ballot Access Committee to develop and recommend a budget for adoption by the LNC;
  - iii) Work with staff to coordinate ballot access efforts;
  - iv) Manage petitioning and voter registration contractors for the purposes of obtaining ballot access in the current election cycle;
- 2) Event Coordinator
- a) The Event Coordinator exists to execute the National Convention, and to assist in other event planning when requested.
  - b) The Event Coordinator shall:
    - i) Make recommendations for convention sites to the LNC.
    - ii) Be responsible for the execution of the National Convention, by:
      - conveying requirements to contracted convention planners, when applicable;
      - ensuring the convention meets the Party’s needs; and
      - in a timely manner, reviewing and submitting contracts, the convention budget, and the convention program to the LNC for approval.
    - iii) Within ninety (90) days after the close of the convention, make a final convention report to the LNC of actual versus expected convention performance, and shall update the online convention archive with information comparable to what the archive contains for past conventions.
    - iv) Assist with events other than the National Convention, if requested by the Chair or the LNC.
- 3) Historical Preservation Coordinator
- a) The Historical Preservation Coordinator exists to preserve historical information and institutional knowledge for the party.
  - b) The Historical Preservation Coordinator shall be responsible for:
    - i) working with staff to preserve and publish Party historical documents; and
    - ii) the administration of LPedia.org.
- 4) Information Technology Coordinator
- a) The Information Technology Coordinator exists to work with staff and sub-committees of the LNC to develop a holistic approach to Information Technology (IT) in the party.
  - b) The duties of the Information Technology Coordinator are:
    - i) Work with staff to document, obtain, implement, maintain, monitor, and/or modify any and all party resources under the category of Information Technology;

- ii) Work with staff to develop, and recommend to the LNC for adoption, any “Acceptable Use Policy”, “End User License Agreement”, or other similar documents for consideration for adoption as a prerequisite to use IT assets;
  - iii) Work with staff, the Affiliate Support Committee, and state chairs to identify and discuss current and anticipated Information Technology (IT) needs, and how to meet those needs;
  - iv) Survey the list of possible vendors and solutions to those needs and reduce the list to a small number, and recommend implementation of the IT tools that will best satisfy those needs within the budgetary constraints of the Party;
  - v) Monitor progress in the transition and implementation of any IT solutions pertaining to LPHQ and/or the various affiliates; and
  - vi) Propose standards for transfer of data between LPHQ and the affiliates.
  - c) Nothing in this section should be construed as requiring staff to consult with this coordinator for routine, non-substantive changes. Any change to the IT systems at LPHQ that will affect the way finances are handled or the way FEC reports are generated must be approved by the Treasurer.
- 5) Political Coordinator
- a) [Purpose]
  - b) [Tasks]
  - c) [Special Considerations]